REP

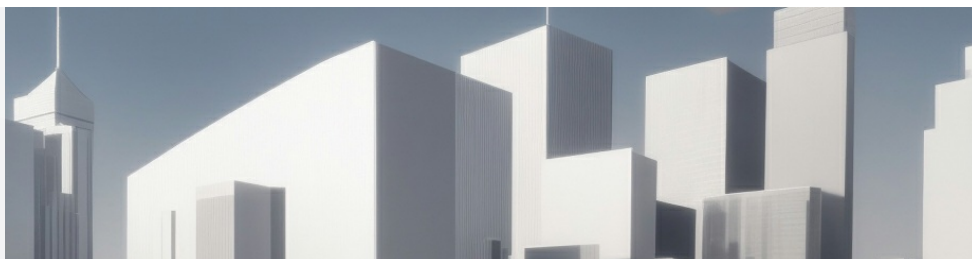**Research Center on Public Entities**   A company of **Fondazione Etica**

ADMINISTRATIVE CAPACITY INDEX

**Regions
data collection 2021**

Piemonte

👥 Population
4,311,217

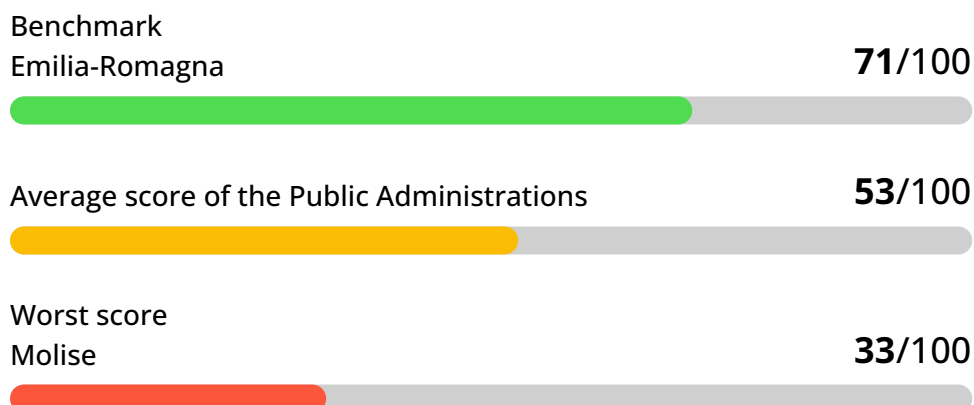## SYNTHETIC INDEX OF PUBLIC ADMINISTRATIVE CAPACITY

PP+ - Good

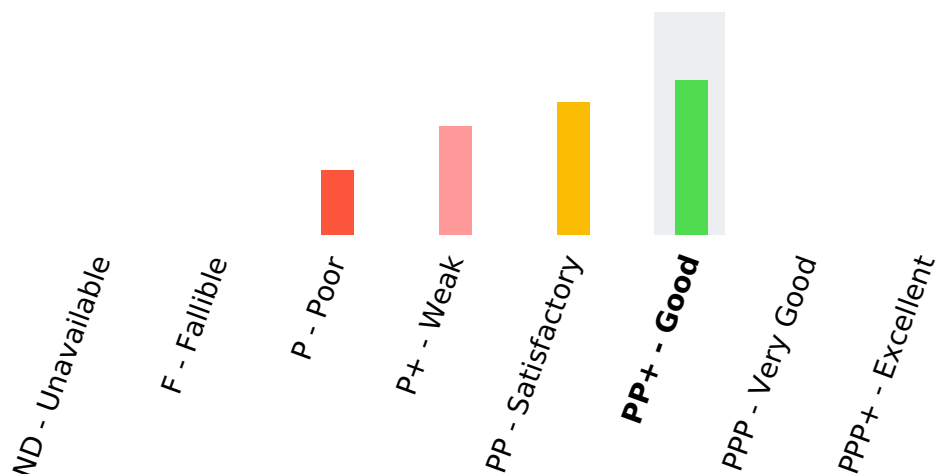| Rating	Chronological trend
64 out of 100	↑

Benchmark score

Benchmark
Emilia-Romagna   **71**/100

Average score of the Public Administrations   **53**/100

Worst score
Molise   **33**/100

Distribution of Public Administrations with respect to the rating class

ND - Unavailable

F - Fallible

P - Poor

P+ - Weak

PP - Satisfactory

PP+ - Good

PPP - Very Good

PPP+ - Excellent

Administrative capacity: summary of the 6 macro-indicators

- **Score of the Public Administration**
- **Benchmark Public Administration for each macro-area**
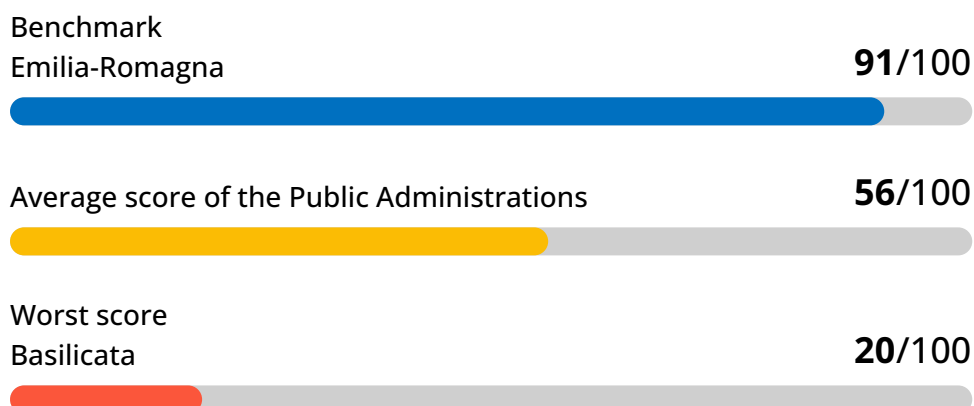- **Average score of Public Administrations assessed**

Financial situation

Governance

Personnel management

Public services and relations with citizens

Public tenders and relations with suppliers

Environment

50

0
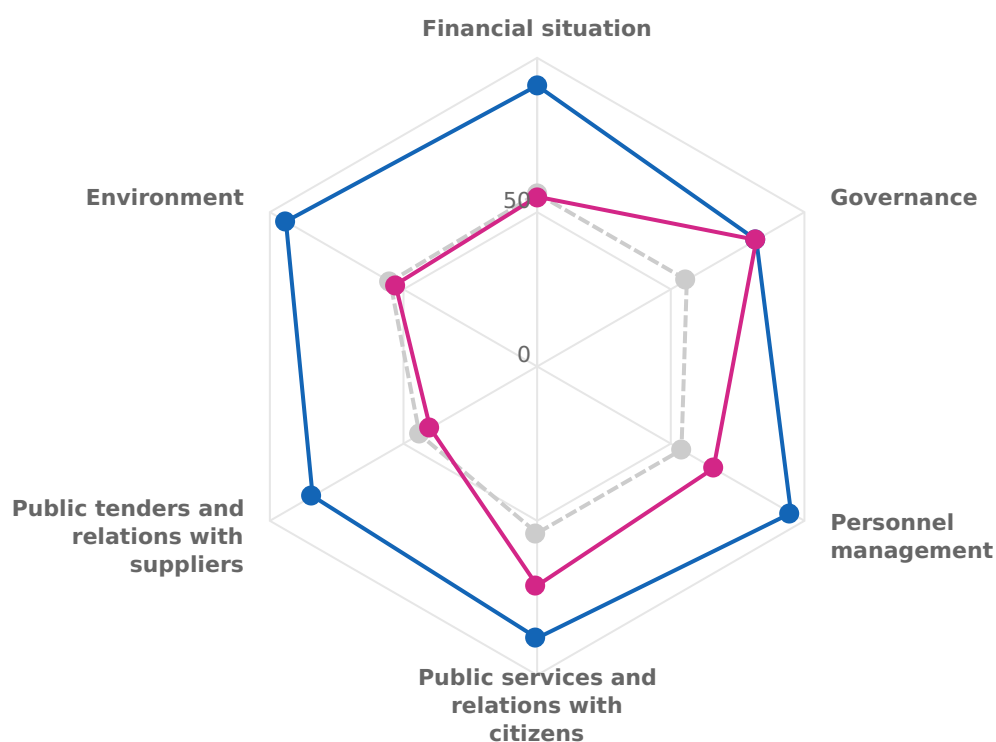
① Financial situation

PP - Satisfactory

Rating	Chronological trend

55

out of 100

↑

Benchmark score

Benchmark
Emilia-Romagna **91**/100

Average score of the Public Administrations **56**/100

Worst score
Basilicata **20**/100

Distribution of Public Administrations with respect to the rating class
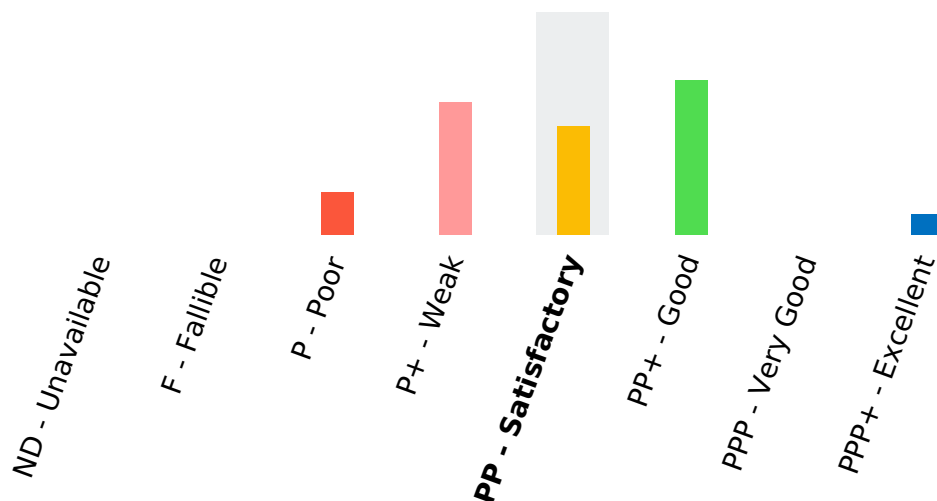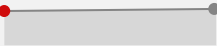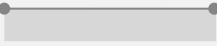
Strengths	Weaknesses
• Spending rigidity	• EU funds management - effected payments
• New liabilities generated in the current period on the accumulated current liabilities	

INDICATORS OF THE MACRO-INDICATOR FINANCIAL SITUATION

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Financial autonomy	%	91.99	High score for high values	4		▌▌ Medium
Financial pressure per capita	€ p.c.	2,403.54	High score for low values	4		▌▌ Medium
Collection capacity	%	86.55	High score for high values	5		▌▌ Medium
Spending capacity	%	86.2	High score for high values	5		▌▌ Medium
Spending rigidity	%	2.81	High score for low values	10		▐▐▐ Alto
Coverage of current expenditure and loan repayments through current revenues	%	94.97	High score for high values	4		▌▌ Medium
New liabilities generated in the current period on the accumulated current liabilities	%	38.83	High score for low values	8		▐▐▐ Alto

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Capital account expenditure financed by loans and bonds	%	6.27	High score for low values	4		Medium
Debt per capita	€ p.c.	1,239.01	High score for low values	5		Medium
Deficit/surplus on health expenditure per capita	€ p.c.	-12.55	High score for high values	5		Medium
EU funds management - effected payments	%	35.0	High score for high values	1		Basso

![REP - Research Center on Public Entities | A company of Fondazione Etica]

② Governance

PPP - Very Good

Rating

82

out of 100

Chronological trend

↑

Benchmark score

Benchmark
Friuli-Venezia Giulia
Piemonte

82/100

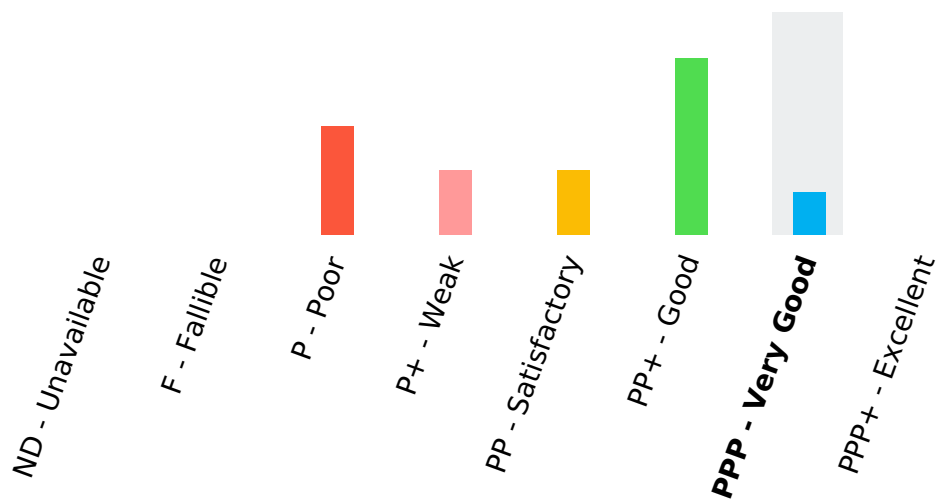Average score of the Public Administrations

56/100

Worst score
Molise
Sardegna

30/100

Distribution of Public Administrations with respect to the rating class

ND - Unavailable	F - Fallible	P - Poor	P+ - Weak	PP - Satisfactory	PP+ - Good	**PPP - Very Good**	PPP+ - Excellent

⚡ Strengths

- Open data availability
- E- Government
- Degree of digitization
- Smart Working
- Public works incompleted
- Public Real Estate properties - wide report
- Subsidiary companies
- Anti-corruption measures undertaken
- Court of Auditors - update

🚫 Weaknesses

- Target achievement
- Public Real Estate properties - management

INDICATORS OF THE MACRO-INDICATOR GOVERNANCE

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Open data availability	value	1,172.6	High score for high values	8		▮▮▮ Alto
E- Government	value	20.4	High score for high values	10		▮▮▮ Alto
Degree of digitization	value	0.99	High score for high values	10		▮▮▮ Alto
Target achievement	value	0.0	High score for high values	1		▮ Basso
Smart Working	value	11.0	High score for high values	8		▮▮▮ Alto
Public works incompleted	%	1.7	High score for low values	8		▮▮▮ Alto
Public Real Estate properties - wide report	value	1,111.0	High score for high values	8		▮▮▮ Alto
Public Real Estate properties - management	€ p.c.	-1.64	High score for high values	1		▮ Basso
Subsidiary companies	%	94.44	High score for high values	10		▮▮▮ Alto

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Anti-corruption measures undertaken	value	15.6	High score for high values	10		Alto
Court of Auditors - update	value	2.0	High score for low values	8		Alto

(3) Personnel management

PP+ - Good

Rating

66

out of 100

Chronological trend

↑

Benchmark score

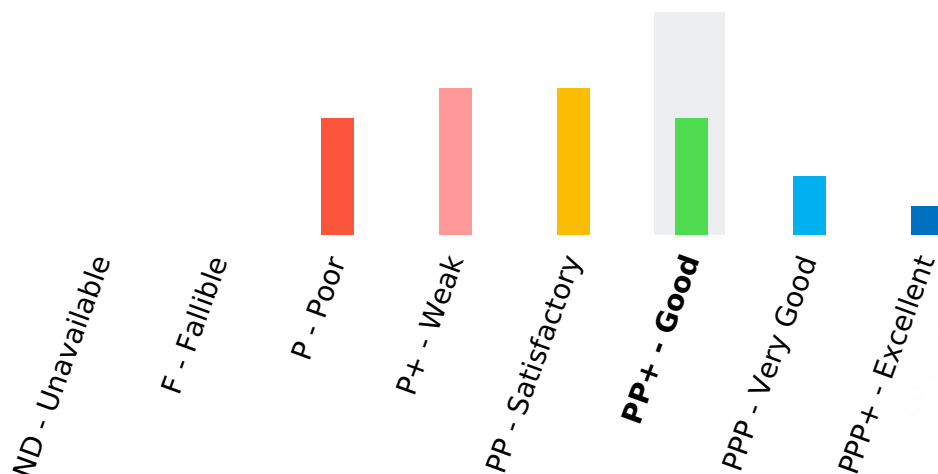Benchmark
Lombardia
95/100

Average score of the Public Administrations
54/100

Worst score
Molise
23/100

Distribution of Public Administrations with respect to the rating class

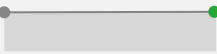ND - Unavailable
F - Fallible
P - Poor
P+ - Weak
PP - Satisfactory
PP+ - Good
PPP - Very Good
PPP+ - Excellent

⚡ Strengths
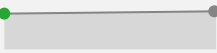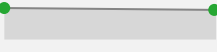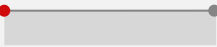
- Per capita personnel expenditure
- Personnel expenditure on current expenditure
- Personnel with fixed-term contract on total personnel
- Average days of absence (sick leave)
- Managers on population

Weaknesses

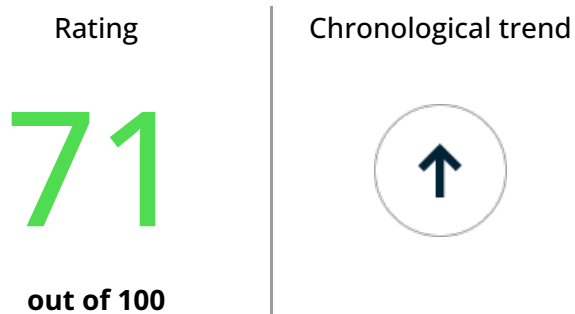- Degree of differentiation of bonus paid to managers

INDICATORS OF THE MACRO-INDICATOR PERSONNEL MANAGEMENT

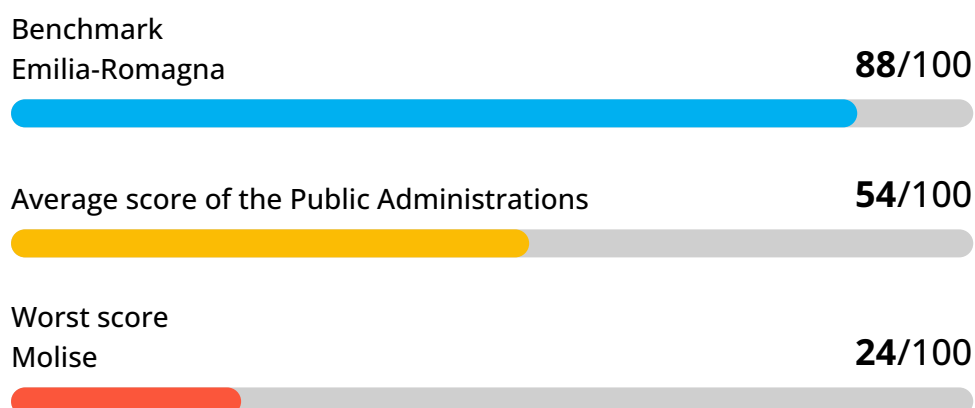| Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Per capita personnel expenditure	€ p.c.	45.0	High score for low values	10		▮▮▮ Alto
Personnel expenditure on current expenditure	%	1.83	High score for low values	10		▮▮▮ Alto
Expenditure for external advisory on personnel expenditure	%		High score for low values	0		N.D.
Personnel with fixed-term contract on total personnel	%	0.0	High score for low values	10		▮▮▮ Alto
Average age	years old	54.41	High score for low values	5		▮▮ Medium
Personnel with a degree on total personnel	%	46.17	High score for high values	5		▮▮ Medium
Average days of absence (sick leave)	average days	5.64	High score for low values	10		▮▮▮ Alto

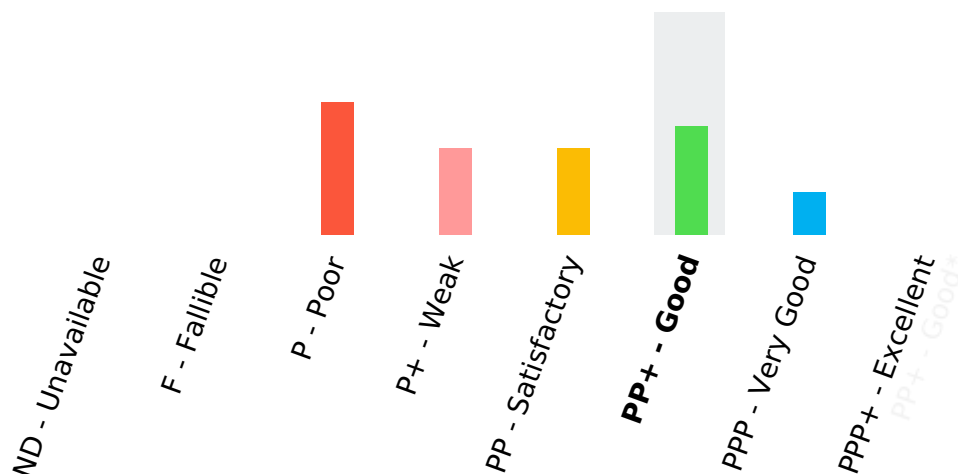| Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Managers on population	‰₀₀	0.22	High score for low values	10		▌▌▌ Alto
Provided bonus out of allocated ones to managers	%	98.7	High score for low values	5		▌▌ Medium
Degree of differentiation of bonus paid to managers	value	28.41	High score for high values	1		▌ Basso

(4) Public services and relations with citizens

PP+ - Good

Rating

71

out of 100

Chronological trend

↑

Benchmark score

Benchmark
Emilia-Romagna   **88**/100

Average score of the Public Administrations   **54**/100

Worst score
Molise   **24**/100

Distribution of Public Administrations with respect to the rating class

Rating classes (left to right):
- ND - Unavailable
- F - Fallible
- P - Poor
- P+ - Weak
- PP - Satisfactory
- **PP+ - Good**
- PPP - Very Good
- PPP+ - Excellent

⚡ Strengths

- Efficiency indicator - reporting (multivariable)
- Efficiency indicator - timing supervision (multivariable)
- Online services
- Landline high-speed internet access covering
- Hospital emigration
- Beds in nursing homes (BES)
- Citizens involvement

Weaknesses

- Accredited private health care centers

INDICATORS OF THE MACRO-INDICATOR PUBLIC SERVICES AND RELATIONS WITH CITIZENS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Efficiency indicator - reporting (multivariable)	code	2.0	High score for high values	10		⬛⬛⬛ Alto
Efficiency indicator - timing supervision (multivariable)	code	2.0	High score for high values	10		⬛⬛⬛ Alto
Online services	value	19.5	High score for high values	10		⬛⬛⬛ Alto
Landline high-speed internet access covering	%	34.7	High score for high values	10		⬛⬛⬛ Alto
Hospital emigration	%	6.7	High score for low values	8		⬛⬛⬛ Alto
Beds in nursing homes (BES)	‰	115.5	High score for high values	8		⬛⬛⬛ Alto
Integrated home care services	%	2.7	High score for high values	4		⬛⬛ Medium

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Accredited private health care centers	value	3.33	High score for low values	1		▮ Basso
Territorial pharmaceutical expenditure per capita	€ p.c.	121.8	High score for low values	4		▮▮ Medium
Planning of renewal of disused public RE properties	value		High score for high values	0		N.D.
Citizens involvement	value	6.5	High score for high values	6		▮▮▮ Alto
FOIA register: accepted requests	%		High score for high values	0		N.D.
FOIA register: average time of reply to requests	days		High score for low values	0		N.D.

![REP - Research Center on Public Entities. A company of Fondazione Etica](logo)

(5) Public tenders and relations with suppliers

P+ - Weak

Rating

40

out of 100

Chronological trend

↓

Benchmark score

Benchmark
Liguria   **84**/100

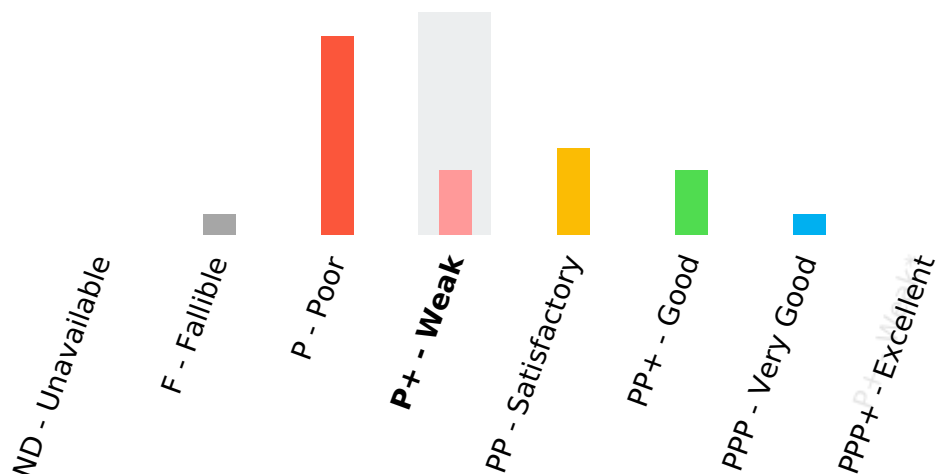Average score of the Public Administrations   **44**/100

Worst score
Abruzzo   **17**/100

Distribution of Public Administrations with respect to the rating class

ND - Unavailable
F - Fallible
P - Poor
P+ - Weak
PP - Satisfactory
PP+ - Good
PPP - Very Good
PPP+ - Excellent

⚡ **Strengths**
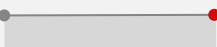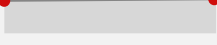
- Per capita debt amount vs suppliers

🚫 **Weaknesses**

- Recurring contractors in direct procurements

- Direct procurements on global public tenders - number

- Direct procurements on global public tenders - amount

INDICATORS OF THE MACRO-INDICATOR PUBLIC TENDERS AND RELATIONS WITH SUPPLIERS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Recurring contractors in direct procurements	%	20.77	High score for low values	2		Basso
Direct procurements on global public tenders - number	%	80.04	High score for low values	2		Basso
Direct procurements on global public tenders - amount	%	64.87	High score for low values	2		Basso
Timeliness of payments indicator	average days	7.74	High score for low values	8		Medium
Per capita debt amount vs suppliers	€	1.02	High score for low values	16		Alto
Number of corporate creditors per 10k citizens	value	0.52	High score for low values	5		Medium
Settlement of commercial debts incurred during the fiscal year	%	92.63	High score for high values	5		Medium

![REP - Research Center on Public Entities - A company of Fondazione Etica]

(6) Environment

PP - Satisfactory

Rating	Chronological trend
53 out of 100	↓

Benchmark score

Benchmark
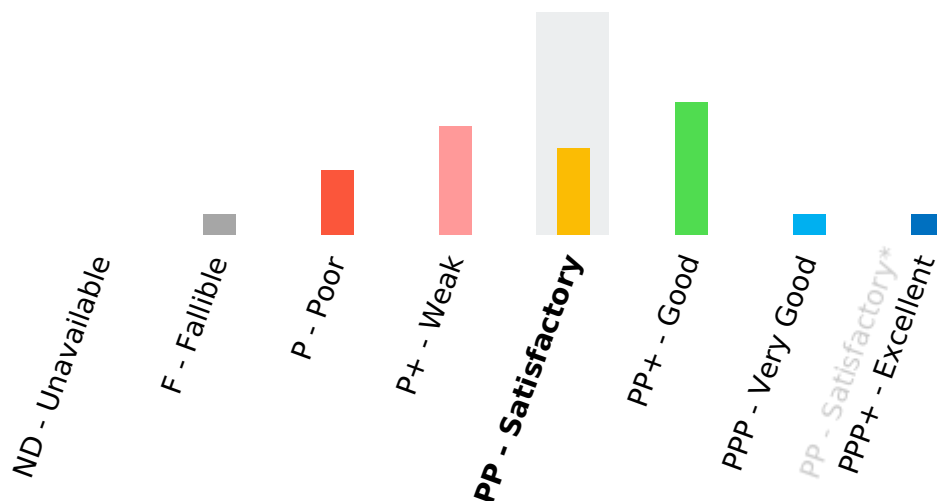P.A. Bolzano   **94**/100

Average score of the Public Administrations   **55**/100

Worst score
Liguria   **18**/100

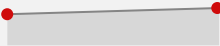## Distribution of Public Administrations with respect to the rating class

ND - Unavailable
F - Fallible
P - Poor
P+ - Weak
PP - Satisfactory
PP+ - Good
PPP - Very Good
PP - Satisfactory*
PPP+ - Excellent
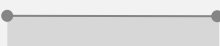
Strengths

- Urban waste disposal into dump
- Population exposed to landslide risk

Weaknesses

- Air quality - PM 2.5
- Contaminated sites

INDICATORS OF THE MACRO-INDICATOR ENVIRONMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Air quality - PM 2.5	%	88.6	High score for low values	1		▮ Basso
Land consumption	%	6.7	High score for low values	6		▮▮ Medium
Contaminated sites	thousandths	42.6	High score for low values	1		▮ Basso
Urban waste disposal into dump	%	12.0	High score for low values	14		▮▮▮ Alto
Soil waterproofing due to artificial covering	%	6.7	High score for low values	6		▮▮ Medium
Population exposed to landslide risk	%	1.6	High score for low values	12		▮▮▮ Alto
Population exposed to flood risk	%	4.8	High score for low values	6		▮▮ Medium

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Renewable energy	%	41.8	High score for high values	7		Medium