REP

Research Center on Public Entities   A company of **Fondazione Etica**

ADMINISTRATIVE CAPACITY INDEX

Regions 2024

Abruzzo

Population
1,269,963

GDP per capita
€ 27,115.59
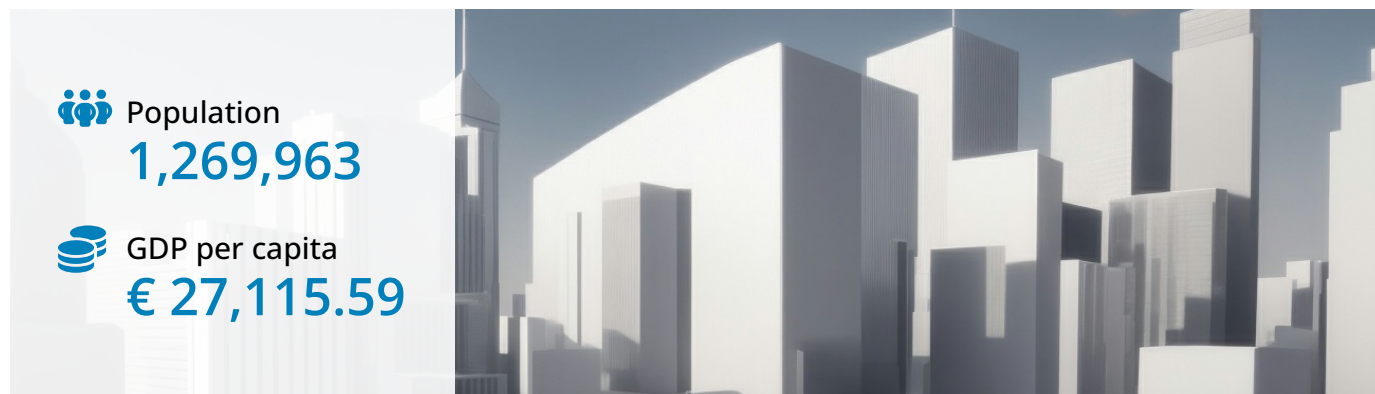
SYNTHETIC INDEX OF PUBLIC ADMINISTRATIVE CAPACITY

P - Poor

Rating | Chronological trend
| **Not available**

37

out of 100

Benchmark score

Benchmark
P.A. Trento
Sardegna | **62**/100

Average score of the Public Administrations | **50**/100

Worst score
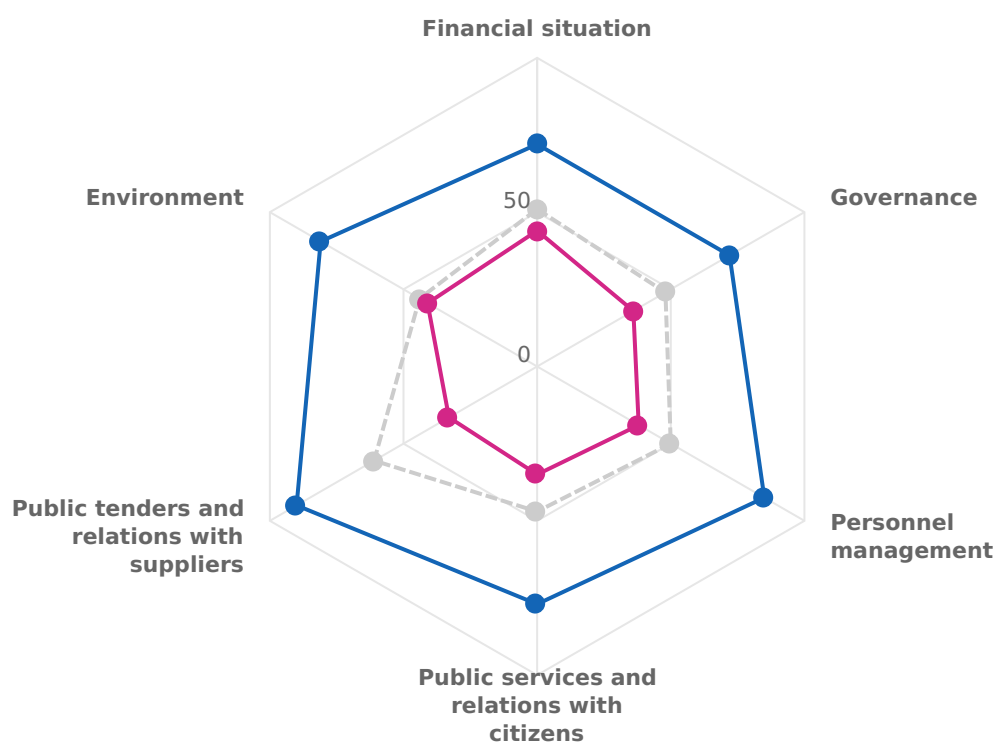Molise | **22**/100

Distribution of Public Administrations with respect to the rating class

ND - Unavailable | F - Fallible | **P - Poor** | P+ - Weak | PP - Satisfactory | PP+ - Good | PPP - Very Good | PPP+ - Excellent
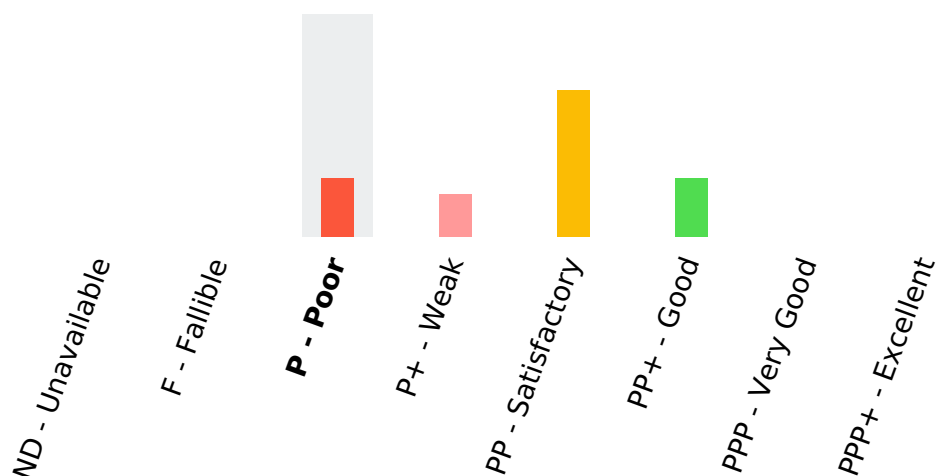
Administrative capacity: summary of the 6 macro-indicators

- ● **Score of the Public Administration**
- ● **Benchmark Public Administration for each macro-area**
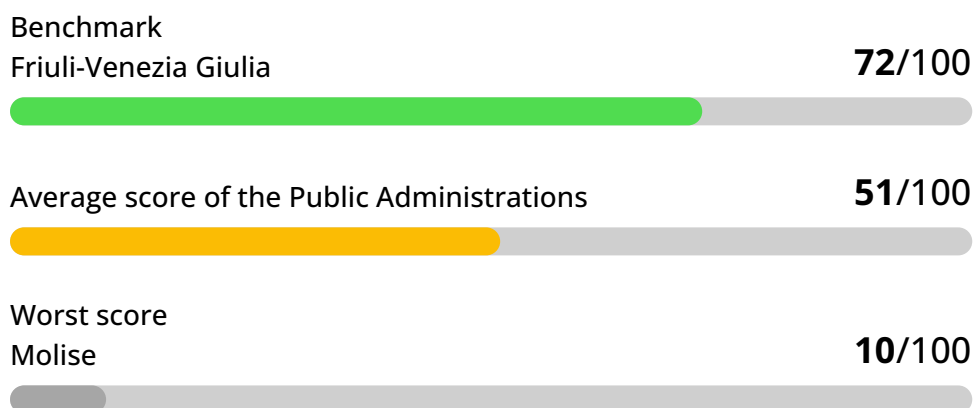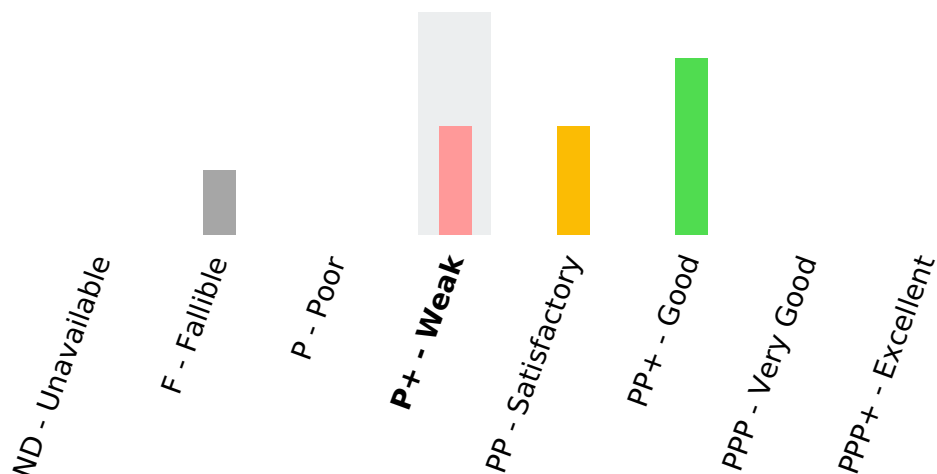- ● **Average score of Public Administrations assessed**

Financial situation

Governance

Personnel management

Public services and relations with citizens

Public tenders and relations with suppliers

Environment

50

0

(1) Financial situation

P+ - Weak

Rating	Chronological trend
44 out of 100	**Not available**

Benchmark score

Benchmark
Friuli-Venezia Giulia **72**/100

Average score of the Public Administrations **51**/100

Worst score
Molise **10**/100

Distribution of Public Administrations with respect to the rating class

ND - Unavailable
F - Fallible
P - Poor
P+ - Weak
PP - Satisfactory
PP+ - Good
PPP - Very Good
PPP+ - Excellent

⚡ **Strengths**

- Financial autonomy
- Spending rigidity

🔗 **Weaknesses**

- Collection capacity
- Spending capacity
- Per capita debt to suppliers
- Off-budget debts recognized and financed
- EU funds management - effected payments

INDICATORS OF THE MACRO-INDICATOR FINANCIAL SITUATION

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Financial autonomy	%	90.94	High score for high values	8	▌▌▌ High
Financial pressure per capita	€ p.c.	2,736.97	High score for low values	4	▌▌ Medium
Collection capacity	%	75.47	High score for high values	1	▌ Low
Spending capacity	%	78.77	High score for high values	1	▌ Low
Spending rigidity	%	2.34	High score for low values	8	▌▌▌ High
Capital account expenditure on total expenses	%	7.99	High score for high values	4	▌▌ Medium
Per capita debt from financing	€ p.c.	802.97	High score for low values	3	▌▌ Medium
Per capita debt to suppliers	€ p.c.	219.3	High score for low values	1	▌ Low
Off-budget debts recognized and financed	%	0.82	High score for low values	1	▌ Low

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Coverage of current expenditure and loan repayments through current revenues	%	105.88	High score for high values	4	▌▌ Medium
Deficit/surplus on health expenditure per capita	€ p.c.	-75.32	High score for high values	4	▌▌ Medium
Expenditure for accredited private facilities on expenditure for health services	%	34.97	High score for low values	4	▌▌ Medium
EU funds management - effected payments	%	71.0	High score for high values	1	▌ Low

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(2) **Governance**

P - Poor

Rating

36

out of 100

Chronological trend

Not available

Benchmark score

Benchmark
P.A. Trento
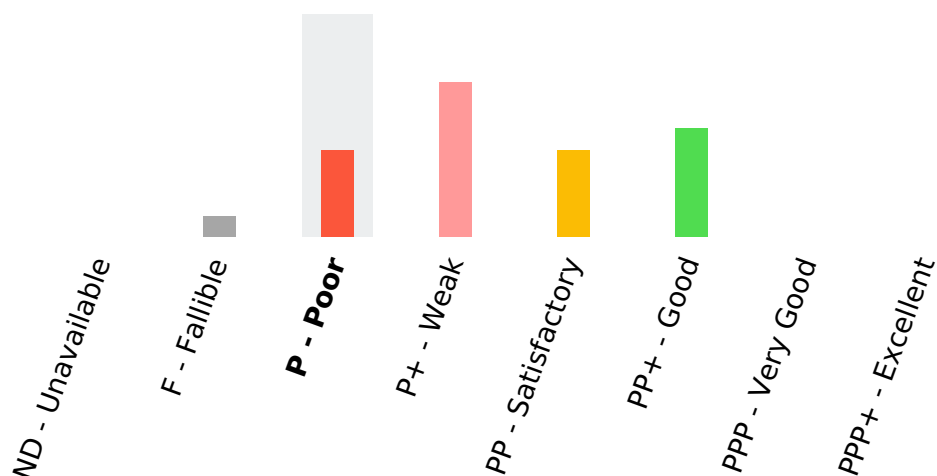
72/100

Average score of the Public Administrations

48/100

Worst score
Molise

17/100

Distribution of Public Administrations with respect to the rating class

Rating classes (left to right):
- ND - Unavailable
- F - Fallible
- **P - Poor**
- P+ - Weak
- PP - Satisfactory
- PP+ - Good
- PPP - Very Good
- PPP+ - Excellent

⚡ Strengths

- Public real estate properties - report
- Average completion time for public works

Weaknesses

- Efficiency indicator - activities and delivery times (M2)
- Digitalization expenditure incidence
- Investment expenditure on digitalization per 1,000 inhabitants
- Service outsourcing
- Public Real Estate properties - management
- Anti-corruption measures undertaken

INDICATORS OF THE MACRO-INDICATOR GOVERNANCE

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Integrated Activity and Organisation Plan (PIAO) - Public Value	abs	85.0	High score for high values	4	❚❚ Medium
PIAO - Performance	abs	85.0	High score for high values	3	❚❚ Medium
Efficiency indicator - activities and delivery times (M2)	abs	0.0	High score for high values	1	❚ Low
Digitalization expenditure incidence	%	0.16	High score for high values	1	❚ Low
Investment expenditure on digitalization per 1,000 inhabitants	€/1,000 inhabitants	959.0	High score for high values	1	❚ Low
Service outsourcing	%	5.47	High score for low values	1	❚ Low
Subsidiary companies	%	86.0	High score for high values	5	❚❚ Medium
Public real estate properties - report	abs	80.0	High score for high values	8	❚❚❚ High
Public Real Estate properties - management	€ p.c.	-1.3893	High score for high values	1	❚ Low

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Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Average completion time for public works	mean	0.93	High score for low values	6	🟩🟩🟩 High
Compliance with public works supervision	%	34.0	High score for high values	4	▮▮ Medium
Anti-corruption measures undertaken	abs	57.2727	High score for high values	1	▮ Low

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(3) **Personnel management**

P - Poor

Rating

38

out of 100

Chronological trend
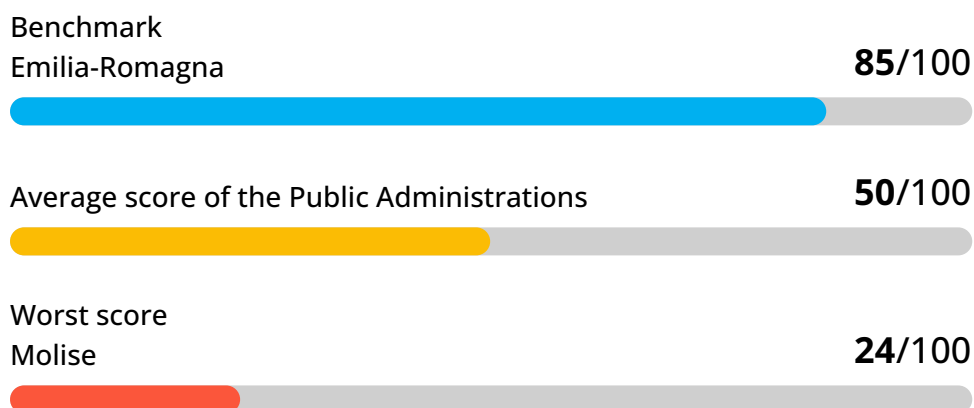
Not available

Benchmark score

Benchmark
Emilia-Romagna   **85**/100

Average score of the Public Administrations   **50**/100

Worst score
Molise   **24**/100

Distribution of Public Administrations with respect to the rating class

ND - Unavailable
F - Fallible
P - Poor
P+ - Weak
PP - Satisfactory
PP+ - Good
PPP - Very Good
PPP+ - Excellent
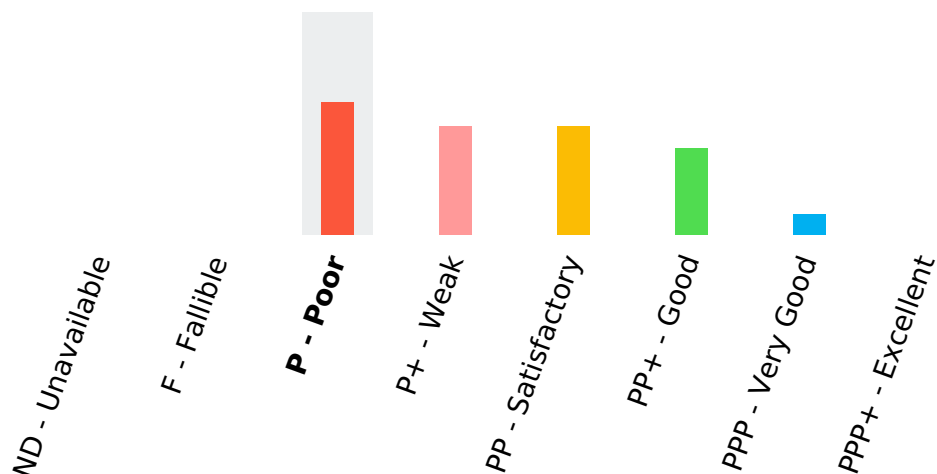
⚡ Strengths

- Graduated (from university) employees (category D)

Weaknesses

- Agile working employees out of total permanent employees
- Average of training days
- Total managers on total personnel
- Provided bonus out of allocated ones to managers
- Degree of differentiation of bonus paid to managers

INDICATORS OF THE MACRO-INDICATOR PERSONNEL MANAGEMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Per capita personnel expenditure	€ p.c.	53.77	High score for low values	2	▍▍ Medium
Personnel with a permanent contract per 1,000 inhabitants	value per 1k inhab.	1.0457	High score for low values	3	▍▍ Medium
Personnel in flexible employment out of total employees	%	5.4347	High score for low values	5	▍▍ Medium
Average age	years	52.4	High score for low values	5	▍▍ Medium
Graduated (from university) employees (category D)	%	91.6667	High score for high values	10	▍▍▍ High
Agile working employees out of total permanent employees	%	5.1205	High score for high values	1	▍ Low
Average days of absence (except holidays and training)	days per person	19.4	High score for low values	5	▍▍ Medium

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Average of training days	days per person	0.03	High score for high values	1	▌ Low
EQ (High qualification) /EP (High professionality) profiles in service out of total officials and EQ area	%	n.d.	High score for low values	0	N.A.
Total managers on total personnel	%	5.05	High score for low values	1	▌ Low
Women managers on total managers	%	41.79	High score for high values	3	▐▐ Medium
Provided bonus out of allocated ones to managers	%	157.9641	High score for low values	1	▌ Low
Degree of differentiation of bonus paid to managers	variance	0.0	High score for high values	1	▌ Low

(4) Public services and relations with citizens

P - Poor

Rating	Chronological trend
35	**Not available**
out of 100	
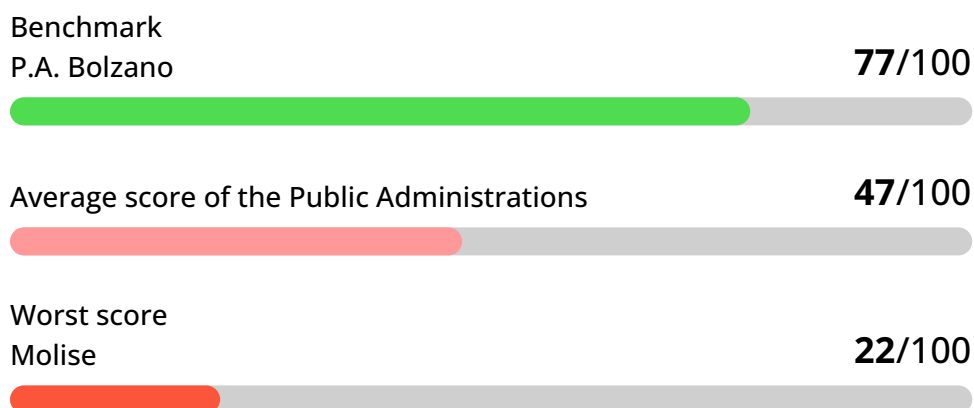
Benchmark score

Benchmark
P.A. Bolzano   **77**/100

Average score of the Public Administrations   **47**/100

Worst score
Molise   **22**/100

Distribution of Public Administrations with respect to the rating class

ND - Unavailable | F - Fallible | **P - Poor** | P+ - Weak | PP - Satisfactory | PP+ - Good | PPP - Very Good | PPP+ - Excellent
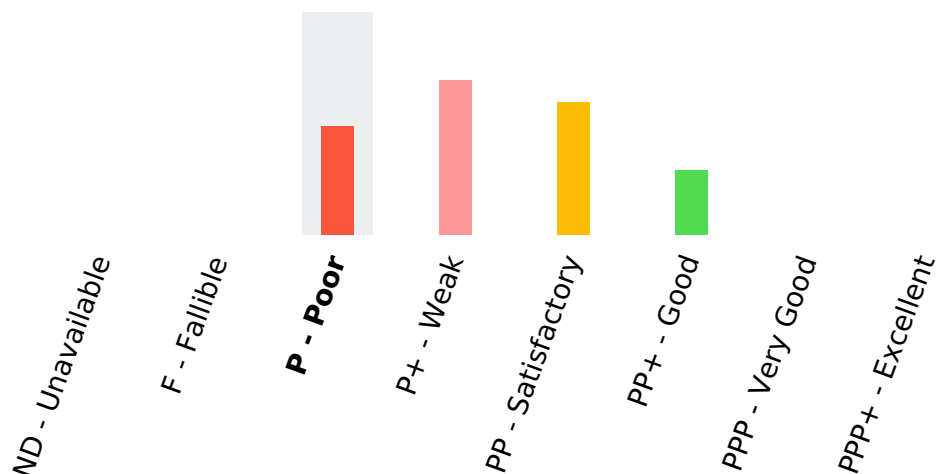
⚡ Strengths

- Accredited private healthcare facilities per 10k inhabitants
- Services guaranteed in time (priority class B)

Weaknesses

- Hospital migration
- Per capita territorial pharmaceutical expenditure
- Essential levels of care - global indicator
- Per capita investment in health protection
- Per capita investments in transport and the right to mobility
- Per capita investment in economic development and competitiveness
- Per capita current expenditure on social rights, social policies and family
- Per capita current expenditure on education and right to study per school-age population

INDICATORS OF THE MACRO-INDICATOR PUBLIC SERVICES AND RELATIONS WITH CITIZENS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Hospital migration	%	16.0	High score for low values	1	▮ Low
Accredited private healthcare facilities per 10k inhabitants	value per 10k inhab.	1.0945	High score for low values	8	▮▮▮ High
Per capita territorial pharmaceutical expenditure	€ p.c.	12.5	High score for low values	1	▮ Low
Services guaranteed in time (priority class B)	abs	100.0	High score for high values	8	▮▮▮ High
Essential levels of care - global indicator	abs	184.59	High score for high values	1	▮ Low
Landline high-speed internet access covering	%	57.5	High score for high values	4	▮▮ Medium
Per capita expenditure on health protection	€ p.c.	2,365.15	High score for high values	3	▮▮ Medium

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Per capita investment in health protection	€ p.c.	60.25	High score for high values	1	▌ Low
Per capita investments in transport and the right to mobility	€ p.c.	44.5	High score for high values	1	▌ Low
Per capita investment in economic development and competitiveness	€ p.c.	20.56	High score for high values	1	▌ Low
Per capita investment in land planning and housing construction	€ p.c.	22.04	High score for high values	4	▐▐ Medium
Per capita current expenditure on social rights, social policies and family	€ p.c.	49.93	High score for high values	1	▌ Low
Per capita current expenditure on education and right to study per school-age population	€/school-age citizen	145.08	High score for high values	1	▌ Low

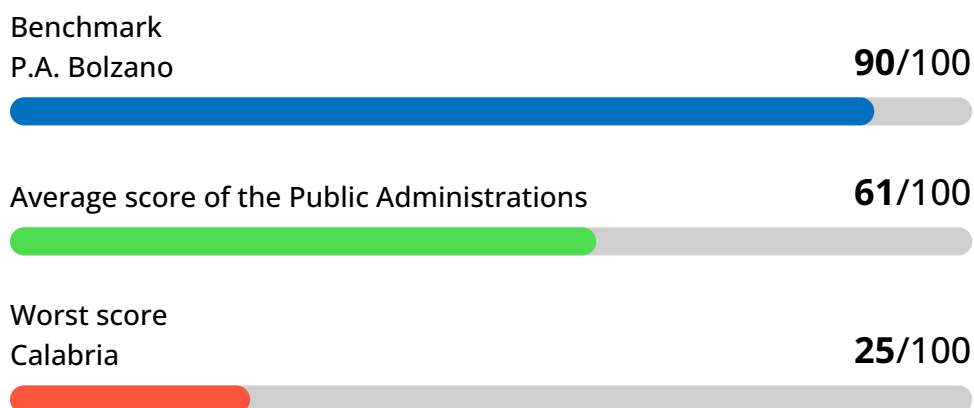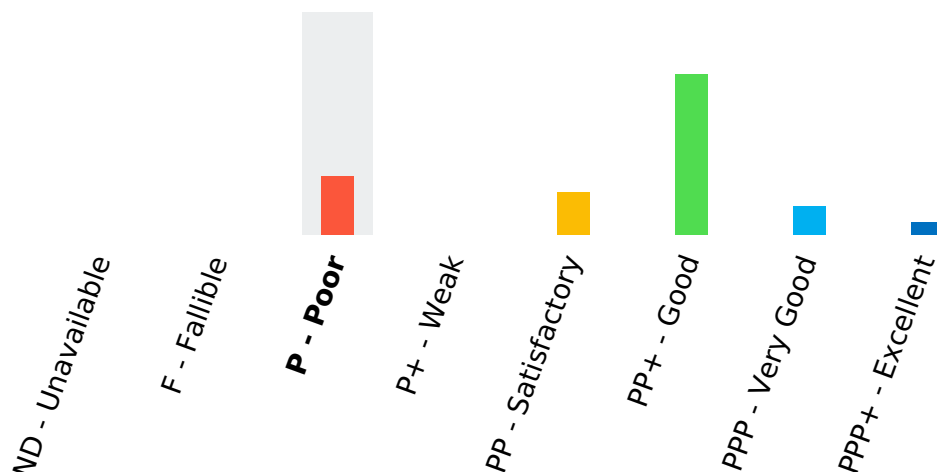## ⑤ Public tenders and relations with suppliers

P - Poor

Rating

33

out of 100

Chronological trend

Not available

Benchmark score

Benchmark
P.A. Bolzano
90/100

Average score of the Public Administrations
61/100

Worst score
Calabria
25/100

Distribution of Public Administrations with respect to the rating class

ND - Unavailable   F - Fallible   **P - Poor**   P+ - Weak   PP - Satisfactory   PP+ - Good   PPP - Very Good   PPP+ - Excellent

Strengths

- Settlement of commercial debts incurred during previous years

Weaknesses

- TPI (Timeliness of Payment Indicator) - Ordinary component
- TPI (Timeliness of Payment Indicator) - Healthcare component
- Per capita total amount of debts with suppliers
- Number of corporate creditor per 10k inhabitants
- Settlement of commercial debts incurred during the fiscal year
- Incidence of direct awards to affiliated companies on total contracts - amount

INDICATORS OF THE MACRO-INDICATOR PUBLIC TENDERS AND RELATIONS WITH SUPPLIERS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Direct procurements on global public tenders - number	%	66.67	High score for low values	4	▮▮ Medium
Direct procurements on global public tenders - amount	%	12.44	High score for low values	6	▮▮ Medium
TPI (Timeliness of Payment Indicator) - Ordinary component	days	32.0	High score for low values	2	▮ Low
TPI (Timeliness of Payment Indicator) - Healthcare component	days	15.56	High score for low values	1	▮ Low
Per capita total amount of debts with suppliers	€ p.c.	62.1635	High score for low values	1	▮ Low
Number of corporate creditor per 10k inhabitants	value per 10k inhab.	8.1577	High score for low values	1	▮ Low
Settlement of commercial debts incurred during the fiscal year	%	39.71	High score for high values	1	▮ Low
Settlement of commercial debts incurred during previous years	%	80.5	High score for high values	10	▮▮▮ High
Percentage of framework agreement contracts on total contracts – amount	%	29.26	High score for low values	6	▮▮ Medium

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Incidence of direct awards to affiliated companies on total contracts - amount	%	25.85	High score for low values	1	▌ Low

⑥ Environment

P+ - Weak

Rating	Chronological trend
41	**Not available**
out of 100	

Benchmark score

Benchmark
Sardegna

81/100

Average score of the Public Administrations

44/100

Worst score
Sicilia

21/100

Distribution of Public Administrations with respect to the rating class

ND - Unavailable   F - Fallible   P - Poor   **P+ - Weak**   PP - Satisfactory   PP+ - Good   PPP - Very Good   PPP+ - Excellent
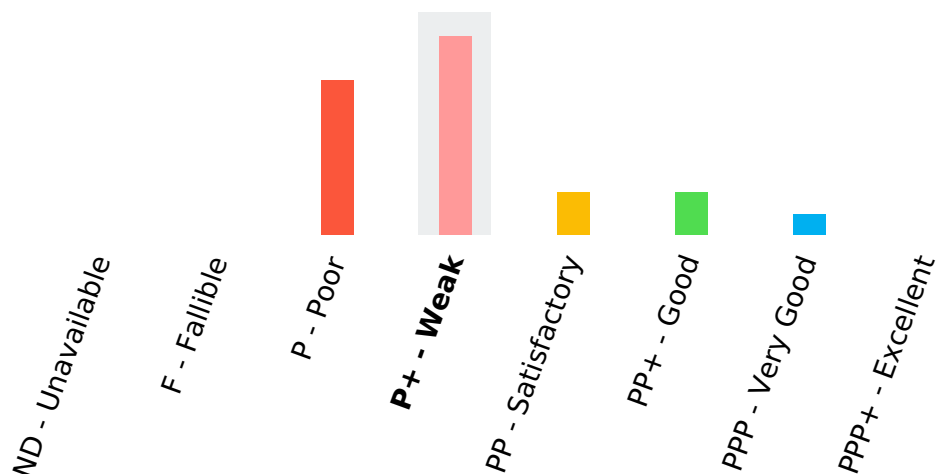
Strengths

Weaknesses

- Per capita expenditure on environmental protection, enhancement and restoration
- Per capita investment in waste management
- Population exposed to landslide risk

INDICATORS OF THE MACRO-INDICATOR ENVIRONMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Per capita expenditure on environmental protection, enhancement and restoration	€ p.c.	1.82	High score for high values	1	▮ Low
Per capita investment in the unified regional policy for sustainable development and the protection of land and environment	€ p.c.	2.77	High score for high values	4	▮▮ Medium
Per capita current expenditure on protected areas, nature parks, nature conservation and afforestation	€ p.c.	2.72	High score for high values	3	▮▮ Medium
Air quality - PM 2.5	%	81.8	High score for low values	4	▮▮ Medium
Per capita investment in air quality and pollution reduction	€ p.c.	1.3	High score for high values	4	▮▮ Medium
Per capita investment in integrated urban water management	€ p.c.	6.72	High score for high values	4	▮▮ Medium
Urban waste disposal at landfill	%	22.7	High score for low values	4	▮▮ Medium

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Per capita investment in waste management	€ p.c.	0.3	High score for high values	1	🟥 Low
Electricity consumption covered by renewable sources	%	39.4103	High score for high values	4	⬛ Medium
Population exposed to landslide risk	%	5.6067	High score for low values	1	🟥 Low
Population exposed to flood risk	%	7.2334	High score for low values	4	⬛ Medium
Per capita expenditure on soil defense	€ p.c.	7.58	High score for high values	3	⬛ Medium
Per capita investment in soil defense	€ p.c.	18.88	High score for high values	4	⬛ Medium