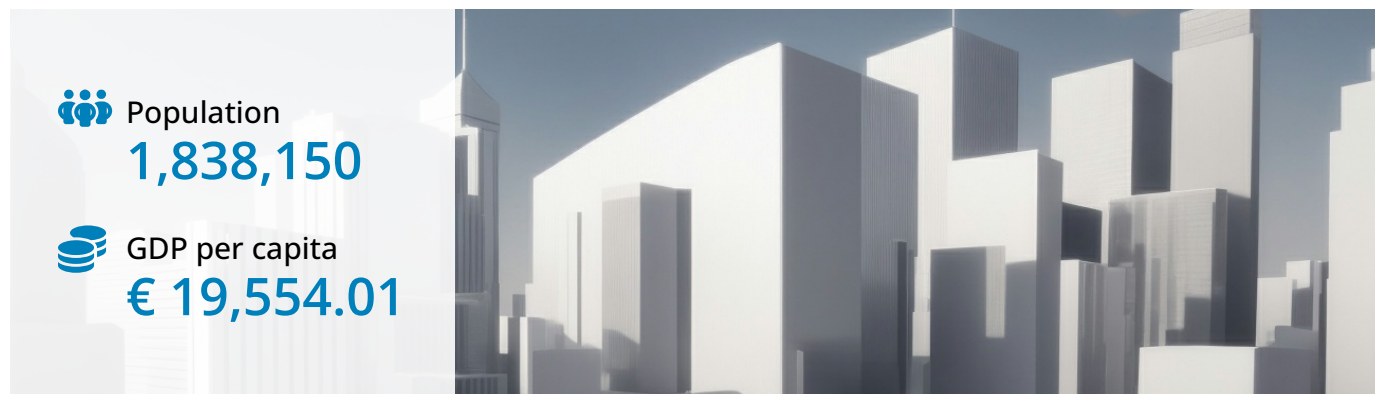


ADMINISTRATIVE CAPACITY INDEX

Regions 2024

Calabria



SYNTHETIC INDEX OF PUBLIC ADMINISTRATIVE CAPACITY

P+ - Weak

Rating

42

out of 100

Chronological trend

Not available

Benchmark score

Benchmark

P.A. Trento

Sardegna

62/100



Average score of the Public Administrations

50/100



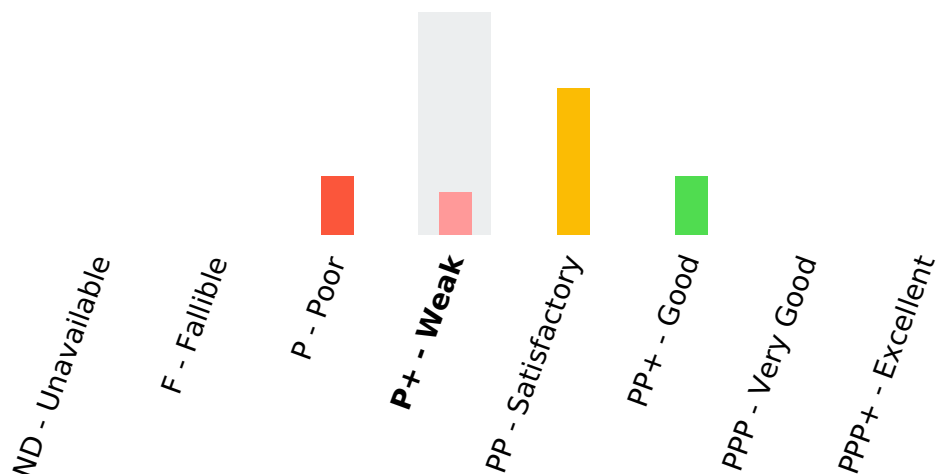
Worst score

Molise

22/100

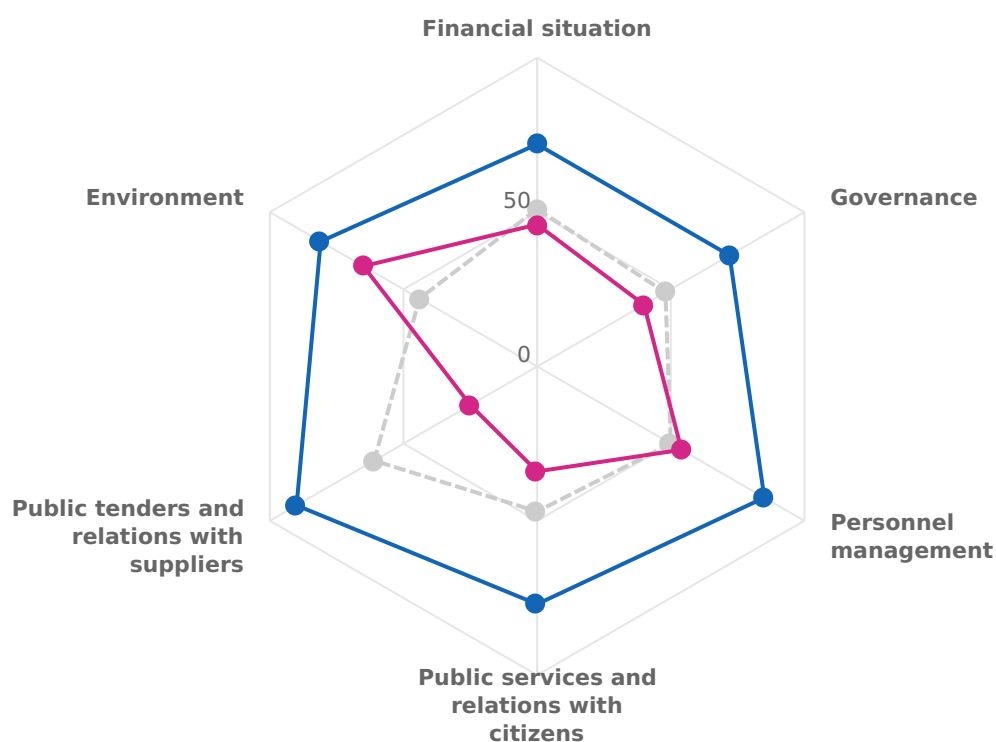


Distribution of Public Administrations with respect to the rating class



Administrative capacity: summary of the 6 macro-indicators

- Score of the Public Administration
- Benchmark Public Administration for each macro-area
- Average score of Public Administrations assessed



1 Financial situation

P+ - Weak

Rating

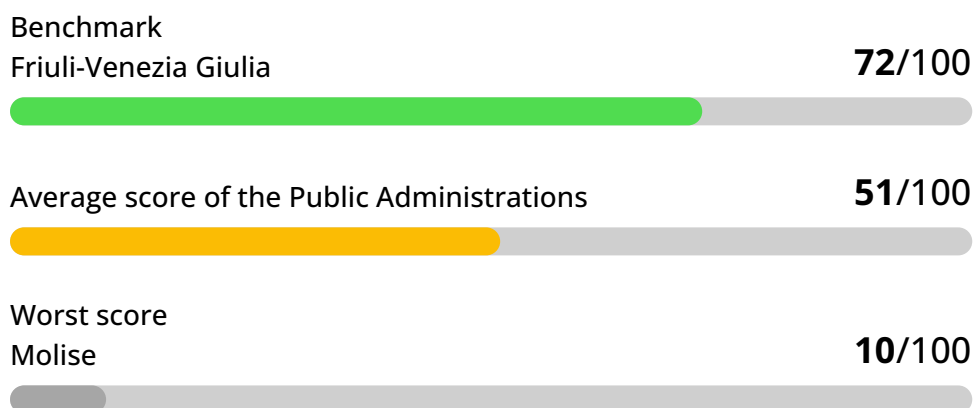
46

out of 100

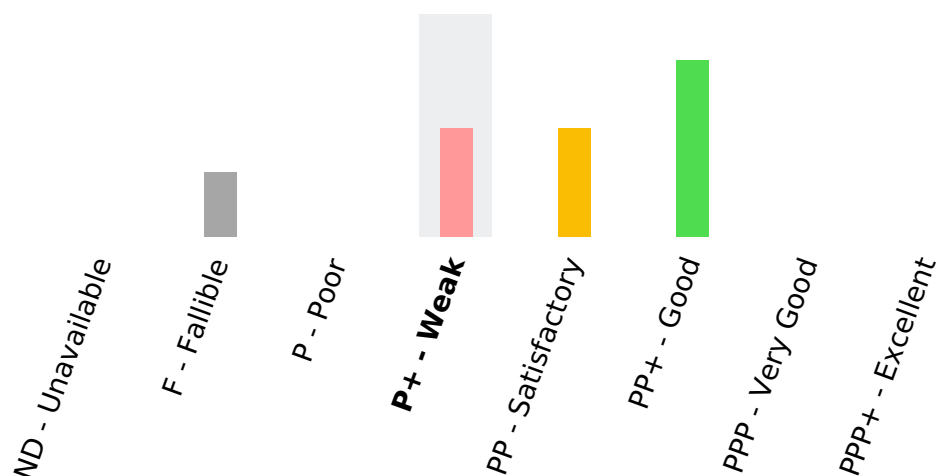
Chronological trend

Not available

Benchmark score



Distribution of Public Administrations with respect to the rating class



Strengths












Weaknesses

- Financial pressure per capita
- Capital account expenditure on total expenses

- Financial autonomy
- Collection capacity
- Spending capacity
- Expenditure for accredited private facilities on expenditure for health services

INDICATORS OF THE MACRO-INDICATOR FINANCIAL SITUATION

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Evaluation of the indicator |
|---|-----------------|----------|----------------------------|-------|--|
| Financial autonomy | % | 82.23 | High score for high values | 1 |  Low |
| Financial pressure per capita | € p.c. | 2,564.94 | High score for low values | 8 |  High |
| Collection capacity | % | 71.79 | High score for high values | 1 |  Low |
| Spending capacity | % | 72.02 | High score for high values | 1 |  Low |
| Spending rigidity | % | 2.98 | High score for low values | 4 |  Medium |
| Capital account expenditure on total expenses | % | 19.02 | High score for high values | 8 |  High |
| Per capita debt from financing | € p.c. | 760.08 | High score for low values | 3 |  Medium |
| Per capita debt to suppliers | € p.c. | 168.2 | High score for low values | 3 |  Medium |
| Off-budget debts recognized and financed | % | 0.02 | High score for low values | 4 |  Medium |

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Evaluation of the indicator |
|--|-----------------|--------|----------------------------|-------|-----------------------------|
| Coverage of current expenditure and loan repayments through current revenues | % | 106.57 | High score for high values | 4 | ■ ■ Medium |
| Deficit/surplus on health expenditure per capita | € p.c. | -68.77 | High score for high values | 4 | ■ ■ Medium |
| Expenditure for accredited private facilities on expenditure for health services | % | 48.36 | High score for low values | 1 | ■ Low |
| EU funds management - effected payments | % | 80.0 | High score for high values | 4 | ■ ■ Medium |

2 Governance

P+ - Weak

Rating

40

out of 100

Chronological trend

Not available

Benchmark score

Benchmark

P.A. Trento

72/100



Average score of the Public Administrations

48/100



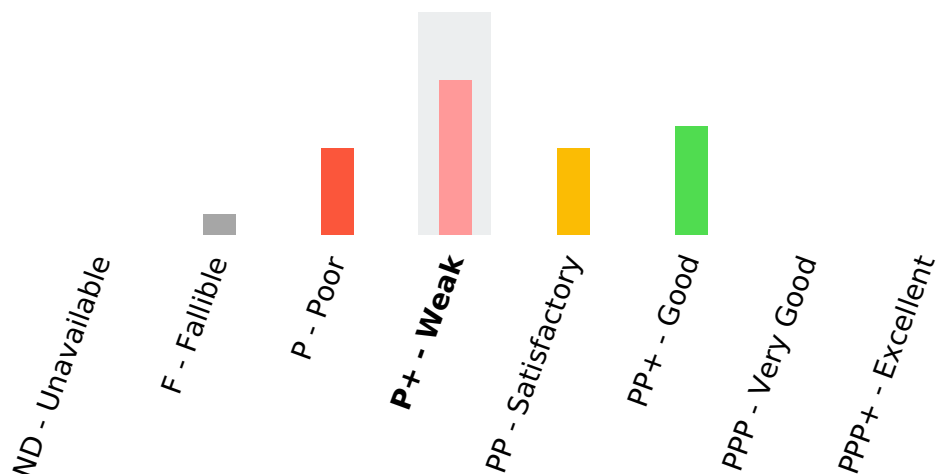
Worst score

Molise

17/100



Distribution of Public Administrations with respect to the rating class



Strengths










- Integrated Activity and Organisation Plan (PIAO) - Public Value
- Compliance with public works supervision






Weaknesses

- Efficiency indicator - activities and delivery times (M2)
- Digitalization expenditure incidence
- Investment expenditure on digitalization per 1,000 inhabitants
- Subsidiary companies
- Anti-corruption measures undertaken

INDICATORS OF THE MACRO-INDICATOR GOVERNANCE

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Evaluation of the indicator |
|---|---------------------|---------|----------------------------|-------|--|
| Integrated Activity and Organisation Plan (PIAO) - Public Value | abs | 100.0 | High score for high values | 8 |  High |
| PIAO - Performance | abs | 85.0 | High score for high values | 3 |  Medium |
| Efficiency indicator - activities and delivery times (M2) | abs | 0.0 | High score for high values | 1 |  Low |
| Digitalization expenditure incidence | % | 0.04 | High score for high values | 1 |  Low |
| Investment expenditure on digitalization per 1,000 inhabitants | €/1,000 inhabitants | 97.46 | High score for high values | 1 |  Low |
| Service outsourcing | % | 4.35 | High score for low values | 5 |  Medium |
| Subsidiary companies | % | 70.0 | High score for high values | 1 |  Low |
| Public real estate properties - report | abs | 52.0 | High score for high values | 4 |  Medium |
| Public Real Estate properties - management | € p.c. | -0.3448 | High score for high values | 4 |  Medium |

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Evaluation of the indicator |
|--|-----------------|---------|----------------------------|-------|--|
| Average completion time for public works | mean | 1.04 | High score for low values | 3 |  Medium |
| Compliance with public works supervision | % | 82.0 | High score for high values | 8 |  High |
| Anti-corruption measures undertaken | abs | 50.9091 | High score for high values | 1 |  Low |

3 Personnel management

PP - Satisfactory

Rating

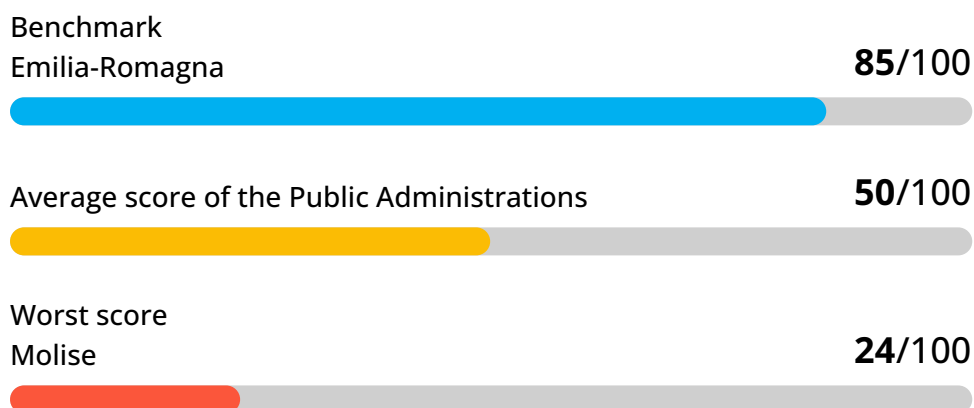
54

out of 100

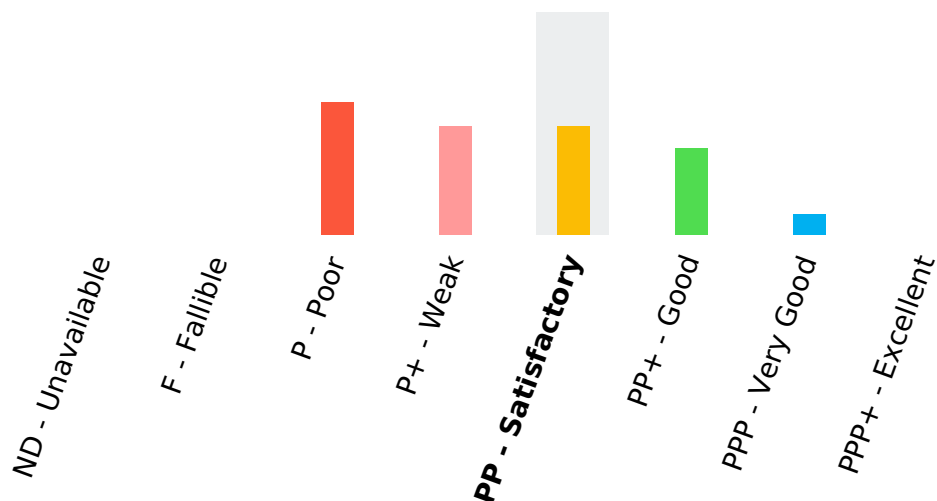
Chronological trend

Not available

Benchmark score



Distribution of Public Administrations with respect to the rating class



Strengths







Weaknesses

- Personnel in flexible employment out of total employees
- Average days of absence (except holidays and training)
- Provided bonus out of allocated ones to managers

- Average of training days

INDICATORS OF THE MACRO-INDICATOR PERSONNEL MANAGEMENT

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Evaluation of the indicator |
|---|---------------------|---------|----------------------------|-------|-----------------------------|
| Per capita personnel expenditure | € p.c. | 61.97 | High score for low values | 2 | ■ ■ Medium |
| Personnel with a permanent contract per 1,000 inhabitants | value per 1k inhab. | 1.1354 | High score for low values | 3 | ■ ■ Medium |
| Personnel in flexible employment out of total employees | % | 1.7882 | High score for low values | 10 | ■ ■ ■ High |
| Average age | years | 54.0 | High score for low values | 5 | ■ ■ Medium |
| Graduated (from university) employees (category D) | % | 78.9826 | High score for high values | 5 | ■ ■ Medium |
| Agile working employees out of total permanent employees | % | 26.3057 | High score for high values | 5 | ■ ■ Medium |
| Average days of absence (except holidays and training) | days per person | 12.6 | High score for low values | 10 | ■ ■ ■ High |

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Evaluation of the indicator |
|---|-----------------|---------|----------------------------|-------|--|
| Average of training days | days per person | 0.01 | High score for high values | 1 |  Low |
| EQ (High qualification) /EP (High professionalism) profiles in service out of total officials and EQ area | % | n.d. | High score for low values | 0 | N.A. |
| Total managers on total personnel | % | 4.26 | High score for low values | 2 |  Medium |
| Women managers on total managers | % | 41.57 | High score for high values | 3 |  Medium |
| Provided bonus out of allocated ones to managers | % | 68.7508 | High score for low values | 8 |  High |
| Degree of differentiation of bonus paid to managers | variance | n.d. | High score for high values | 0 | N.A. |

4 Public services and relations with citizens

P - Poor

Rating

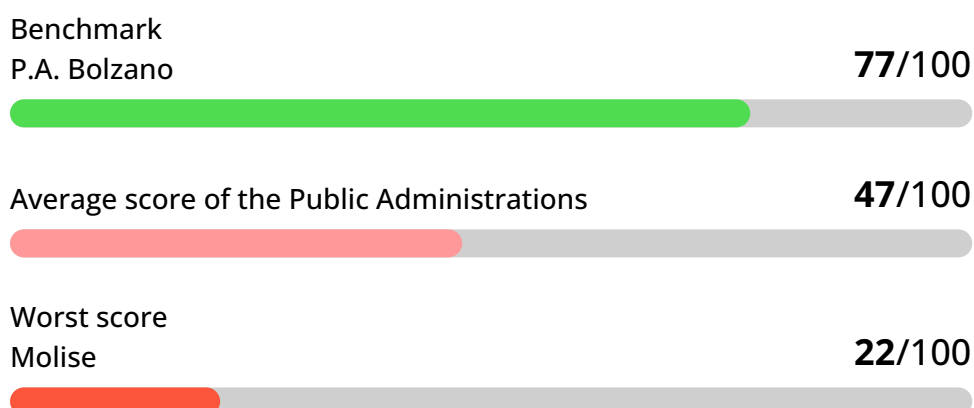
34

out of 100

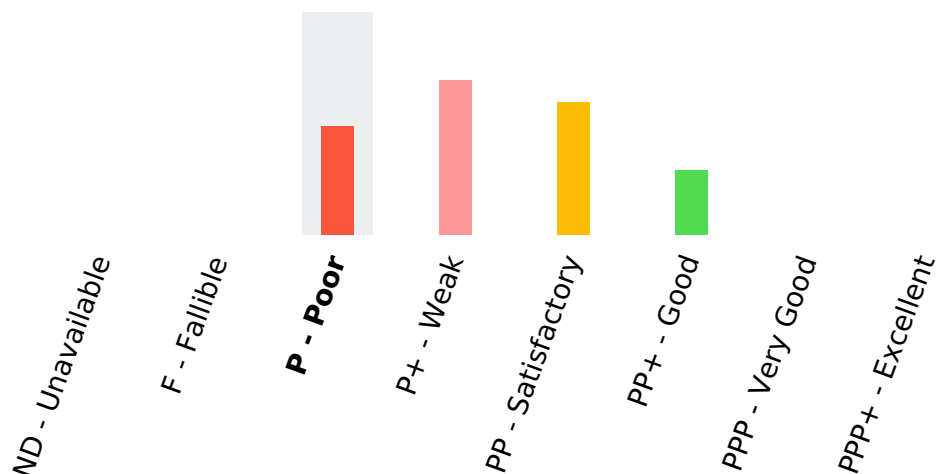
Chronological trend

Not available

Benchmark score



Distribution of Public Administrations with respect to the rating class



Strengths








- Accredited private healthcare facilities per 10k inhabitants
- Per capita investment in health protection









Weaknesses

- Hospital migration
- Per capita territorial pharmaceutical expenditure
- Services guaranteed in time (priority class B)
- Essential levels of care - global indicator
- Landline high-speed internet access covering
- Per capita expenditure on health protection
- Per capita investment in land planning and housing construction
- Per capita current expenditure on education and right to study per school-age population

INDICATORS OF THE MACRO-INDICATOR PUBLIC SERVICES AND RELATIONS WITH CITIZENS

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Evaluation of the indicator |
|--|----------------------|----------|----------------------------|-------|---|
| Hospital migration | % | 21.3 | High score for low values | 1 |  Low |
| Accredited private healthcare facilities per 10k inhabitants | value per 10k inhab. | 2.1271 | High score for low values | 8 |  High |
| Per capita territorial pharmaceutical expenditure | € p.c. | 12.9 | High score for low values | 1 |  Low |
| Services guaranteed in time (priority class B) | abs | 0.0 | High score for high values | 1 |  Low |
| Essential levels of care - global indicator | abs | 135.25 | High score for high values | 1 |  Low |
| Landline high-speed internet access covering | % | 36.1 | High score for high values | 1 |  Low |
| Per capita expenditure on health protection | € p.c. | 2,236.91 | High score for high values | 1 |  Low |

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Evaluation of the indicator |
|--|----------------------|--------|----------------------------|-------|--|
| Per capita investment in health protection | € p.c. | 198.41 | High score for high values | 6 |  High |
| Per capita investments in transport and the right to mobility | € p.c. | 140.66 | High score for high values | 4 |  Medium |
| Per capita investment in economic development and competitiveness | € p.c. | 36.82 | High score for high values | 4 |  Medium |
| Per capita investment in land planning and housing construction | € p.c. | 10.79 | High score for high values | 1 |  Low |
| Per capita current expenditure on social rights, social policies and family | € p.c. | 65.59 | High score for high values | 4 |  Medium |
| Per capita current expenditure on education and right to study per school-age population | €/school-age citizen | 120.11 | High score for high values | 1 |  Low |

5 Public tenders and relations with suppliers

P - Poor

Rating

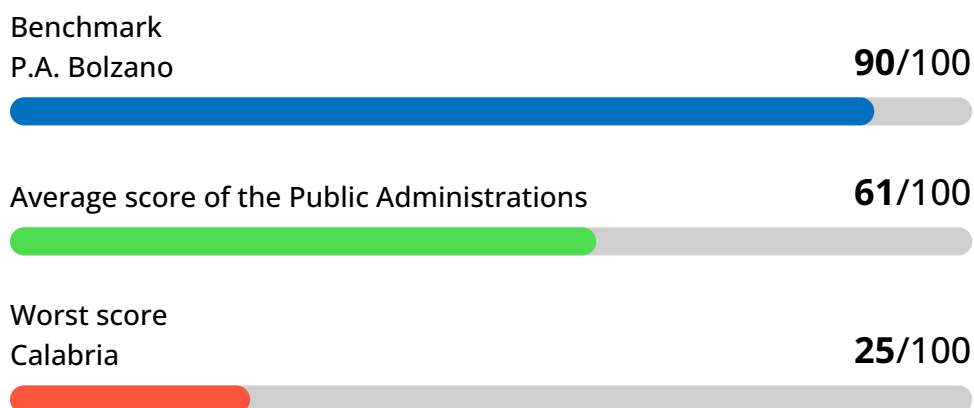
25

out of 100

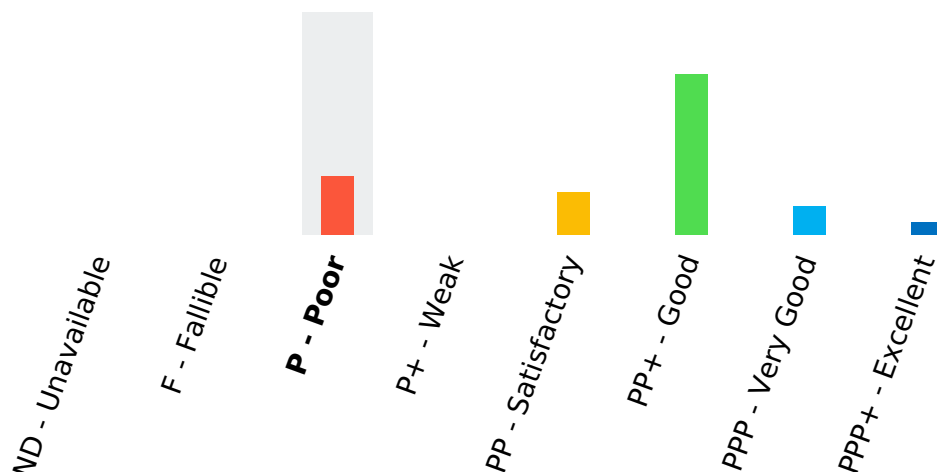
Chronological trend

Not available

Benchmark score



Distribution of Public Administrations with respect to the rating class



Strengths

- TPI (Timeliness of Payment Indicator) - Healthcare component




Weaknesses

- Direct procurements on global public tenders - amount
- Per capita total amount of debts with suppliers
- Settlement of commercial debts incurred during the fiscal year
- Settlement of commercial debts incurred during previous years
- Percentage of framework agreement contracts on total contracts - amount
- Incidence of direct awards to affiliated companies on total contracts - amount

INDICATORS OF THE MACRO-INDICATOR PUBLIC TENDERS AND RELATIONS WITH SUPPLIERS

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Evaluation of the indicator |
|---|----------------------|---------|----------------------------|-------|-----------------------------|
| Direct procurements on global public tenders - number | % | 62.5 | High score for low values | 4 | ■ ■ Medium |
| Direct procurements on global public tenders - amount | % | 39.02 | High score for low values | 1 | ■ Low |
| TPI (Timeliness of Payment Indicator) - Ordinary component | days | n.d. | High score for low values | 0 | N.A. |
| TPI (Timeliness of Payment Indicator) - Healthcare component | days | -24.06 | High score for low values | 10 | ■ ■ ■ High |
| Per capita total amount of debts with suppliers | € p.c. | 56.7279 | High score for low values | 1 | ■ Low |
| Number of corporate creditor per 10k inhabitants | value per 10k inhab. | 2.5134 | High score for low values | 5 | ■ ■ Medium |
| Settlement of commercial debts incurred during the fiscal year | % | 68.8 | High score for high values | 1 | ■ Low |
| Settlement of commercial debts incurred during previous years | % | 33.47 | High score for high values | 1 | ■ Low |
| Percentage of framework agreement contracts on total contracts – amount | % | 94.71 | High score for low values | 1 | ■ Low |

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Evaluation of the indicator |
|--|-----------------|-------|---------------------------|-------|---|
| Incidence of direct awards to affiliated companies on total contracts - amount | % | 52.76 | High score for low values | 1 |  Low |

6 Environment

PP+ - Good

Rating

65

out of 100

Chronological trend

Not available

Benchmark score

Benchmark

Sardegna

81/100



Average score of the Public Administrations

44/100



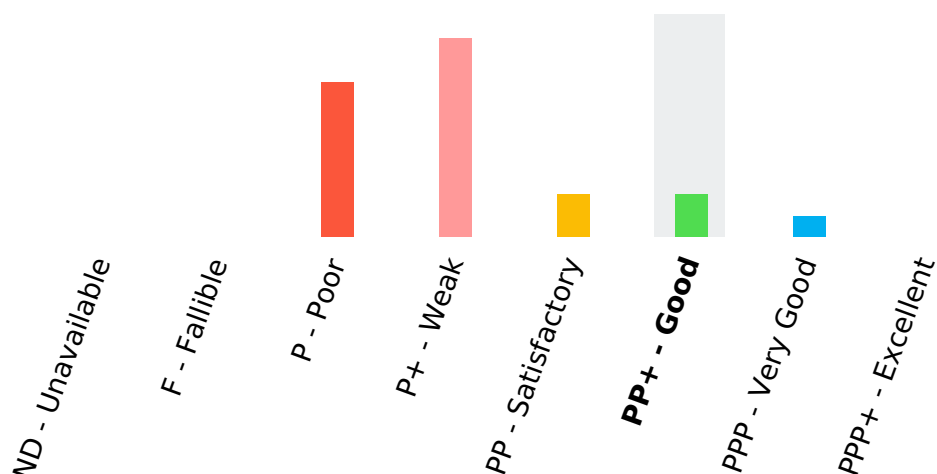
Worst score

Sicilia

21/100



Distribution of Public Administrations with respect to the rating class



Strengths



Weaknesses

- Per capita investment in the unified regional policy for sustainable development and the protection of land and environment
- Air quality - PM 2.5
- Per capita investment in integrated urban water management
- Electricity consumption covered by renewable sources
- Per capita investment in soil defense

- Per capita current expenditure on protected areas, nature parks, nature conservation and afforestation
- Per capita investment in air quality and pollution reduction

INDICATORS OF THE MACRO-INDICATOR ENVIRONMENT

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Evaluation of the indicator |
|---|-----------------|--------|----------------------------|-------|-----------------------------|
| Per capita expenditure on environmental protection, enhancement and restoration | € p.c. | 17.75 | High score for high values | 4 | ■ ■ Medium |
| Per capita investment in the unified regional policy for sustainable development and the protection of land and environment | € p.c. | 107.75 | High score for high values | 8 | ■ ■ ■ High |
| Per capita current expenditure on protected areas, nature parks, nature conservation and afforestation | € p.c. | 2.3 | High score for high values | 1 | ■ Low |
| Air quality - PM 2.5 | % | 45.0 | High score for low values | 8 | ■ ■ ■ High |
| Per capita investment in air quality and pollution reduction | € p.c. | 0.0 | High score for high values | 1 | ■ Low |
| Per capita investment in integrated urban water management | € p.c. | 26.16 | High score for high values | 8 | ■ ■ ■ High |
| Urban waste disposal at landfill | % | 25.8 | High score for low values | 4 | ■ ■ Medium |

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Evaluation of the indicator |
|--|-----------------|---------|----------------------------|-------|-----------------------------|
| Per capita investment in waste management | € p.c. | 2.3 | High score for high values | 4 | ■ Medium |
| Electricity consumption covered by renewable sources | % | 76.4472 | High score for high values | 8 | ■■■ High |
| Population exposed to landslide risk | % | 3.316 | High score for low values | 4 | ■ Medium |
| Population exposed to flood risk | % | 12.7631 | High score for low values | 4 | ■ Medium |
| Per capita expenditure on soil defense | € p.c. | 8.15 | High score for high values | 3 | ■ Medium |
| Per capita investment in soil defense | € p.c. | 47.08 | High score for high values | 8 | ■■■ High |