

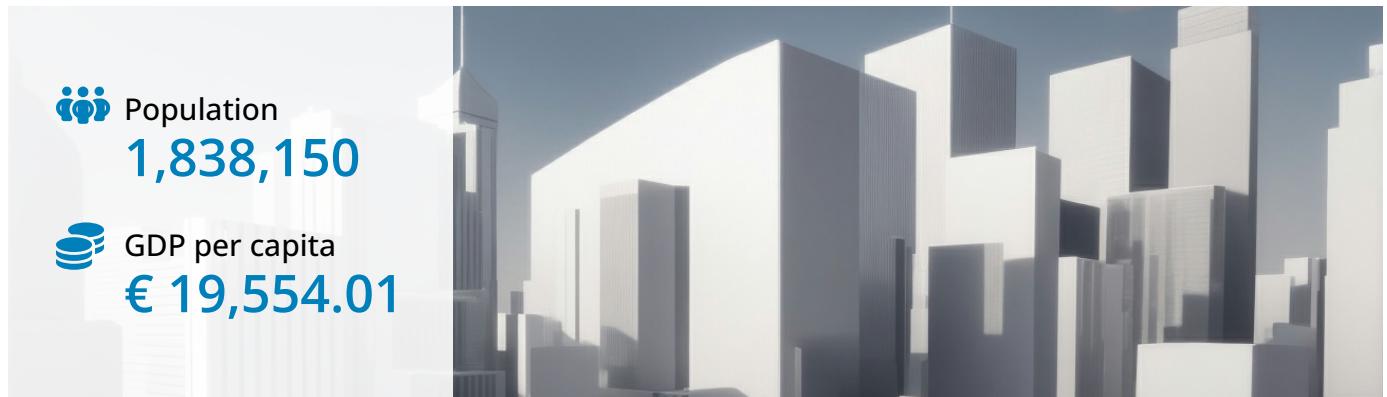


Research Center on Public Entities A company of Fondazione Etica

ADMINISTRATIVE CAPACITY INDEX

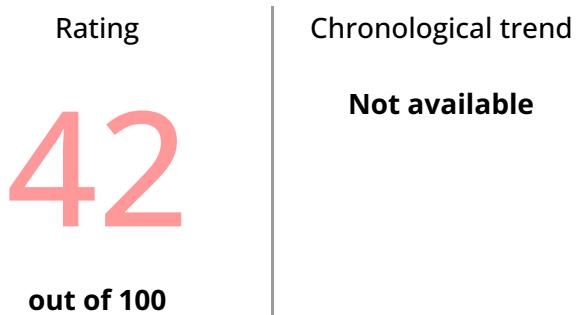
Regions 2024

Calabria



SYNTHETIC INDEX OF PUBLIC ADMINISTRATIVE CAPACITY

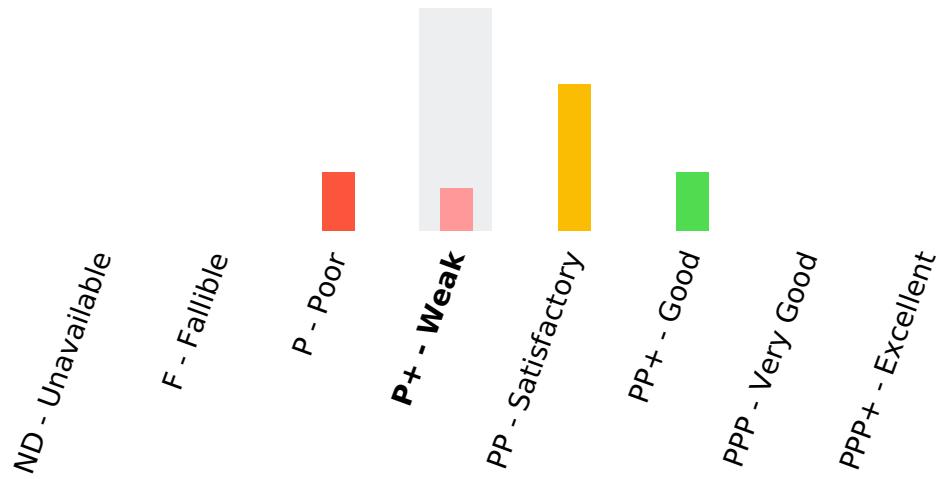
P+ - Weak



Benchmark score

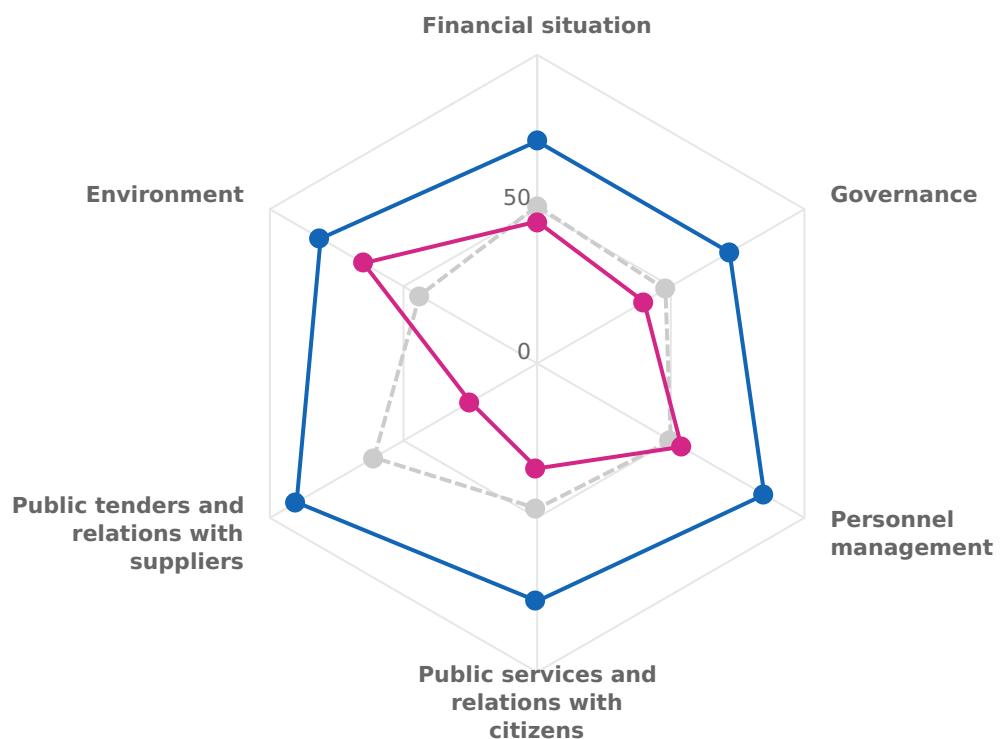


Distribution of Public Administrations with respect to the rating class



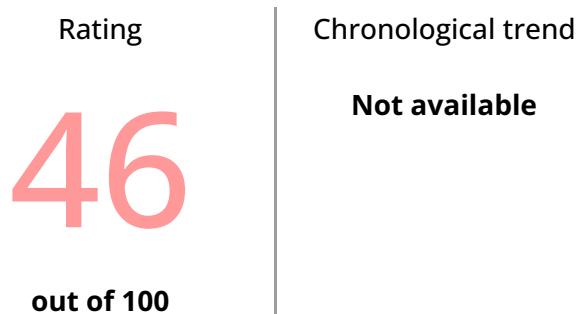
Administrative capacity: summary of the 6 macro-indicators

- Score of the Public Administration
- Benchmark Public Administration for each macro-area
- Average score of Public Administrations assessed



1 Financial situation

P+ - Weak



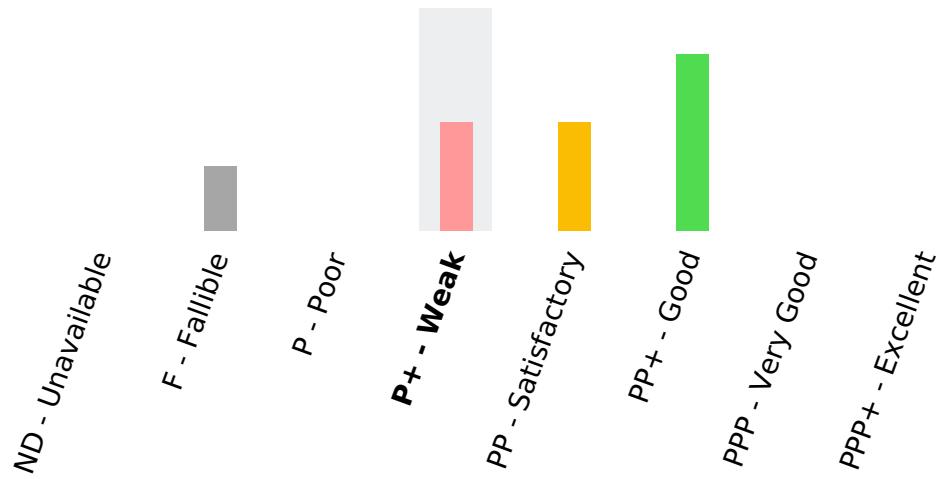
Benchmark score

Benchmark
Friuli-Venezia Giulia **72/100**

Average score of the Public Administrations **51/100**

Worst score
Molise **10/100**

Distribution of Public Administrations with respect to the rating class



Strengths

- Financial pressure per capita
- Capital account expenditure on total expenses



Weaknesses

- Financial autonomy
- Collection capacity
- Spending capacity
- Expenditure for accredited private facilities on expenditure for health services

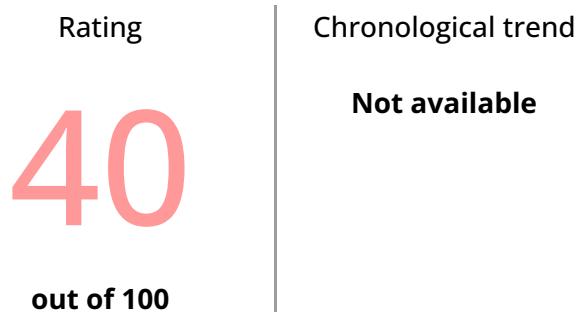
INDICATORS OF THE MACRO-INDICATOR FINANCIAL SITUATION

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Financial autonomy	%	82.23	High score for high values	1	■ Low
Financial pressure per capita	€ p.c.	2,564.94	High score for low values	8	■■■ High
Collection capacity	%	71.79	High score for high values	1	■ Low
Spending capacity	%	72.02	High score for high values	1	■ Low
Spending rigidity	%	2.98	High score for low values	4	■■ Medium
Capital account expenditure on total expenses	%	19.02	High score for high values	8	■■■ High
Per capita debt from financing	€ p.c.	760.08	High score for low values	3	■■ Medium
Per capita debt to suppliers	€ p.c.	168.2	High score for low values	3	■■ Medium
Off-budget debts recognized and financed	%	0.02	High score for low values	4	■■ Medium

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Coverage of current expenditure and loan repayments through current revenues	%	106.57	High score for high values	4	█ Medium
Deficit/surplus on health expenditure per capita	€ p.c.	-68.77	High score for high values	4	█ Medium
Expenditure for accredited private facilities on expenditure for health services	%	48.36	High score for low values	1	█ Low
EU funds management - effected payments	%	80.0	High score for high values	4	█ Medium

2 Governance

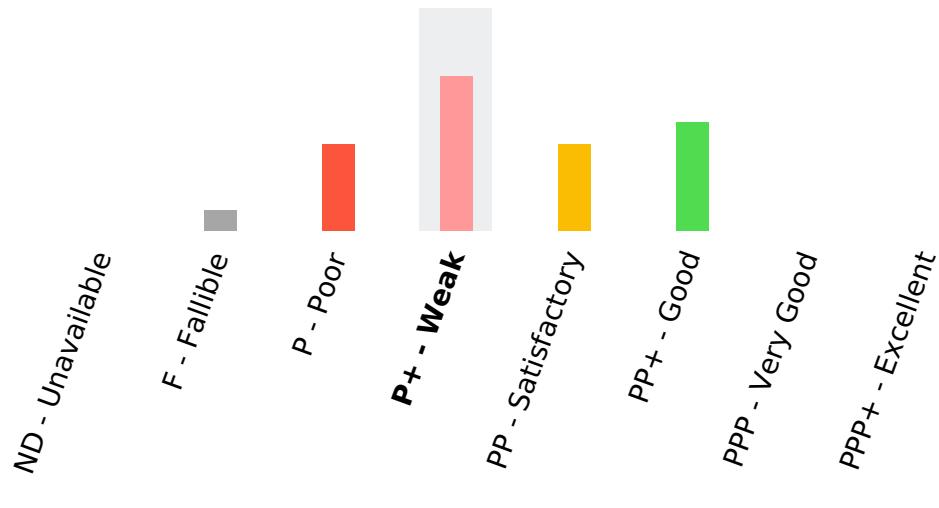
P+ - Weak



Benchmark score



Distribution of Public Administrations with respect to the rating class



Strengths

- Integrated Activity and Organisation Plan (PIAO) - Public Value
- Compliance with public works supervision



Weaknesses

- Efficiency indicator - activities and delivery times (M2)
- Digitalization expenditure incidence
- Investment expenditure on digitalization per 1,000 inhabitants
- Subsidiary companies
- Anti-corruption measures undertaken

INDICATORS OF THE MACRO-INDICATOR GOVERNANCE

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Integrated Activity and Organisation Plan (PIAO) - Public Value	abs	100.0	High score for high values	8	 High
PIAO - Performance	abs	85.0	High score for high values	3	 Medium
Efficiency indicator - activities and delivery times (M2)	abs	0.0	High score for high values	1	 Low
Digitalization expenditure incidence	%	0.04	High score for high values	1	 Low
Investment expenditure on digitalization per 1,000 inhabitants	€/1,000 inhabitants	97.46	High score for high values	1	 Low
Service outsourcing	%	4.35	High score for low values	5	 Medium
Subsidiary companies	%	70.0	High score for high values	1	 Low
Public real estate properties - report	abs	52.0	High score for high values	4	 Medium
Public Real Estate properties - management	€ p.c.	-0.3448	High score for high values	4	 Medium

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Average completion time for public works	mean	1.04	High score for low values	3	 Medium
Compliance with public works supervision	%	82.0	High score for high values	8	 High
Anti-corruption measures undertaken	abs	50.9091	High score for high values	1	 Low

3 Personnel management

PP - Satisfactory

Rating

54

out of 100

Chronological trend

Not available

Benchmark score

Benchmark

Emilia-Romagna

85/100

Average score of the Public Administrations

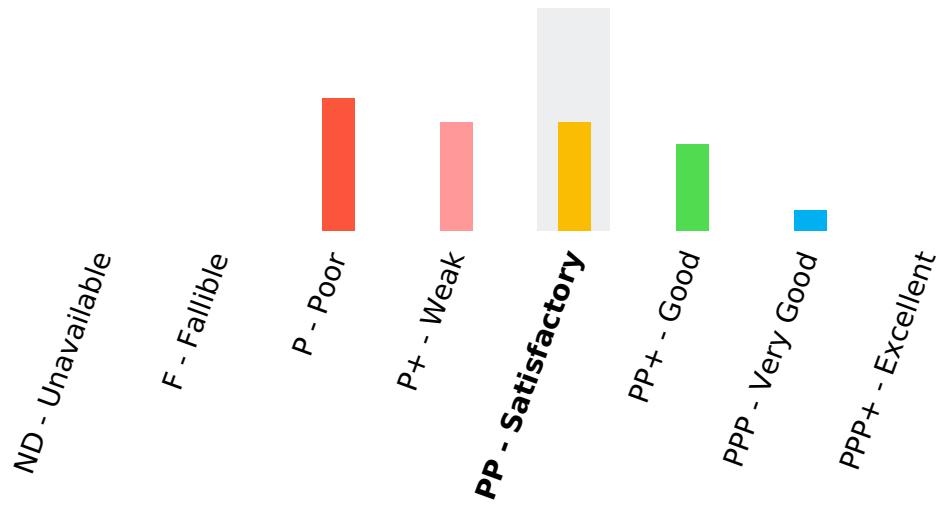
50/100

Worst score

Molise

24/100

Distribution of Public Administrations with respect to the rating class



Strengths

- Personnel in flexible employment out of total employees
- Average days of absence (except holidays and training)
- Provided bonus out of allocated ones to managers



Weaknesses

- Average of training days

INDICATORS OF THE MACRO-INDICATOR PERSONNEL MANAGEMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Per capita personnel expenditure	€ p.c.	61.97	High score for low values	2	 Medium
Personnel with a permanent contract per 1,000 inhabitants	value per 1k inhab.	1.1354	High score for low values	3	 Medium
Personnel in flexible employment out of total employees	%	1.7882	High score for low values	10	 High
Average age	years	54.0	High score for low values	5	 Medium
Graduated (from university) employees (category D)	%	78.9826	High score for high values	5	 Medium
Agile working employees out of total permanent employees	%	26.3057	High score for high values	5	 Medium
Average days of absence (except holidays and training)	days per person	12.6	High score for low values	10	 High

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Average of training days	days per person	0.01	High score for high values	1	■ Low
EQ (High qualification) /EP (High professionalism) profiles in service out of total officials and EQ area	%	n.d.	High score for low values	0	N.A.
Total managers on total personnel	%	4.26	High score for low values	2	■■ Medium
Women managers on total managers	%	41.57	High score for high values	3	■■■ Medium
Provided bonus out of allocated ones to managers	%	68.7508	High score for low values	8	■■■■ High
Degree of differentiation of bonus paid to managers	variance	n.d.	High score for high values	0	N.A.

4

Public services and relations with citizens

P - Poor

Rating

34

out of 100

Chronological trend

Not available

Benchmark score

Benchmark	
P.A. Bolzano	77/100

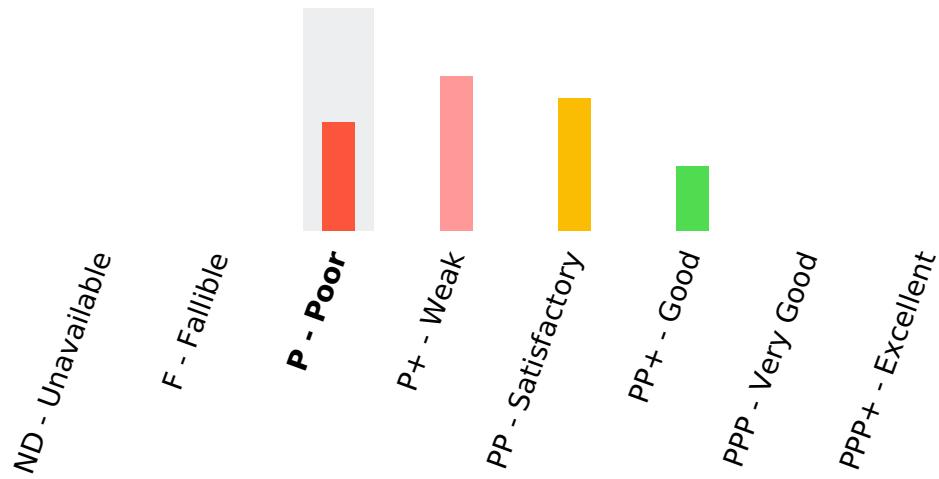


Average score of the Public Administrations	47/100
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Worst score	
Molise	22/100

Distribution of Public Administrations with respect to the rating class



Strengths

- Accredited private healthcare facilities per 10k inhabitants
- Per capita investment in health protection



Weaknesses

- Hospital migration
- Per capita territorial pharmaceutical expenditure
- Services guaranteed in time (priority class B)
- Essential levels of care - global indicator
- Landline high-speed internet access covering
- Per capita expenditure on health protection
- Per capita investment in land planning and housing construction
- Per capita current expenditure on education and right to study per school-age population

INDICATORS OF THE MACRO-INDICATOR PUBLIC SERVICES AND RELATIONS WITH CITIZENS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Hospital migration	%	21.3	High score for low values	1	■ Low
Accredited private healthcare facilities per 10k inhabitants	value per 10k inhab.	2.1271	High score for low values	8	■■■ High
Per capita territorial pharmaceutical expenditure	€ p.c.	12.9	High score for low values	1	■ Low
Services guaranteed in time (priority class B)	abs	0.0	High score for high values	1	■ Low
Essential levels of care - global indicator	abs	135.25	High score for high values	1	■ Low
Landline high-speed internet access covering	%	36.1	High score for high values	1	■ Low
Per capita expenditure on health protection	€ p.c.	2,236.91	High score for high values	1	■ Low

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Per capita investment in health protection	€ p.c.	198.41	High score for high values	6	 High
Per capita investments in transport and the right to mobility	€ p.c.	140.66	High score for high values	4	 Medium
Per capita investment in economic development and competitiveness	€ p.c.	36.82	High score for high values	4	 Medium
Per capita investment in land planning and housing construction	€ p.c.	10.79	High score for high values	1	 Low
Per capita current expenditure on social rights, social policies and family	€ p.c.	65.59	High score for high values	4	 Medium
Per capita current expenditure on education and right to study per school-age population	€/school-age citizen	120.11	High score for high values	1	 Low

5

Public tenders and relations with suppliers

P - Poor

Rating

25

out of 100

Chronological trend

Not available

Benchmark score

Benchmark

P.A. Bolzano

90/100

Average score of the Public Administrations

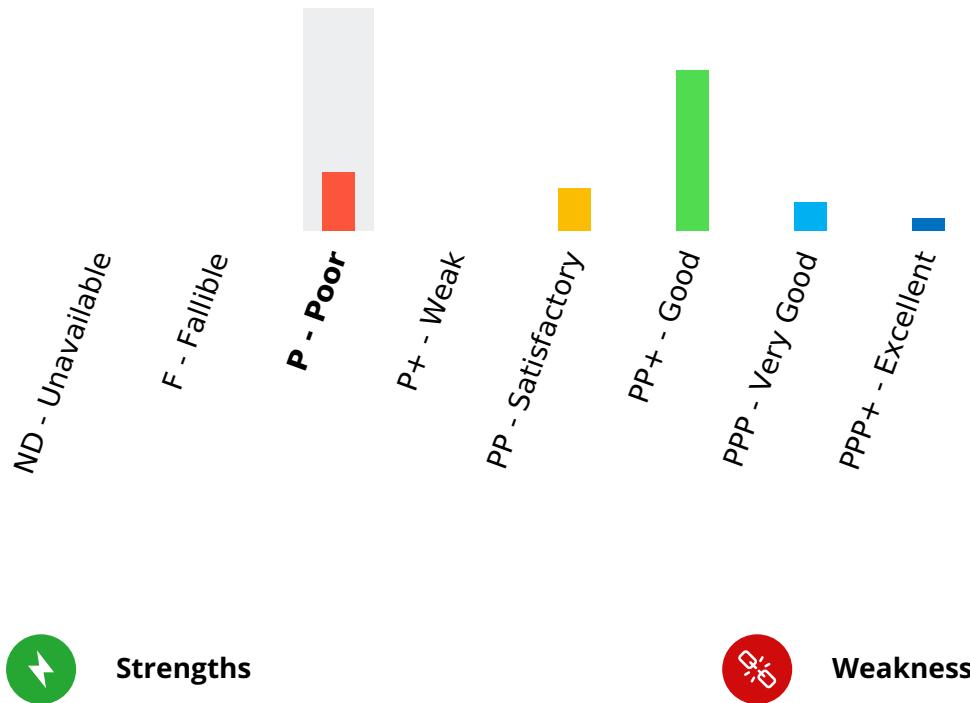
61/100

Worst score

Calabria

25/100

Distribution of Public Administrations with respect to the rating class



- TPI (Timeliness of Payment Indicator) - Healthcare component

- Direct procurements on global public tenders - amount
- Per capita total amount of debts with suppliers
- Settlement of commercial debts incurred during the fiscal year
- Settlement of commercial debts incurred during previous years
- Percentage of framework agreement contracts on total contracts – amount
- Incidence of direct awards to affiliated companies on total contracts - amount

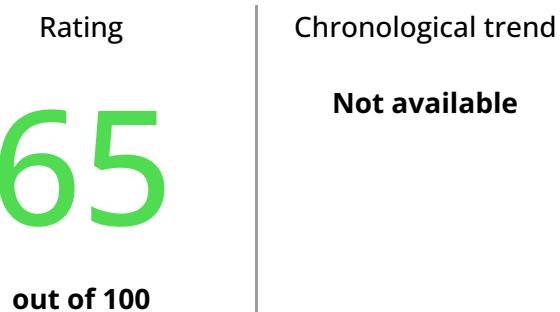
INDICATORS OF THE MACRO-INDICATOR PUBLIC TENDERS AND RELATIONS WITH SUPPLIERS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Direct procurements on global public tenders - number	%	62.5	High score for low values	4	 Medium
Direct procurements on global public tenders - amount	%	39.02	High score for low values	1	 Low
TPI (Timeliness of Payment Indicator) - Ordinary component	days	n.d.	High score for low values	0	N.A.
TPI (Timeliness of Payment Indicator) - Healthcare component	days	-24.06	High score for low values	10	 High
Per capita total amount of debts with suppliers	€ p.c.	56.7279	High score for low values	1	 Low
Number of corporate creditor per 10k inhabitants	value per 10k inhab.	2.5134	High score for low values	5	 Medium
Settlement of commercial debts incurred during the fiscal year	%	68.8	High score for high values	1	 Low
Settlement of commercial debts incurred during previous years	%	33.47	High score for high values	1	 Low
Percentage of framework agreement contracts on total contracts – amount	%	94.71	High score for low values	1	 Low

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Incidence of direct awards to affiliated companies on total contracts - amount	%	52.76	High score for low values	1	■ Low

6 Environment

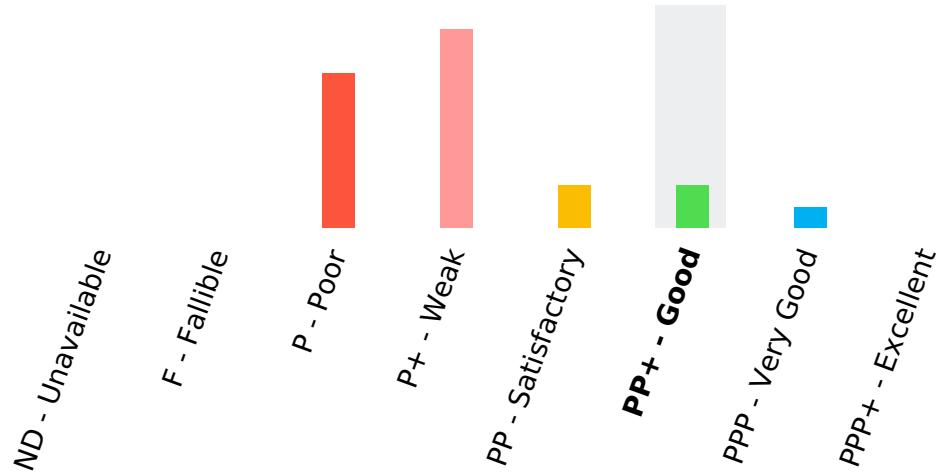
PP+ - Good



Benchmark score



Distribution of Public Administrations with respect to the rating class



Strengths

- Per capita investment in the unified regional policy for sustainable development and the protection of land and environment
- Air quality - PM 2.5
- Per capita investment in integrated urban water management
- Electricity consumption covered by renewable sources
- Per capita investment in soil defense



Weaknesses

- Per capita current expenditure on protected areas, nature parks, nature conservation and afforestation
- Per capita investment in air quality and pollution reduction

INDICATORS OF THE MACRO-INDICATOR ENVIRONMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Per capita expenditure on environmental protection, enhancement and restoration	€ p.c.	17.75	High score for high values	4	 Medium
Per capita investment in the unified regional policy for sustainable development and the protection of land and environment	€ p.c.	107.75	High score for high values	8	 High
Per capita current expenditure on protected areas, nature parks, nature conservation and afforestation	€ p.c.	2.3	High score for high values	1	 Low
Air quality - PM 2.5	%	45.0	High score for low values	8	 High
Per capita investment in air quality and pollution reduction	€ p.c.	0.0	High score for high values	1	 Low
Per capita investment in integrated urban water management	€ p.c.	26.16	High score for high values	8	 High
Urban waste disposal at landfill	%	25.8	High score for low values	4	 Medium

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Per capita investment in waste management	€ p.c.	2.3	High score for high values	4	 Medium
Electricity consumption covered by renewable sources	%	76.4472	High score for high values	8	 High
Population exposed to landslide risk	%	3.316	High score for low values	4	 Medium
Population exposed to flood risk	%	12.7631	High score for low values	4	 Medium
Per capita expenditure on soil defense	€ p.c.	8.15	High score for high values	3	 Medium
Per capita investment in soil defense	€ p.c.	47.08	High score for high values	8	 High