REP

Research Center on Public Entities A company of **Fondazione Etica**

ADMINISTRATIVE CAPACITY INDEX

Regions 2024

Friuli-Venezia Giulia

Population
1,195,792

GDP per capita
€ 35,991.13
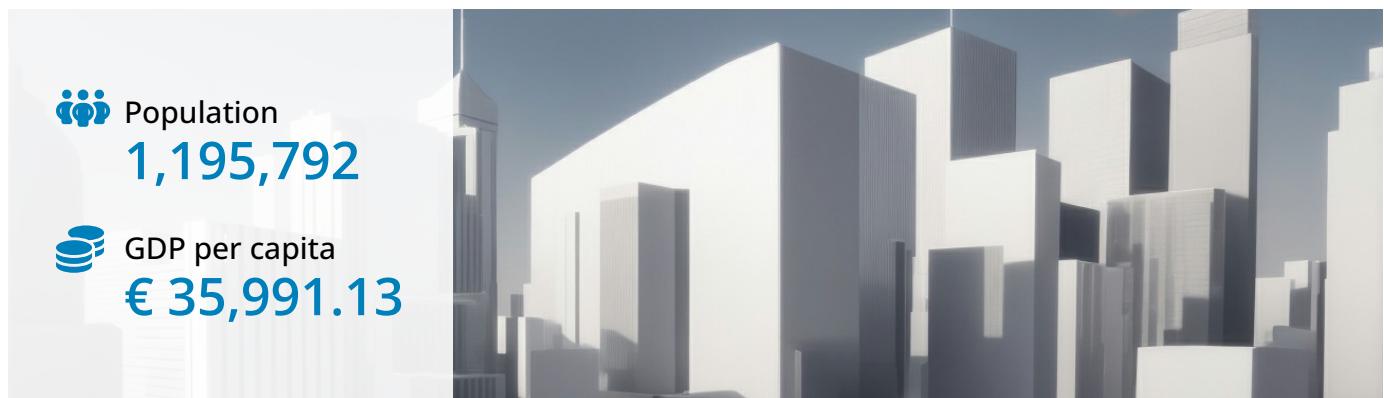
SYNTHETIC INDEX OF PUBLIC ADMINISTRATIVE CAPACITY

PP - Satisfactory
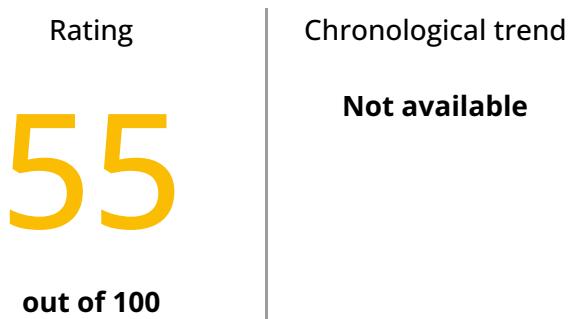
Rating

55

out of 100

Chronological trend

Not available

Benchmark score

Benchmark
P.A. Trento
Sardegna

62/100

Average score of the Public Administrations

50/100

Worst score
Molise

22/100

Distribution of Public Administrations with respect to the rating class

ND - Unavailable   F - Fallible   P - Poor   P+ - Weak   **PP - Satisfactory**   PP+ - Good   PPP - Very Good   PPP+ - Excellent
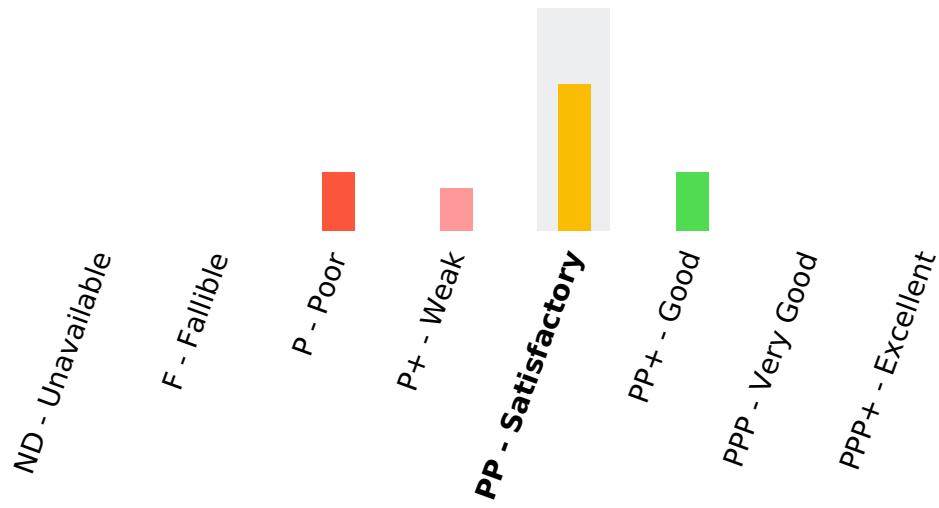
Administrative capacity: summary of the 6 macro-indicators

- ● **Score of the Public Administration**
- ● **Benchmark Public Administration for each macro-area**
- ● **Average score of Public Administrations assessed**

Financial situation

Governance

Personnel management

Public services and relations with citizens

Public tenders and relations with suppliers

Environment

50

0
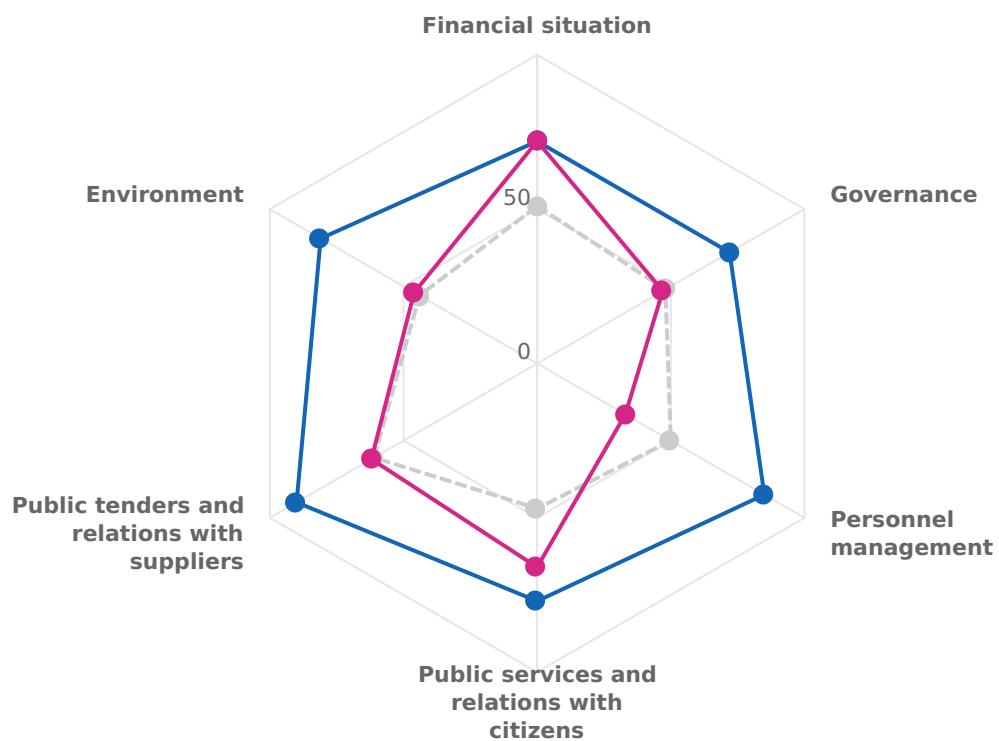
(1) Financial situation

PP+ - Good

Rating

72

out of 100

Chronological trend

Not available

Benchmark score

Benchmark
Friuli-Venezia Giulia

72/100

Average score of the Public Administrations

51/100

Worst score
Molise

10/100

Distribution of Public Administrations with respect to the rating class

ND - Unavailable	F - Fallible	P - Poor	P+ - Weak	PP - Satisfactory	**PP+ - Good**	PPP - Very Good	PPP+ - Excellent
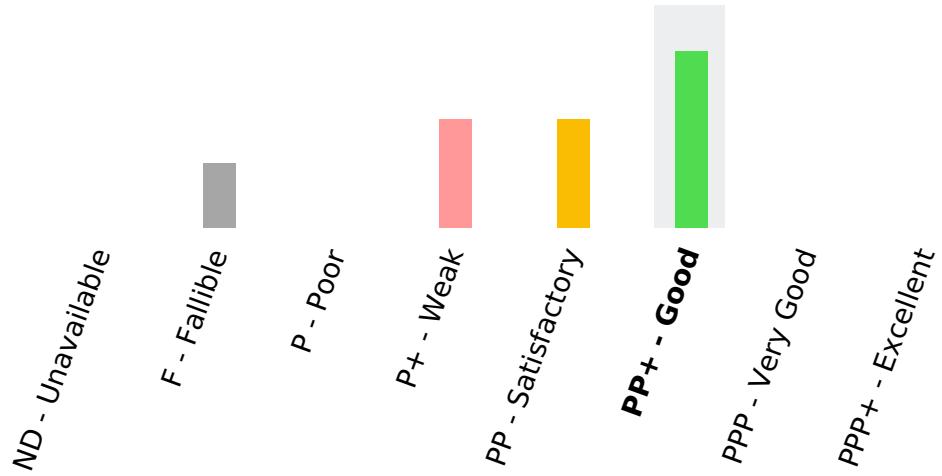
⚡ Strengths

- Collection capacity

- Spending capacity

- Capital account expenditure on total expenses

- Off-budget debts recognized and financed

- Coverage of current expenditure and loan repayments through current revenues

- Expenditure for accredited private facilities on expenditure for health services

- EU funds management - effected payments

Weaknesses

- Financial pressure per capita

- Deficit/surplus on health expenditure per capita

INDICATORS OF THE MACRO-INDICATOR FINANCIAL SITUATION

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Financial autonomy	%	88.87	High score for high values	4	▋▋ Medium
Financial pressure per capita	€ p.c.	5,871.9	High score for low values	1	▋ Low
Collection capacity	%	92.08	High score for high values	8	▋▋▋ High
Spending capacity	%	88.82	High score for high values	8	▋▋▋ High
Spending rigidity	%	3.18	High score for low values	4	▋▋ Medium
Capital account expenditure on total expenses	%	18.88	High score for high values	8	▋▋▋ High
Per capita debt from financing	€ p.c.	459.83	High score for low values	3	▋▋ Medium
Per capita debt to suppliers	€ p.c.	120.01	High score for low values	3	▋▋ Medium
Off-budget debts recognized and financed	%	0.0	High score for low values	8	▋▋▋ High

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Coverage of current expenditure and loan repayments through current revenues	%	135.75	High score for high values	8	▮▮▮ High
Deficit/surplus on health expenditure per capita	€ p.c.	-93.76	High score for high values	1	▮ Low
Expenditure for accredited private facilities on expenditure for health services	%	32.22	High score for low values	8	▮▮▮ High
EU funds management - effected payments	%	113.0	High score for high values	8	▮▮▮ High

(2) Governance

P+ - Weak
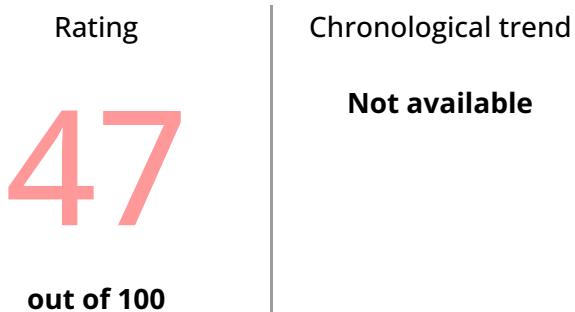
Rating

47

out of 100

Chronological trend

Not available

Benchmark score

Benchmark
P.A. Trento   **72**/100

Average score of the Public Administrations   **48**/100

Worst score
Molise   **17**/100

Distribution of Public Administrations with respect to the rating class

Rating classes (left to right):
- ND - Unavailable
- F - Fallible
- P - Poor
- **P+ - Weak**
- PP - Satisfactory
- PP+ - Good
- PPP - Very Good
- PPP+ - Excellent
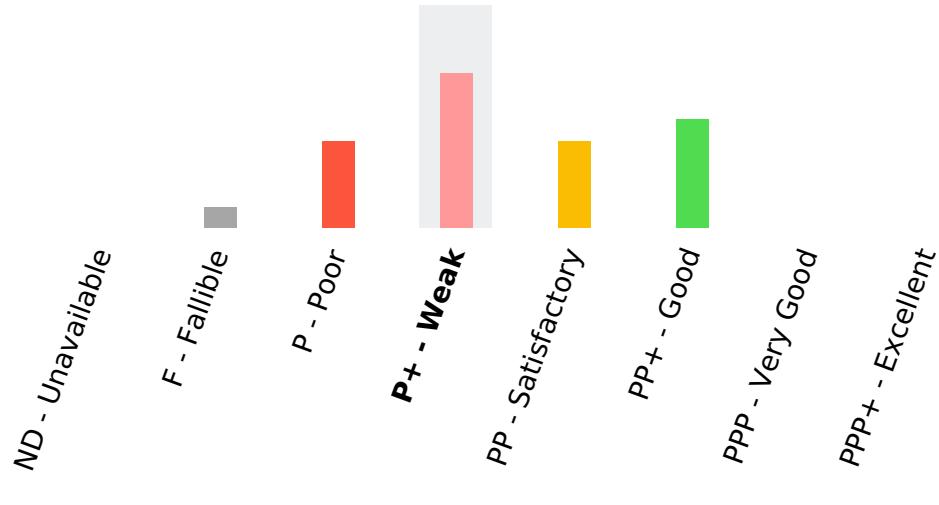
Strengths

- Digitalization expenditure incidence
- Investment expenditure on digitalization per 1,000 inhabitants
- Subsidiary companies

Weaknesses

- Integrated Activity and Organisation Plan (PIAO) - Public Value
- Efficiency indicator - activities and delivery times (M2)
- Average completion time for public works
- Compliance with public works supervision
- Anti-corruption measures undertaken

INDICATORS OF THE MACRO-INDICATOR GOVERNANCE

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Integrated Activity and Organisation Plan (PIAO) - Public Value	abs	60.0	High score for high values	1	▮ Low
PIAO - Performance	abs	100.0	High score for high values	3	▮▮ Medium
Efficiency indicator - activities and delivery times (M2)	abs	0.0	High score for high values	1	▮ Low
Digitalization expenditure incidence	%	0.68	High score for high values	8	▮▮▮ High
Investment expenditure on digitalization per 1,000 inhabitants	€/1,000 inhabitants	13,028.67	High score for high values	8	▮▮▮ High
Service outsourcing	%	4.37	High score for low values	5	▮▮ Medium
Subsidiary companies	%	100.0	High score for high values	10	▮▮▮ High
Public real estate properties - report	abs	52.0	High score for high values	4	▮▮ Medium
Public Real Estate properties - management	€ p.c.	-0.6172	High score for high values	4	▮▮ Medium

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Average completion time for public works	mean	1.48	High score for low values	1	🟥 Low
Compliance with public works supervision	%	15.0	High score for high values	1	🟥 Low
Anti-corruption measures undertaken	abs	57.2727	High score for high values	1	🟥 Low

![REP Research Center on Public Entities — A company of Fondazione Etica]

③ Personnel management

P - Poor

Rating

33

out of 100

Chronological trend

Not available
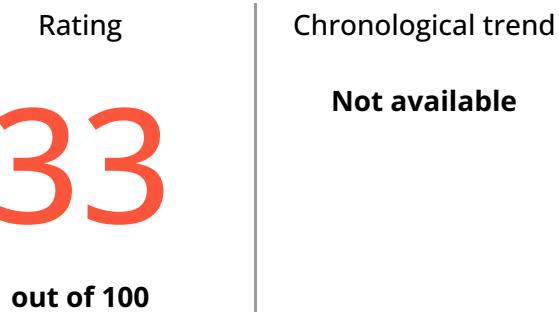
Benchmark score

Benchmark
Emilia-Romagna
85/100

Average score of the Public Administrations
50/100

Worst score
Molise
24/100

Distribution of Public Administrations with respect to the rating class

Rating classes (x-axis): ND - Unavailable, F - Fallible, **P - Poor**, P+ - Weak, PP - Satisfactory, PP+ - Good, PPP - Very Good, PPP+ - Excellent
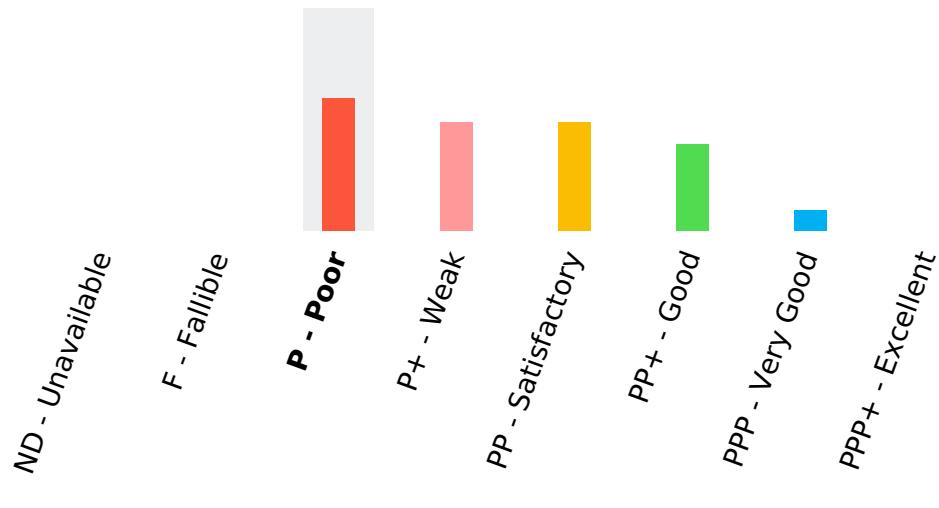
Strengths

- EQ (High qualification) /EP (High professionality) profiles in service out of total officials and EQ area
- Total managers on total personnel
- Provided bonus out of allocated ones to managers

Weaknesses

- Personnel in flexible employment out of total employees
- Graduated (from university) employees (category D)
- Agile working employees out of total permanent employees
- Average days of absence (except holidays and training)
- Average of training days
- Women managers on total managers
- Degree of differentiation of bonus paid to managers

INDICATORS OF THE MACRO-INDICATOR PERSONNEL MANAGEMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Per capita personnel expenditure	€ p.c.	180.35	High score for low values	2	▋▋ Medium
Personnel with a permanent contract per 1,000 inhabitants	value per 1k inhab.	2.8818	High score for low values	3	▋▋ Medium
Personnel in flexible employment out of total employees	%	9.4973	High score for low values	1	▋ Low
Average age	years	52.2	High score for low values	5	▋▋ Medium
Graduated (from university) employees (category D)	%	71.7178	High score for high values	1	▋ Low
Agile working employees out of total permanent employees	%	0.0	High score for high values	1	▋ Low
Average days of absence (except holidays and training)	days per person	24.8	High score for low values	1	▋ Low

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Average of training days	days per person	0.18	High score for high values	1	▮ Low
EQ (High qualification) /EP (High professionality) profiles in service out of total officials and EQ area	%	11.1367	High score for low values	4	▮▮▮ High
Total managers on total personnel	%	2.29	High score for low values	4	▮▮▮ High
Women managers on total managers	%	36.71	High score for high values	1	▮ Low
Provided bonus out of allocated ones to managers	%	87.3582	High score for low values	8	▮▮▮ High
Degree of differentiation of bonus paid to managers	variance	4.1667	High score for high values	1	▮ Low

## (4) **Public services and relations with citizens**

PP+ - Good

Rating

66

out of 100

Chronological trend

Not available

Benchmark score

Benchmark
P.A. Bolzano

77/100

Average score of the Public Administrations

47/100

Worst score
Molise

22/100

Distribution of Public Administrations with respect to the rating class

ND - Unavailable
F - Fallible
P - Poor
P+ - Weak
PP - Satisfactory
PP+ - Good
PPP - Very Good
PPP+ - Excellent
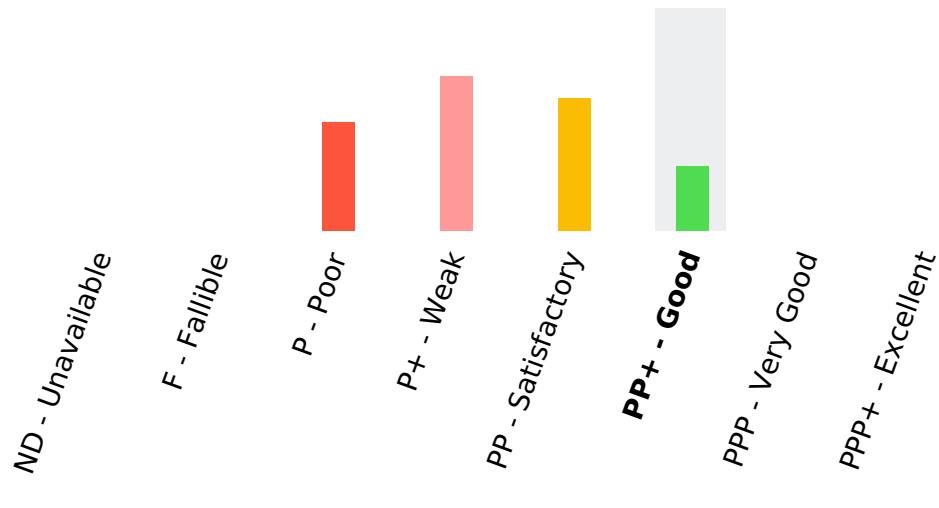
Strengths

- Hospital migration
- Accredited private healthcare facilities per 10k inhabitants
- Per capita investment in health protection
- Per capita investment in economic development and competitiveness
- Per capita investment in land planning and housing construction

Weaknesses

- Services guaranteed in time (priority class B)

INDICATORS OF THE MACRO-INDICATOR PUBLIC SERVICES AND RELATIONS WITH CITIZENS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Hospital migration	%	7.4	High score for low values	8	▮▮▮ High
Accredited private healthcare facilities per 10k inhabitants	value per 10k inhab.	1.7645	High score for low values	8	▮▮▮ High
Per capita territorial pharmaceutical expenditure	€ p.c.	10.5	High score for low values	4	▮▮ Medium
Services guaranteed in time (priority class B)	abs	0.0	High score for high values	1	▮ Low
Essential levels of care - global indicator	abs	219.83	High score for high values	4	▮▮ Medium
Landline high-speed internet access covering	%	57.1	High score for high values	4	▮▮ Medium
Per capita expenditure on health protection	€ p.c.	2,531.67	High score for high values	3	▮▮ Medium

| Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Per capita investment in health protection	€ p.c.	183.86	High score for high values	6	▮▮▮ High
Per capita investments in transport and the right to mobility	€ p.c.	80.21	High score for high values	4	▮▮ Medium
Per capita investment in economic development and competitiveness	€ p.c.	327.77	High score for high values	8	▮▮▮ High
Per capita investment in land planning and housing construction	€ p.c.	130.28	High score for high values	8	▮▮▮ High
Per capita current expenditure on social rights, social policies and family	€ p.c.	274.54	High score for high values	4	▮▮ Medium
Per capita current expenditure on education and right to study per school-age population	€/school-age citizen	289.06	High score for high values	4	▮▮ Medium

## ⑤ Public tenders and relations with suppliers

PP+ - Good
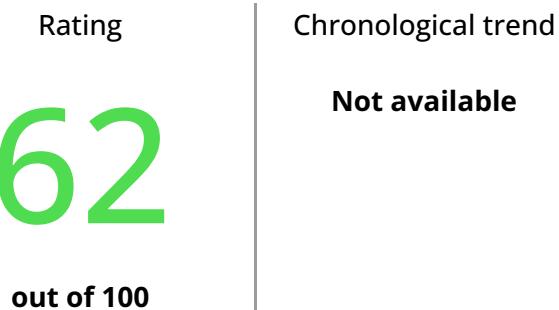
Rating	Chronological trend
62 out of 100	**Not available**

Benchmark score

Benchmark
P.A. Bolzano   **90**/100

Average score of the Public Administrations   **61**/100

Worst score
Calabria   **25**/100

Distribution of Public Administrations with respect to the rating class

ND - Unavailable
F - Fallible
P - Poor
P+ - Weak
PP - Satisfactory
PP+ - Good
PPP - Very Good
PPP+ - Excellent
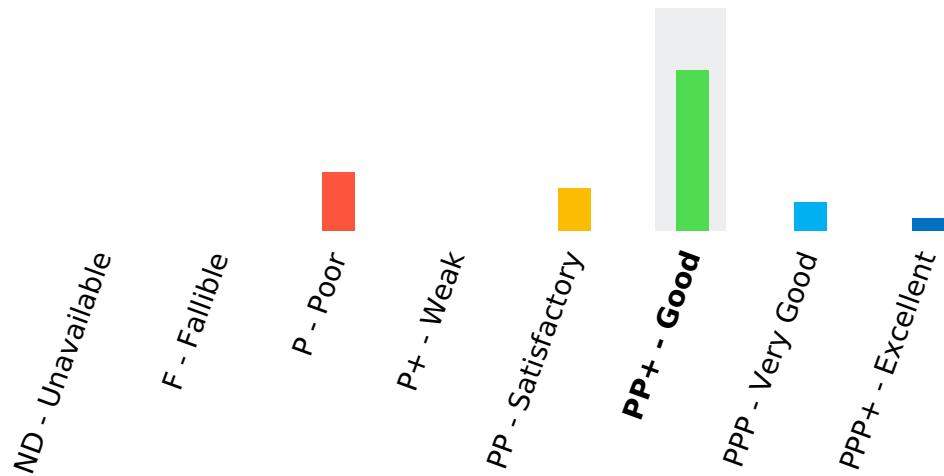
⚡ Strengths

- TPI (Timeliness of Payment Indicator) - Ordinary component

- TPI (Timeliness of Payment Indicator) - Healthcare component

- Settlement of commercial debts incurred during previous years

- Incidence of direct awards to affiliated companies on total contracts - amount

⊘ Weaknesses

- Direct procurements on global public tenders - number

- Percentage of framework agreement contracts on total contracts – amount

INDICATORS OF THE MACRO-INDICATOR PUBLIC TENDERS AND RELATIONS WITH SUPPLIERS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Direct procurements on global public tenders - number	%	71.22	High score for low values	1	▌ Low
Direct procurements on global public tenders - amount	%	19.27	High score for low values	6	▌▌ Medium
TPI (Timeliness of Payment Indicator) - Ordinary component	days	-18.22	High score for low values	16	▌▌▌ High
TPI (Timeliness of Payment Indicator) - Healthcare component	days	-24.21	High score for low values	10	▌▌▌ High
Per capita total amount of debts with suppliers	€ p.c.	4.3021	High score for low values	5	▌▌ Medium
Number of corporate creditor per 10k inhabitants	value per 10k inhab.	1.1457	High score for low values	5	▌▌ Medium
Settlement of commercial debts incurred during the fiscal year	%	77.82	High score for high values	4	▌▌ Medium
Settlement of commercial debts incurred during previous years	%	70.0	High score for high values	10	▌▌▌ High
Percentage of framework agreement contracts on total contracts – amount	%	89.93	High score for low values	1	▌ Low

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Incidence of direct awards to affiliated companies on total contracts - amount	%	0.0	High score for low values	4	▮▮▮ High

⑥ Environment

P+ - Weak
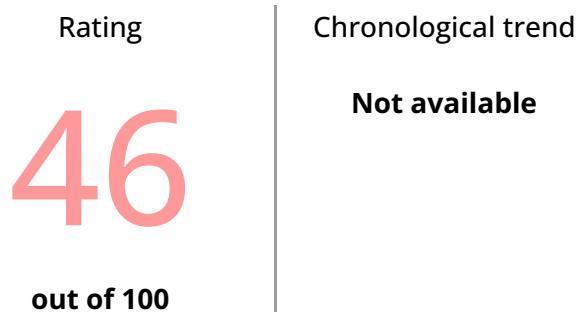
Rating	Chronological trend
46	**Not available**
out of 100	

Benchmark score

Benchmark
Sardegna   **81**/100

Average score of the Public Administrations   **44**/100

Worst score
Sicilia   **21**/100

Distribution of Public Administrations with respect to the rating class

Rating classes (left to right):
- ND - Unavailable
- F - Fallible
- P - Poor
- **P+ - Weak**
- PP - Satisfactory
- PP+ - Good
- PPP - Very Good
- PPP+ - Excellent
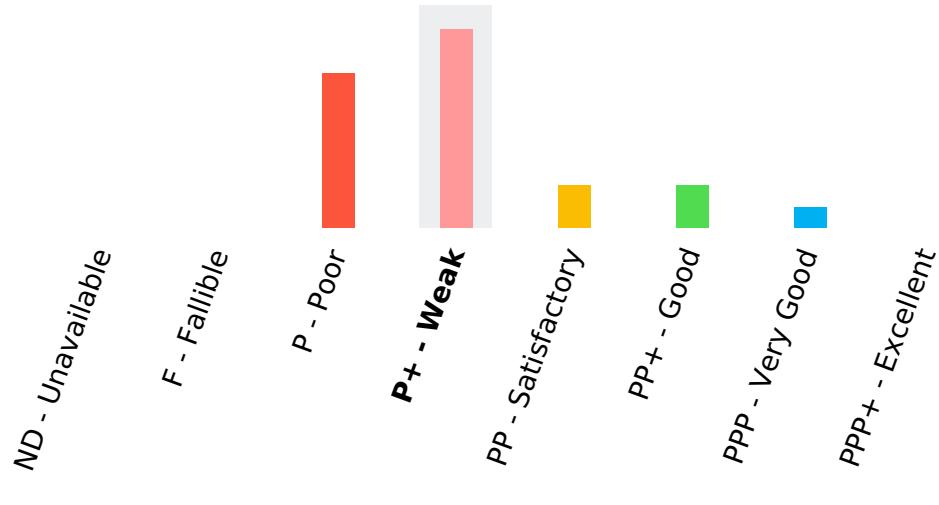
Strengths

- Urban waste disposal at landfill
- Population exposed to landslide risk

Weaknesses

- Per capita investment in the unified regional policy for sustainable development and the protection of land and environment
- Air quality - PM 2.5
- Per capita investment in waste management
- Electricity consumption covered by renewable sources

INDICATORS OF THE MACRO-INDICATOR ENVIRONMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Per capita expenditure on environmental protection, enhancement and restoration	€ p.c.	24.97	High score for high values	4	▌▌ Medium
Per capita investment in the unified regional policy for sustainable development and the protection of land and environment	€ p.c.	0.0	High score for high values	1	▌ Low
Per capita current expenditure on protected areas, nature parks, nature conservation and afforestation	€ p.c.	4.38	High score for high values	3	▌▌ Medium
Air quality - PM 2.5	%	93.3	High score for low values	1	▌ Low
Per capita investment in air quality and pollution reduction	€ p.c.	2.65	High score for high values	4	▌▌ Medium
Per capita investment in integrated urban water management	€ p.c.	16.29	High score for high values	4	▌▌ Medium
Urban waste disposal at landfill	%	5.0	High score for low values	8	▌▌▌ High

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Per capita investment in waste management	€ p.c.	0.01	High score for high values	1	🟥 Low
Electricity consumption covered by renewable sources	%	22.3921	High score for high values	1	🟥 Low
Population exposed to landslide risk	%	0.3657	High score for low values	8	🟩🟩🟩 High
Population exposed to flood risk	%	9.9417	High score for low values	4	⬛⬛ Medium
Per capita expenditure on soil defense	€ p.c.	11.3	High score for high values	3	⬛⬛ Medium
Per capita investment in soil defense	€ p.c.	8.66	High score for high values	4	⬛⬛ Medium