

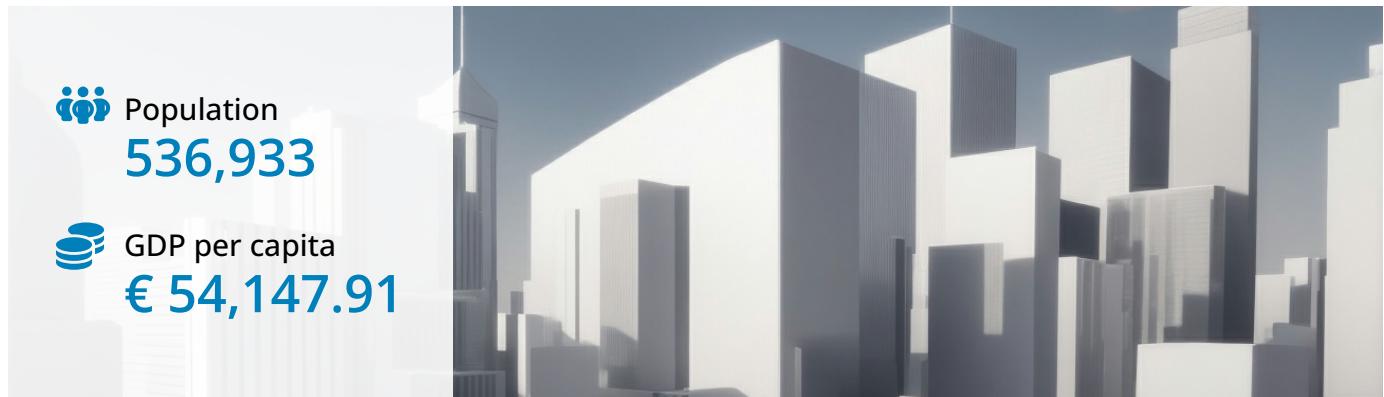


Research Center on Public Entities A company of Fondazione Etica

ADMINISTRATIVE CAPACITY INDEX

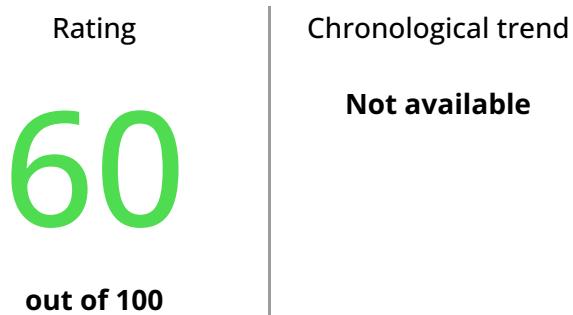
Regions 2024

P.A. Bolzano



SYNTHETIC INDEX OF PUBLIC ADMINISTRATIVE CAPACITY

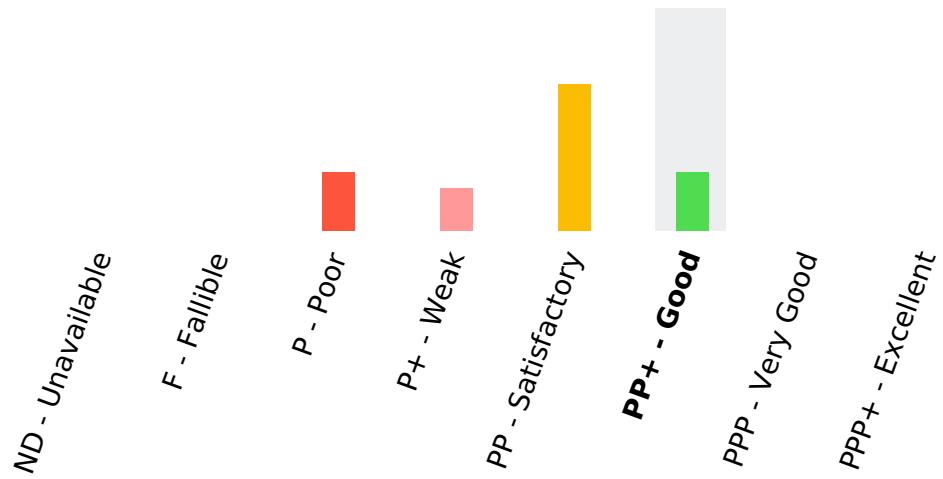
PP+ - Good



Benchmark score

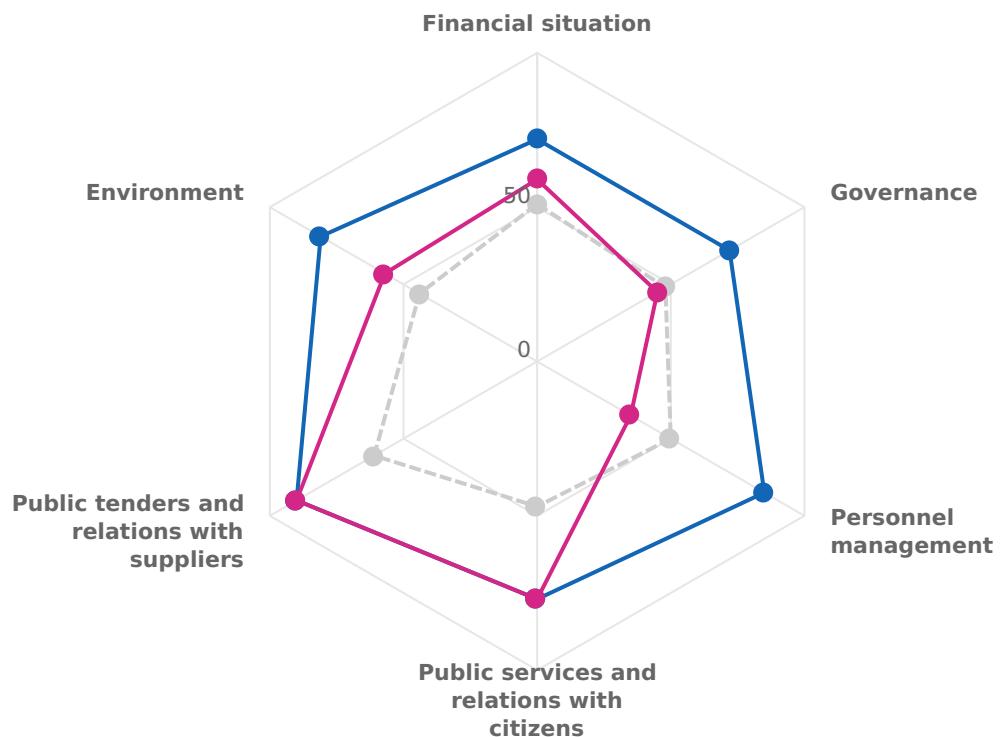


Distribution of Public Administrations with respect to the rating class



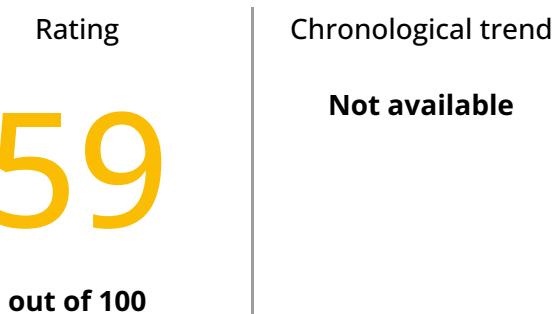
Administrative capacity: summary of the 6 macro-indicators

- Score of the Public Administration
- Benchmark Public Administration for each macro-area
- Average score of Public Administrations assessed



1 Financial situation

PP - Satisfactory



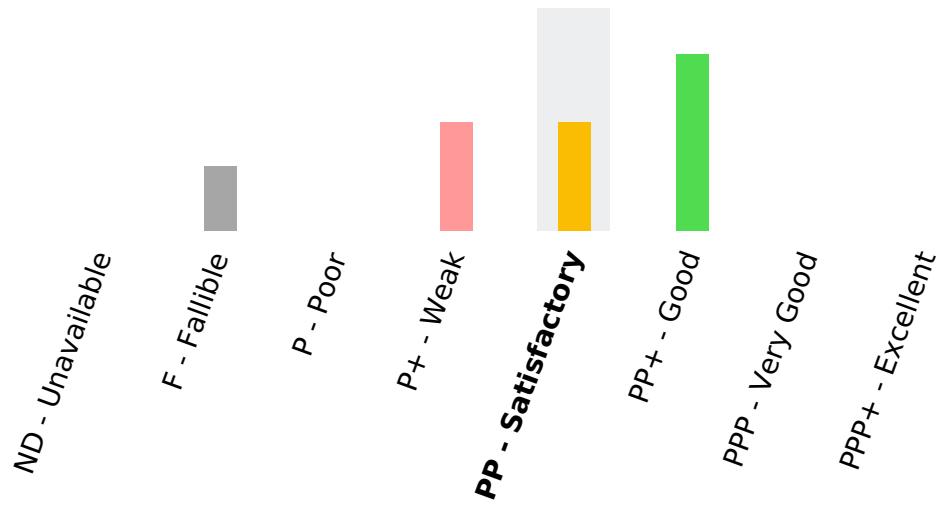
Benchmark score

Benchmark
Friuli-Venezia Giulia **72/100**

Average score of the Public Administrations **51/100**

Worst score
Molise **10/100**

Distribution of Public Administrations with respect to the rating class



Strengths

- Collection capacity
- Capital account expenditure on total expenses
- Coverage of current expenditure and loan repayments through current revenues
- Expenditure for accredited private facilities on expenditure for health services
- EU funds management - effected payments



Weaknesses

- Financial pressure per capita
- Spending rigidity
- Per capita debt to suppliers
- Deficit/surplus on health expenditure per capita

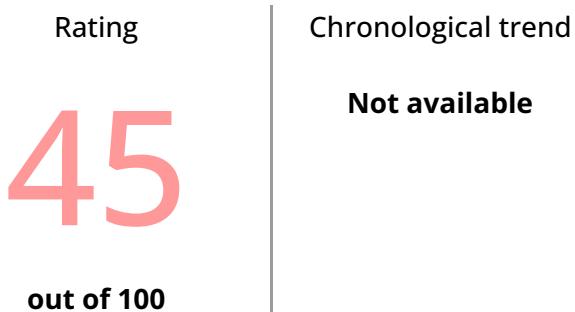
INDICATORS OF THE MACRO-INDICATOR FINANCIAL SITUATION

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Financial autonomy	%	87.9857	High score for high values	4	■■ Medium
Financial pressure per capita	€ p.c.	10,375.72	High score for low values	1	■ Low
Collection capacity	%	92.6695	High score for high values	8	■■■ High
Spending capacity	%	83.98	High score for high values	4	■■ Medium
Spending rigidity	%	18.9607	High score for low values	1	■ Low
Capital account expenditure on total expenses	%	14.3534	High score for high values	8	■■■ High
Per capita debt from financing	€ p.c.	618.6443	High score for low values	3	■■ Medium

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Per capita debt to suppliers	€ p.c.	200.138	High score for low values	1	■ Low
Off-budget debts recognized and financed	%	0.02	High score for low values	4	■■ Medium
Coverage of current expenditure and loan repayments through current revenues	%	117.5289	High score for high values	8	■■■ High
Deficit/surplus on health expenditure per capita	€ p.c.	-673.42	High score for high values	1	■ Low
Expenditure for accredited private facilities on expenditure for health services	%	33.03	High score for low values	8	■■■ High
EU funds management - effected payments	%	101.0	High score for high values	8	■■■ High

2 Governance

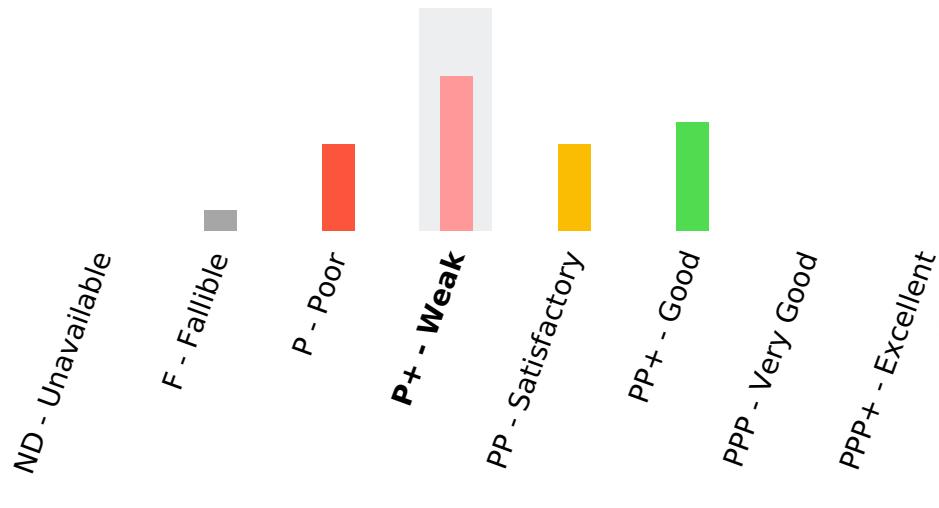
P+ - Weak



Benchmark score



Distribution of Public Administrations with respect to the rating class



Strengths

- Digitalization expenditure incidence
- Investment expenditure on digitalization per 1,000 inhabitants
- Public real estate properties - report



Weaknesses

- Integrated Activity and Organisation Plan (PIAO) - Public Value
- Efficiency indicator - activities and delivery times (M2)
- Service outsourcing
- Public Real Estate properties - management
- Compliance with public works supervision

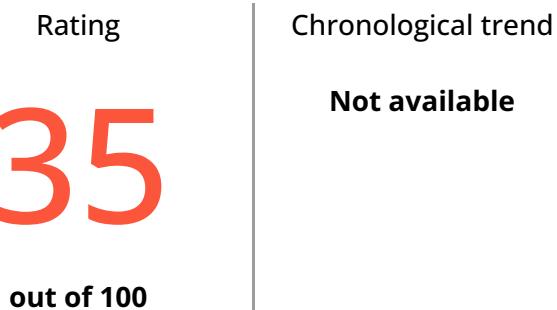
INDICATORS OF THE MACRO-INDICATOR GOVERNANCE

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Integrated Activity and Organisation Plan (PIAO) - Public Value	abs	75.0	High score for high values	1	█ Low
PIAO - Performance	abs	90.0	High score for high values	3	█ Medium
Efficiency indicator - activities and delivery times (M2)	abs	0.0	High score for high values	1	█ Low
Digitalization expenditure incidence	%	1.29	High score for high values	8	███ High
Investment expenditure on digitalization per 1,000 inhabitants	€/1,000 inhabitants	18,034.4119	High score for high values	8	███ High
Service outsourcing	%	5.7	High score for low values	1	█ Low
Subsidiary companies	%	86.0	High score for high values	5	█ Medium
Public real estate properties - report	abs	66.0	High score for high values	8	███ High
Public Real Estate properties - management	€ p.c.	-8.6257	High score for high values	1	█ Low

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Average completion time for public works	mean	1.04	High score for low values	3	█ Medium
Compliance with public works supervision	%	28.0	High score for high values	1	█ Low
Anti-corruption measures undertaken	abs	74.5455	High score for high values	5	█ Medium

3 Personnel management

P - Poor



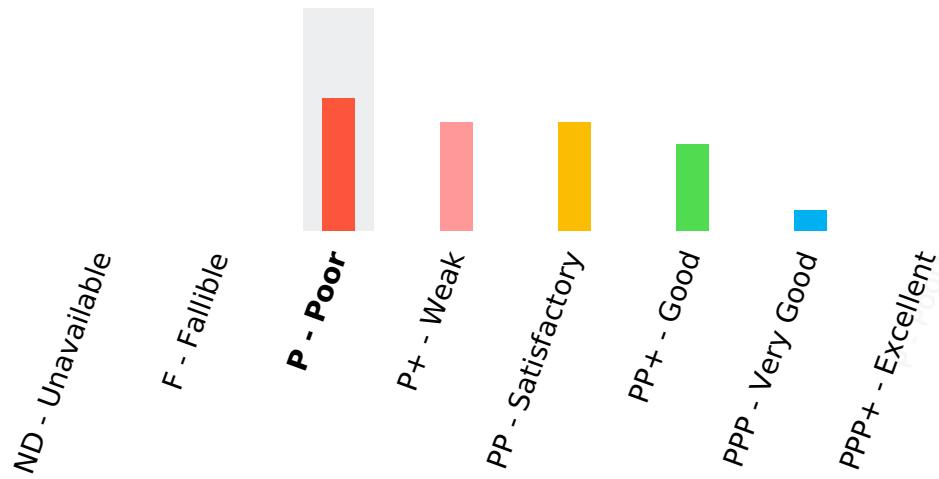
Benchmark score

Benchmark
Emilia-Romagna **85/100**

Average score of the Public Administrations **50/100**

Worst score
Molise **24/100**

Distribution of Public Administrations with respect to the rating class



Strengths

- Average age
- Total managers on total personnel



Weaknesses

- Per capita personnel expenditure
- Personnel with a permanent contract per 1,000 inhabitants
- Personnel in flexible employment out of total employees
- Agile working employees out of total permanent employees
- Average of training days
- Provided bonus out of allocated ones to managers

INDICATORS OF THE MACRO-INDICATOR PERSONNEL MANAGEMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Per capita personnel expenditure	€ p.c.	2,166.7094	High score for low values	1	■ Low
Personnel with a permanent contract per 1,000 inhabitants	value per 1k inhab.	33.0023	High score for low values	1	■ Low
Personnel in flexible employment out of total employees	%	18.9346	High score for low values	1	■ Low
Average age	years	48.8	High score for low values	10	■■■ High
Graduated (from university) employees (category D)	%	81.3324	High score for high values	5	■■ Medium
Agile working employees out of total permanent employees	%	13.7302	High score for high values	1	■ Low
Average days of absence (except holidays and training)	days per person	18.9	High score for low values	5	■■ Medium

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Average of training days	days per person	0.29	High score for high values	1	■ Low
EQ (High qualification) /EP (High professionalism) profiles in service out of total officials and EQ area	%	n.c.	High score for low values	2	■■ Medium
Total managers on total personnel	%	2.49	High score for low values	4	■■■ High
Women managers on total managers	%	43.76	High score for high values	3	■■ Medium
Provided bonus out of allocated ones to managers	%	98.478	High score for low values	1	■ Low
Degree of differentiation of bonus paid to managers	variance	n.d.	High score for high values	0	N.A.

4

Public services and relations with citizens

PP+ - Good

Rating

77

out of 100

Chronological trend

Not available

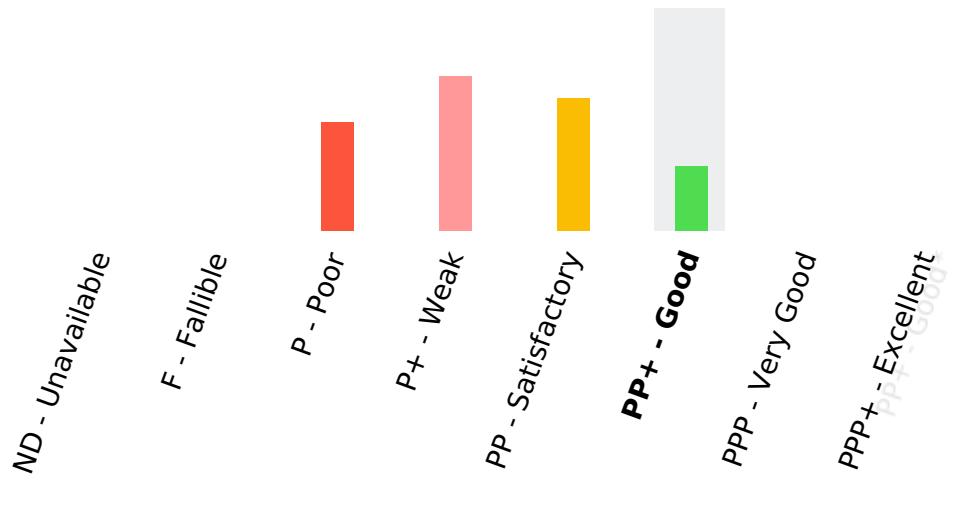
Benchmark score

Benchmark
P.A. Bolzano **77/100**

Average score of the Public Administrations **47/100**

Worst score
Molise **22/100**

Distribution of Public Administrations with respect to the rating class



Strengths

- Hospital migration
- Per capita territorial pharmaceutical expenditure
- Per capita expenditure on health protection
- Per capita investment in health protection
- Per capita investments in transport and the right to mobility
- Per capita investment in economic development and competitiveness
- Per capita investment in land planning and housing construction
- Per capita current expenditure on social rights, social policies and family
- Per capita current expenditure on education and right to study per school-age population



Weaknesses

- Services guaranteed in time (priority class B)

INDICATORS OF THE MACRO-INDICATOR PUBLIC SERVICES AND RELATIONS WITH CITIZENS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Hospital migration	%	4.7	High score for low values	8	 High
Accredited private healthcare facilities per 10k inhabitants	value per 10k inhab.	2.8123	High score for low values	4	 Medium
Per capita territorial pharmaceutical expenditure	€ p.c.	7.4	High score for low values	8	 High
Services guaranteed in time (priority class B)	abs	0.0	High score for high values	1	 Low
Essential levels of care - global indicator	abs	206.4	High score for high values	4	 Medium
Landline high-speed internet access covering	%	n.d.	High score for high values	0	N.A.
Per capita expenditure on health protection	€ p.c.	2,992.1864	High score for high values	6	 High

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Per capita investment in health protection	€ p.c.	151.526	High score for high values	6	 High
Per capita investments in transport and the right to mobility	€ p.c.	500.6967	High score for high values	8	 High
Per capita investment in economic development and competitiveness	€ p.c.	139.8453	High score for high values	8	 High
Per capita investment in land planning and housing construction	€ p.c.	184.6596	High score for high values	8	 High
Per capita current expenditure on social rights, social policies and family	€ p.c.	1,274.7491	High score for high values	8	 High
Per capita current expenditure on education and right to study per school-age population	€/school-age citizen	11,459.5954	High score for high values	8	 High

5

Public tenders and relations with suppliers

PPP+ - Excellent

Rating
90
out of 100

Chronological trend

Not available

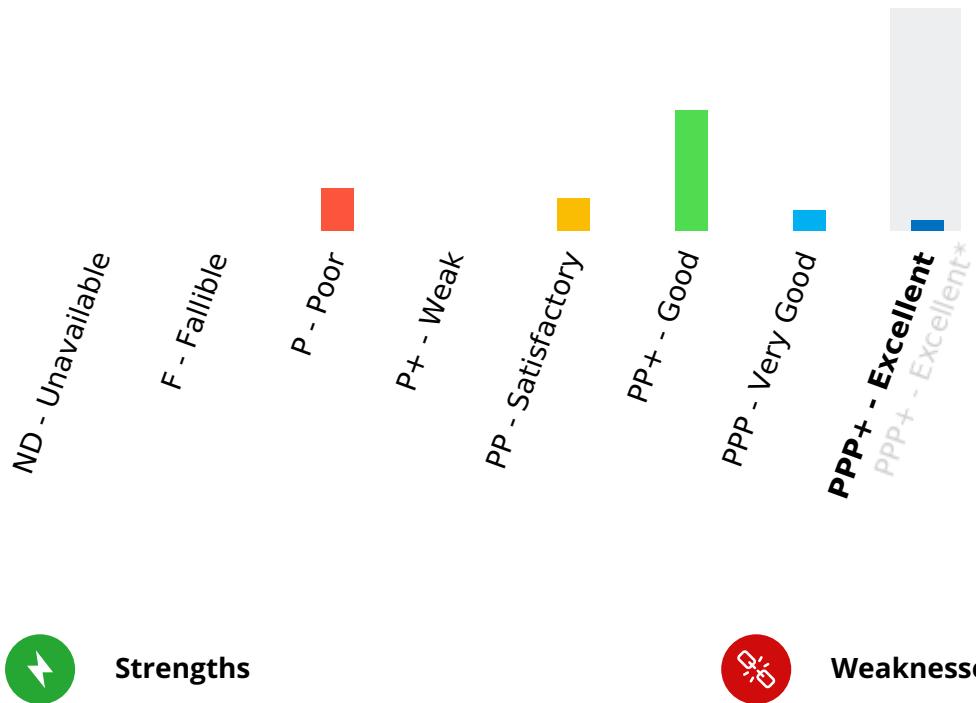
Benchmark score

Benchmark
P.A. Bolzano **90/100**

Average score of the Public Administrations **61/100**

Worst score
Calabria **25/100**

Distribution of Public Administrations with respect to the rating class



Strengths



Weaknesses

- Direct procurements on global public tenders - number
- Direct procurements on global public tenders - amount
- TPI (Timeliness of Payment Indicator) - Ordinary component
- TPI (Timeliness of Payment Indicator) - Healthcare component
- Settlement of commercial debts incurred during the fiscal year
- Settlement of commercial debts incurred during previous years
- Percentage of framework agreement contracts on total contracts – amount
- Incidence of direct awards to affiliated companies on total contracts - amount

INDICATORS OF THE MACRO-INDICATOR PUBLIC TENDERS AND RELATIONS WITH SUPPLIERS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Direct procurements on global public tenders - number	%	53.35	High score for low values	8	 High
Direct procurements on global public tenders - amount	%	4.71	High score for low values	12	 High
TPI (Timeliness of Payment Indicator) - Ordinary component	days	-10.3	High score for low values	16	 High
TPI (Timeliness of Payment Indicator) - Healthcare component	days	-7.2	High score for low values	10	 High
Per capita total amount of debts with suppliers	€ p.c.	1.3981	High score for low values	5	 Medium
Number of corporate creditor per 10k inhabitants	value per 10k inhab.	2.0859	High score for low values	5	 Medium
Settlement of commercial debts incurred during the fiscal year	%	87.95	High score for high values	8	 High
Settlement of commercial debts incurred during previous years	%	76.73	High score for high values	10	 High
Percentage of framework agreement contracts on total contracts – amount	%	11.98	High score for low values	12	 High

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Incidence of direct awards to affiliated companies on total contracts - amount	%	0.0	High score for low values	4	 High

6 Environment

PP - Satisfactory

Rating

57

out of 100

Chronological trend

Not available

Benchmark score

Benchmark

Sardegna

81/100



A horizontal bar chart showing the benchmark score for Sardegna. The bar is blue and reaches the 81 mark on a scale from 0 to 100. The text "Sardegna" is positioned to the left of the bar, and "81/100" is to its right.

44/100

Average score of the Public Administrations



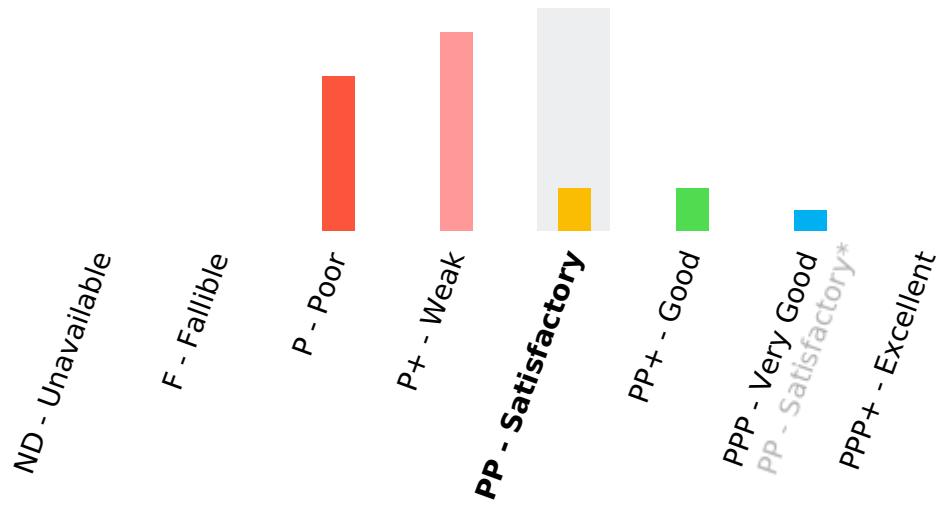
21/100

Worst score

Sicilia



Distribution of Public Administrations with respect to the rating class



Strengths

- Per capita current expenditure on protected areas, nature parks, nature conservation and afforestation
- Per capita investment in integrated urban water management
- Urban waste disposal at landfill
- Per capita investment in waste management
- Electricity consumption covered by renewable sources



Weaknesses

- Per capita investment in the unified regional policy for sustainable development and the protection of land and environment
- Air quality - PM 2.5
- Per capita investment in air quality and pollution reduction
- Per capita investment in soil defense

INDICATORS OF THE MACRO-INDICATOR ENVIRONMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Per capita expenditure on environmental protection, enhancement and restoration	€ p.c.	24.2236	High score for high values	4	■■ Medium
Per capita investment in the unified regional policy for sustainable development and the protection of land and environment	€ p.c.	0.0	High score for high values	1	■ Low
Per capita current expenditure on protected areas, nature parks, nature conservation and afforestation	€ p.c.	71.703	High score for high values	6	■■■ High
Air quality - PM 2.5	%	100.0	High score for low values	1	■ Low
Per capita investment in air quality and pollution reduction	€ p.c.	0.0118	High score for high values	1	■ Low
Per capita investment in integrated urban water management	€ p.c.	31.2869	High score for high values	8	■■■ High
Urban waste disposal at landfill	%	1.1	High score for low values	8	■■■ High

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Per capita investment in waste management	€ p.c.	6.9299	High score for high values	8	 High
Electricity consumption covered by renewable sources	%	135.3332	High score for high values	8	 High
Population exposed to landslide risk	%	2.3137	High score for low values	4	 Medium
Population exposed to flood risk	%	9.8067	High score for low values	4	 Medium
Per capita expenditure on soil defense	€ p.c.	12.1356	High score for high values	3	 Medium
Per capita investment in soil defense	€ p.c.	0.4469	High score for high values	1	 Low