

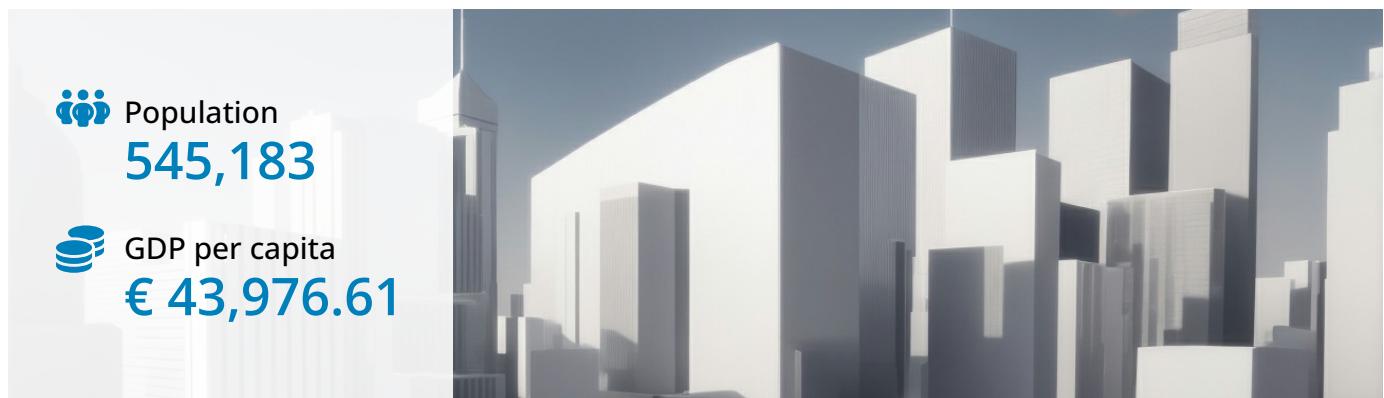


Research Center on Public Entities A company of Fondazione Etica

ADMINISTRATIVE CAPACITY INDEX

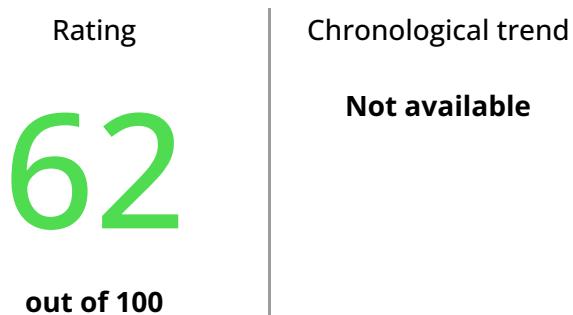
Regions 2024

P.A. Trento



SYNTHETIC INDEX OF PUBLIC ADMINISTRATIVE CAPACITY

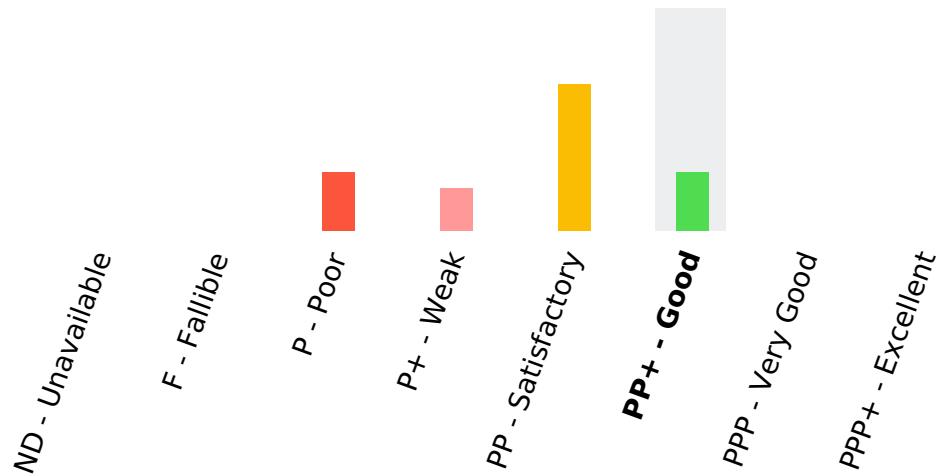
PP+ - Good



Benchmark score

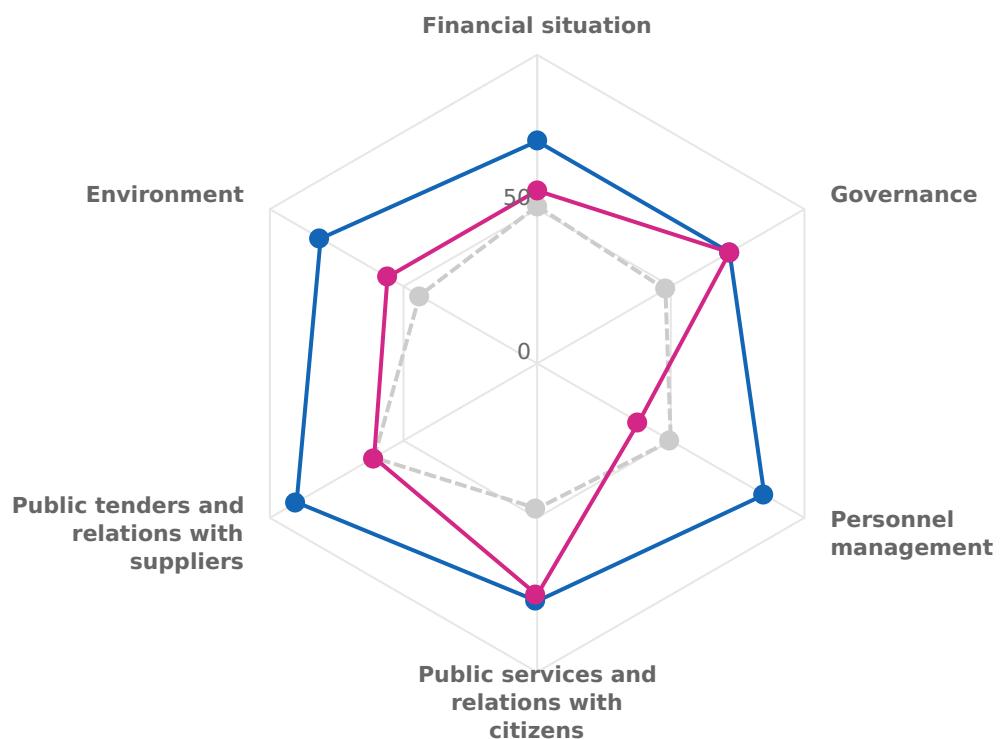


Distribution of Public Administrations with respect to the rating class



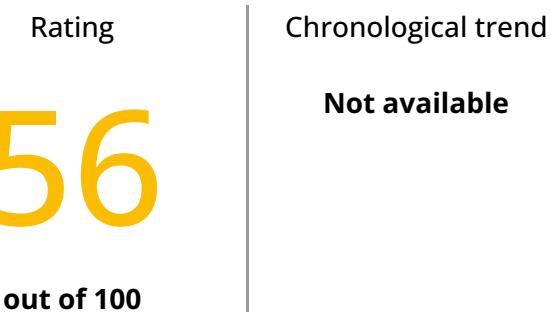
Administrative capacity: summary of the 6 macro-indicators

- Score of the Public Administration
- Benchmark Public Administration for each macro-area
- Average score of Public Administrations assessed



1 Financial situation

PP - Satisfactory



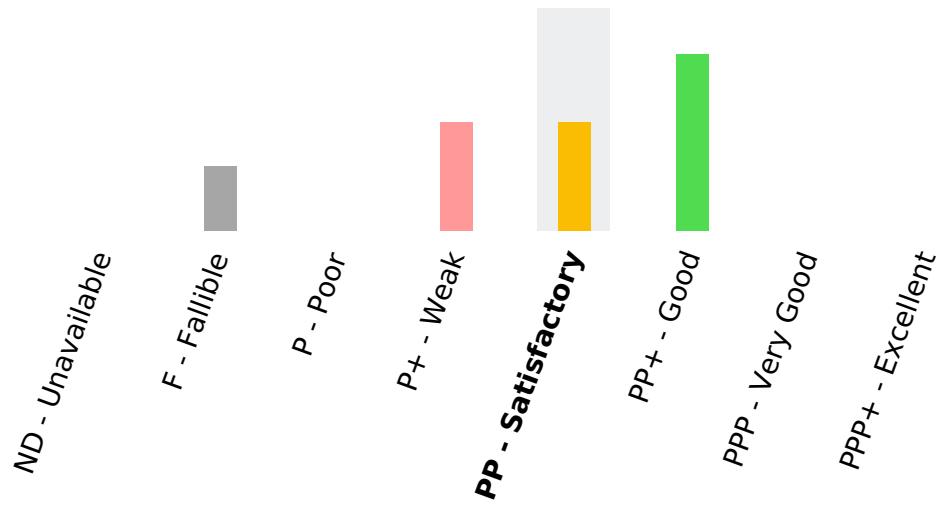
Benchmark score

Benchmark
Friuli-Venezia Giulia **72/100**

Average score of the Public Administrations **51/100**

Worst score
Molise **10/100**

Distribution of Public Administrations with respect to the rating class



Strengths

- Financial autonomy
- Collection capacity
- Capital account expenditure on total expenses
- Per capita debt from financing
- Coverage of current expenditure and loan repayments through current revenues
- Expenditure for accredited private facilities on expenditure for health services



Weaknesses

- Financial pressure per capita
- Spending rigidity
- Per capita debt to suppliers
- Off-budget debts recognized and financed
- Deficit/surplus on health expenditure per capita
- EU funds management - effected payments

INDICATORS OF THE MACRO-INDICATOR FINANCIAL SITUATION

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Financial autonomy	%	93.04	High score for high values	8	 High
Financial pressure per capita	€ p.c.	9,133.38	High score for low values	1	 Low
Collection capacity	%	95.5	High score for high values	8	 High
Spending capacity	%	80.03	High score for high values	4	 Medium
Spending rigidity	%	15.29	High score for low values	1	 Low
Capital account expenditure on total expenses	%	21.71	High score for high values	8	 High
Per capita debt from financing	€ p.c.	138.49	High score for low values	6	 High
Per capita debt to suppliers	€ p.c.	409.11	High score for low values	1	 Low
Off-budget debts recognized and financed	%	0.05	High score for low values	1	 Low

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Coverage of current expenditure and loan repayments through current revenues	%	133.19	High score for high values	8	 High
Deficit/surplus on health expenditure per capita	€ p.c.	-515.48	High score for high values	1	 Low
Expenditure for accredited private facilities on expenditure for health services	%	31.49	High score for low values	8	 High
EU funds management - effected payments	%	70.0	High score for high values	1	 Low

2 Governance

PP+ - Good

Rating

72

out of 100

Chronological trend

Not available

Benchmark score

Benchmark

P.A. Trento

72/100



A horizontal progress bar consisting of a green segment on the left and a grey segment on the right, representing the 72/100 score for P.A. Trento.

Average score of the Public Administrations

48/100



A horizontal progress bar consisting of a red segment on the left and a grey segment on the right, representing the 48/100 score for the Average score of the Public Administrations.

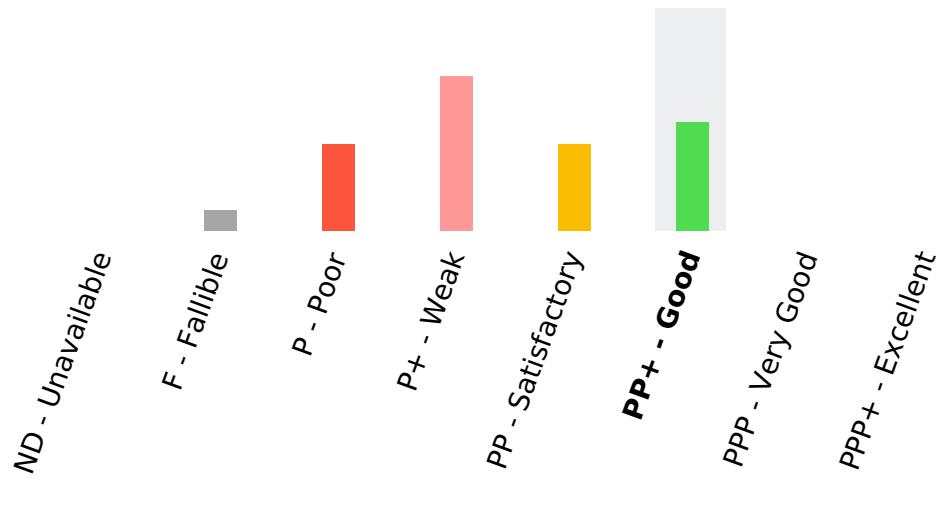
Molise

17/100



A horizontal progress bar consisting of a dark grey segment on the left and a grey segment on the right, representing the 17/100 score for Molise.

Distribution of Public Administrations with respect to the rating class



Strengths

- Integrated Activity and Organisation Plan (PIAO) - Public Value
- PIAO - Performance
- Efficiency indicator - activities and delivery times (M2)
- Digitalization expenditure incidence
- Investment expenditure on digitalization per 1,000 inhabitants
- Subsidiary companies
- Anti-corruption measures undertaken



Weaknesses

- Public Real Estate properties - management
- Average completion time for public works
- Compliance with public works supervision

INDICATORS OF THE MACRO-INDICATOR GOVERNANCE

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Integrated Activity and Organisation Plan (PIAO) - Public Value	abs	100.0	High score for high values	8	 High
PIAO - Performance	abs	100.0	High score for high values	6	 High
Efficiency indicator - activities and delivery times (M2)	abs	100.0	High score for high values	10	 High
Digitalization expenditure incidence	%	0.84	High score for high values	8	 High
Investment expenditure on digitalization per 1,000 inhabitants	€/1,000 inhabitants	27,857.07	High score for high values	8	 High
Service outsourcing	%	3.55	High score for low values	5	 Medium
Subsidiary companies	%	100.0	High score for high values	10	 High
Public real estate properties - report	abs	52.0	High score for high values	4	 Medium
Public Real Estate properties - management	€ p.c.	-25.0265	High score for high values	1	 Low

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Average completion time for public works	mean	1.54	High score for low values	1	█ Low
Compliance with public works supervision	%	30.0	High score for high values	1	█ Low
Anti-corruption measures undertaken	abs	87.2727	High score for high values	10	████████ High

3 Personnel management

P - Poor

Rating
38
out of 100

Chronological trend
Not available

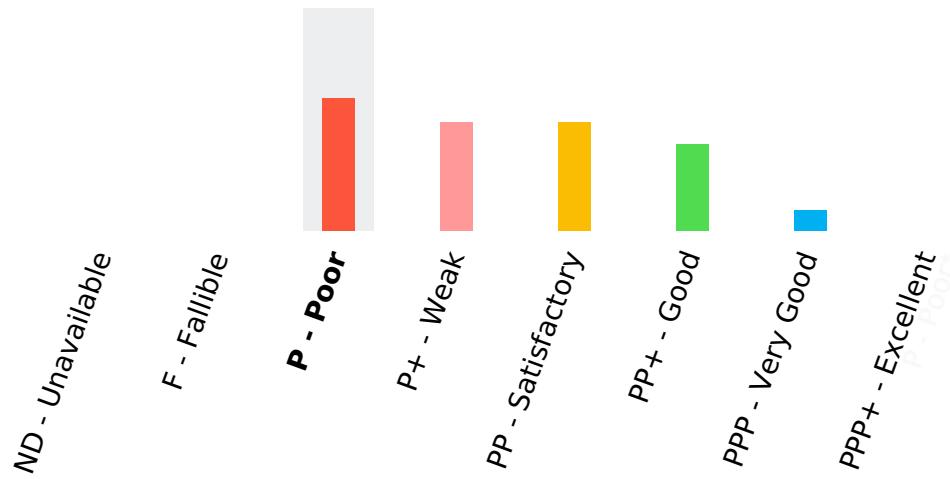
Benchmark score

Benchmark
Emilia-Romagna **85/100**

Average score of the Public Administrations **50/100**

Worst score
Molise **24/100**

Distribution of Public Administrations with respect to the rating class



Strengths

- Average age
- Graduated (from university) employees (category D)
- Total managers on total personnel



Weaknesses

- Per capita personnel expenditure
- Personnel with a permanent contract per 1,000 inhabitants
- Personnel in flexible employment out of total employees
- Agile working employees out of total permanent employees
- Average days of absence (except holidays and training)
- Women managers on total managers

INDICATORS OF THE MACRO-INDICATOR PERSONNEL MANAGEMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Per capita personnel expenditure	€ p.c.	1,485.24	High score for low values	1	■ Low
Personnel with a permanent contract per 1,000 inhabitants	value per 1k inhab.	28.7793	High score for low values	1	■ Low
Personnel in flexible employment out of total employees	%	10.183	High score for low values	1	■ Low
Average age	years	49.5	High score for low values	10	■■■ High
Graduated (from university) employees (category D)	%	87.7778	High score for high values	10	■■■ High
Agile working employees out of total permanent employees	%	15.615	High score for high values	1	■ Low
Average days of absence (except holidays and training)	days per person	22.2	High score for low values	1	■ Low

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Average of training days	days per person	0.79	High score for high values	6	■■ Medium
EQ (High qualification) /EP (High professionalism) profiles in service out of total officials and EQ area	%	n.c.	High score for low values	2	■■ Medium
Total managers on total personnel	%	0.55	High score for low values	4	■■■ High
Women managers on total managers	%	36.05	High score for high values	1	■ Low
Provided bonus out of allocated ones to managers	%	n.d.	High score for low values	0	N.A.
Degree of differentiation of bonus paid to managers	variance	n.d.	High score for high values	0	N.A.

4

Public services and relations with citizens

PP+ - Good

Rating

75

out of 100

Chronological trend

Not available

Benchmark score

Benchmark

P.A. Bolzano

77/100

Average score of the Public Administrations

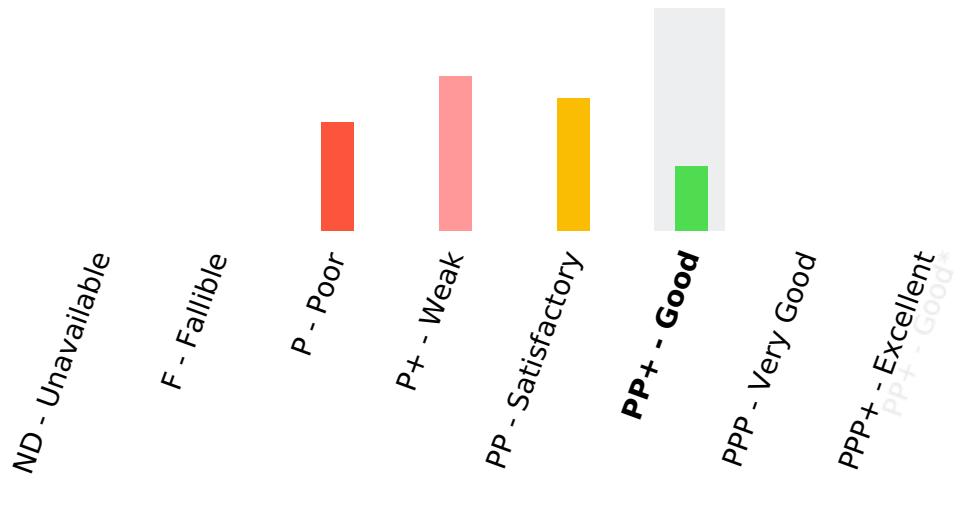
47/100

Worst score

Molise

22/100

Distribution of Public Administrations with respect to the rating class



Strengths

- Essential levels of care - global indicator
- Landline high-speed internet access covering
- Per capita expenditure on health protection
- Per capita investments in transport and the right to mobility
- Per capita investment in economic development and competitiveness
- Per capita investment in land planning and housing construction
- Per capita current expenditure on social rights, social policies and family
- Per capita current expenditure on education and right to study per school-age population



Weaknesses

- Accredited private healthcare facilities per 10k inhabitants
- Services guaranteed in time (priority class B)

INDICATORS OF THE MACRO-INDICATOR PUBLIC SERVICES AND RELATIONS WITH CITIZENS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Hospital migration	%	13.8	High score for low values	4	■■ Medium
Accredited private healthcare facilities per 10k inhabitants	value per 10k inhab.	3.0815	High score for low values	1	■ Low
Per capita territorial pharmaceutical expenditure	€ p.c.	10.4	High score for low values	4	■■ Medium
Services guaranteed in time (priority class B)	abs	0.0	High score for high values	1	■ Low
Essential levels of care - global indicator	abs	269.07	High score for high values	8	■■■ High
Landline high-speed internet access covering	%	77.6	High score for high values	8	■■■ High
Per capita expenditure on health protection	€ p.c.	2,629.1	High score for high values	6	■■■ High

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Per capita investment in health protection	€ p.c.	101.37	High score for high values	3	 Medium
Per capita investments in transport and the right to mobility	€ p.c.	246.63	High score for high values	8	 High
Per capita investment in economic development and competitiveness	€ p.c.	530.35	High score for high values	8	 High
Per capita investment in land planning and housing construction	€ p.c.	74.72	High score for high values	8	 High
Per capita current expenditure on social rights, social policies and family	€ p.c.	568.7	High score for high values	8	 High
Per capita current expenditure on education and right to study per school-age population	€/school-age citizen	10,789.66	High score for high values	8	 High

5

Public tenders and relations with suppliers

PP+ - Good

Rating

61

out of 100

Chronological trend

Not available

Benchmark score

Benchmark

P.A. Bolzano

90/100

Average score of the Public Administrations

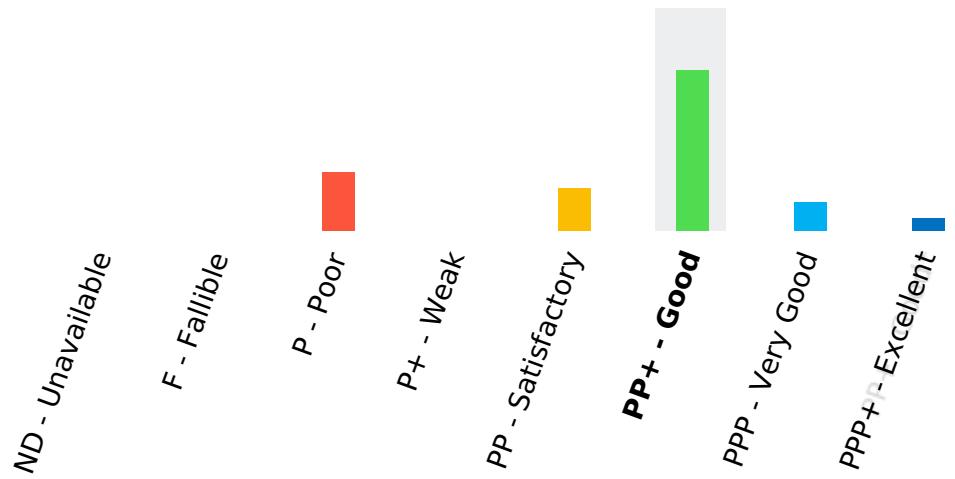
61/100

Worst score

Calabria

25/100

Distribution of Public Administrations with respect to the rating class



Strengths

- Direct procurements on global public tenders - number
- TPI (Timeliness of Payment Indicator) - Ordinary component
- Percentage of framework agreement contracts on total contracts – amount
- Incidence of direct awards to affiliated companies on total contracts - amount



Weaknesses

- Direct procurements on global public tenders - amount
- Number of corporate creditor per 10k inhabitants

INDICATORS OF THE MACRO-INDICATOR PUBLIC TENDERS AND RELATIONS WITH SUPPLIERS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Direct procurements on global public tenders - number	%	54.69	High score for low values	8	 High
Direct procurements on global public tenders - amount	%	24.44	High score for low values	1	 Low
TPI (Timeliness of Payment Indicator) - Ordinary component	days	-14.25	High score for low values	16	 High
TPI (Timeliness of Payment Indicator) - Healthcare component	days	-1.42	High score for low values	5	 Medium
Per capita total amount of debts with suppliers	€ p.c.	12.5208	High score for low values	5	 Medium
Number of corporate creditor per 10k inhabitants	value per 10k inhab.	8.4926	High score for low values	1	 Low
Settlement of commercial debts incurred during the fiscal year	%	74.43	High score for high values	4	 Medium
Settlement of commercial debts incurred during previous years	%	53.21	High score for high values	5	 Medium
Percentage of framework agreement contracts on total contracts – amount	%	8.79	High score for low values	12	 High

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Incidence of direct awards to affiliated companies on total contracts - amount	%	0.0	High score for low values	4	 High

6

Environment

PP - Satisfactory

Rating

56

out of 100

Chronological trend

Not available

Benchmark score

Benchmark

Sardegna

81/100



Average score of the Public Administrations

44/100

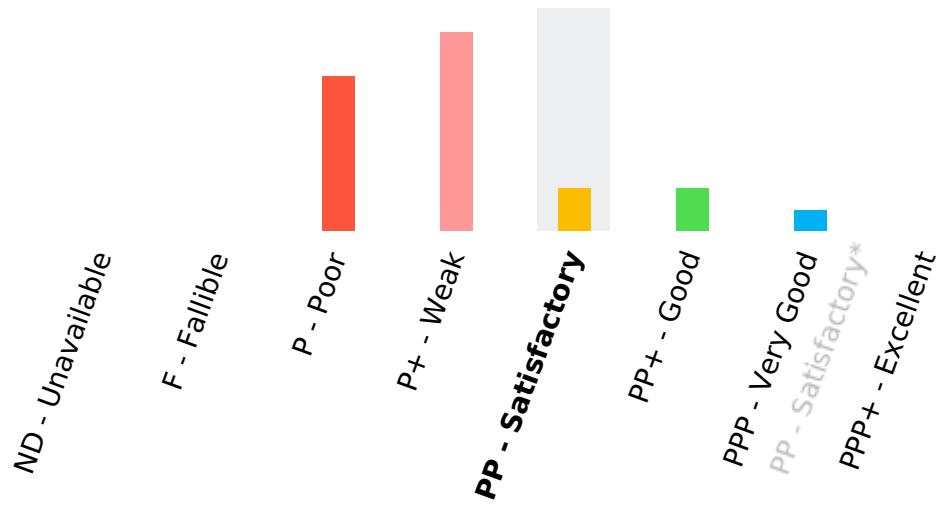


Worst score

Sicilia

21/100

Distribution of Public Administrations with respect to the rating class



Strengths

- Per capita expenditure on environmental protection, enhancement and restoration
- Per capita investment in integrated urban water management
- Urban waste disposal at landfill
- Per capita investment in waste management
- Per capita investment in soil defense



Weaknesses

- Per capita investment in the unified regional policy for sustainable development and the protection of land and environment
- Air quality - PM 2.5
- Per capita investment in air quality and pollution reduction
- Population exposed to flood risk
- Per capita expenditure on soil defense

INDICATORS OF THE MACRO-INDICATOR ENVIRONMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Per capita expenditure on environmental protection, enhancement and restoration	€ p.c.	64.89	High score for high values	8	 High
Per capita investment in the unified regional policy for sustainable development and the protection of land and environment	€ p.c.	0.0	High score for high values	1	 Low
Per capita current expenditure on protected areas, nature parks, nature conservation and afforestation	€ p.c.	14.23	High score for high values	3	 Medium
Air quality - PM 2.5	%	100.0	High score for low values	1	 Low
Per capita investment in air quality and pollution reduction	€ p.c.	0.0	High score for high values	1	 Low
Per capita investment in integrated urban water management	€ p.c.	51.65	High score for high values	8	 High
Urban waste disposal at landfill	%	9.3	High score for low values	8	 High

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Per capita investment in waste management	€ p.c.	15.81	High score for high values	8	 High
Electricity consumption covered by renewable sources	%	61.9614	High score for high values	4	 Medium
Population exposed to landslide risk	%	1.9616	High score for low values	4	 Medium
Population exposed to flood risk	%	25.9361	High score for low values	1	 Low
Per capita expenditure on soil defense	€ p.c.	0.0	High score for high values	1	 Low
Per capita investment in soil defense	€ p.c.	49.92	High score for high values	8	 High