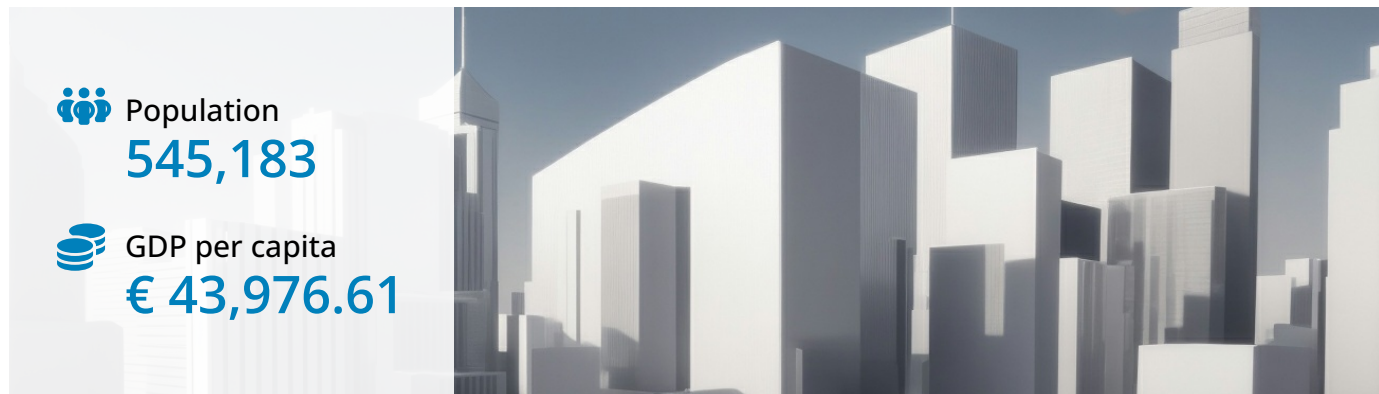


**ADMINISTRATIVE CAPACITY INDEX**

**Regions 2024**

**P.A. Trento**



## SYNTHETIC INDEX OF PUBLIC ADMINISTRATIVE CAPACITY

PP+ - Good

Rating

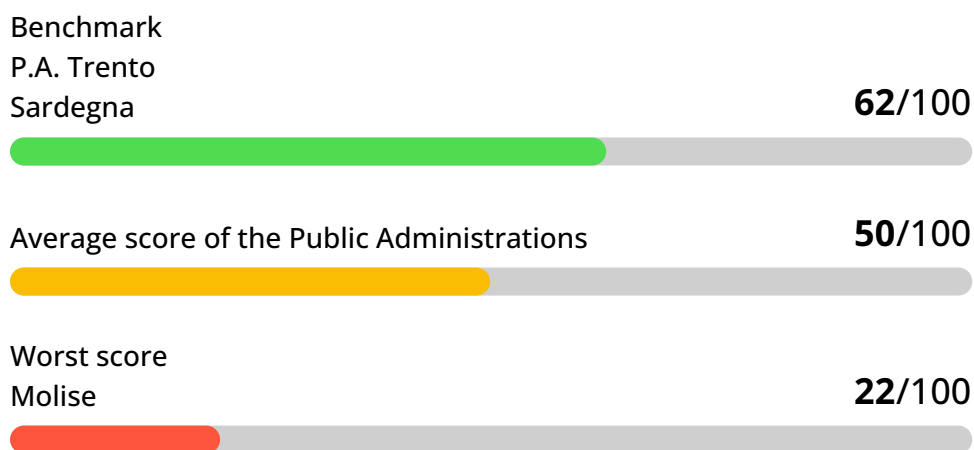
62

out of 100

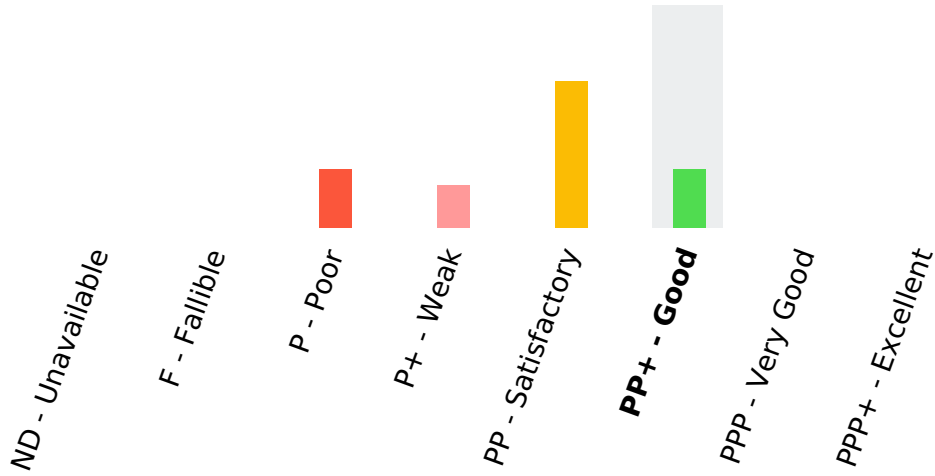
Chronological trend

Not available

### Benchmark score

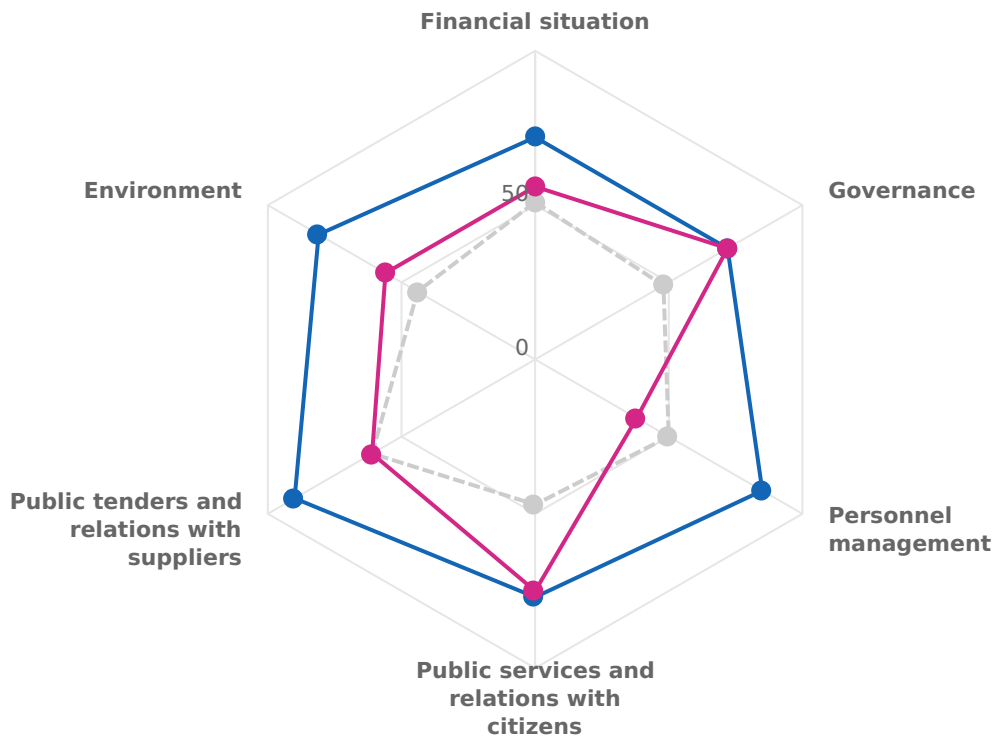


### Distribution of Public Administrations with respect to the rating class



### Administrative capacity: summary of the 6 macro-indicators

- Score of the Public Administration
- Benchmark Public Administration for each macro-area
- Average score of Public Administrations assessed



# 1 Financial situation

PP - Satisfactory

Rating

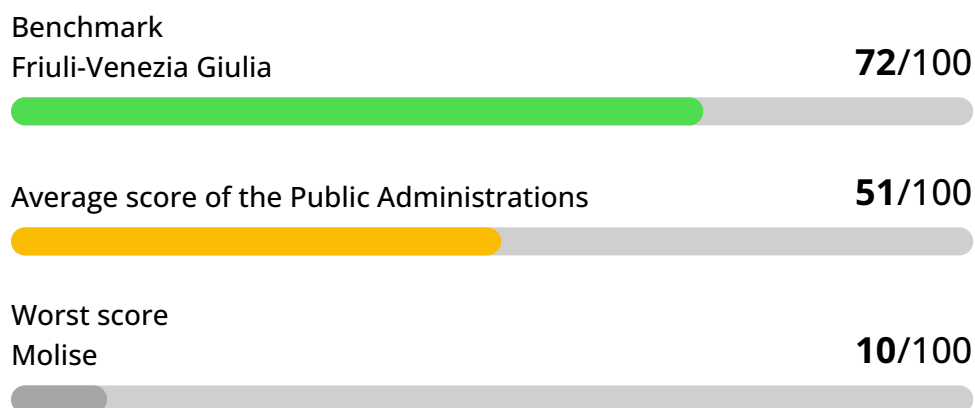
56

out of 100

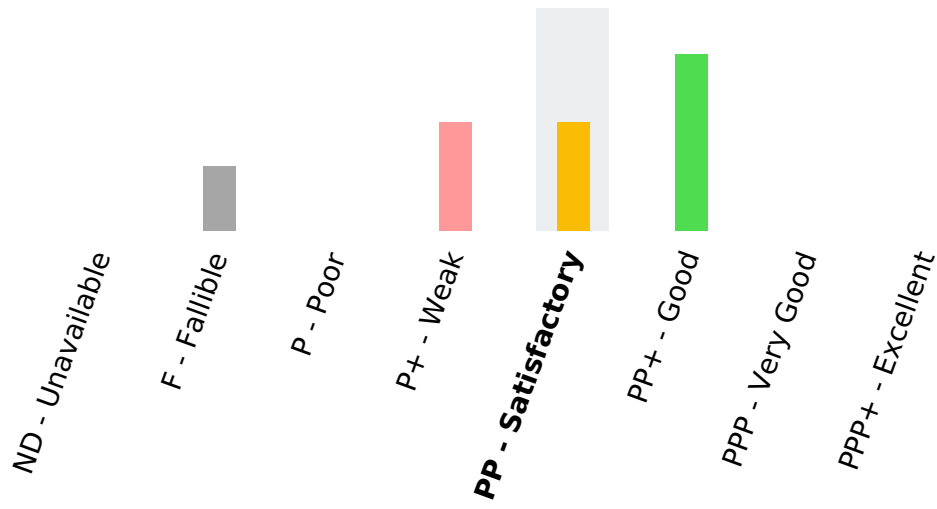
Chronological trend

Not available

## Benchmark score



### Distribution of Public Administrations with respect to the rating class



#### Strengths










- Financial autonomy
- Collection capacity
- Capital account expenditure on total expenses
- Per capita debt from financing
- Coverage of current expenditure and loan repayments through current revenues
- Expenditure for accredited private facilities on expenditure for health services







#### Weaknesses

- Financial pressure per capita
- Spending rigidity
- Per capita debt to suppliers
- Off-budget debts recognized and financed
- Deficit/surplus on health expenditure per capita
- EU funds management - effected payments

## INDICATORS OF THE MACRO-INDICATOR FINANCIAL SITUATION

| Indicator name                                | Unit of measure | Value    | Scoring criteria           | Score | Evaluation of the indicator  |
|---|-----------------|----------|----------------------------|-------|--|
| Financial autonomy                            | %               | 93.04    | High score for high values | 8     |  High     |
| Financial pressure per capita                 | € p.c.          | 9,133.38 | High score for low values  | 1     |  Low      |
| Collection capacity                           | %               | 95.5     | High score for high values | 8     |  High     |
| Spending capacity                             | %               | 80.03    | High score for high values | 4     |  Medium |
| Spending rigidity                             | %               | 15.29    | High score for low values  | 1     |  Low    |
| Capital account expenditure on total expenses | %               | 21.71    | High score for high values | 8     |  High   |
| Per capita debt from financing                | € p.c.          | 138.49   | High score for low values  | 6     |  High   |
| Per capita debt to suppliers                  | € p.c.          | 409.11   | High score for low values  | 1     |  Low    |
| Off-budget debts recognized and financed      | %               | 0.05     | High score for low values  | 1     |  Low    |

| Indicator name   | Unit of measure | Value   | Scoring criteria           | Score | Evaluation of the indicator  |
|--|-----------------|---------|----------------------------|-------|--|
| Coverage of current expenditure and loan repayments through current revenues     | %               | 133.19  | High score for high values | 8     |  High |
| Deficit/surplus on health expenditure per capita                                 | € p.c.          | -515.48 | High score for high values | 1     |  Low  |
| Expenditure for accredited private facilities on expenditure for health services | %               | 31.49   | High score for low values  | 8     |  High |
| EU funds management - effected payments  | %               | 70.0    | High score for high values | 1     |  Low |

**2 Governance**

PP+ - Good

Rating

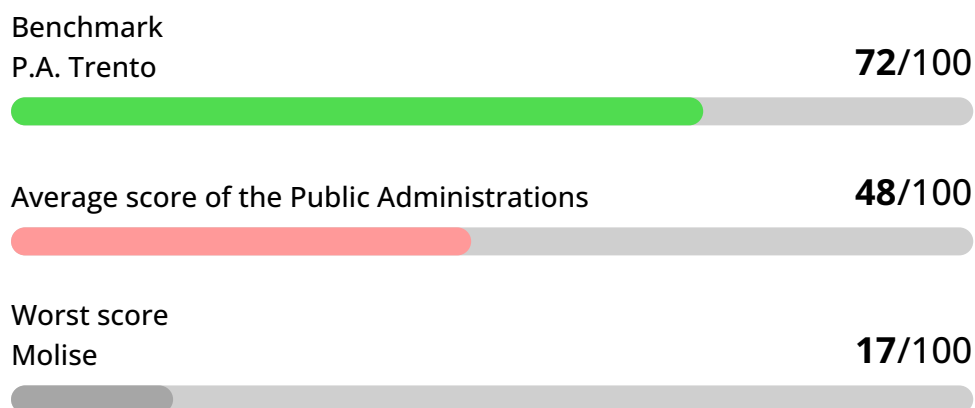
**72**

out of 100

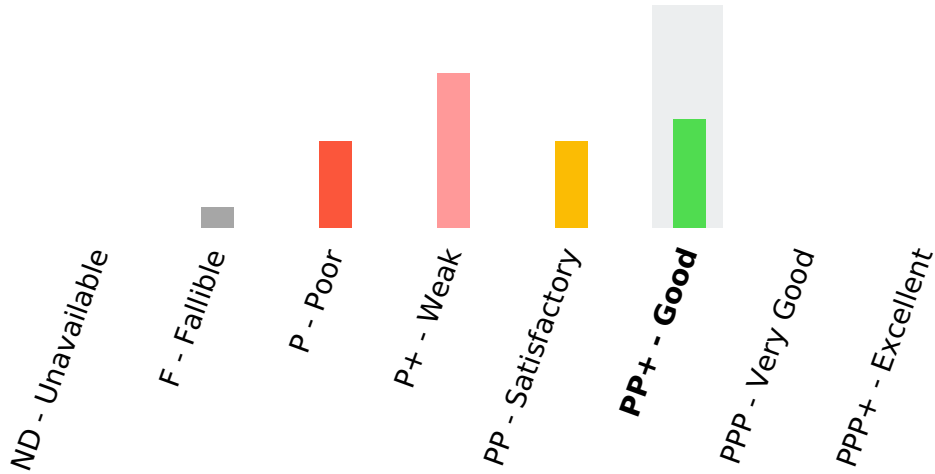
Chronological trend

Not available

**Benchmark score**



### Distribution of Public Administrations with respect to the rating class



#### Strengths










- Integrated Activity and Organisation Plan (PIAO) - Public Value
- PIAO - Performance
- Efficiency indicator - activities and delivery times (M2)
- Digitalization expenditure incidence
- Investment expenditure on digitalization per 1,000 inhabitants
- Subsidiary companies
- Anti-corruption measures undertaken






#### Weaknesses

- Public Real Estate properties - management
- Average completion time for public works
- Compliance with public works supervision

## INDICATORS OF THE MACRO-INDICATOR GOVERNANCE

| Indicator name  | Unit of measure     | Value     | Scoring criteria           | Score | Evaluation of the indicator  |
|---|---------------------|-----------|----------------------------|-------|--|
| Integrated Activity and Organisation Plan (PIAO) - Public Value | abs                 | 100.0     | High score for high values | 8     |  High     |
| PIAO - Performance  | abs                 | 100.0     | High score for high values | 6     |  High     |
| Efficiency indicator - activities and delivery times (M2)       | abs                 | 100.0     | High score for high values | 10    |  High     |
| Digitalization expenditure incidence                            | %                   | 0.84      | High score for high values | 8     |  High   |
| Investment expenditure on digitalization per 1,000 inhabitants  | €/1,000 inhabitants | 27,857.07 | High score for high values | 8     |  High   |
| Service outsourcing   | %                   | 3.55      | High score for low values  | 5     |  Medium |
| Subsidiary companies  | %                   | 100.0     | High score for high values | 10    |  High   |
| Public real estate properties - report                          | abs                 | 52.0      | High score for high values | 4     |  Medium |
| Public Real Estate properties - management                      | € p.c.              | -25.0265  | High score for high values | 1     |  Low    |

| Indicator name                           | Unit of measure | Value   | Scoring criteria           | Score | Evaluation of the indicator  |
|--|-----------------|---------|----------------------------|-------|--|
| Average completion time for public works | mean            | 1.54    | High score for low values  | 1     |  Low  |
| Compliance with public works supervision | %               | 30.0    | High score for high values | 1     |  Low  |
| Anti-corruption measures undertaken      | abs             | 87.2727 | High score for high values | 10    |  High |

### 3 Personnel management

P - Poor

Rating

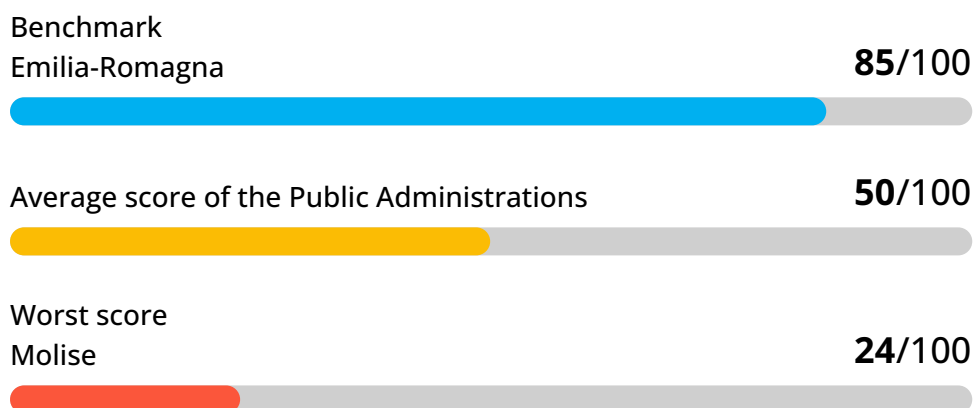
38

out of 100

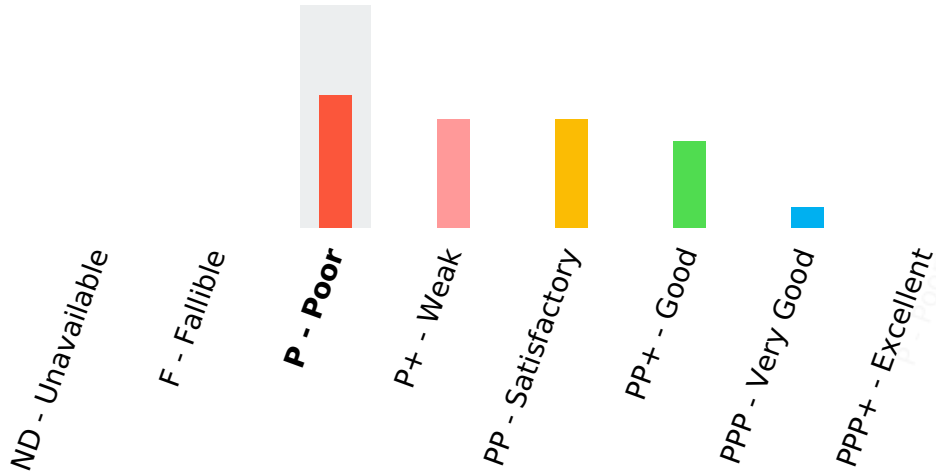
Chronological trend

Not available

#### Benchmark score



### Distribution of Public Administrations with respect to the rating class



#### Strengths








- Average age
- Graduated (from university) employees (category D)
- Total managers on total personnel



#### Weaknesses

- Per capita personnel expenditure
- Personnel with a permanent contract per 1,000 inhabitants
- Personnel in flexible employment out of total employees
- Agile working employees out of total permanent employees
- Average days of absence (except holidays and training)
- Women managers on total managers

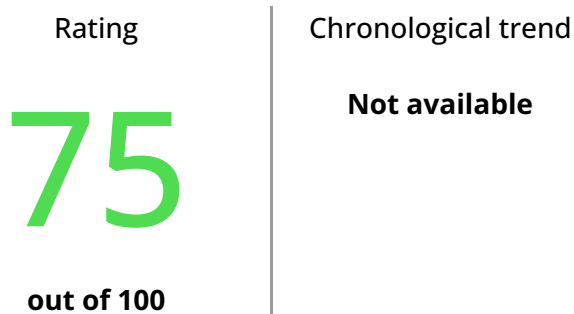
## INDICATORS OF THE MACRO-INDICATOR PERSONNEL MANAGEMENT

| Indicator name  | Unit of measure     | Value    | Scoring criteria           | Score | Evaluation of the indicator  |
|---|---------------------|----------|----------------------------|-------|--|
| Per capita personnel expenditure                          | € p.c.              | 1,485.24 | High score for low values  | 1     |  Low    |
| Personnel with a permanent contract per 1,000 inhabitants | value per 1k inhab. | 28.7793  | High score for low values  | 1     |  Low    |
| Personnel in flexible employment out of total employees   | %                   | 10.183   | High score for low values  | 1     |  Low    |
| Average age   | years               | 49.5     | High score for low values  | 10    |  High |
| Graduated (from university) employees (category D)        | %                   | 87.7778  | High score for high values | 10    |  High |
| Agile working employees out of total permanent employees  | %                   | 15.615   | High score for high values | 1     |  Low  |
| Average days of absence (except holidays and training)    | days per person     | 22.2     | High score for low values  | 1     |  Low  |

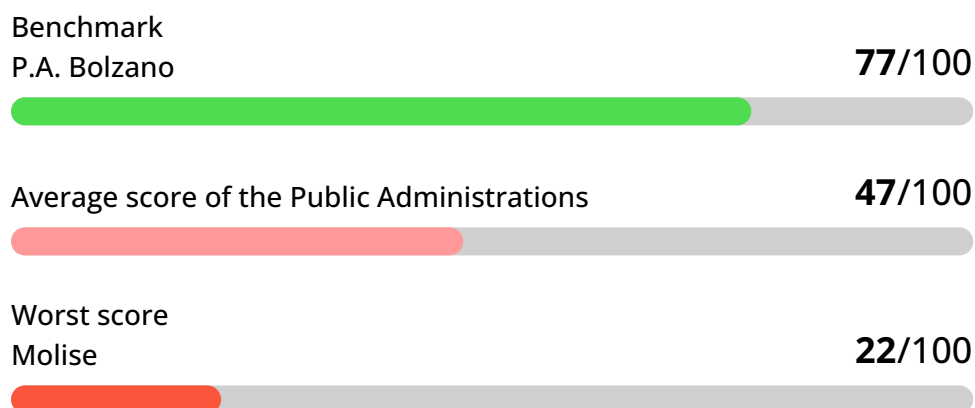
| Indicator name  | Unit of measure | Value | Scoring criteria           | Score | Evaluation of the indicator |
|---|-----------------|-------|----------------------------|-------|-----------------------------|
| Average of training days  | days per person | 0.79  | High score for high values | 6     | ■ ■ Medium                  |
| EQ (High qualification) /EP (High professionalism) profiles in service out of total officials and EQ area | %               | n.c.  | High score for low values  | 2     | ■ ■ Medium                  |
| Total managers on total personnel   | %               | 0.55  | High score for low values  | 4     | ■ ■ ■ High                  |
| Women managers on total managers  | %               | 36.05 | High score for high values | 1     | ■ Low                       |
| Provided bonus out of allocated ones to managers  | %               | n.d.  | High score for low values  | 0     | N.A.                        |
| Degree of differentiation of bonus paid to managers   | variance        | n.d.  | High score for high values | 0     | N.A.                        |

## 4 Public services and relations with citizens

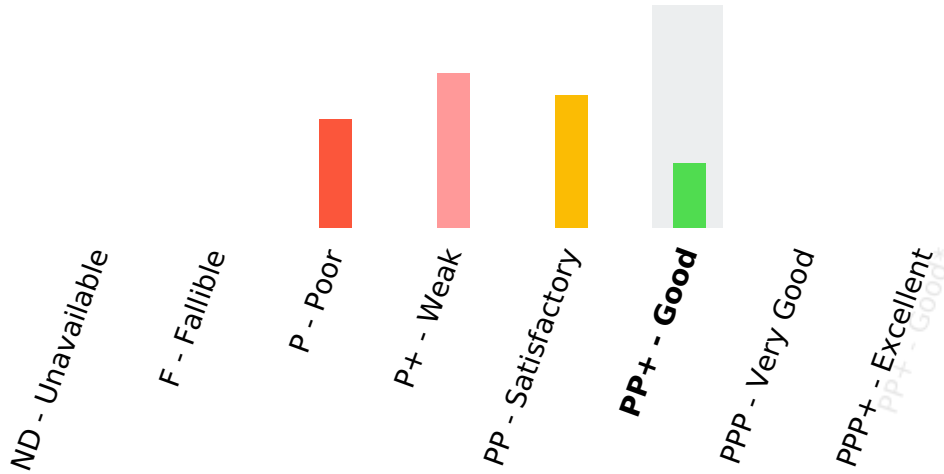
PP+ - Good



### Benchmark score



### Distribution of Public Administrations with respect to the rating class



#### Strengths



#### Weaknesses

- Essential levels of care - global indicator
- Landline high-speed internet access covering
- Per capita expenditure on health protection
- Per capita investments in transport and the right to mobility
- Per capita investment in economic development and competitiveness
- Per capita investment in land planning and housing construction
- Per capita current expenditure on social rights, social policies and family
- Per capita current expenditure on education and right to study per school-age population

- Accredited private healthcare facilities per 10k inhabitants
- Services guaranteed in time (priority class B)

## INDICATORS OF THE MACRO-INDICATOR PUBLIC SERVICES AND RELATIONS WITH CITIZENS

| Indicator name   | Unit of measure      | Value   | Scoring criteria           | Score | Evaluation of the indicator |
|--|----------------------|---------|----------------------------|-------|-----------------------------|
| Hospital migration   | %                    | 13.8    | High score for low values  | 4     | ■ ■ Medium                  |
| Accredited private healthcare facilities per 10k inhabitants | value per 10k inhab. | 3.0815  | High score for low values  | 1     | ■ Low                       |
| Per capita territorial pharmaceutical expenditure            | € p.c.               | 10.4    | High score for low values  | 4     | ■ ■ Medium                  |
| Services guaranteed in time (priority class B)               | abs                  | 0.0     | High score for high values | 1     | ■ Low                       |
| Essential levels of care - global indicator                  | abs                  | 269.07  | High score for high values | 8     | ■ ■ ■ High                  |
| Landline high-speed internet access covering                 | %                    | 77.6    | High score for high values | 8     | ■ ■ ■ High                  |
| Per capita expenditure on health protection                  | € p.c.               | 2,629.1 | High score for high values | 6     | ■ ■ ■ High                  |

| Indicator name   | Unit of measure      | Value     | Scoring criteria           | Score | Evaluation of the indicator |
|--|----------------------|-----------|----------------------------|-------|-----------------------------|
| Per capita investment in health protection   | € p.c.               | 101.37    | High score for high values | 3     | ■ ■ Medium                  |
| Per capita investments in transport and the right to mobility                            | € p.c.               | 246.63    | High score for high values | 8     | ■ ■ ■ High                  |
| Per capita investment in economic development and competitiveness                        | € p.c.               | 530.35    | High score for high values | 8     | ■ ■ ■ High                  |
| Per capita investment in land planning and housing construction                          | € p.c.               | 74.72     | High score for high values | 8     | ■ ■ ■ High                  |
| Per capita current expenditure on social rights, social policies and family              | € p.c.               | 568.7     | High score for high values | 8     | ■ ■ ■ High                  |
| Per capita current expenditure on education and right to study per school-age population | €/school-age citizen | 10,789.66 | High score for high values | 8     | ■ ■ ■ High                  |

## 5 Public tenders and relations with suppliers

PP+ - Good

Rating

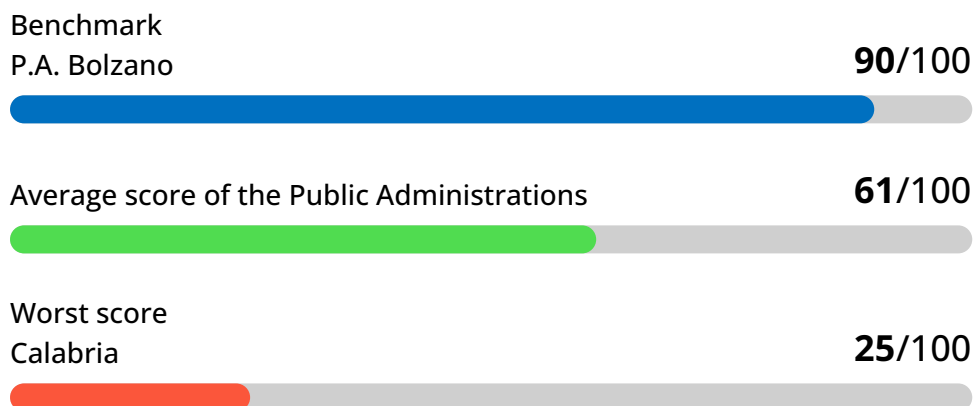
61

out of 100

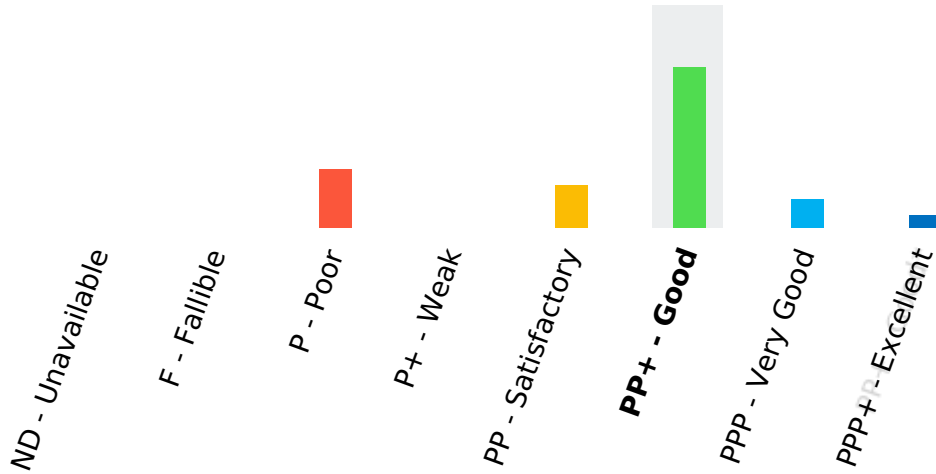
Chronological trend

Not available

### Benchmark score



### Distribution of Public Administrations with respect to the rating class



#### Strengths










- Direct procurements on global public tenders - number
- TPI (Timeliness of Payment Indicator) - Ordinary component
- Percentage of framework agreement contracts on total contracts - amount
- Incidence of direct awards to affiliated companies on total contracts - amount



#### Weaknesses

- Direct procurements on global public tenders - amount
- Number of corporate creditor per 10k inhabitants

## INDICATORS OF THE MACRO-INDICATOR PUBLIC TENDERS AND RELATIONS WITH SUPPLIERS

| Indicator name  | Unit of measure      | Value   | Scoring criteria           | Score | Evaluation of the indicator  |
|---|----------------------|---------|----------------------------|-------|--|
| Direct procurements on global public tenders - number                   | %                    | 54.69   | High score for low values  | 8     |  High     |
| Direct procurements on global public tenders - amount                   | %                    | 24.44   | High score for low values  | 1     |  Low      |
| TPI (Timeliness of Payment Indicator) - Ordinary component              | days                 | -14.25  | High score for low values  | 16    |  High     |
| TPI (Timeliness of Payment Indicator) - Healthcare component            | days                 | -1.42   | High score for low values  | 5     |  Medium |
| Per capita total amount of debts with suppliers                         | € p.c.               | 12.5208 | High score for low values  | 5     |  Medium |
| Number of corporate creditor per 10k inhabitants                        | value per 10k inhab. | 8.4926  | High score for low values  | 1     |  Low    |
| Settlement of commercial debts incurred during the fiscal year          | %                    | 74.43   | High score for high values | 4     |  Medium |
| Settlement of commercial debts incurred during previous years           | %                    | 53.21   | High score for high values | 5     |  Medium |
| Percentage of framework agreement contracts on total contracts – amount | %                    | 8.79    | High score for low values  | 12    |  High   |

| Indicator name   | Unit of measure | Value | Scoring criteria          | Score | Evaluation of the indicator |
|--|-----------------|-------|---------------------------|-------|-----------------------------|
| Incidence of direct awards to affiliated companies on total contracts - amount | %               | 0.0   | High score for low values | 4     | ■■■ High                    |

**6 Environment**

PP - Satisfactory

Rating

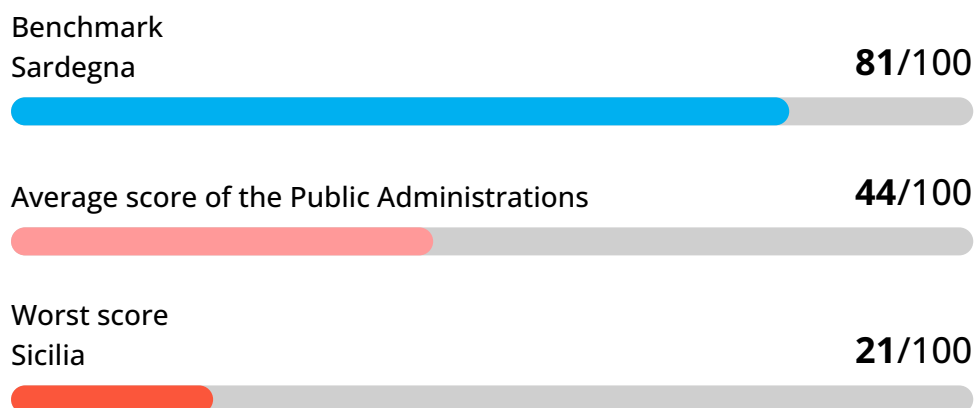
**56**

out of 100

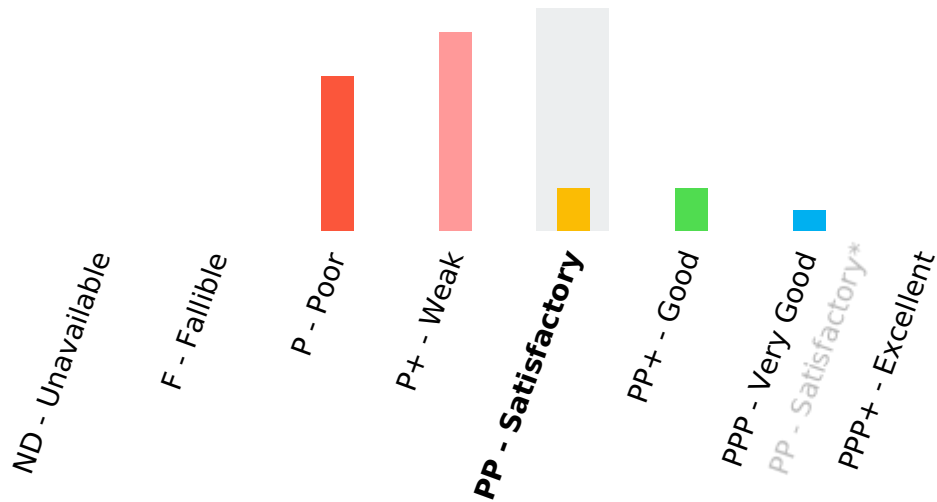
Chronological trend

**Not available**

**Benchmark score**



### Distribution of Public Administrations with respect to the rating class



#### Strengths








- Per capita expenditure on environmental protection, enhancement and restoration
- Per capita investment in integrated urban water management
- Urban waste disposal at landfill
- Per capita investment in waste management
- Per capita investment in soil defense









#### Weaknesses

- Per capita investment in the unified regional policy for sustainable development and the protection of land and environment
- Air quality - PM 2.5
- Per capita investment in air quality and pollution reduction
- Population exposed to flood risk
- Per capita expenditure on soil defense

## INDICATORS OF THE MACRO-INDICATOR ENVIRONMENT

| Indicator name  | Unit of measure | Value | Scoring criteria           | Score | Evaluation of the indicator  |
|---|-----------------|-------|----------------------------|-------|--|
| Per capita expenditure on environmental protection, enhancement and restoration   | € p.c.          | 64.89 | High score for high values | 8     |  High   |
| Per capita investment in the unified regional policy for sustainable development and the protection of land and environment | € p.c.          | 0.0   | High score for high values | 1     |  Low    |
| Per capita current expenditure on protected areas, nature parks, nature conservation and afforestation                      | € p.c.          | 14.23 | High score for high values | 3     |  Medium |
| Air quality - PM 2.5  | %               | 100.0 | High score for low values  | 1     |  Low  |
| Per capita investment in air quality and pollution reduction  | € p.c.          | 0.0   | High score for high values | 1     |  Low  |
| Per capita investment in integrated urban water management  | € p.c.          | 51.65 | High score for high values | 8     |  High |
| Urban waste disposal at landfill  | %               | 9.3   | High score for low values  | 8     |  High |

| Indicator name                                       | Unit of measure | Value   | Scoring criteria           | Score | Evaluation of the indicator  |
|--|-----------------|---------|----------------------------|-------|--|
| Per capita investment in waste management            | € p.c.          | 15.81   | High score for high values | 8     |  High   |
| Electricity consumption covered by renewable sources | %               | 61.9614 | High score for high values | 4     |  Medium |
| Population exposed to landslide risk                 | %               | 1.9616  | High score for low values  | 4     |  Medium |
| Population exposed to flood risk                     | %               | 25.9361 | High score for low values  | 1     |  Low  |
| Per capita expenditure on soil defense               | € p.c.          | 0.0     | High score for high values | 1     |  Low  |
| Per capita investment in soil defense                | € p.c.          | 49.92   | High score for high values | 8     |  High |