ADMINISTRATIVE CAPACITY INDEX

**Regions
data collection 2022**

Calabria

![REP - Research Center on Public Entities | A company of Fondazione Etica]

Population
1,894,110

GDP per capita
€ 17,259.82
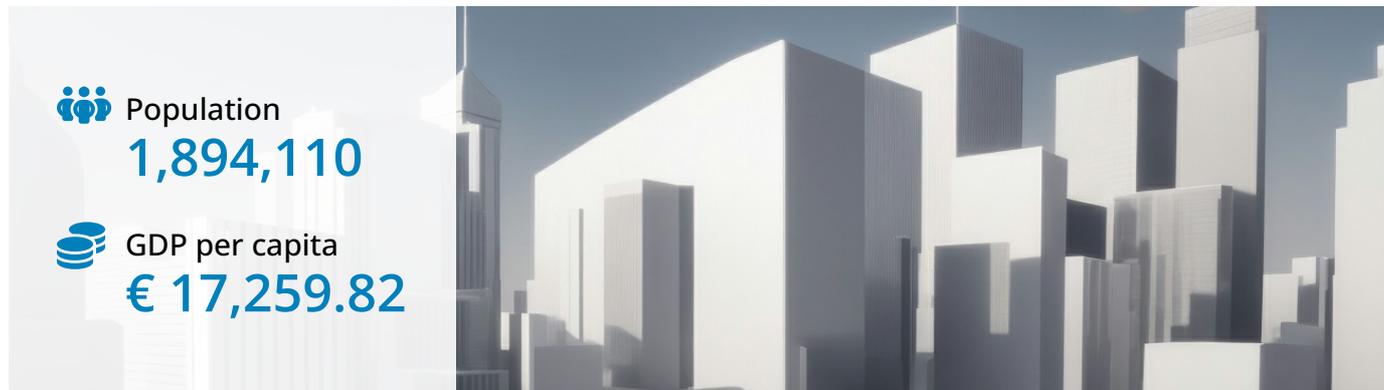
SYNTHETIC INDEX OF PUBLIC ADMINISTRATIVE CAPACITY

P+ - Weak

Rating | Chronological trend
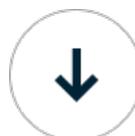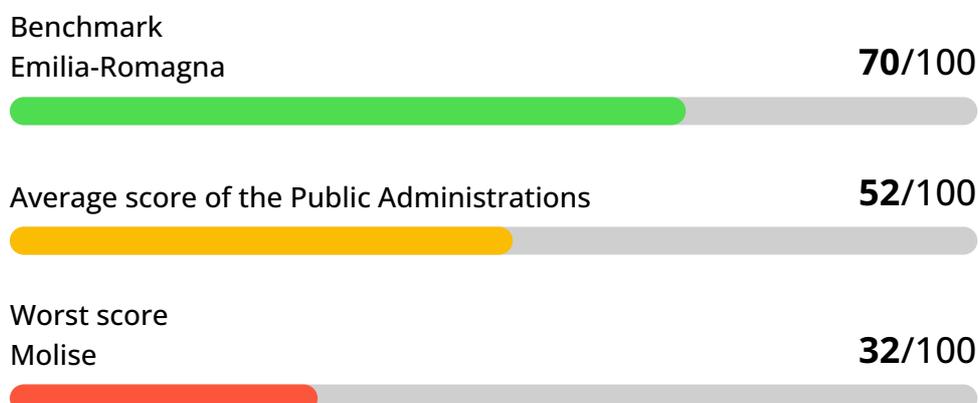
42

out of 100

↓

Benchmark score

Benchmark
Emilia-Romagna | **70**/100

Average score of the Public Administrations | **52**/100

Worst score
Molise | **32**/100

Distribution of Public Administrations with respect to the rating class

ND - Unavailable
F - Fallible
P - Poor
P+ - Weak
PP - Satisfactory
PP+ - Good
PPP - Very Good
PPP+ - Excellent
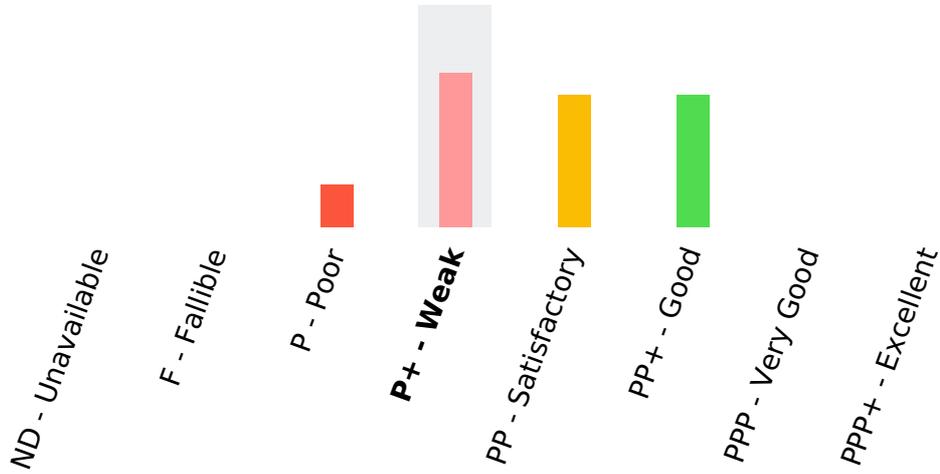
Administrative capacity: summary of the 6 macro-indicators

- ●— **Score of the Public Administration**
- ●— **Benchmark Public Administration for each macro-area**
- ●— **Average score of Public Administrations assessed**

Financial situation

Environment

Governance

Public tenders and relations with suppliers

Personnel management

Public services and relations with citizens

50

0
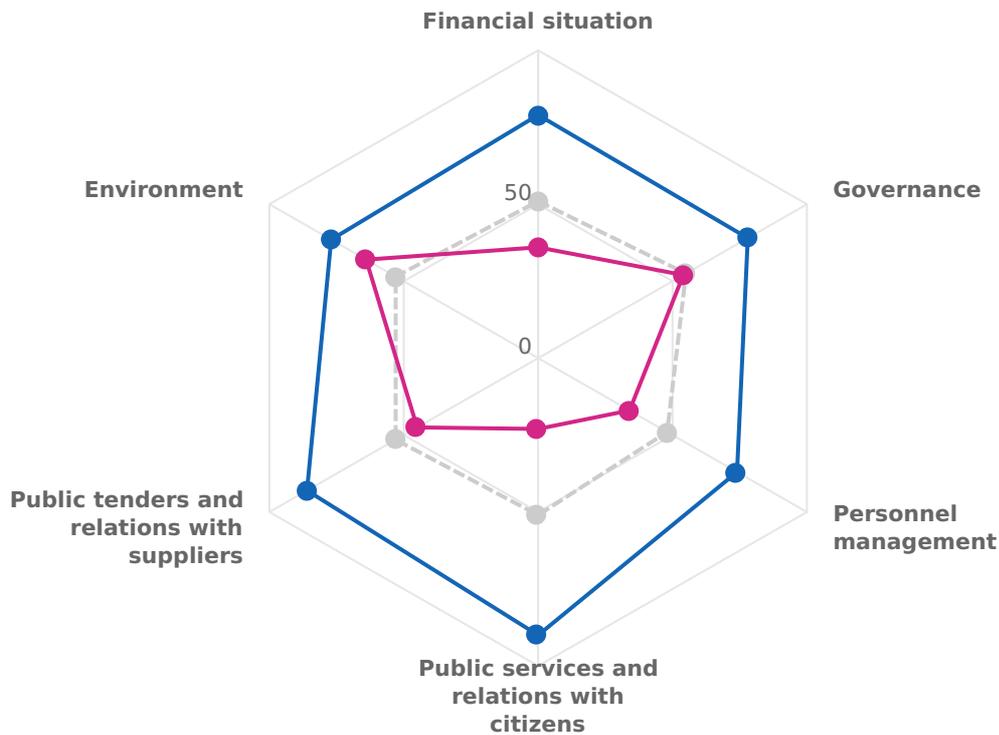
① Financial situation

P - Poor

Rating

36

out of 100

Chronological trend
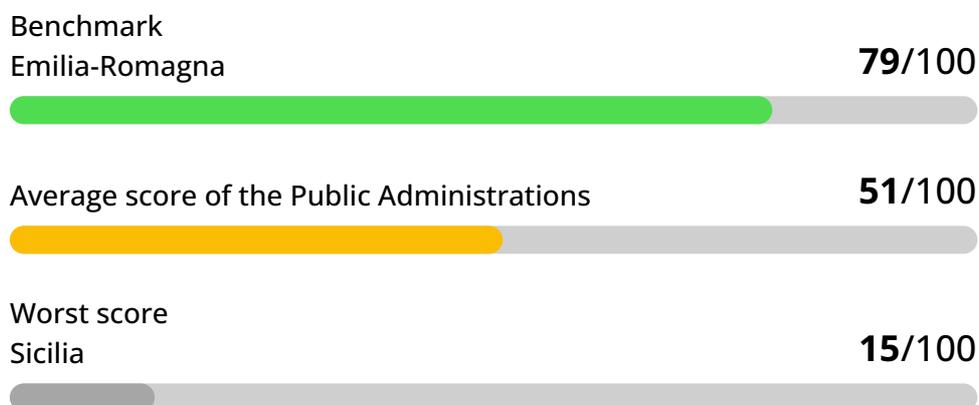
↓

Benchmark score

Benchmark
Emilia-Romagna
79/100

Average score of the Public Administrations
51/100

Worst score
Sicilia
15/100

Distribution of Public Administrations with respect to the rating class

ND - Unavailable
F - Fallible
P - Poor
P+ - Weak
PP - Satisfactory
PP+ - Good
PPP - Very Good
PPP+ - Excellent
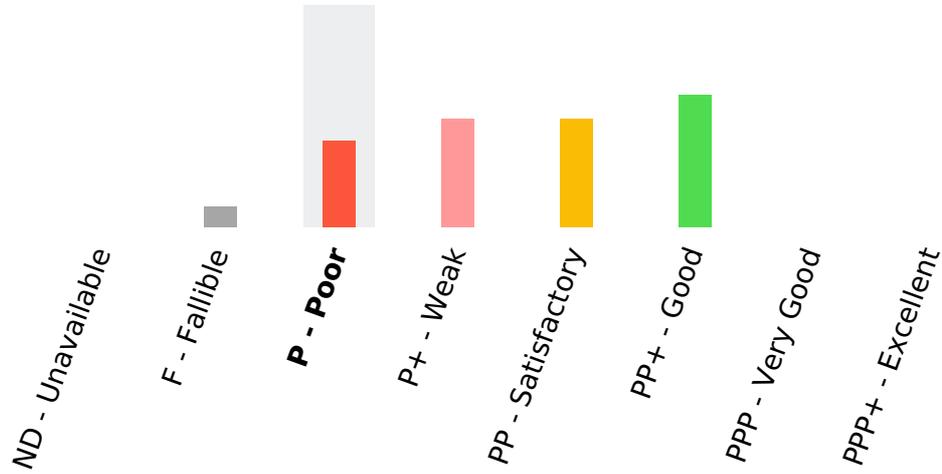
Strengths

Weaknesses

- Financial autonomy
- Collection capacity
- Spending capacity
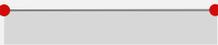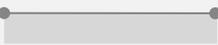- Capital account expenditure financed by loans and bonds

INDICATORS OF THE MACRO-INDICATOR FINANCIAL SITUATION

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Financial autonomy	%	85.51	High score for high values	1		▌ Low
Financial pressure per capita	€ p.c.	2,360.07	High score for low values	4		▐▐ Medium
Collection capacity	%	82.34	High score for high values	1		▌ Low
Spending capacity	%	78.69	High score for high values	1		▌ Low
Spending rigidity	%	5.8	High score for low values	5		▐▐ Medium
Debt per capita	€ p.c.	813.57	High score for low values	5		▐▐ Medium
Coverage of current expenditure and loan repayments through current revenues	%	102.72	High score for high values	4		▐▐ Medium

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
New liabilities generated in the current period on the current accumulated liabilities	%	60.08	High score for low values	4		Medium
Capital account expenditure financed by loans and bonds	%	26.01	High score for low values	1		Low
Deficit/surplus on health expenditure per capita	€ p.c.	-46.57	High score for high values	5		Medium
EU funds management - effected payments	%	38.0	High score for high values	5		Medium

2 **Governance**

PP - Satisfactory

Rating	Chronological trend
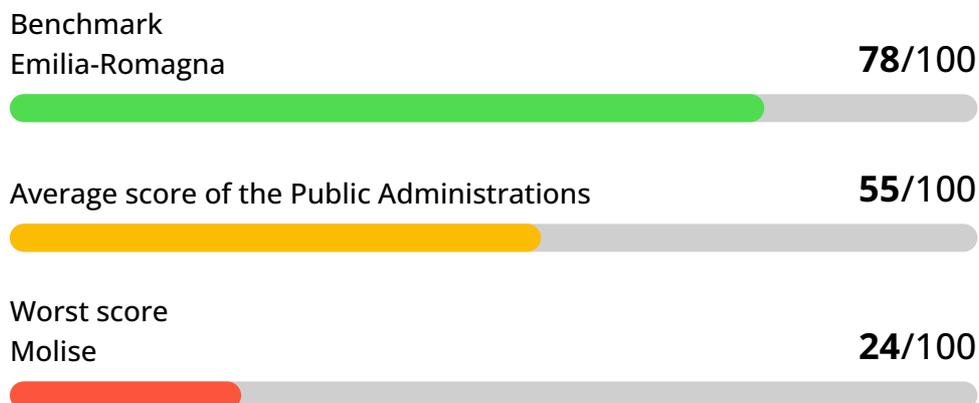
54

out of 100

↑

Benchmark score

Benchmark
Emilia-Romagna

78/100

Average score of the Public Administrations

55/100

Worst score
Molise

24/100

Distribution of Public Administrations with respect to the rating class

ND - Unavailable
F - Fallible
P - Poor
P+ - Weak
PP - Satisfactory
PP+ - Good
PPP - Very Good
PPP+ - Excellent
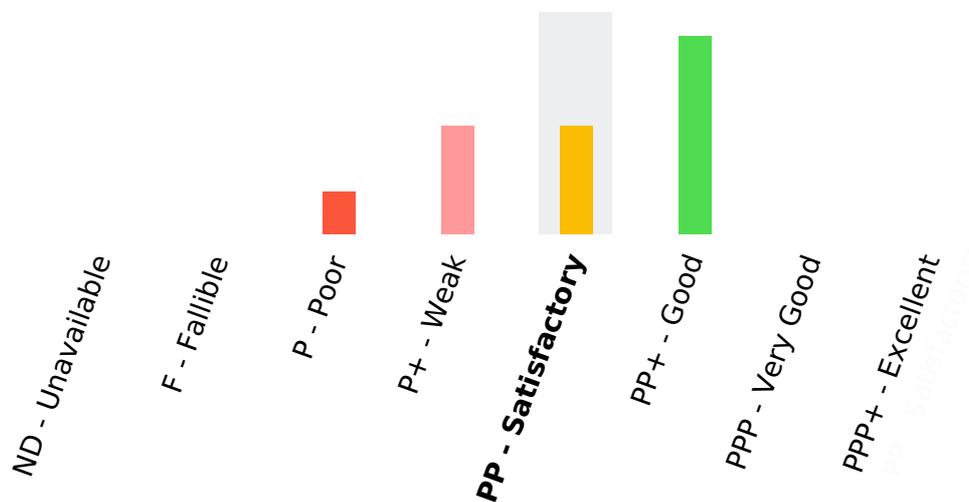
⚡ **Strengths**

- Performance
- Working from home (WFH)
- Public works incompleted

🔗 **Weaknesses**

- Subsidiary companies

INDICATORS OF THE MACRO-INDICATOR GOVERNANCE

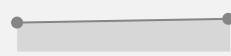| Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
E- Government	value	16.0	High score for high values	6		▌▌ Medium
Degree of digitalization	value	n.d.	High score for high values	0	Trend not available	N.A.
Performance	value	111.0	High score for high values	12		▌▌▌ High
Working from home (WFH)	value	11.0	High score for high values	10		▌▌▌ High
Public works incompleted	number	0.0	High score for low values	8		▌▌▌ High
Public Real Estate properties - report	value	111.0	High score for high values	5	Trend not available	▌▌ Medium
Public Real Estate properties - management	€ p.c.	-0.37	High score for high values	6		▌▌ Medium
Subsidiary companies	absolute value	53.33	High score for high values	1		▌ Low
Anti-corruption measures undertaken	value	15.6	High score for high values	6		▌▌ Medium

③ Personnel management

P - Poor

Rating	Chronological trend
34 out of 100	↓
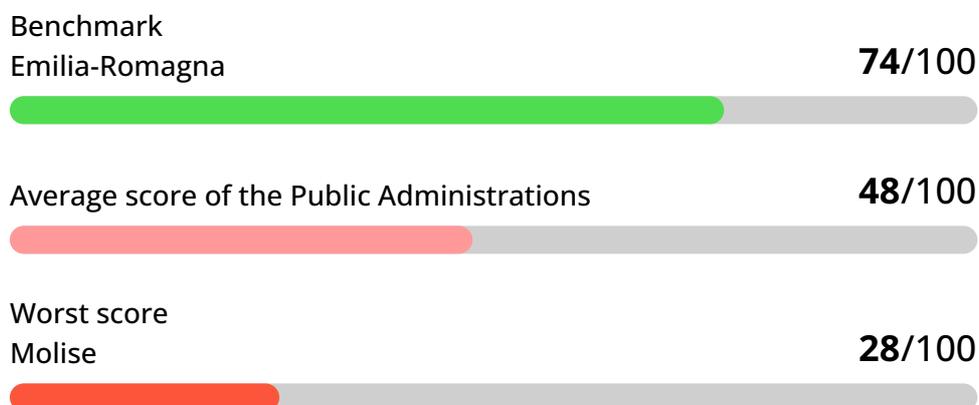
Benchmark score

Benchmark
Emilia-Romagna **74**/100

Average score of the Public Administrations **48**/100

Worst score
Molise **28**/100

Distribution of Public Administrations with respect to the rating class

ND - Unavailable   F - Fallible   **P - Poor**   P+ - Weak   PP - Satisfactory   PP+ - Good   PPP - Very Good   PPP+ - Excellent
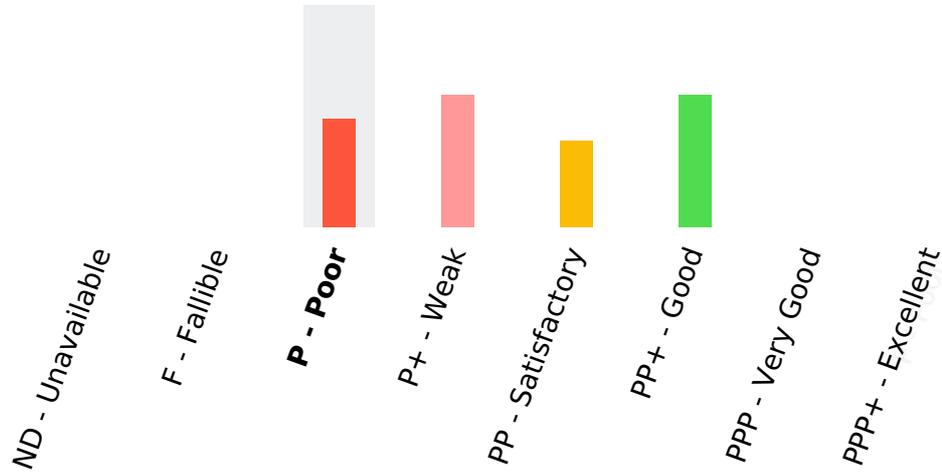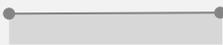
⚡ Strengths

- Average days of absence (sick leave)

🚫 Weaknesses

- Personnel with a degree on total personnel
- Total managers on total personnel
- Average of training days

INDICATORS OF THE MACRO-INDICATOR PERSONNEL MANAGEMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Per capita personnel expenditure	€ p.c.	60.84	High score for low values	5		▮▮ Medium
Personnel with a permanent contract per 1,000 inhabitants	val./1.000 ab.	1.29	High score for low values	5	Trend not available	▮▮ Medium
Personnel with fixed-term contract on total personnel	%	2.01	High score for low values	5		▮▮ Medium
Average age	years	53.55	High score for low values	4		▮▮ Medium
Personnel with a degree on total personnel	%	37.46	High score for high values	1		▮ Low
Average days of absence (sick leave)	days per person	10.04	High score for low values	8		▮▮▮ High
Total managers on total personnel	%	4.68	High score for low values	1	Trend not available	▮ Low

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Women managers on total managers	%	42.86	High score for high values	4	Trend not available	▌▌ Medium
Provided bonus out of allocated ones to managers	%	n.d.	High score for low values	0	Trend not available	N.A.
Average of training days	days per person	0.08	High score for high values	1	Trend not available	▌ Low
Degree of differentiation of bonus paid to managers	variance	n.d.	High score for high values	0	Trend not available	N.A.

(4) **Public services and relations with citizens**

P - Poor

Rating	Chronological trend
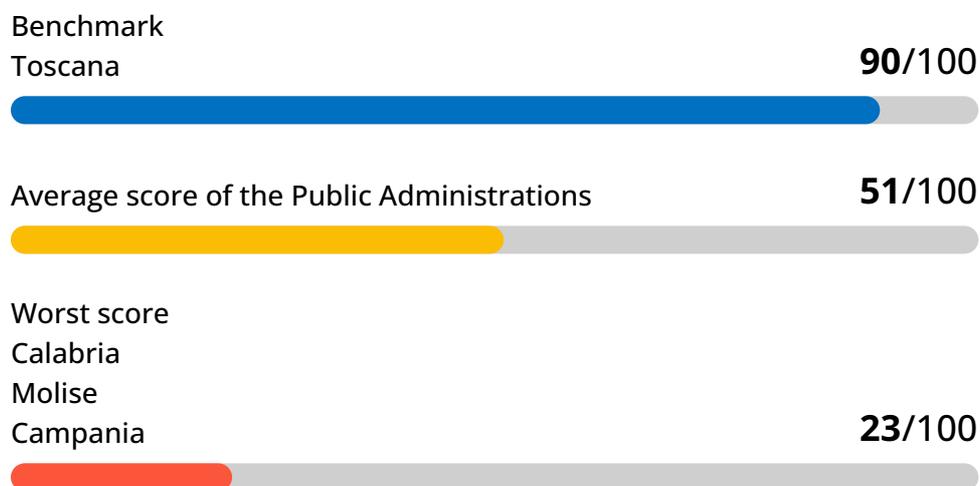
23

out of 100

Benchmark score

Benchmark
Toscana   **90**/100

Average score of the Public Administrations   **51**/100

Worst score
Calabria
Molise
Campania   **23**/100

Distribution of Public Administrations with respect to the rating class

ND - Unavailable
F - Fallible
P - Poor
P+ - Weak
PP - Satisfactory
PP+ - Good
PPP - Very Good
PPP+ - Excellent

Strengths	Weaknesses
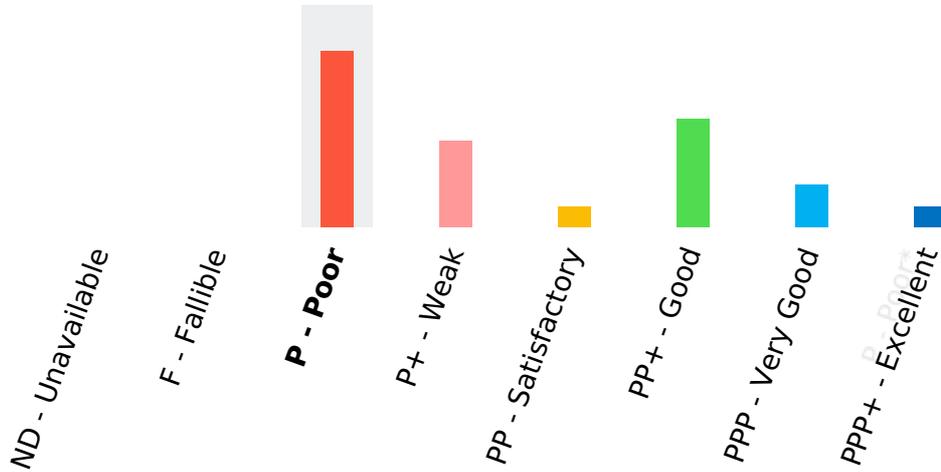
Strengths

- Accredited private healthcare facilities per 10k inhabitants

Weaknesses

- Efficiency indicator - timing supervision (general)
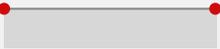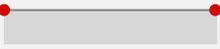- Landline high-speed internet access covering
- Hospital migration
- Beds in residential healthcare facilities per 10k inhabitants
- Integrated Home Care services
- Per capita territorial pharmaceutical expenditure
- Citizens involvement
- FOIA register: accepted requests

INDICATORS OF THE MACRO-INDICATOR PUBLIC SERVICES AND RELATIONS WITH CITIZENS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Efficiency indicator - reporting (general)	value	11.0	High score for high values	5	Trend not available	▮▮ Medium
Efficiency indicator - timing supervision (general)	value	0.0	High score for high values	1	Trend not available	▮ Low
Landline high-speed internet access covering	%	11.4	High score for high values	1		▮ Low
Hospital migration	%	18.7	High score for low values	1		▮ Low
Beds in residential healthcare facilities per 10k inhabitants	val./10.000 ab.	38.5	High score for high values	1		▮ Low
Integrated Home Care services	%	1.0	High score for high values	1		▮ Low
Accredited private healthcare facilities per 10k inhabitants	val./10.000 ab.	1.95	High score for low values	10		▮▮▮ High

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Per capita territorial pharmaceutical expenditure	€ p.c.	15.9	High score for low values	1		▮ Low
Citizens involvement	value	1.5	High score for high values	1		▮ Low
FOIA register: accepted requests	%	0.0	High score for high values	1		▮ Low

![REP - Research Center on Public Entities - A company of Fondazione Etica](logo)

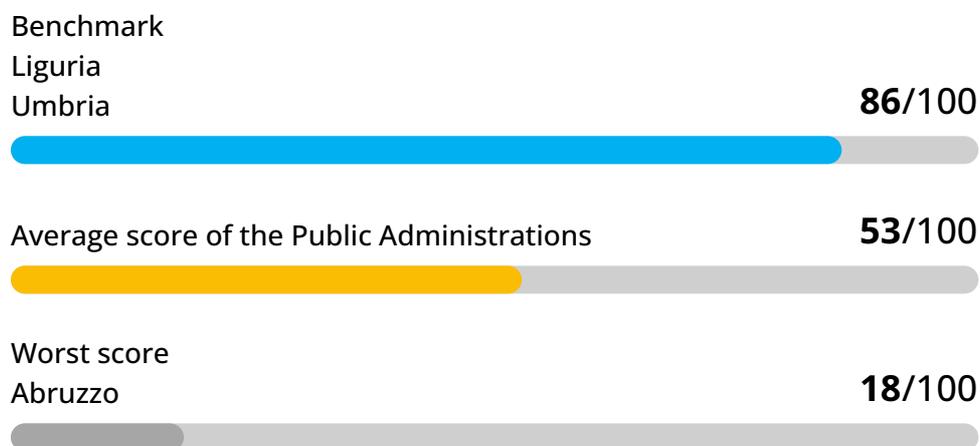## (5) Public tenders and relations with suppliers

P+ - Weak

Rating

45

out of 100

Chronological trend

↓

Benchmark score

Benchmark
Liguria
Umbria
86/100

Average score of the Public Administrations
53/100

Worst score
Abruzzo
18/100

Distribution of Public Administrations with respect to the rating class

| ND - Unavailable | F - Fallible | P - Poor | **P+ - Weak** | PP - Satisfactory | PP+ - Good | PPP - Very Good | P+ - Weak* PPP+ - Excellent |
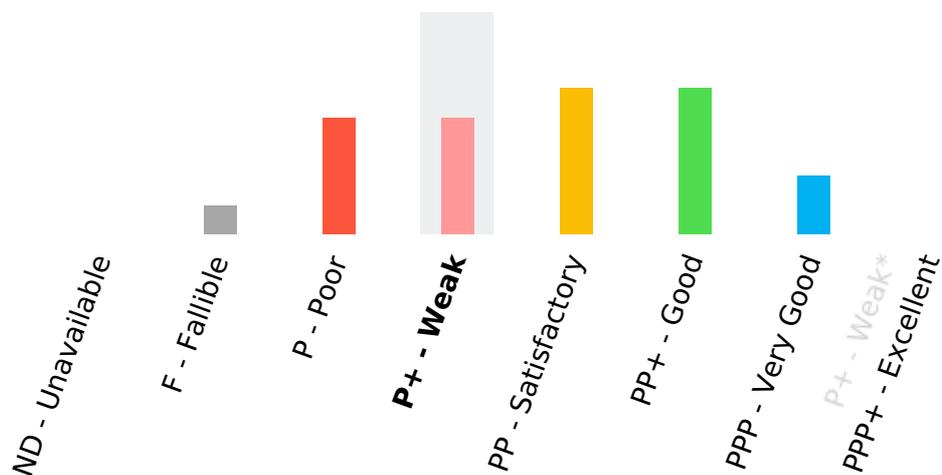
⚡ **Strengths**

- Timeliness of payments indicator

🔗 **Weaknesses**

- Per capita total amount of debts with suppliers

INDICATORS OF THE MACRO-INDICATOR PUBLIC TENDERS AND RELATIONS WITH SUPPLIERS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Recurring contractors in direct procurements	%	17.98	High score for low values	7		▮▮ Medium
Direct procurements on global public tenders - number	%	62.85	High score for low values	7	Trend not available	▮▮ Medium
Direct procurements on global public tenders - amount	%	6.16	High score for low values	7		▮▮ Medium
Timeliness of payments indicator	days	-34.67	High score for low values	16		▮▮▮ High
Per capita total amount of debts with suppliers	€ p.c.	157.39	High score for low values	1	Trend not available	▮ Low
Number of corporate creditor per 10k inhabitants	val./10.000 ab.	2.05	High score for low values	7	Trend not available	▮▮ Medium
Settlement of commercial debts incurred during the fiscal year	%	n.d.	High score for high values	0	Trend not available	N.A.

⑥ Environment

PP+ - Good

Rating	Chronological trend
64	⬇
out of 100	
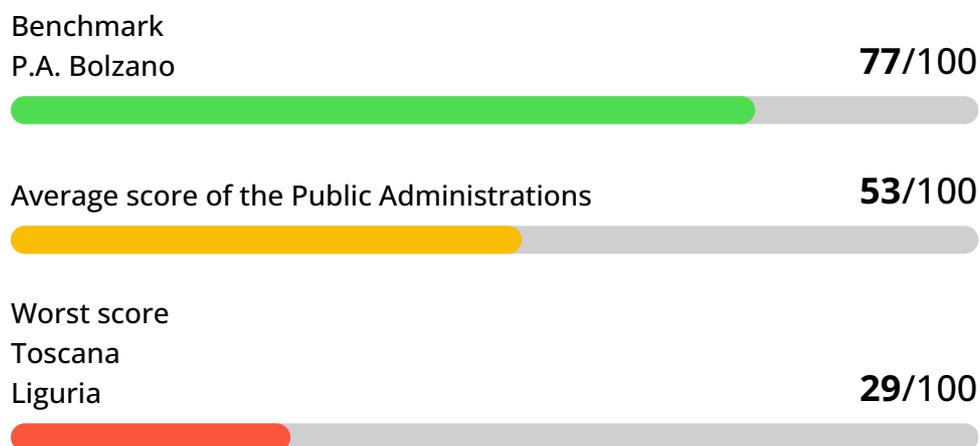
Benchmark score

Benchmark
P.A. Bolzano   **77**/100

Average score of the Public Administrations   **53**/100

Worst score
Toscana
Liguria   **29**/100

Distribution of Public Administrations with respect to the rating class

Rating classes (left to right): ND - Unavailable, F - Fallible, P - Poor, P+ - Weak, PP - Satisfactory, **PP+ - Good**, PPP - Very Good, PPP+ - Excellent*
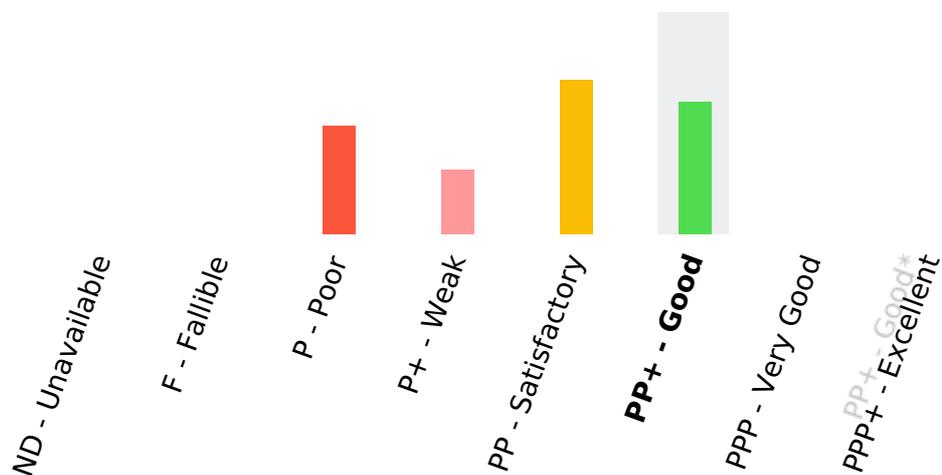
🟢 **Strengths**	🔴 **Weaknesses**
• Air quality - PM 2.5	• Population exposed to flood risk
• Contaminated sites	
• Electricity consumption covered by renewable sources	

INDICATORS OF THE MACRO-INDICATOR ENVIRONMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Air quality - PM 2.5	%	40.0	High score for low values	12		High
Land consumption	%	5.06	High score for low values	6		Medium
Contaminated sites	‰ inhabitants	0.7	High score for low values	12		High
Urban waste disposal at landfill	%	27.4	High score for low values	7		Medium
Soil waterproofing due to artificial covering	%	5.1	High score for low values	6		Medium
Population exposed to landslide risk	%	3.3	High score for low values	6		Medium
Population exposed to flood risk	%	12.8	High score for low values	1		Low

Indicator name	Unit of measure	Value	Scoring criteria	Score		Trend	Evaluation of the indicator
Electricity consumption covered by renewable sources	%	80.1	High score for high values	14			▌▌▌ High