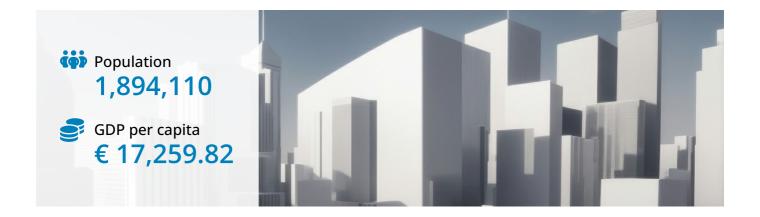


ADMINISTRATIVE CAPACITY INDEX

Regions data collection 2022

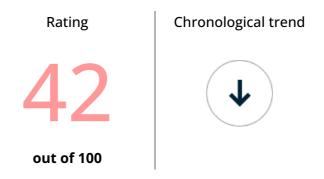
Calabria





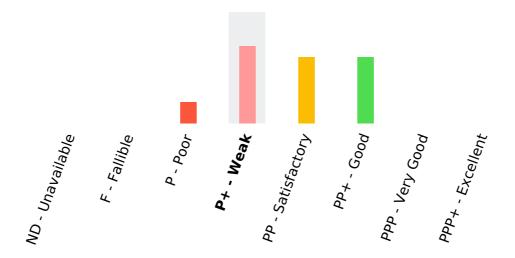
SYNTHETIC INDEX OF PUBLIC ADMINISTRATIVE CAPACITY

P+ - Weak



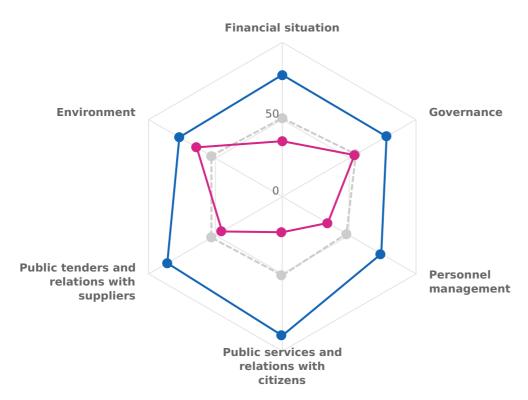
Benchmark Emilia-Romagna	70 /100
Average score of the Public Administrations	52 /100
Worst score Molise	32 /100





Administrative capacity: summary of the 6 macro-indicators

- Score of the Public Administration
- Benchmark Public Administration for each macro-area
- Average score of Public Administrations assessed







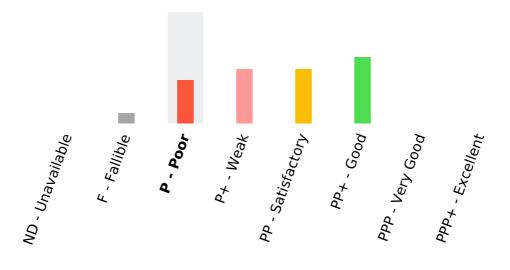
P - Poor

Rating Chronological trend

Out of 100

Benchmark Emilia-Romagna	79 /100
Average score of the Public Administrations	51 /100
Worst score Sicilia	15 /100







Strengths



Weaknesses

- Financial autonomy
- Collection capacity
- Spending capacity
- Capital account expenditure financed by loans and bonds



INDICATORS OF THE MACRO-INDICATOR FINANCIAL SITUATION

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Financial autonomy	%	85.51	High score for high values	1		Low
Financial pressure per capita	€ p.c.	2,360.07	High score for low values	4		■ Medium
Collection capacity	%	82.34	High score for high values	1		Low
Spending capacity	%	78.69	High score for high values	1		Low
Spending rigidity	%	5.8	High score for low values	5		II Medium
Debt per capita	€ p.c.	813.57	High score for low values	5		■ Medium
Coverage of current expenditure and loan repayments through current revenues	%	102.72	High score for high values	4		■ Medium



Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
New liabilities generated in the current period on the accumulated current liabilities	%	60.08	High score for low values	4		Medium
Capital account expenditure financed by loans and bonds	%	26.01	High score for low values	1	•	Low
Deficit/surplus on health expenditure per capita	€ p.c.	-46.57	High score for high values	5		■ Medium
EU funds management - effected payments	%	38.0	High score for high values	5		■ Medium





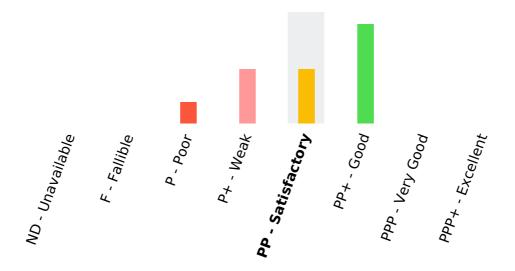
PP - Satisfactory

Rating Chronological trend

Out of 100

Benchmark Emilia-Romagna	78 /100
Average score of the Public Administrations	55 /100
Worst score	• 4 / 4 0 0
Molise	24 /100







Strengths



Weaknesses

- Target achievement
- Smart Working
- Public works incompleted

Subsidiary companies



INDICATORS OF THE MACRO-INDICATOR GOVERNANCE

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
E- Government	value	16.0	High score for high values	6		Medium
Degree of digitization	value	n.d.	High score for high values	0	Trend not available	N.A.
Target achievement	value	111.0	High score for high values	12		III High
Smart Working	value	11.0	High score for high values	10		III High
Public works incompleted	numero	0.0	High score for low values	8		III High
Public Real Estate properties - report	value	111.0	High score for high values	5	Trend not available	Medium
Public Real Estate properties - management	€ p.c.	-0.37	High score for high values	6		Medium
Subsidiary companies	ABS	53.33	High score for high values	1		Low
Anti-corruption measures undertaken	value	15.6	High score for high values	6		Medium





Personnel management

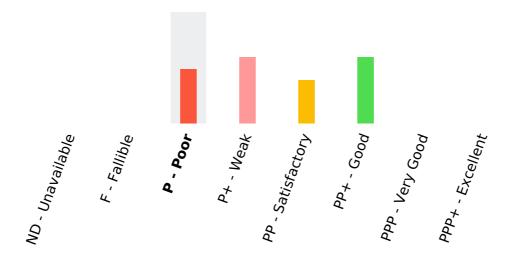
P - Poor

Rating Chronological trend

Out of 100

Benchmark Emilia-Romagna	74 /100
Average score of the Public Administrations	48 /100
Worst score	20/400
Molise	28 /100







Strengths



Weaknesses

- Average days of absence (sick leave)
- Personnel with a degree on total personnel
- Total managers on total personnel
- Average of training days



INDICATORS OF THE MACRO-INDICATOR PERSONNEL MANAGEMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Per capita personnel expenditure	€ p.c.	60.84	High score for low values	5		■ Medium
Personnel with a permanent contract per 1,000 inhabitants	val./1.000 residents	1.29	High score for low values	5	Trend not available	■ Medium
Personnel with fixed- term contract on total personnel	%	2.01	High score for low values	5		■ Medium
Average age	years	53.55	High score for low values	4		■ Medium
Personnel with a degree on total personnel	%	37.46	High score for high values	1		Low
Average days of absence (sick leave)	average days	10.04	High score for low values	8		■■ High
Total managers on total personnel	%	4.68	High score for low values	1	Trend not available	Low



Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Women managers on total managers	%	42.86	High score for high values	4	Trend not available	Medium
Provided bonus out of allocated ones to managers	%	n.d.	High score for low values	0	Trend not available	N.A.
Average of training days	average days	0.08	High score for high values	1	Trend not available	Low
Degree of differentiation of bonus paid to managers	variance	n.d.	High score for high values	0	Trend not available	N.A.



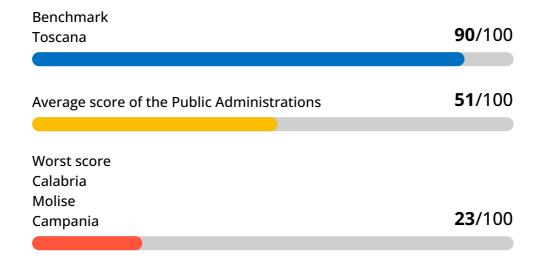


Public services and relations with citizens

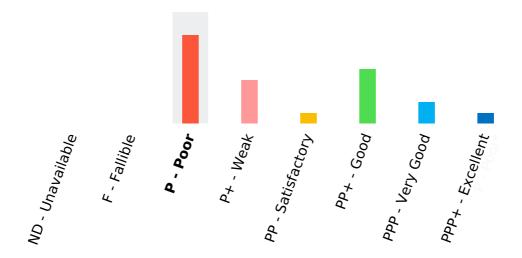
P - Poor

Rating Chronological trend

Out of 100









Strengths

 Accredited private healthcare facilities per 10k inhabitants



Weaknesses

- Efficiency indicator timing supervision (general)
- Landline high-speed internet access covering
- Hospital emigration
- Beds in residential healthcare facilities per 10k inhabitants
- Integrated home care services
- Territorial pharmaceutical expenditure per capita
- Citizens involvement
- FOIA register: accepted requests



INDICATORS OF THE MACRO-INDICATOR PUBLIC SERVICES AND RELATIONS WITH CITIZENS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Efficiency indicator - reporting (general)	value	11.0	High score for high values	5	Trend not available	■ Medium
Efficiency indicator - timing supervision (general)	value	0.0	High score for high values	1	Trend not available	Low
Landline high-speed internet access covering	%	11.4	High score for high values	1		Low
Hospital emigration	%	18.7	High score for low values	1		Low
Beds in residential healthcare facilities per 10k inhabitants	v/ 10k inhabitants	38.5	High score for high values	1	•	Low
Integrated home care services	%	1.0	High score for high values	1		Low
Accredited private healthcare facilities per 10k inhabitants	v/ 10k inhabitants	1.95	High score for low values	10		III High



Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Territorial pharmaceutical expenditure per capita	€ p.c.	15.9	High score for low values	1		Low
Citizens involvement	value	1.5	High score for high values	1		Low
FOIA register: accepted requests	%	0.0	High score for high values	1		Low





Public tenders and relations with suppliers

P+ - Weak

Rating Chronological trend

45

out of 100

Benchmark score

Benchmark
Liguria
Umbria

86/100

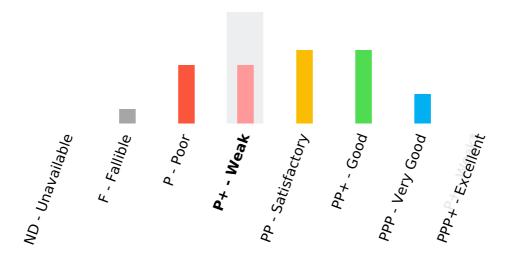
Average score of the Public Administrations

53/100

Worst score
Abruzzo

18/100







Strengths



Weaknesses

• Timeliness of payments indicator

Per capita debt amount vs suppliers



INDICATORS OF THE MACRO-INDICATOR PUBLIC TENDERS AND RELATIONS WITH SUPPLIERS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Recurring contractors in direct procurements	%	17.98	High score for low values	7		■ Medium
Direct procurements on global public tenders - number	%	62.85	High score for low values	7	Trend not available	■ Medium
Direct procurements on global public tenders - amount	%	6.16	High score for low values	7		■ Medium
Timeliness of payments indicator	days	-34.67	High score for low values	16	•	■■■ High
Per capita debt amount vs suppliers	€ p.c.	157.39	High score for low values	1	Trend not available	Low
Number of corporate creditors per 10k citizens	v/ 10k inhabitants	2.05	High score for low values	7	Trend not available	■ Medium
Settlement of commercial debts incurred during the fiscal year	%	n.d.	High score for high values	0	Trend not available	N.A.



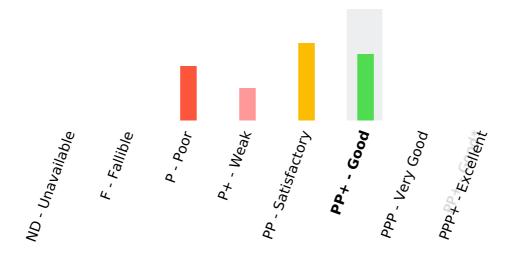


PP+ - Good



Benchmark P.A. Bolzano	77 /100
Average score of the Public Administrations	53 /100
Worst score	
Toscana	
Liguria	29 /100







Strengths



Weaknesses

- Air quality PM 2.5
- Contaminated sites
- Electricity consumption covered by renewable sources
- Population exposed to flood risk



INDICATORS OF THE MACRO-INDICATOR ENVIRONMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Air quality - PM 2.5	%	40.0	High score for low values	12		■■■ High
Land consumption	%	5.06	High score for low values	6		■ Medium
Contaminated sites	thousandths	0.7	High score for low values	12		■■■ High
Urban waste disposal into dump	%	27.4	High score for low values	7		■ Medium
Soil waterproofing due to artificial covering	%	5.1	High score for low values	6		■ Medium
Population exposed to landslide risk	%	3.3	High score for low values	6		■ Medium
Population exposed to flood risk	%	12.8	High score for low values	1		Low



Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Electricity consumption covered by renewable sources	%	80.1	High score for high values	14		III High