

ADMINISTRATIVE CAPACITY INDEX

Regions
data collection 2022

Emilia-Romagna



SYNTHETIC INDEX OF PUBLIC ADMINISTRATIVE CAPACITY

PP+ - Good

Rating

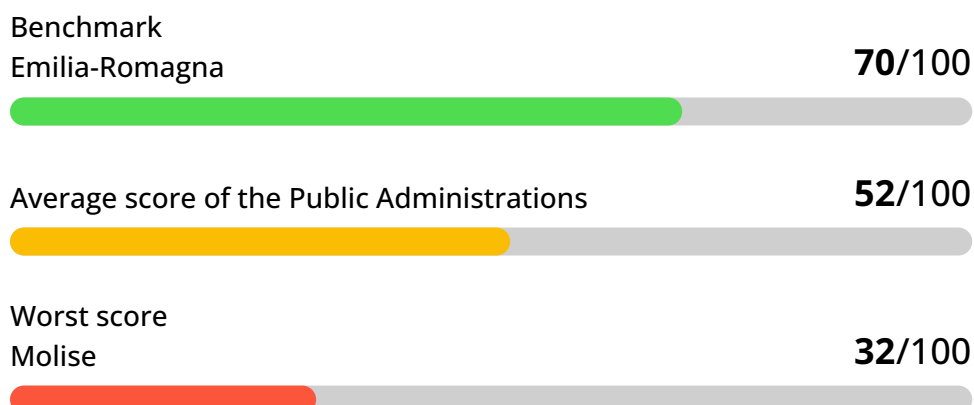
70

out of 100

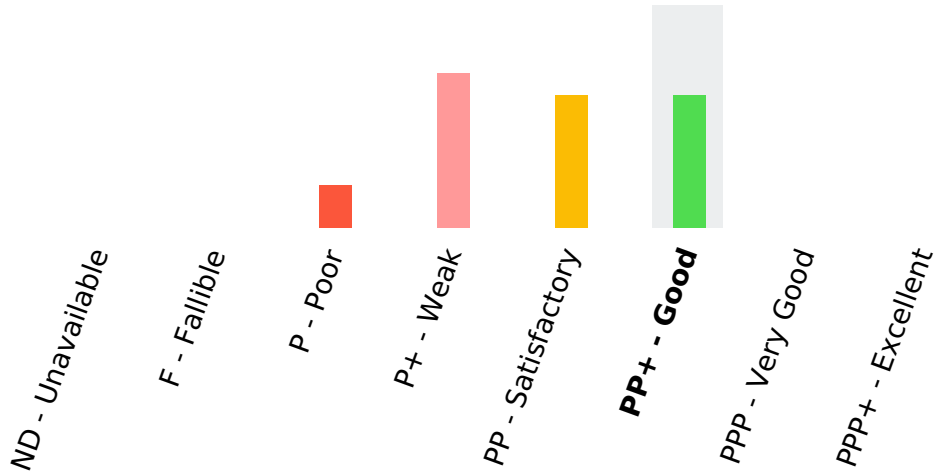
Chronological trend



Benchmark score

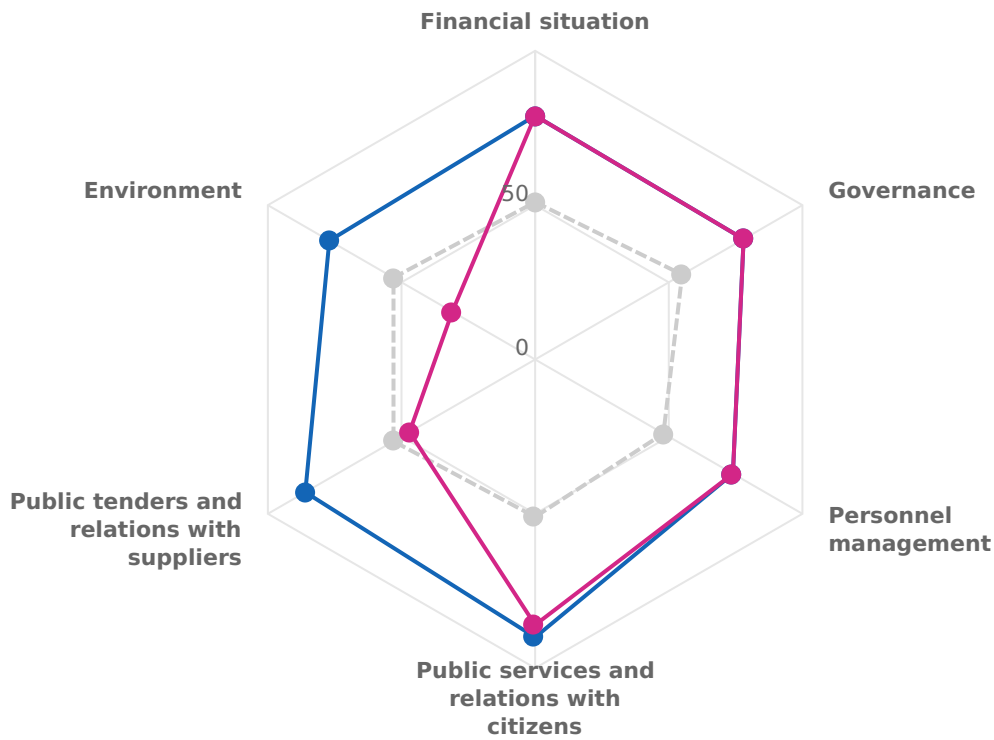


Distribution of Public Administrations with respect to the rating class



Administrative capacity: summary of the 6 macro-indicators

- Score of the Public Administration
- Benchmark Public Administration for each macro-area
- Average score of Public Administrations assessed



1 Financial situation

PP+ - Good

Rating

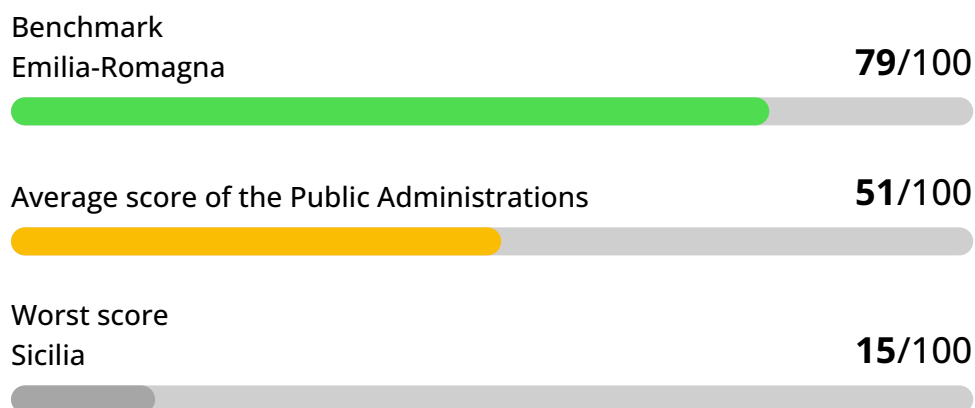
79

out of 100

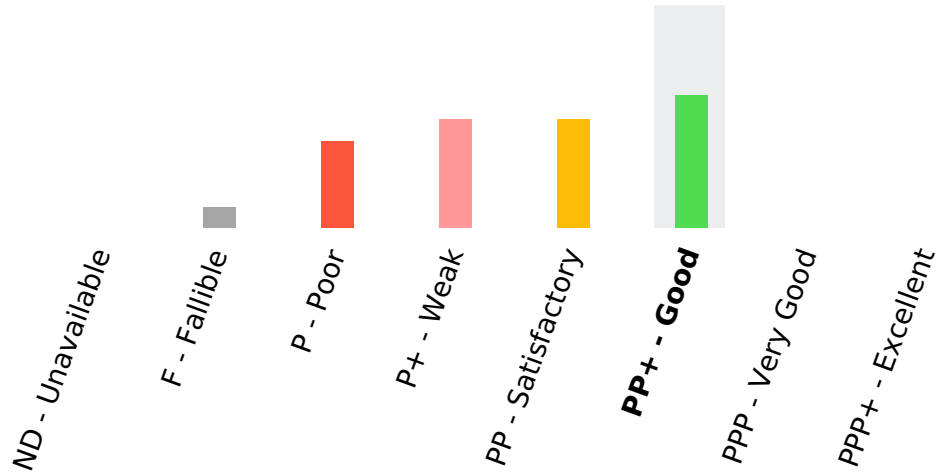
Chronological trend



Benchmark score



Distribution of Public Administrations with respect to the rating class










Strengths


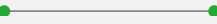




Weaknesses

- Spending capacity
- Spending rigidity
- Debt per capita
- Capital account expenditure financed by loans and bonds
- Deficit/surplus on health expenditure per capita
- EU funds management - effected payments

INDICATORS OF THE MACRO-INDICATOR FINANCIAL SITUATION

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Financial autonomy	%	89.18	High score for high values	4		Medium
Financial pressure per capita	€ p.c.	2,387.29	High score for low values	4		Medium
Collection capacity	%	84.16	High score for high values	5		Medium
Spending capacity	%	90.65	High score for high values	10		High
Spending rigidity	%	1.84	High score for low values	10		High
Debt per capita	€ p.c.	287.84	High score for low values	10		High
Coverage of current expenditure and loan repayments through current revenues	%	103.11	High score for high values	4		Medium

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
New liabilities generated in the current period on the current accumulated liabilities	%	62.05	High score for low values	4		■ ■ Medium
Capital account expenditure financed by loans and bonds	%	0.0	High score for low values	8		■ ■ ■ High
Deficit/surplus on health expenditure per capita	€ p.c.	21.0	High score for high values	10		■ ■ ■ High
EU funds management - effected payments	%	55.0	High score for high values	10		■ ■ ■ High

2 Governance

PP+ - Good

Rating

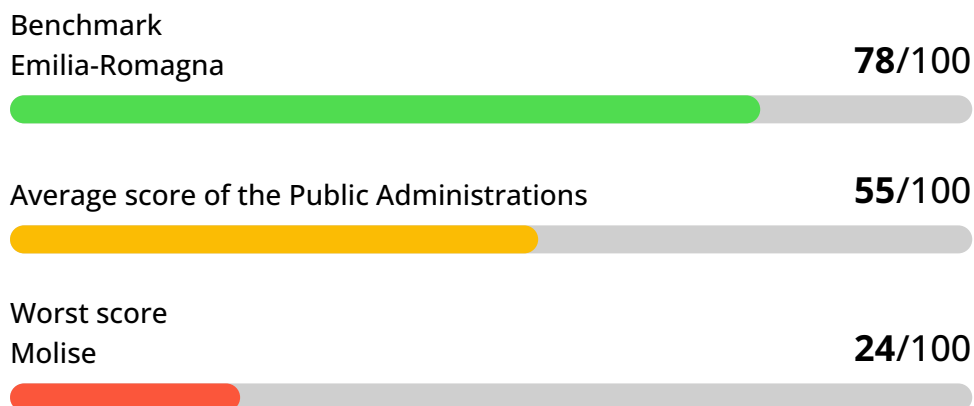
78

out of 100

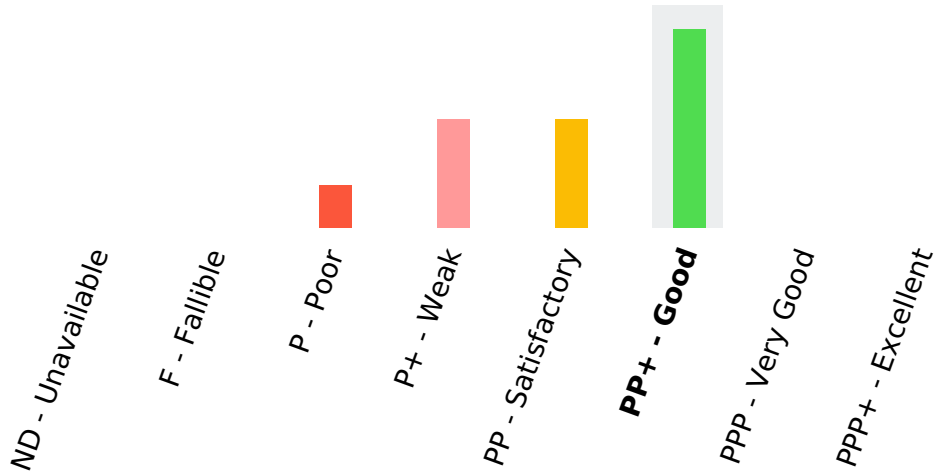
Chronological trend



Benchmark score



Distribution of Public Administrations with respect to the rating class



Strengths












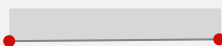







Weaknesses

- E- Government
- Performance
- Working from home (WFH)
- Public works incompleted
- Subsidiary companies
- Anti-corruption measures undertaken

- Public Real Estate properties - management

INDICATORS OF THE MACRO-INDICATOR GOVERNANCE

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
E- Government	value	22.8	High score for high values	12		 High
Degree of digitalization	value	0.3	High score for high values	6		 Medium
Performance	value	111.0	High score for high values	12		 High
Working from home (WFH)	value	11.0	High score for high values	10		 High
Public works incompleted	number	0.0	High score for low values	8		 High
Public Real Estate properties - report	value	101.0	High score for high values	5	Trend not available	 Medium
Public Real Estate properties - management	€ p.c.	-2.35	High score for high values	1		 Low
Subsidiary companies	absolute value	86.67	High score for high values	12		 High
Anti-corruption measures undertaken	value	16.8	High score for high values	12		 High

3 Personnel management

PP+ - Good

Rating

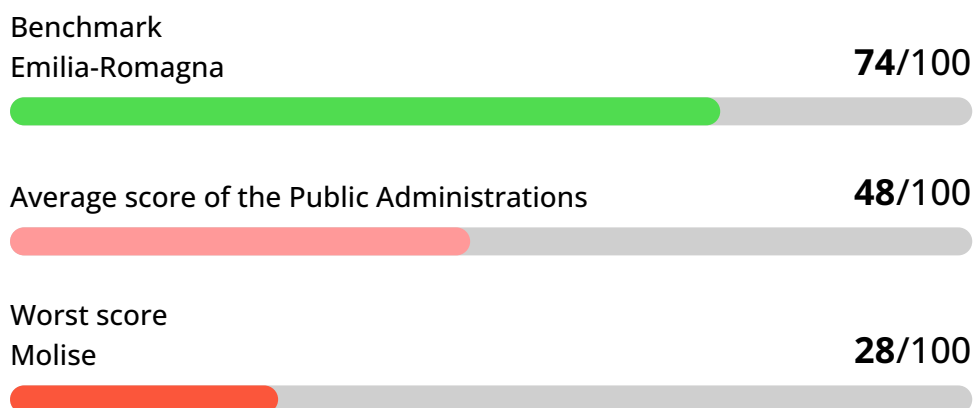
74

out of 100

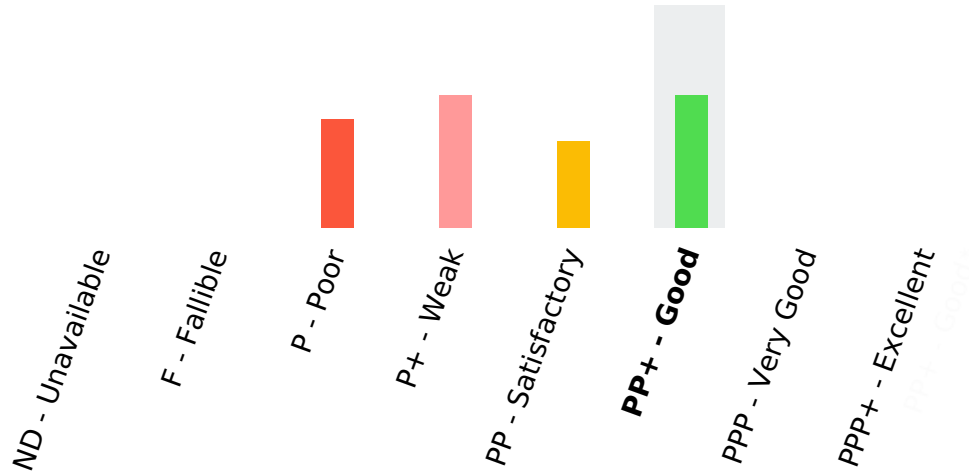
Chronological trend



Benchmark score



Distribution of Public Administrations with respect to the rating class



Strengths




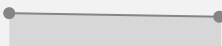








- Per capita personnel expenditure
- Personnel with a permanent contract per 1,000 inhabitants
- Personnel with a degree on total personnel
- Average days of absence (sick leave)
- Women managers on total managers
- Average of training days









Weaknesses

- Provided bonus out of allocated ones to managers

INDICATORS OF THE MACRO-INDICATOR PERSONNEL MANAGEMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Per capita personnel expenditure	€ p.c.	38.71	High score for low values	10		 High
Personnel with a permanent contract per 1,000 inhabitants	val./1.000 ab.	0.75	High score for low values	10	Trend not available	 High
Personnel with fixed-term contract on total personnel	%	3.29	High score for low values	5		 Medium
Average age	years	53.06	High score for low values	4		 Medium
Personnel with a degree on total personnel	%	60.04	High score for high values	8		 High
Average days of absence (sick leave)	days per person	14.02	High score for low values	8		 High
Total managers on total personnel	%	3.27	High score for low values	5	Trend not available	 Medium

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Women managers on total managers	%	46.79	High score for high values	8	Trend not available	 High
Provided bonus out of allocated ones to managers	%	100.0	High score for low values	1		 Low
Average of training days	days per person	3.21	High score for high values	10	Trend not available	 High
Degree of differentiation of bonus paid to managers	variance	83.33	High score for high values	5		 Medium

4 Public services and relations with citizens

PPP - Very Good

Rating

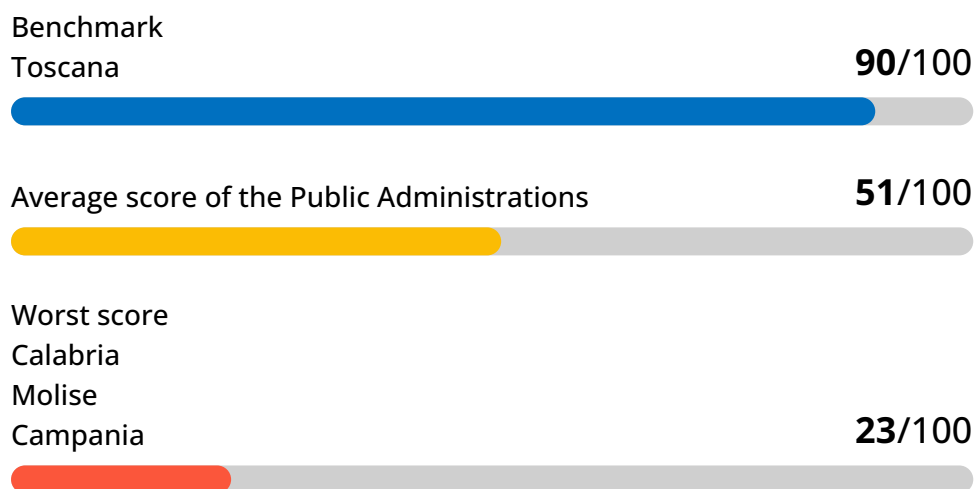
86

out of 100

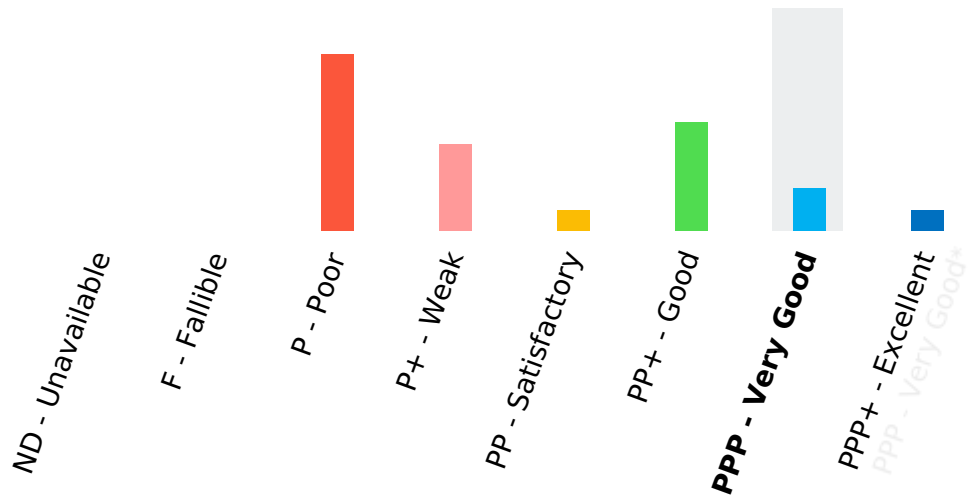
Chronological trend



Benchmark score



Distribution of Public Administrations with respect to the rating class



Strengths



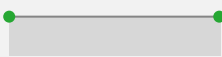



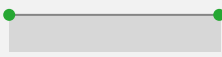



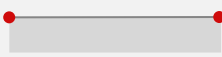









Weaknesses

- Efficiency indicator - reporting (general)
- Efficiency indicator - timing supervision (general)
- Landline high-speed internet access covering
- Hospital migration
- Beds in residential healthcare facilities per 10k inhabitants
- Integrated Home Care services
- Per capita territorial pharmaceutical expenditure
- Citizens involvement

- Accredited private healthcare facilities per 10k inhabitants

INDICATORS OF THE MACRO-INDICATOR PUBLIC SERVICES AND RELATIONS WITH CITIZENS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Efficiency indicator - reporting (general)	value	111.0	High score for high values	10	Trend not available	 High
Efficiency indicator - timing supervision (general)	value	111.0	High score for high values	10	Trend not available	 High
Landline high-speed internet access covering	%	30.2	High score for high values	10		 High
Hospital migration	%	4.8	High score for low values	10		 High
Beds in residential healthcare facilities per 10k inhabitants	val./10.000 ab.	104.4	High score for high values	10		 High
Integrated Home Care services	%	3.6	High score for high values	10		 High
Accredited private healthcare facilities per 10k inhabitants	val./10.000 ab.	3.38	High score for low values	1		 Low

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Per capita territorial pharmaceutical expenditure	€ p.c.	10.6	High score for low values	10		 High
Citizens involvement	value	15.0	High score for high values	10		 High
FOIA register: accepted requests	%	90.28	High score for high values	5		 Medium

5 Public tenders and relations with suppliers

P+ - Weak

Rating

47

out of 100

Chronological trend



Benchmark score

Benchmark

Liguria

Umbria

86/100



Average score of the Public Administrations

53/100



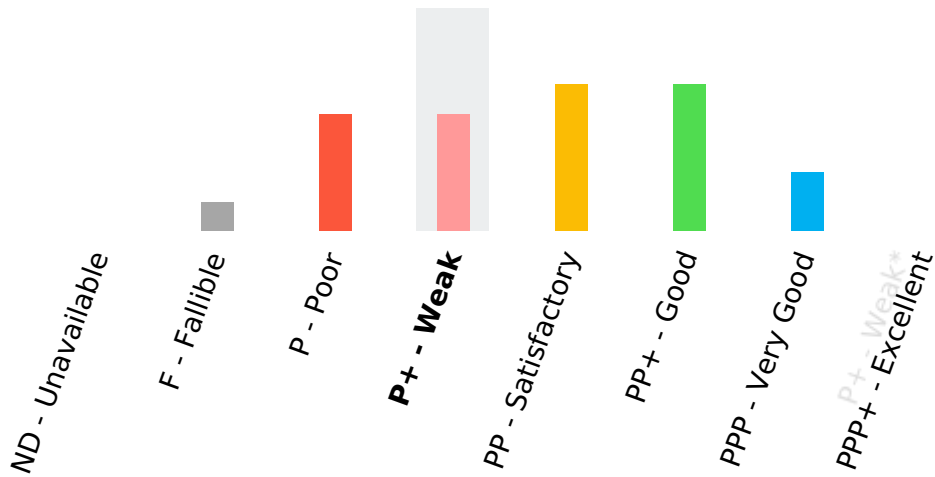
Worst score

Abruzzo

18/100



Distribution of Public Administrations with respect to the rating class



Strengths




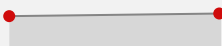









- Timeliness of payments indicator
- Number of corporate creditor per 10k inhabitants



Weaknesses

- Recurring contractors in direct procurements
- Direct procurements on global public tenders - amount
- Settlement of commercial debts incurred during the fiscal year

INDICATORS OF THE MACRO-INDICATOR PUBLIC TENDERS AND RELATIONS WITH SUPPLIERS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Recurring contractors in direct procurements	%	38.42	High score for low values	1		 Low
Direct procurements on global public tenders - number	%	72.23	High score for low values	7	Trend not available	 Medium
Direct procurements on global public tenders - amount	%	43.18	High score for low values	1		 Low
Timeliness of payments indicator	days	- 15.27	High score for low values	16		 High
Per capita total amount of debts with suppliers	€ p.c.	2.67	High score for low values	7		 Medium
Number of corporate creditor per 10k inhabitants	val./10.000 ab.	0.21	High score for low values	14		 High
Settlement of commercial debts incurred during the fiscal year	%	74.22	High score for high values	1		 Low

6 Environment

P - Poor

Rating

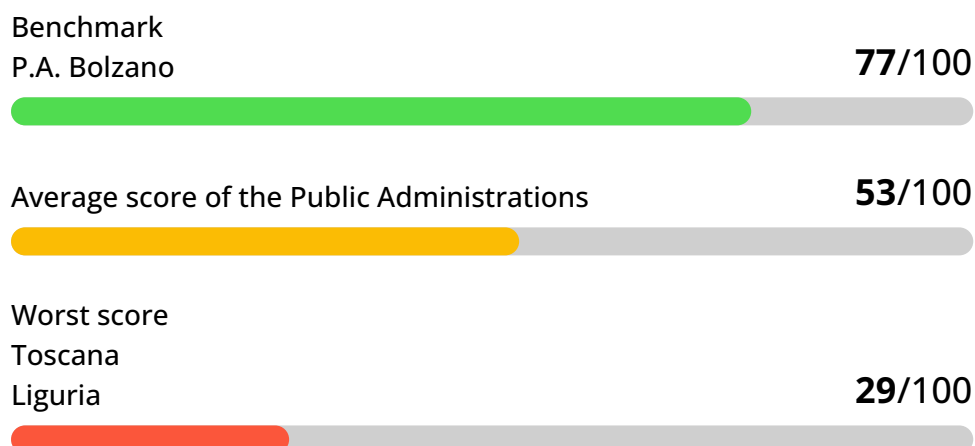
31

out of 100

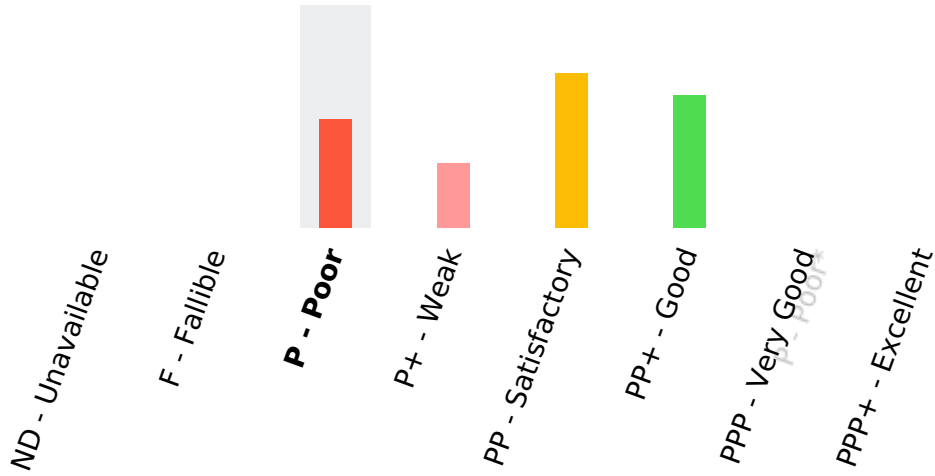
Chronological trend



Benchmark score



Distribution of Public Administrations with respect to the rating class



Strengths

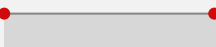







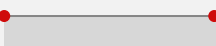





- Urban waste disposal at landfill





Weaknesses

- Air quality - PM 2.5
- Land consumption
- Soil waterproofing due to artificial covering
- Population exposed to flood risk
- Electricity consumption covered by renewable sources

INDICATORS OF THE MACRO-INDICATOR ENVIRONMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Air quality - PM 2.5	%	89.4	High score for low values	1		 Low
Land consumption	%	8.9	High score for low values	1		 Low
Contaminated sites	‰ inhabitants	1.7	High score for low values	6		 Medium
Urban waste disposal at landfill	%	9.2	High score for low values	14		 High
Soil waterproofing due to artificial covering	%	8.9	High score for low values	1		 Low
Population exposed to landslide risk	%	2.0	High score for low values	6		 Medium
Population exposed to flood risk	%	62.5	High score for low values	1		 Low

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Electricity consumption covered by renewable sources	%	22.1	High score for high values	1		 Low