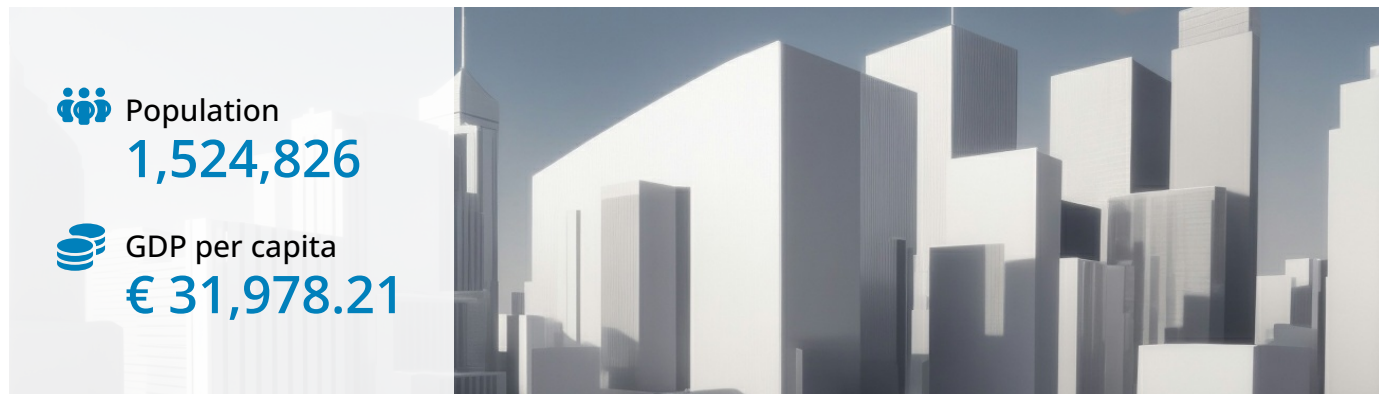


ADMINISTRATIVE CAPACITY INDEX

Regions
data collection 2022

Liguria



SYNTHETIC INDEX OF PUBLIC ADMINISTRATIVE CAPACITY

PP+ - Good

Rating

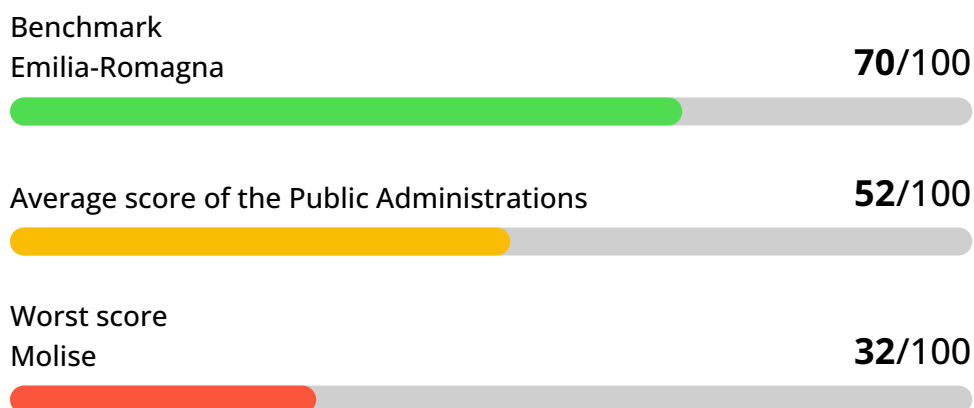
63

out of 100

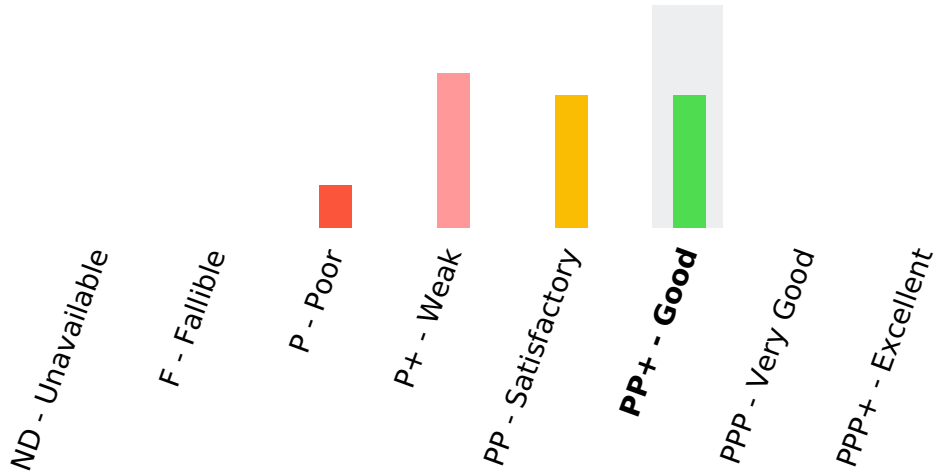
Chronological trend



Benchmark score

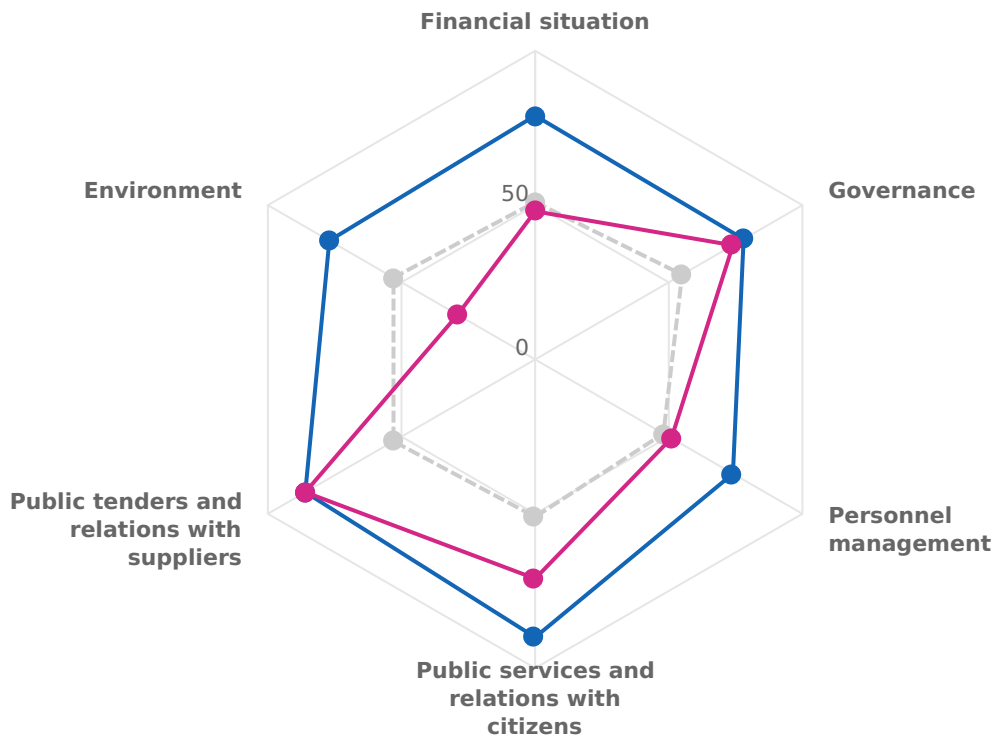


Distribution of Public Administrations with respect to the rating class



Administrative capacity: summary of the 6 macro-indicators

- Score of the Public Administration
- Benchmark Public Administration for each macro-area
- Average score of Public Administrations assessed



1 Financial situation

P+ - Weak

Rating

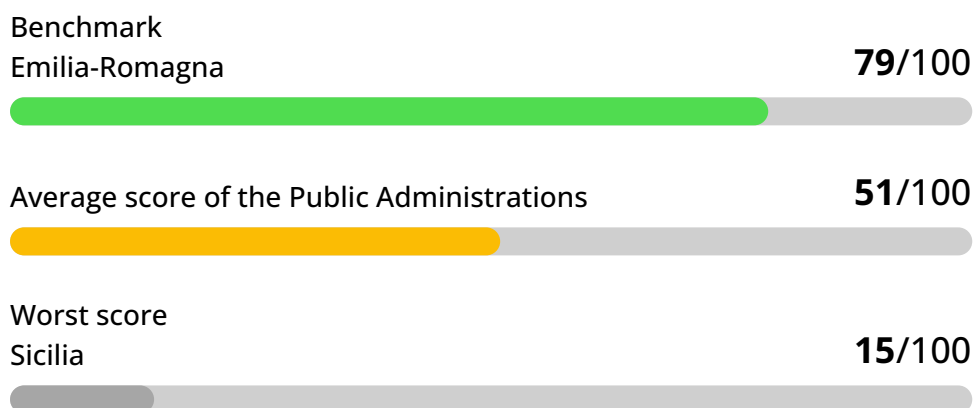
48

out of 100

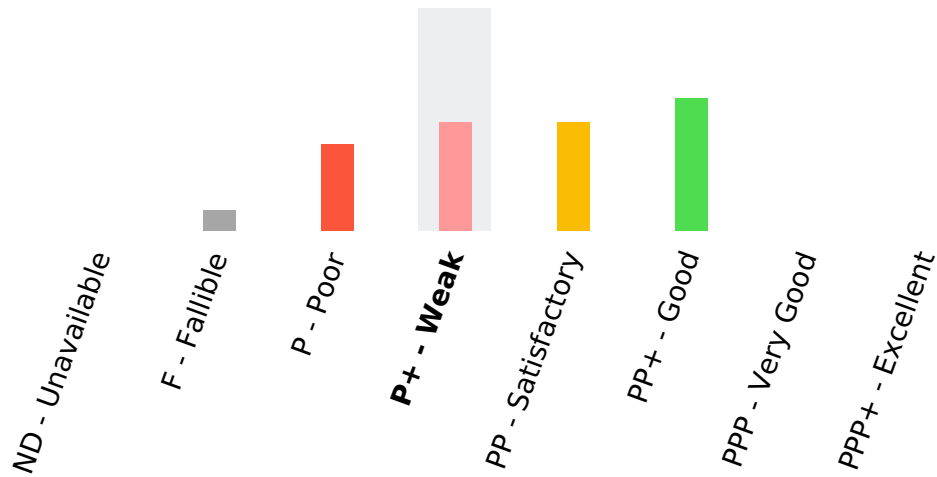
Chronological trend



Benchmark score



Distribution of Public Administrations with respect to the rating class



Strengths





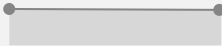









- Spending capacity
- Debt per capita









Weaknesses

- Financial autonomy
- Coverage of current expenditure and loan repayments through current revenues
- New liabilities generated in the current period on the accumulated current liabilities
- Capital account expenditure financed by loans and bonds

INDICATORS OF THE MACRO-INDICATOR FINANCIAL SITUATION

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Trend | Evaluation of the indicator |
|--|-----------------|----------|----------------------------|-------|---|--|
| Financial autonomy | % | 83.77 | High score for high values | 1 |  |  Low |
| Financial pressure per capita | € p.c. | 2,416.82 | High score for low values | 4 |  |  Medium |
| Collection capacity | % | 84.3 | High score for high values | 5 |  |  Medium |
| Spending capacity | % | 89.18 | High score for high values | 10 |  |  High |
| Spending rigidity | % | 6.64 | High score for low values | 5 |  |  Medium |
| Debt per capita | € p.c. | 522.23 | High score for low values | 10 |  |  High |
| Coverage of current expenditure and loan repayments through current revenues | % | 101.07 | High score for high values | 1 |  |  Low |

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Trend | Evaluation of the indicator |
|--|-----------------|--------|----------------------------|-------|---|--|
| New liabilities generated in the current period on the accumulated current liabilities | % | 79.15 | High score for low values | 1 |  |  Low |
| Capital account expenditure financed by loans and bonds | % | 67.25 | High score for low values | 1 |  |  Low |
| Deficit/surplus on health expenditure per capita | € p.c. | -20.37 | High score for high values | 5 |  |  Medium |
| EU funds management - effected payments | % | 42.0 | High score for high values | 5 |  |  Medium |

2 Governance

PP+ - Good

Rating

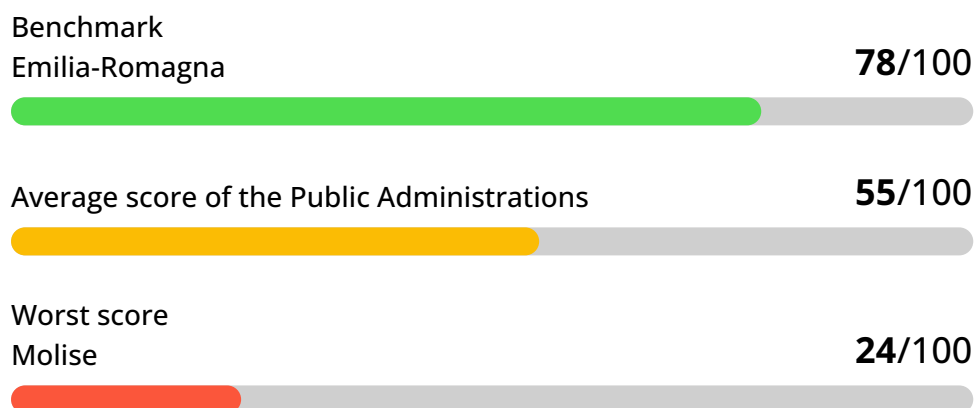
74

out of 100

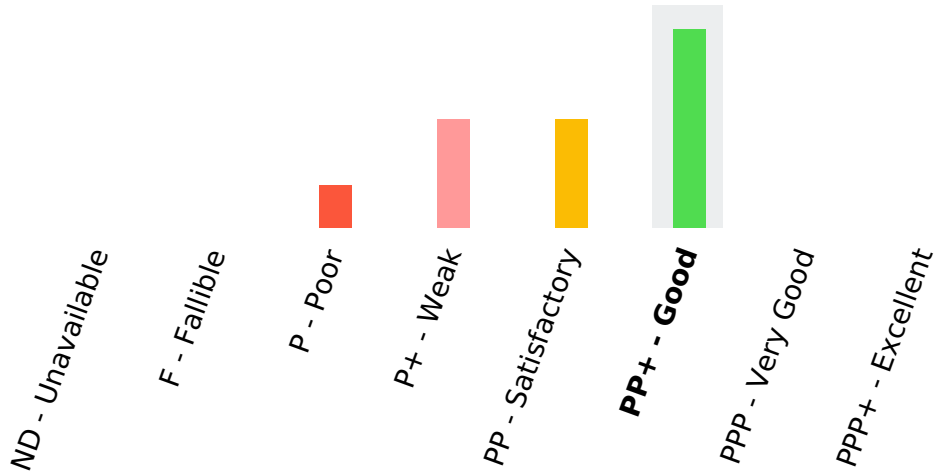
Chronological trend



Benchmark score



Distribution of Public Administrations with respect to the rating class



Strengths
















- Degree of digitization
- Target achievement
- Smart Working
- Public works incompleted
- Subsidiary companies
- Anti-corruption measures undertaken



Weaknesses

- E- Government
- Public Real Estate properties - report

INDICATORS OF THE MACRO-INDICATOR GOVERNANCE

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Trend | Evaluation of the indicator |
|--|-----------------|-------|----------------------------|-------|---|--|
| E- Government | value | 11.4 | High score for high values | 1 |  |  Low |
| Degree of digitization | value | 0.45 | High score for high values | 12 |  |  High |
| Target achievement | value | 111.0 | High score for high values | 12 |  |  High |
| Smart Working | value | 11.0 | High score for high values | 10 |  |  High |
| Public works incompleted | numero | 0.0 | High score for low values | 8 |  |  High |
| Public Real Estate properties - report | value | 1.0 | High score for high values | 1 | Trend not available |  Low |
| Public Real Estate properties - management | € p.c. | -0.25 | High score for high values | 6 |  |  Medium |
| Subsidiary companies | ABS | 100.0 | High score for high values | 12 |  |  High |
| Anti-corruption measures undertaken | value | 20.4 | High score for high values | 12 |  |  High |

3 Personnel management

PP - Satisfactory

Rating

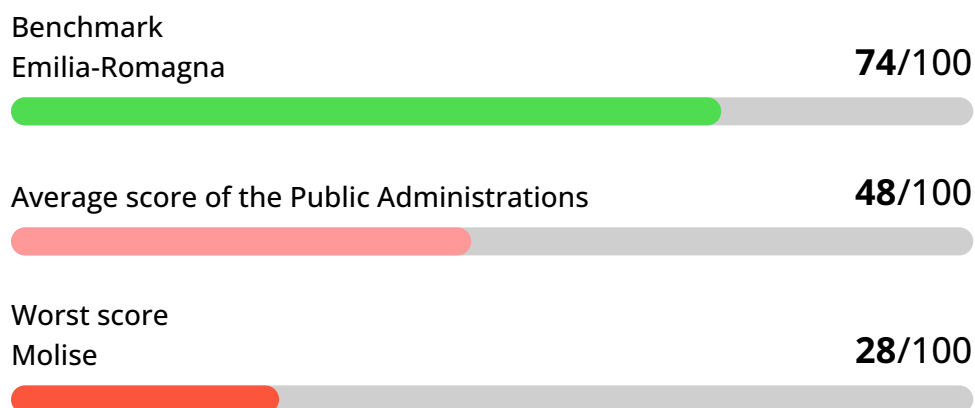
51

out of 100

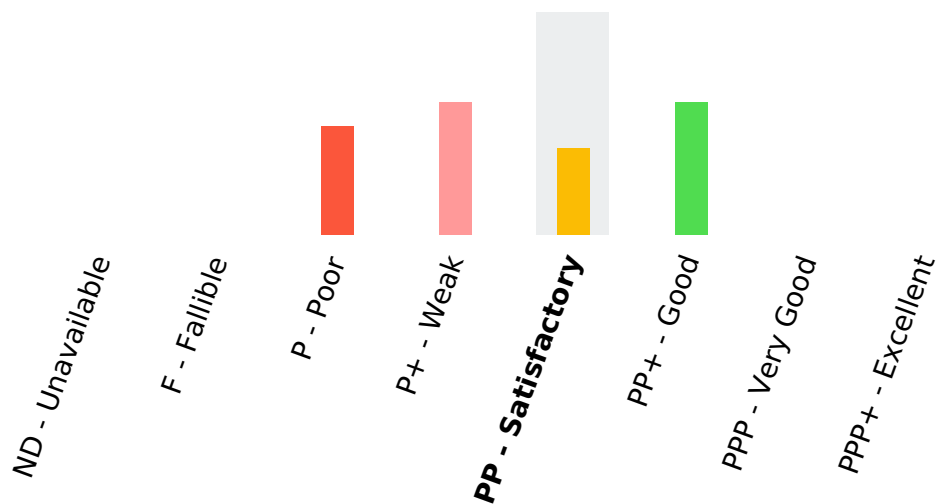
Chronological trend



Benchmark score



Distribution of Public Administrations with respect to the rating class



Strengths

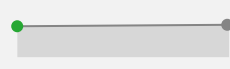
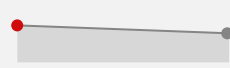

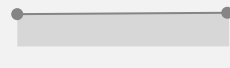

- Average days of absence (sick leave)
- Women managers on total managers
- Average of training days



Weaknesses

- Total managers on total personnel
- Degree of differentiation of bonus paid to managers

INDICATORS OF THE MACRO-INDICATOR PERSONNEL MANAGEMENT

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Trend | Evaluation of the indicator |
|---|----------------------|-------|----------------------------|-------|---|-----------------------------|
| Per capita personnel expenditure | € p.c. | 46.27 | High score for low values | 5 |  | ■ ■ Medium |
| Personnel with a permanent contract per 1,000 inhabitants | val./1.000 residents | 1.0 | High score for low values | 5 | Trend not available | ■ ■ Medium |
| Personnel with fixed-term contract on total personnel | % | 4.14 | High score for low values | 5 |  | ■ ■ Medium |
| Average age | years | 53.05 | High score for low values | 4 |  | ■ ■ Medium |
| Personnel with a degree on total personnel | % | 48.05 | High score for high values | 4 |  | ■ ■ Medium |
| Average days of absence (sick leave) | average days | 13.75 | High score for low values | 8 |  | ■ ■ ■ High |
| Total managers on total personnel | % | 4.62 | High score for low values | 1 | Trend not available | ■ Low |

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Trend | Evaluation of the indicator |
|---|-----------------|-------|----------------------------|-------|---|---|
| Women managers on total managers | % | 51.43 | High score for high values | 8 | Trend not available |  High |
| Provided bonus out of allocated ones to managers | % | n.d. | High score for low values | 0 | Trend not available | N.A. |
| Average of training days | average days | 2.01 | High score for high values | 10 | Trend not available |  High |
| Degree of differentiation of bonus paid to managers | variance | 38.35 | High score for high values | 1 |  |  Low |

4 Public services and relations with citizens

PP+ - Good

Rating

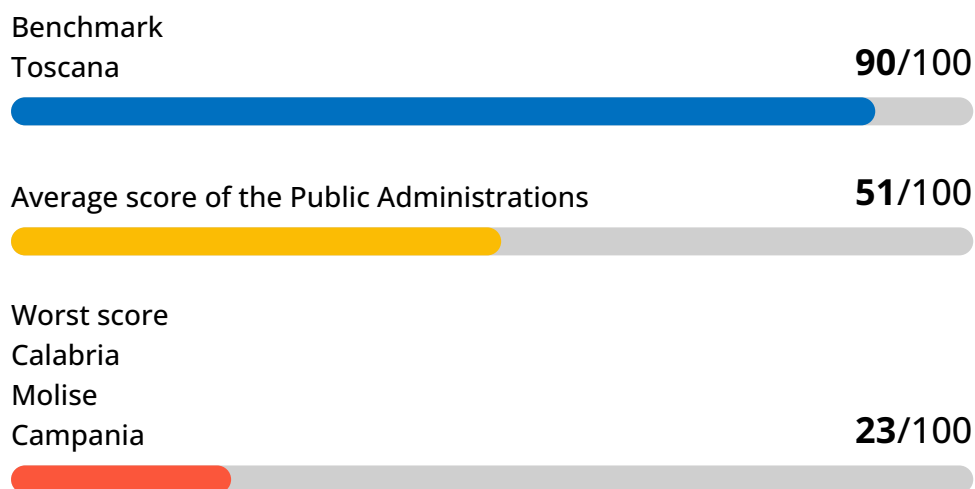
71

out of 100

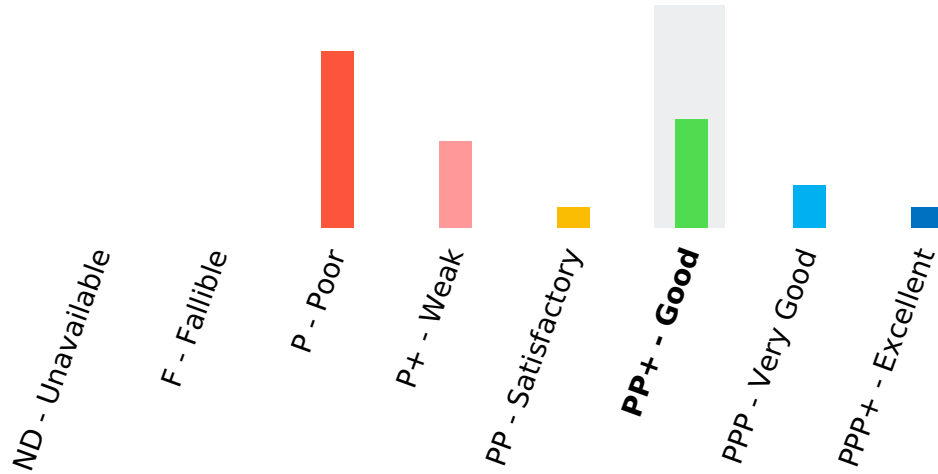
Chronological trend



Benchmark score



Distribution of Public Administrations with respect to the rating class



Strengths



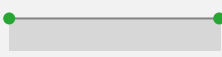



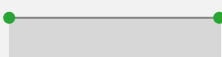



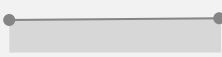






Weaknesses

- Efficiency indicator - reporting (general)
- Efficiency indicator - timing supervision (general)
- Landline high-speed internet access covering
- Beds in residential healthcare facilities per 10k inhabitants
- FOIA register: accepted requests

- Citizens involvement

INDICATORS OF THE MACRO-INDICATOR PUBLIC SERVICES AND RELATIONS WITH CITIZENS

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Trend | Evaluation of the indicator |
|---|--------------------|-------|----------------------------|-------|---|--|
| Efficiency indicator - reporting (general) | value | 111.0 | High score for high values | 10 | Trend not available |  High |
| Efficiency indicator - timing supervision (general) | value | 111.0 | High score for high values | 10 | Trend not available |  High |
| Landline high-speed internet access covering | % | 46.9 | High score for high values | 10 |  |  High |
| Hospital emigration | % | 11.9 | High score for low values | 5 |  |  Medium |
| Beds in residential healthcare facilities per 10k inhabitants | v/ 10k inhabitants | 113.2 | High score for high values | 10 |  |  High |
| Integrated home care services | % | 2.8 | High score for high values | 5 |  |  Medium |
| Accredited private healthcare facilities per 10k inhabitants | v/ 10k inhabitants | 2.61 | High score for low values | 5 |  |  Medium |

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Trend | Evaluation of the indicator |
|---|-----------------|-------|----------------------------|-------|---|-----------------------------|
| Territorial pharmaceutical expenditure per capita | € p.c. | 12.0 | High score for low values | 5 |  | ■ ■ Medium |
| Citizens involvement | value | 2.6 | High score for high values | 1 |  | ■ Low |
| FOIA register: accepted requests | % | 95.83 | High score for high values | 10 |  | ■ ■ ■ High |

5 Public tenders and relations with suppliers

PPP - Very Good

Rating

86

out of 100

Chronological trend



Benchmark score

Benchmark

Liguria

Umbria

86/100



Average score of the Public Administrations

53/100



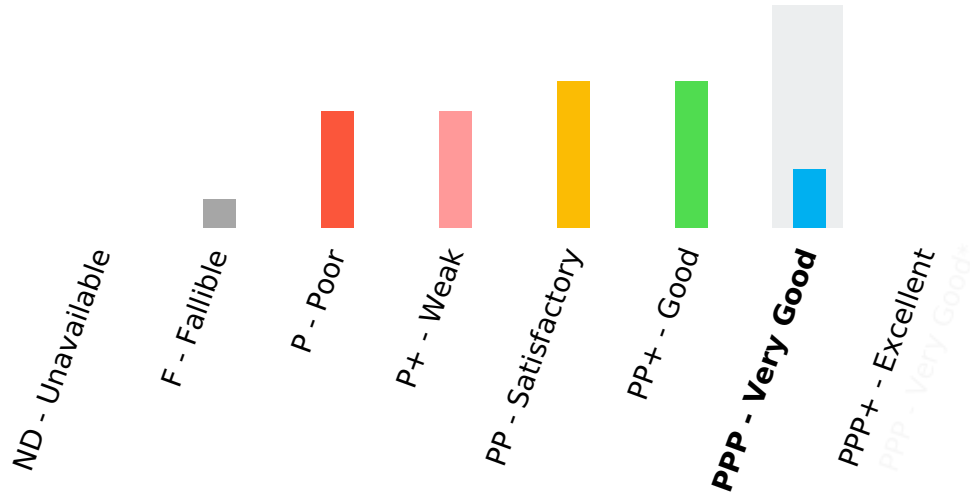
Worst score

Abruzzo

18/100



Distribution of Public Administrations with respect to the rating class



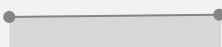


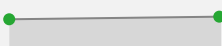


Strengths



Weaknesses

- Direct procurements on global public tenders - number
- Timeliness of payments indicator
- Per capita debt amount vs suppliers
- Number of corporate creditors per 10k citizens
- Settlement of commercial debts incurred during the fiscal year

INDICATORS OF THE MACRO-INDICATOR PUBLIC TENDERS AND RELATIONS WITH SUPPLIERS

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Trend | Evaluation of the indicator |
|--|--------------------|------------|----------------------------|-------|---|-----------------------------|
| Recurring contractors in direct procurements | % | 27.8 | High score for low values | 7 |  | Medium |
| Direct procurements on global public tenders - number | % | 34.2 | High score for low values | 14 | Trend not available | High |
| Direct procurements on global public tenders - amount | % | 18.02 | High score for low values | 7 |  | Medium |
| Timeliness of payments indicator | days | - 12.69 | High score for low values | 16 |  | High |
| Per capita debt amount vs suppliers | € p.c. | 0.28 | High score for low values | 14 |  | High |
| Number of corporate creditors per 10k citizens | v/ 10k inhabitants | 0.3 | High score for low values | 14 |  | High |
| Settlement of commercial debts incurred during the fiscal year | % | 82.73 | High score for high values | 14 |  | High |

6 Environment

P - Poor

Rating

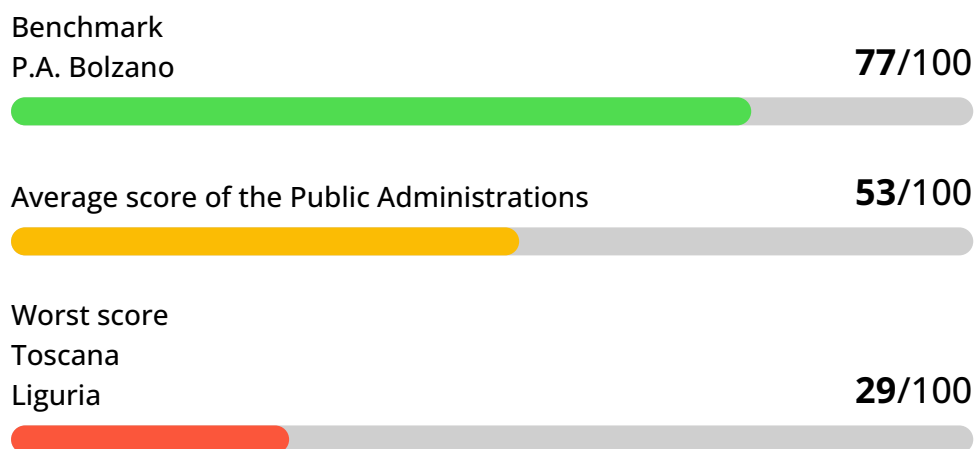
29

out of 100

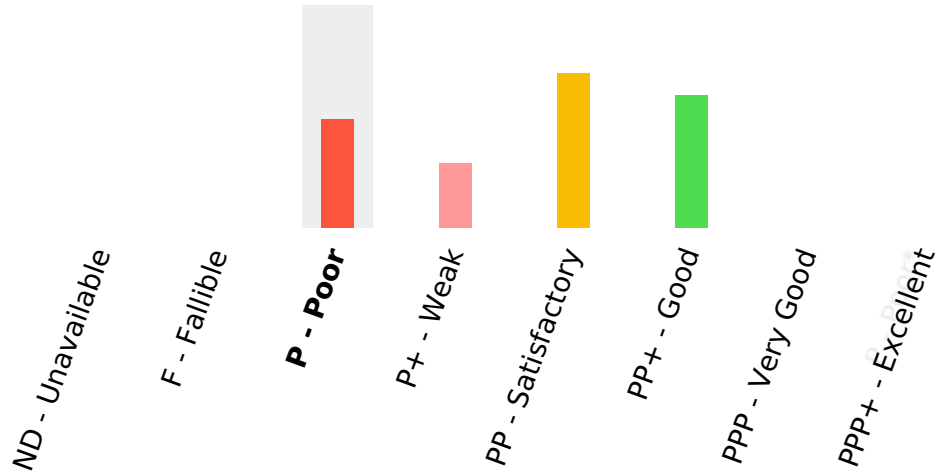
Chronological trend



Benchmark score



Distribution of Public Administrations with respect to the rating class



Strengths





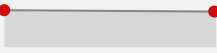



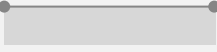



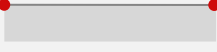

- Air quality - PM 2.5





Weaknesses

- Contaminated sites
- Urban waste disposal into dump
- Population exposed to landslide risk
- Population exposed to flood risk
- Electricity consumption covered by renewable sources

INDICATORS OF THE MACRO-INDICATOR ENVIRONMENT

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Trend | Evaluation of the indicator |
|---|-----------------|-------|---------------------------|-------|---|--|
| Air quality - PM 2.5 | % | 67.9 | High score for low values | 12 |  |  High |
| Land consumption | % | 7.25 | High score for low values | 6 |  |  Medium |
| Contaminated sites | thousandths | 5.1 | High score for low values | 1 |  |  Low |
| Urban waste disposal into dump | % | 36.2 | High score for low values | 1 |  |  Low |
| Soil waterproofing due to artificial covering | % | 7.2 | High score for low values | 6 |  |  Medium |
| Population exposed to landslide risk | % | 5.9 | High score for low values | 1 |  |  Low |
| Population exposed to flood risk | % | 17.4 | High score for low values | 1 |  |  Low |

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Trend | Evaluation of the indicator |
|--|-----------------|-------|----------------------------|-------|---|---|
| Electricity consumption covered by renewable sources | % | 8.3 | High score for high values | 1 |  |  Low |