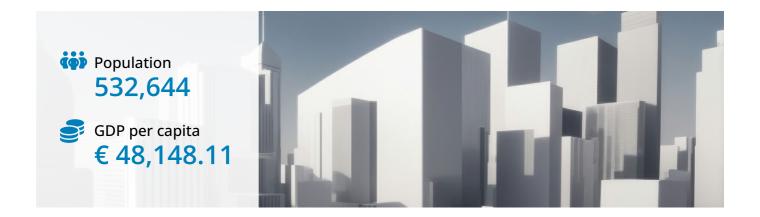


ADMINISTRATIVE CAPACITY INDEX

Regions data collection 2022

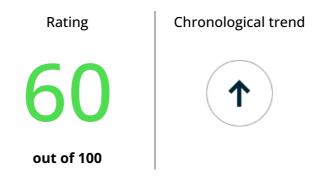
P.A. Bolzano





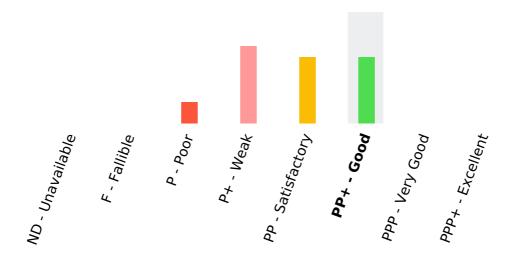
SYNTHETIC INDEX OF PUBLIC ADMINISTRATIVE CAPACITY

PP+ - Good



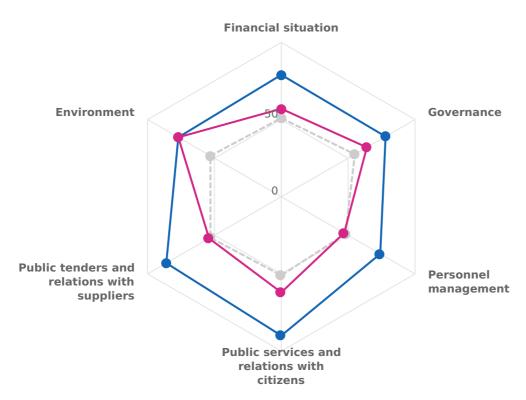
| Benchmark Emilia-Romagna | 70 /100 |
|---|----------------|
| Average score of the Public Administrations | 52 /100 |
| Worst score Molise | 32 /100 |





Administrative capacity: summary of the 6 macro-indicators

- Score of the Public Administration
- Benchmark Public Administration for each macro-area
- Average score of Public Administrations assessed







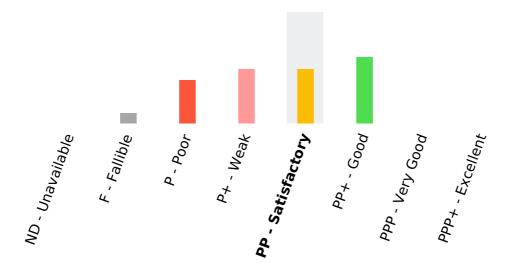
PP - Satisfactory

Rating Chronological trend

Out of 100

| Benchmark Emilia-Romagna | 79 /100 |
|---|----------------|
| | |
| Average score of the Public Administrations | 51 /100 |
| | |
| | |
| Worst score | 4 = /4.00 |
| Sicilia | 15 /100 |
| | |







Strengths



Weaknesses

- Collection capacity
- Debt per capita
- Coverage of current expenditure and loan repayments through current revenues
- Capital account expenditure financed by loans and bonds
- Financial pressure per capita
- Spending rigidity
- Deficit/surplus on health expenditure per capita



INDICATORS OF THE MACRO-INDICATOR FINANCIAL SITUATION

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Trend | Evaluation of the indicator |
|--|--------------------|----------|-------------------------------------|-------|-------|-----------------------------------|
| Financial autonomy | % | 86.72 | High score for high values | 4 | | ■ Medium |
| Financial pressure per capita | € p.c. | 8,965.26 | High score for low values | 1 | | Low |
| Collection capacity | % | 92.58 | High score for high values | 10 | | ■■ High |
| Spending capacity | % | 85.13 | High score for high values | 5 | | II Medium |
| Spending rigidity | % | 18.99 | High score for low values | 1 | | Low |
| Debt per capita | € p.c. | 297.27 | High score for low values | 10 | | ■■■ High |
| Coverage of current expenditure and loan repayments through current revenues | % | 123.1 | High score for high values | 8 | | ■■ High |



| Indicator name | Unit of measure | Value | Scoring criteria | Score | Trend | Evaluation of the indicator |
|--|--------------------|---------|-------------------------------------|-------|-------|-----------------------------------|
| New liabilities generated in the current period on the accumulated current liabilities | % | 65.41 | High score for low values | 4 | | Medium |
| Capital account expenditure financed by loans and bonds | % | 0.0 | High score for low values | 8 | | High |
| Deficit/surplus on health expenditure per capita | € p.c. | -617.68 | High score for high values | 1 | • | Low |
| EU funds management - effected payments | % | 45.0 | High score for high values | 5 | | Medium |



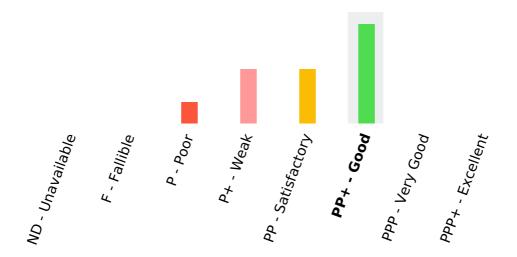


PP+ - Good



| Benchmark Emilia-Romagna | 78 /100 |
|---|----------------|
| Average score of the Public Administrations | 55 /100 |
| Worst score Molise | 24 /100 |







Strengths



Weaknesses

- E- Government
- Degree of digitization
- Smart Working
- Anti-corruption measures undertaken
- Public Real Estate properties management



INDICATORS OF THE MACRO-INDICATOR GOVERNANCE

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Trend | Evaluation of the indicator |
|--|--------------------|-------|----------------------------------|-------|---------------------|-----------------------------------|
| E- Government | value | 31.5 | High score for high values | 12 | | III High |
| Degree of digitization | value | 1.42 | High score for high values | 12 | | ■■■ High |
| Target achievement | value | 10.0 | High score for high values | 6 | | ■ Medium |
| Smart Working | value | 11.0 | High score for high values | 10 | | ■■■ High |
| Public works incompleted | numero | n.d. | High score for low values | 0 | Trend not available | N.A. |
| Public Real Estate properties - report | value | 11.0 | High score for high values | 5 | Trend not available | Medium |
| Public Real Estate properties - management | € p.c. | -8.13 | High score for high values | 1 | | Low |
| Subsidiary companies | ABS | 76.19 | High score for high values | 6 | | Medium |
| Anti-corruption measures undertaken | value | 25.8 | High score for high values | 12 | | ■■■ High |





Personnel management

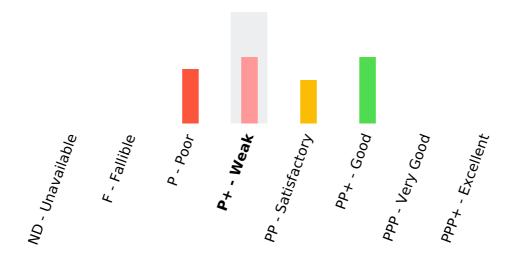
P+ - Weak

Rating Chronological trend

Out of 100

| Benchmark Emilia-Romagna | 74 /100 |
|---|----------------|
| | |
| Average score of the Public Administrations | 48 /100 |
| | |
| Worst score Molise | 28 /100 |
| | |







Strengths



Weaknesses

- Average age
- Total managers on total personnel
- Women managers on total managers
- Per capita personnel expenditure
- Personnel with a permanent contract per 1,000 inhabitants
- Personnel with fixed-term contract on total personnel
- Average of training days



INDICATORS OF THE MACRO-INDICATOR PERSONNEL MANAGEMENT

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Trend | Evaluation of the indicator |
|--|-------------------------|----------|-------------------------------------|-------|---------------------|-----------------------------------|
| Per capita personnel expenditure | € p.c. | 1,917.94 | High score for low values | 1 | | Low |
| Personnel with a permanent contract per 1,000 inhabitants | val./1.000 residents | 34.32 | High score for low values | 1 | Trend not available | Low |
| Personnel with fixed-term contract on total personnel | % | 17.25 | High score for low values | 1 | | Low |
| Average age | years | 48.52 | High score for low values | 8 | | ■■■ High |
| Personnel with a degree on total personnel | % | 43.93 | High score for high values | 4 | | ■ Medium |
| Average days of absence (sick leave) | average days | 17.68 | High score for low values | 4 | | ■ Medium |
| Total managers on total personnel | % | 2.46 | High score for low values | 10 | Trend not available | ■■ High |



| Indicator name | Unit of measure | Value | Scoring criteria | Score | Trend | Evaluation of the indicator |
|--|--------------------|--------|-------------------------------------|-------|---------------------|-----------------------------------|
| Women managers on total managers | % | 43.56 | High score for high values | 8 | Trend not available | III High |
| Provided bonus out of allocated ones to managers | % | 99.03 | High score for low values | 4 | Trend not available | ■ Medium |
| Average of training days | average days | 0.16 | High score for high values | 1 | Trend not available | Low |
| Degree of differentiation of bonus paid to managers | variance | 145.14 | High score for high values | 5 | Trend not available | Medium |

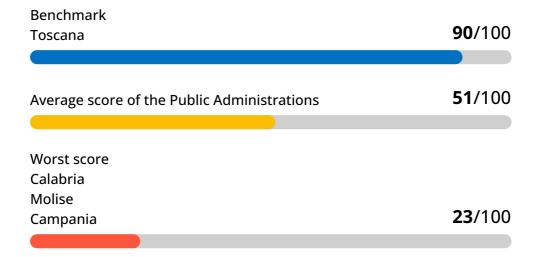




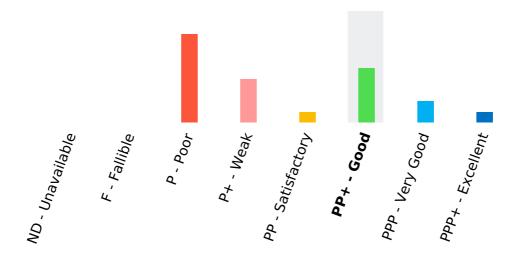
Public services and relations with citizens

PP+ - Good





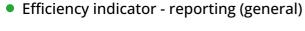






Strengths





- Hospital emigration
- Beds in residential healthcare facilities per 10k inhabitants
- Territorial pharmaceutical expenditure per capita



Weaknesses

- Integrated home care services
- Accredited private healthcare facilities per 10k inhabitants



INDICATORS OF THE MACRO-INDICATOR PUBLIC SERVICES AND RELATIONS WITH CITIZENS

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Trend | Evaluation of the indicator |
|---|-----------------------|-------|-------------------------------------|-------|---------------------|-----------------------------------|
| Efficiency indicator - reporting (general) | value | 111.0 | High score for high values | 10 | Trend not available | ■■■ High |
| Efficiency indicator - timing supervision (general) | value | 11.0 | High score for high values | 5 | Trend not available | Medium |
| Landline high-speed internet access covering | % | 20.0 | High score for high values | 5 | | ■ Medium |
| Hospital emigration | % | 4.4 | High score for low values | 10 | | ■■■ High |
| Beds in residential healthcare facilities per 10k inhabitants | v/ 10k inhabitants | 111.7 | High score for high values | 10 | | ■■■ High |
| Integrated home care services | % | 0.5 | High score for high values | 1 | | Low |
| Accredited private healthcare facilities per 10k inhabitants | v/ 10k inhabitants | 2.65 | High score for low values | 1 | | Low |



| Indicator name | Unit of measure | Value | Scoring criteria | Score | Trend | Evaluation of the indicator |
|--|--------------------|-------|-------------------------------------|-------|-------|-----------------------------------|
| Territorial pharmaceutical expenditure per capita | € p.c. | 9.4 | High score for low values | 10 | | ■■■ High |
| Citizens involvement | value | 6.5 | High score for high values | 5 | | ■ Medium |
| FOIA register: accepted requests | % | 86.11 | High score for high values | 5 | | ■ Medium |





Public tenders and relations with suppliers

PP - Satisfactory

Chronological trend

Chronological trend

out of 100

Benchmark score

Benchmark
Liguria
Umbria

86/100

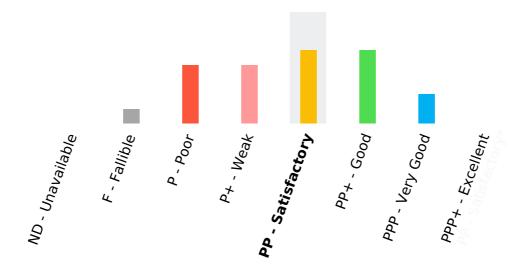
Average score of the Public Administrations

53/100

Worst score
Abruzzo

18/100







Strengths



- Timeliness of payments indicator
- Per capita debt amount vs suppliers
- Settlement of commercial debts incurred during the fiscal year
- Recurring contractors in direct procurements
- Direct procurements on global public tenders - number
- Number of corporate creditors per 10k citizens



INDICATORS OF THE MACRO-INDICATOR PUBLIC TENDERS AND RELATIONS WITH SUPPLIERS

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Trend | Evaluation of the indicator |
|--|-----------------------|-------|-------------------------------------|-------|---------------------|-----------------------------------|
| Recurring contractors in direct procurements | % | 43.2 | High score for low values | 1 | | Low |
| Direct procurements on global public tenders - number | % | 81.46 | High score for low values | 1 | Trend not available | Low |
| Direct procurements on global public tenders - amount | % | 22.87 | High score for low values | 7 | | ■ Medium |
| Timeliness of payments indicator | days | -5.26 | High score for low values | 16 | | III High |
| Per capita debt amount vs suppliers | € p.c. | 0.85 | High score for low values | 14 | | III High |
| Number of corporate creditors per 10k citizens | v/ 10k inhabitants | 5.93 | High score for low values | 1 | | Low |
| Settlement of commercial debts incurred during the fiscal year | % | 82.0 | High score for high values | 14 | | III High |





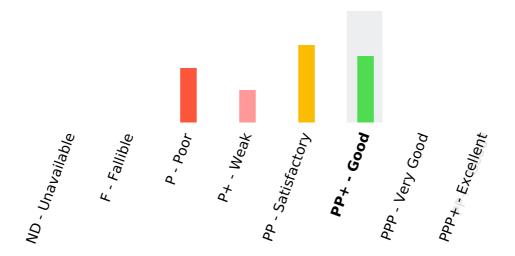
PP+ - Good

Rating Chronological trend

Out of 100

| P.A. Bolzano | 77 /100 |
|---|----------------|
| Average score of the Public Administrations | 53 /100 |
| | |
| Worst score | |
| Toscana | |
| Liguria | 29 /100 |
| | |







Strengths



Weaknesses

- Land consumption
- Contaminated sites
- Urban waste disposal into dump
- Soil waterproofing due to artificial covering
- Electricity consumption covered by renewable sources

Air quality - PM 2.5



INDICATORS OF THE MACRO-INDICATOR ENVIRONMENT

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Trend | Evaluation of the indicator |
|---|--------------------|-------|------------------------------------|-------|-------|-----------------------------------|
| Air quality - PM 2.5 | % | 100.0 | High score for low values | 1 | | Low |
| Land consumption | % | 2.72 | High score for low values | 12 | | ■■■ High |
| Contaminated sites | thousandths | 0.3 | High score for low values | 12 | | ■■■ High |
| Urban waste disposal into dump | % | 2.2 | High score for low values | 14 | | ■■■ High |
| Soil waterproofing due to artificial covering | % | 2.7 | High score for low values | 12 | | ■■■ High |
| Population exposed to landslide risk | % | 2.3 | High score for low values | 6 | • | ■ Medium |
| Population exposed to flood risk | % | 9.8 | High score for low values | 6 | | ■ Medium |



| Indicator name | Unit of measure | Value | Scoring criteria | Score | Trend | Evaluation of the indicator |
|---|--------------------|-------|-------------------------------------|-------|-------|-----------------------------------|
| Electricity consumption covered by renewable sources | % | 241.1 | High score for high values | 14 | | III High |