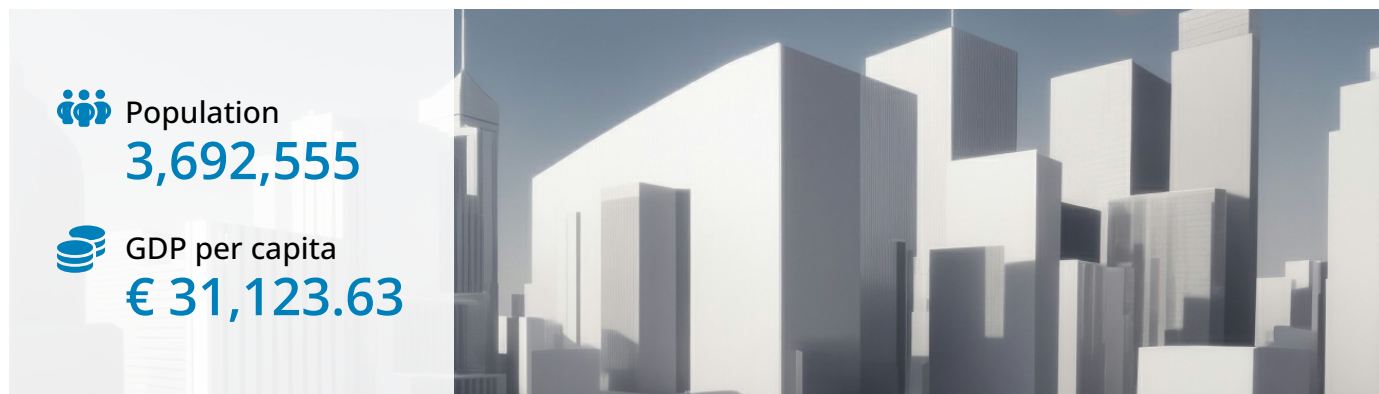


ADMINISTRATIVE CAPACITY INDEX

Regions
data collection 2022

Toscana



SYNTHETIC INDEX OF PUBLIC ADMINISTRATIVE CAPACITY

PP+ - Good

Rating

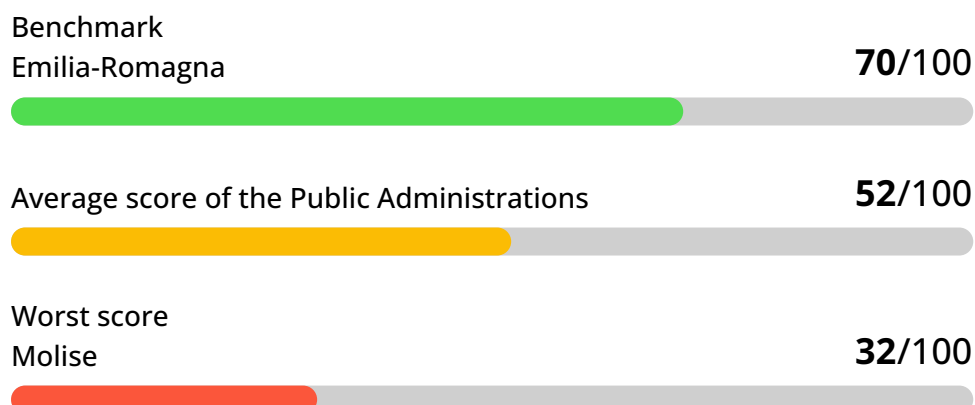
62

out of 100

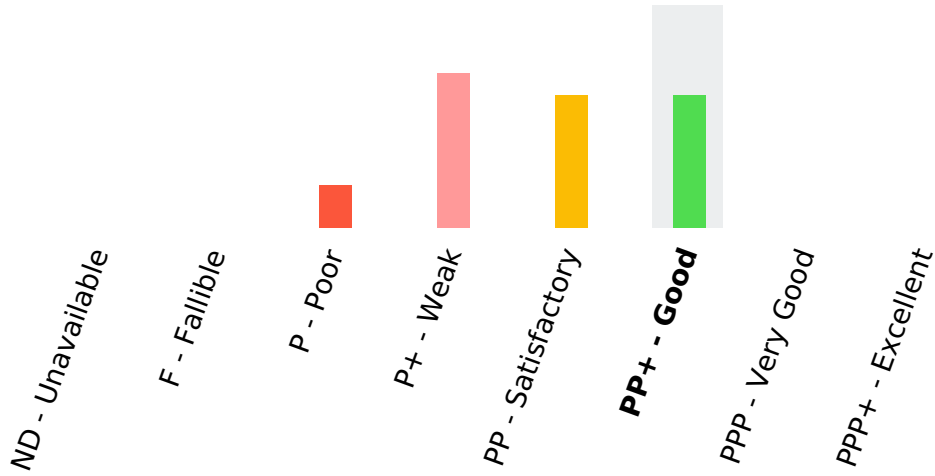
Chronological trend



Benchmark score

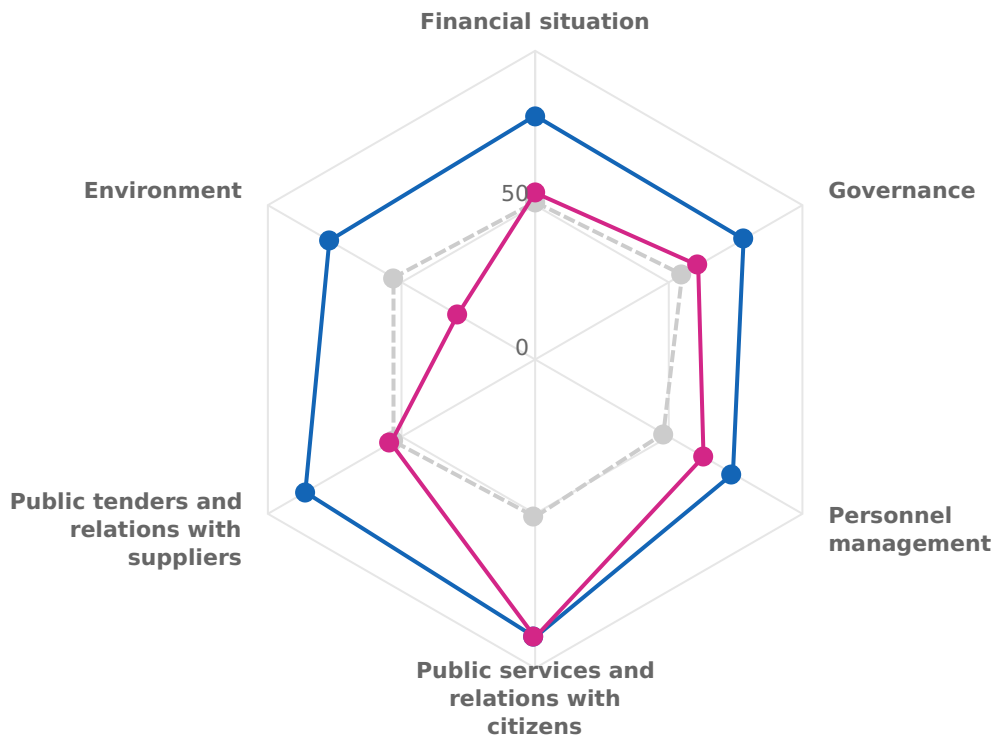


Distribution of Public Administrations with respect to the rating class



Administrative capacity: summary of the 6 macro-indicators

- Score of the Public Administration
- Benchmark Public Administration for each macro-area
- Average score of Public Administrations assessed



1 Financial situation

PP - Satisfactory

Rating

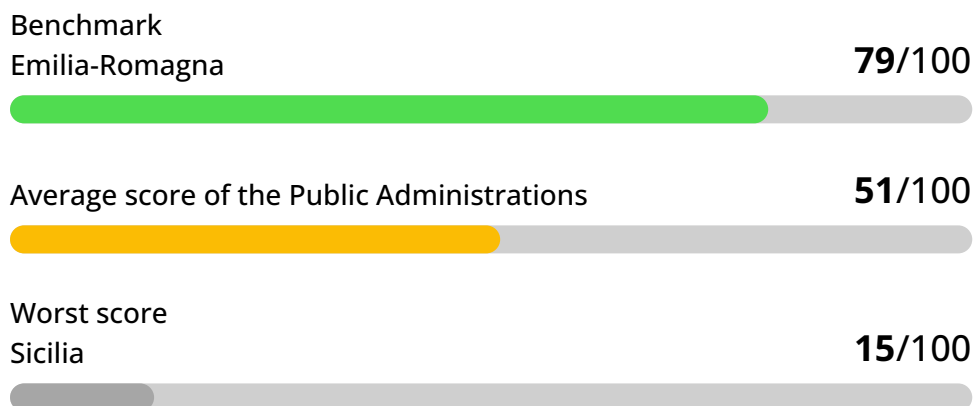
54

out of 100

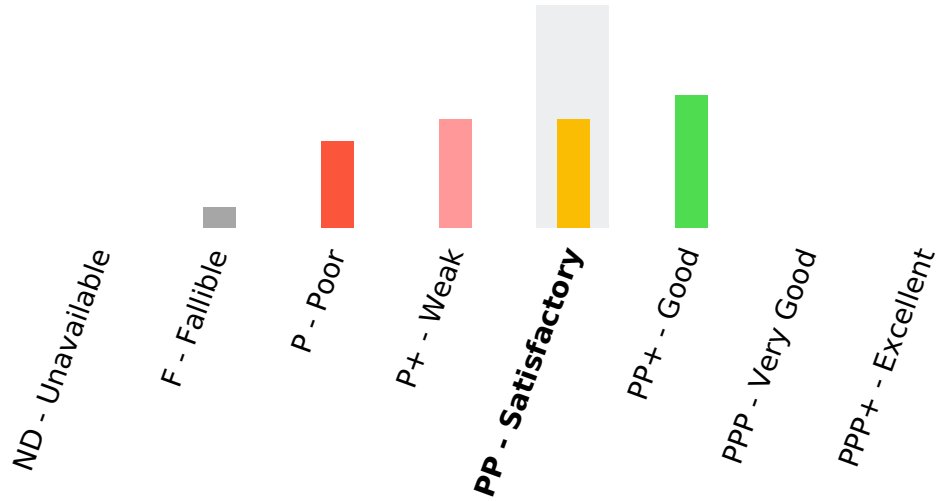
Chronological trend



Benchmark score



Distribution of Public Administrations with respect to the rating class



Strengths


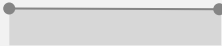




- Spending rigidity
- EU funds management - effected payments





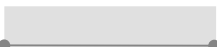

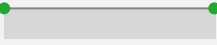



Weaknesses

- New liabilities generated in the current period on the current accumulated liabilities
- Capital account expenditure financed by loans and bonds

INDICATORS OF THE MACRO-INDICATOR FINANCIAL SITUATION

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Financial autonomy	%	88.69	High score for high values	4		Medium
Financial pressure per capita	€ p.c.	2,410.55	High score for low values	4		Medium
Collection capacity	%	85.84	High score for high values	5		Medium
Spending capacity	%	84.61	High score for high values	5		Medium
Spending rigidity	%	2.53	High score for low values	10		High
Debt per capita	€ p.c.	1,053.65	High score for low values	5		Medium
Coverage of current expenditure and loan repayments through current revenues	%	104.16	High score for high values	4		Medium

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
New liabilities generated in the current period on the current accumulated liabilities	%	80.51	High score for low values	1		 Low
Capital account expenditure financed by loans and bonds	%	17.89	High score for low values	1		 Low
Deficit/surplus on health expenditure per capita	€ p.c.	-18.77	High score for high values	5		 Medium
EU funds management - effected payments	%	59.0	High score for high values	10		 High

2 Governance

PP+ - Good

Rating

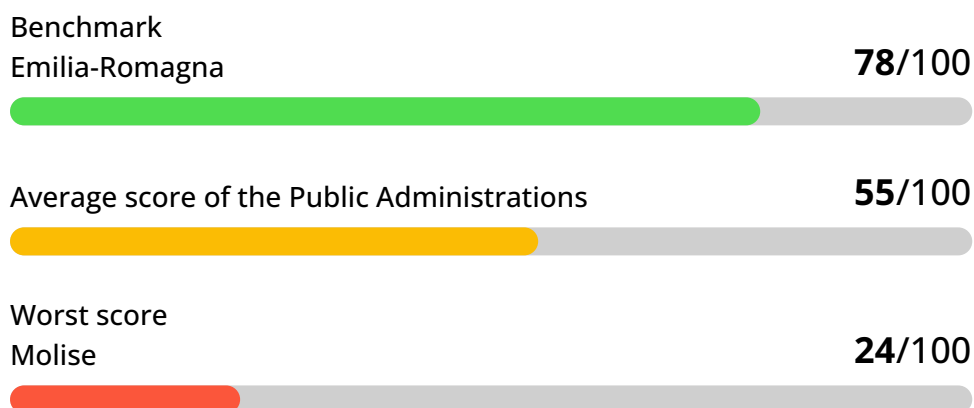
61

out of 100

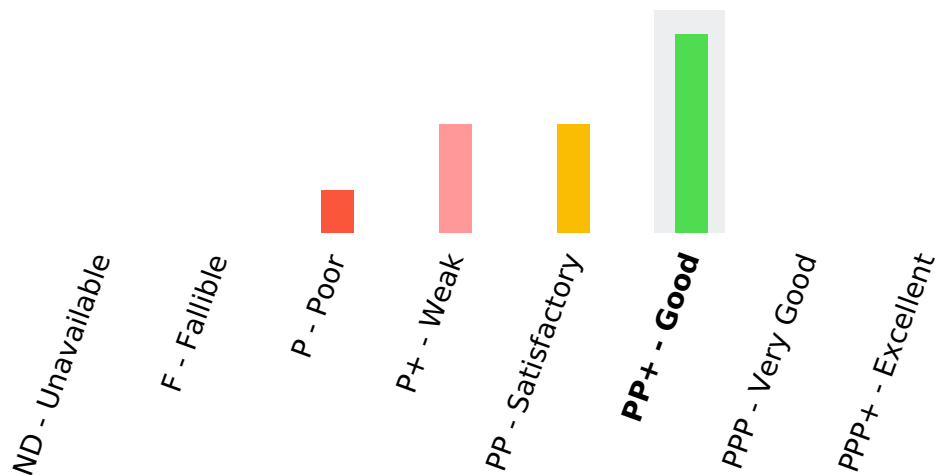
Chronological trend



Benchmark score



Distribution of Public Administrations with respect to the rating class



Strengths



Weaknesses

- Performance
- Working from home (WFH)
- Public works incompleted

- Public Real Estate properties - report

INDICATORS OF THE MACRO-INDICATOR GOVERNANCE

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
E- Government	value	18.6	High score for high values	6		▬▬ Medium
Degree of digitalization	value	0.32	High score for high values	6		▬▬ Medium
Performance	value	111.0	High score for high values	12		▬▬▬ High
Working from home (WFH)	value	11.0	High score for high values	10		▬▬▬ High
Public works incompleted	number	0.0	High score for low values	8		▬▬▬ High
Public Real Estate properties - report	value	100.0	High score for high values	1	Trend not available	▬ Low
Public Real Estate properties - management	€ p.c.	-0.57	High score for high values	6		▬▬ Medium
Subsidiary companies	absolute value	78.57	High score for high values	6		▬▬ Medium
Anti-corruption measures undertaken	value	15.6	High score for high values	6		▬▬ Medium

3 Personnel management

PP+ - Good

Rating

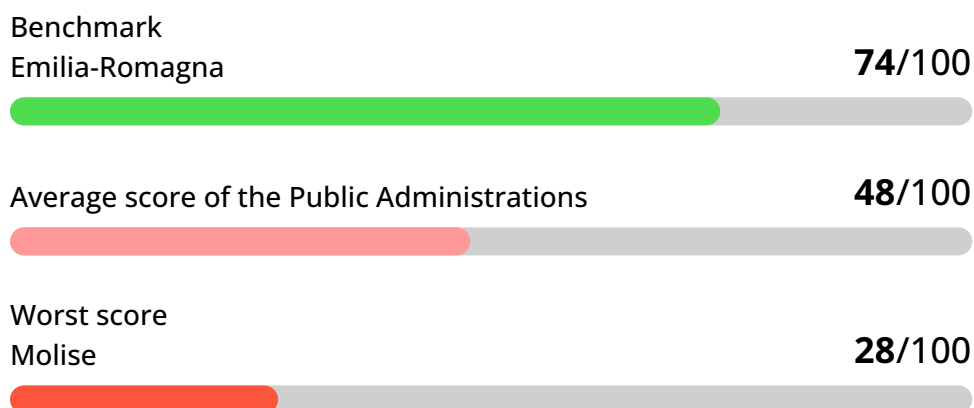
63

out of 100

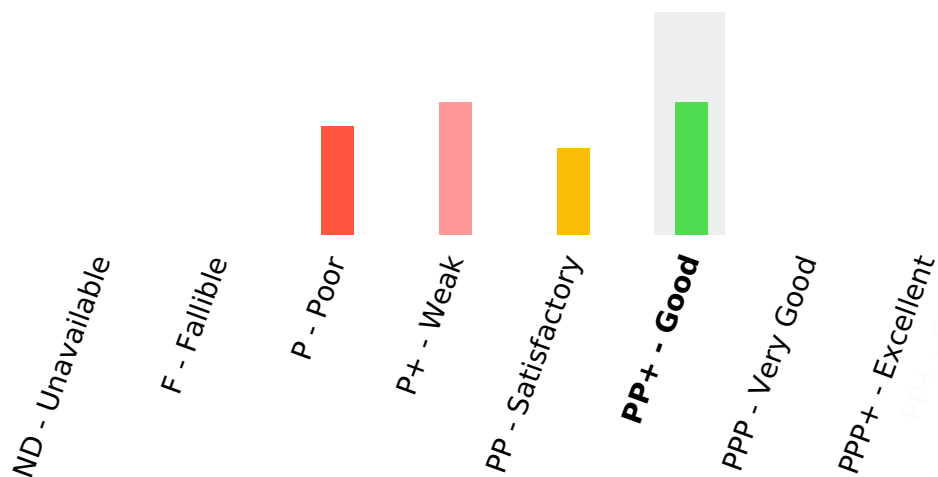
Chronological trend



Benchmark score



Distribution of Public Administrations with respect to the rating class



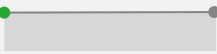


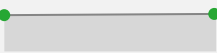

Strengths

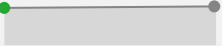


Weaknesses

- Personnel with a permanent contract per 1,000 inhabitants
- Personnel with a degree on total personnel
- Average days of absence (sick leave)

INDICATORS OF THE MACRO-INDICATOR PERSONNEL MANAGEMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Per capita personnel expenditure	€ p.c.	44.71	High score for low values	5		Medium
Personnel with a permanent contract per 1,000 inhabitants	val./1.000 ab.	0.85	High score for low values	10	Trend not available	High
Personnel with fixed-term contract on total personnel	%	1.2	High score for low values	5		Medium
Average age	years	53.56	High score for low values	4		Medium
Personnel with a degree on total personnel	%	53.54	High score for high values	8		High
Average days of absence (sick leave)	days per person	13.14	High score for low values	8		High
Total managers on total personnel	%	3.22	High score for low values	5	Trend not available	Medium

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Women managers on total managers	%	38.0	High score for high values	4	Trend not available	■ ■ Medium
Provided bonus out of allocated ones to managers	%	92.41	High score for low values	4		■ ■ Medium
Average of training days	days per person	0.73	High score for high values	5	Trend not available	■ ■ Medium
Degree of differentiation of bonus paid to managers	variance	138.6	High score for high values	5		■ ■ Medium

4 Public services and relations with citizens

PPP+ - Excellent

Rating

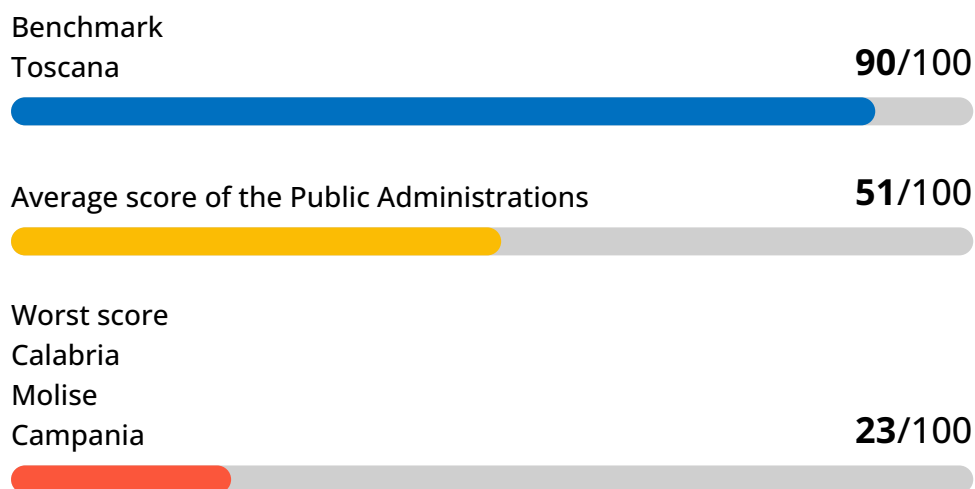
90

out of 100

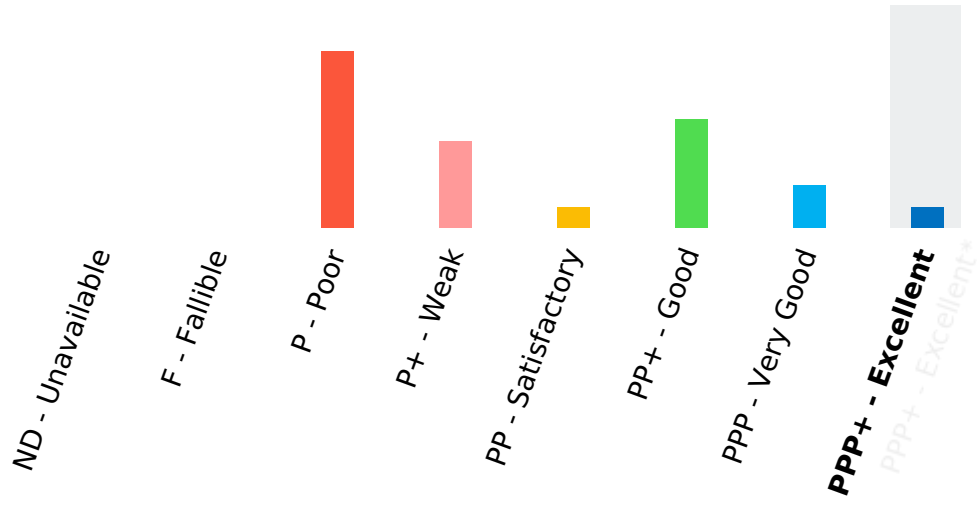
Chronological trend



Benchmark score



Distribution of Public Administrations with respect to the rating class





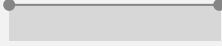









Strengths






Weaknesses

- Efficiency indicator - reporting (general)
- Efficiency indicator - timing supervision (general)
- Hospital migration
- Integrated Home Care services
- Accredited private healthcare facilities per 10k inhabitants
- Per capita territorial pharmaceutical expenditure
- Citizens involvement
- FOIA register: accepted requests

INDICATORS OF THE MACRO-INDICATOR PUBLIC SERVICES AND RELATIONS WITH CITIZENS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Efficiency indicator - reporting (general)	value	111.0	High score for high values	10	Trend not available	 High
Efficiency indicator - timing supervision (general)	value	111.0	High score for high values	10	Trend not available	 High
Landline high-speed internet access covering	%	27.0	High score for high values	5		 Medium
Hospital migration	%	5.5	High score for low values	10		 High
Beds in residential healthcare facilities per 10k inhabitants	val./10.000 ab.	61.3	High score for high values	5		 Medium
Integrated Home Care services	%	3.6	High score for high values	10		 High
Accredited private healthcare facilities per 10k inhabitants	val./10.000 ab.	2.05	High score for low values	10		 High

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Per capita territorial pharmaceutical expenditure	€ p.c.	11.4	High score for low values	10		High
Citizens involvement	value	16.5	High score for high values	10		High
FOIA register: accepted requests	%	97.3	High score for high values	10		High

5 Public tenders and relations with suppliers

PP - Satisfactory

Rating

54

out of 100

Chronological trend



Benchmark score

Benchmark

Liguria

Umbria

86/100



Average score of the Public Administrations

53/100



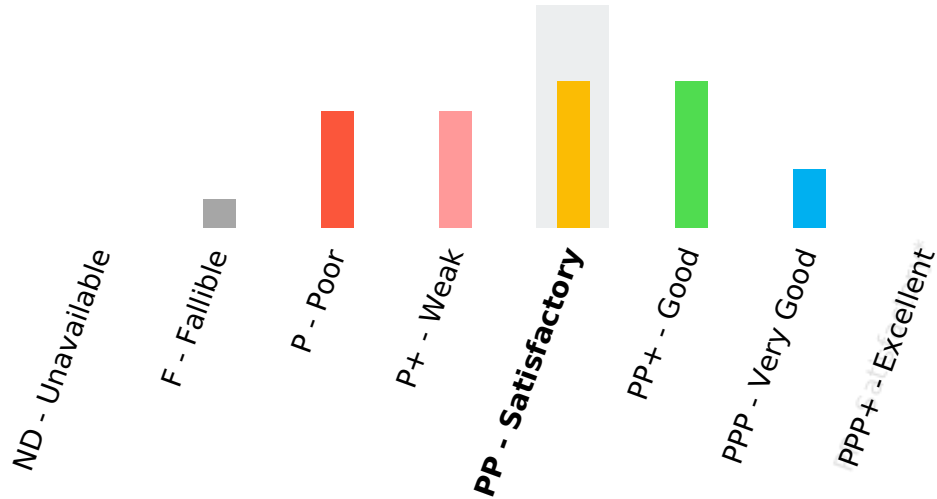
Worst score

Abruzzo

18/100



Distribution of Public Administrations with respect to the rating class



Strengths












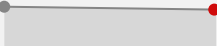

- Direct procurements on global public tenders - amount
- Timeliness of payments indicator
- Number of corporate creditor per 10k inhabitants



Weaknesses

- Recurring contractors in direct procurements
- Direct procurements on global public tenders - number
- Settlement of commercial debts incurred during the fiscal year

INDICATORS OF THE MACRO-INDICATOR PUBLIC TENDERS AND RELATIONS WITH SUPPLIERS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Recurring contractors in direct procurements	%	30.93	High score for low values	1		 Low
Direct procurements on global public tenders - number	%	79.53	High score for low values	1	Trend not available	 Low
Direct procurements on global public tenders - amount	%	2.92	High score for low values	14		 High
Timeliness of payments indicator	days	- 27.03	High score for low values	16		 High
Per capita total amount of debts with suppliers	€ p.c.	1.29	High score for low values	7		 Medium
Number of corporate creditor per 10k inhabitants	val./10.000 ab.	0.26	High score for low values	14		 High
Settlement of commercial debts incurred during the fiscal year	%	70.31	High score for high values	1		 Low

6 Environment

P - Poor

Rating

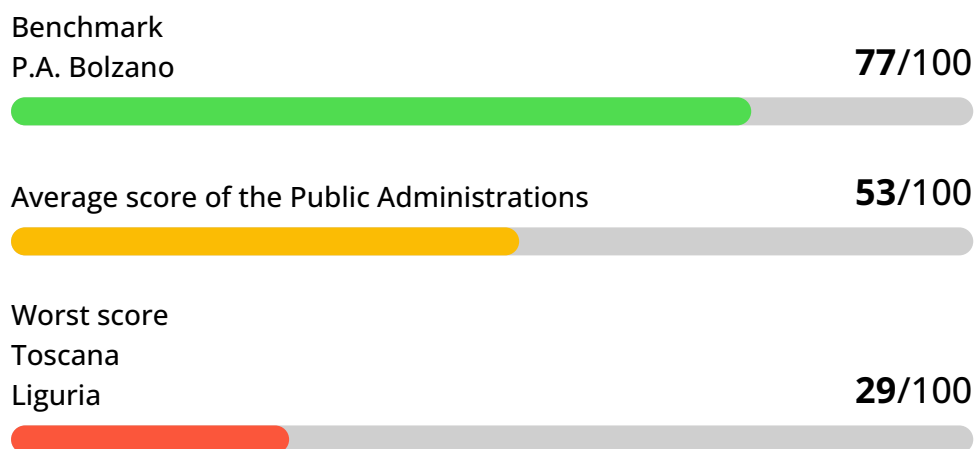
29

out of 100

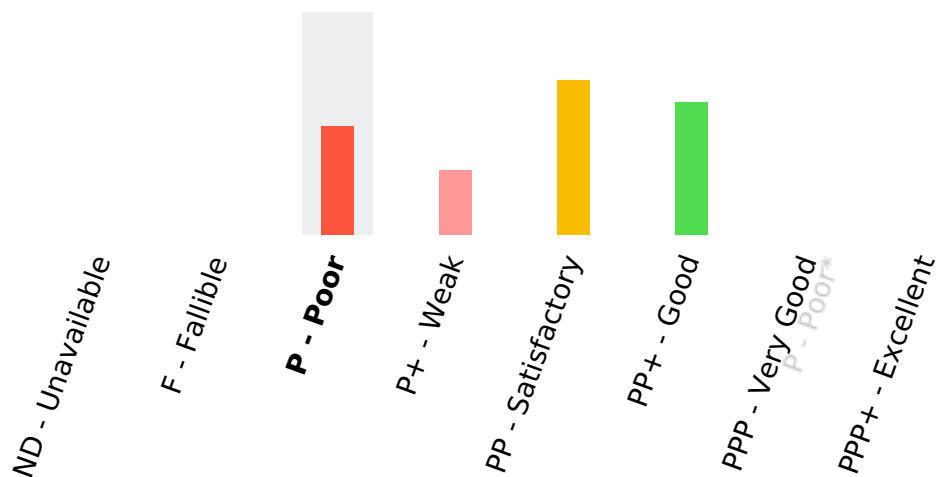
Chronological trend



Benchmark score



Distribution of Public Administrations with respect to the rating class





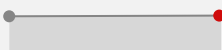

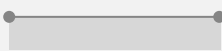

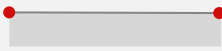
Strengths




Weaknesses

- Contaminated sites
- Urban waste disposal at landfill
- Population exposed to landslide risk
- Population exposed to flood risk

INDICATORS OF THE MACRO-INDICATOR ENVIRONMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Air quality - PM 2.5	%	76.5	High score for low values	6		■ ■ Medium
Land consumption	%	6.17	High score for low values	6		■ ■ Medium
Contaminated sites	‰ inhabitants	5.1	High score for low values	1		■ Low
Urban waste disposal at landfill	%	36.4	High score for low values	1		■ Low
Soil waterproofing due to artificial covering	%	6.2	High score for low values	6		■ ■ Medium
Population exposed to landslide risk	%	4.2	High score for low values	1		■ Low
Population exposed to flood risk	%	25.5	High score for low values	1		■ Low

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Electricity consumption covered by renewable sources	%	42.7	High score for high values	7		■ Medium