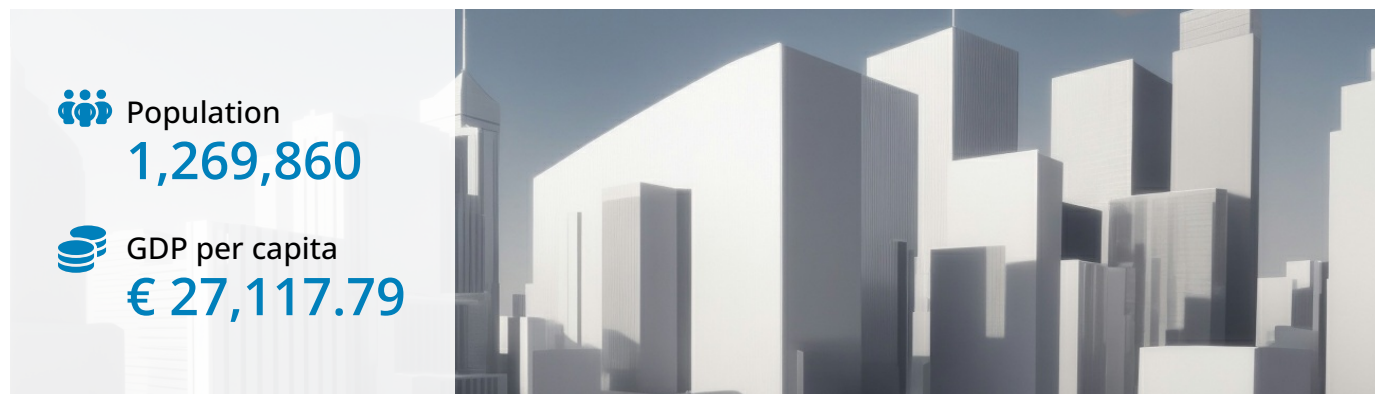


ADMINISTRATIVE CAPACITY INDEX

Regions 2023

Abruzzo



SYNTHETIC INDEX OF PUBLIC ADMINISTRATIVE CAPACITY

P+ - Weak

Rating

42

out of 100

Chronological trend



Benchmark score

Benchmark
Emilia-Romagna **68/100**



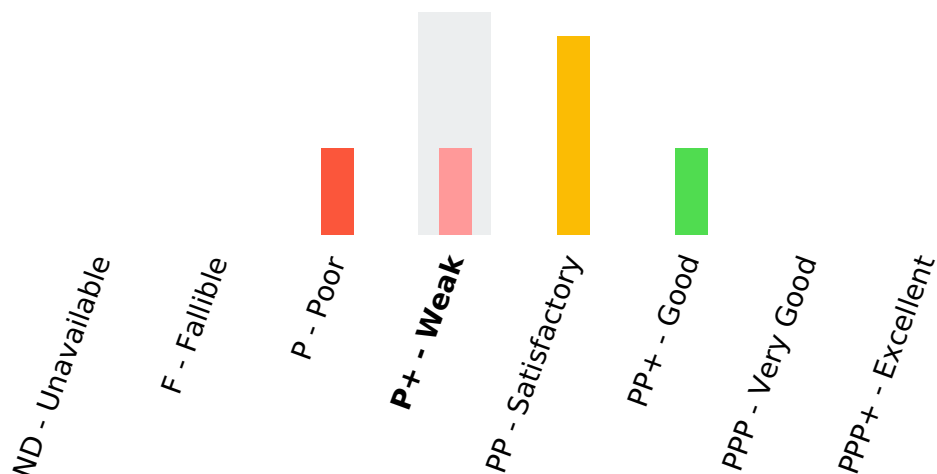
Average score of the Public Administrations **50/100**



Worst score
Basilicata
Molise **28/100**

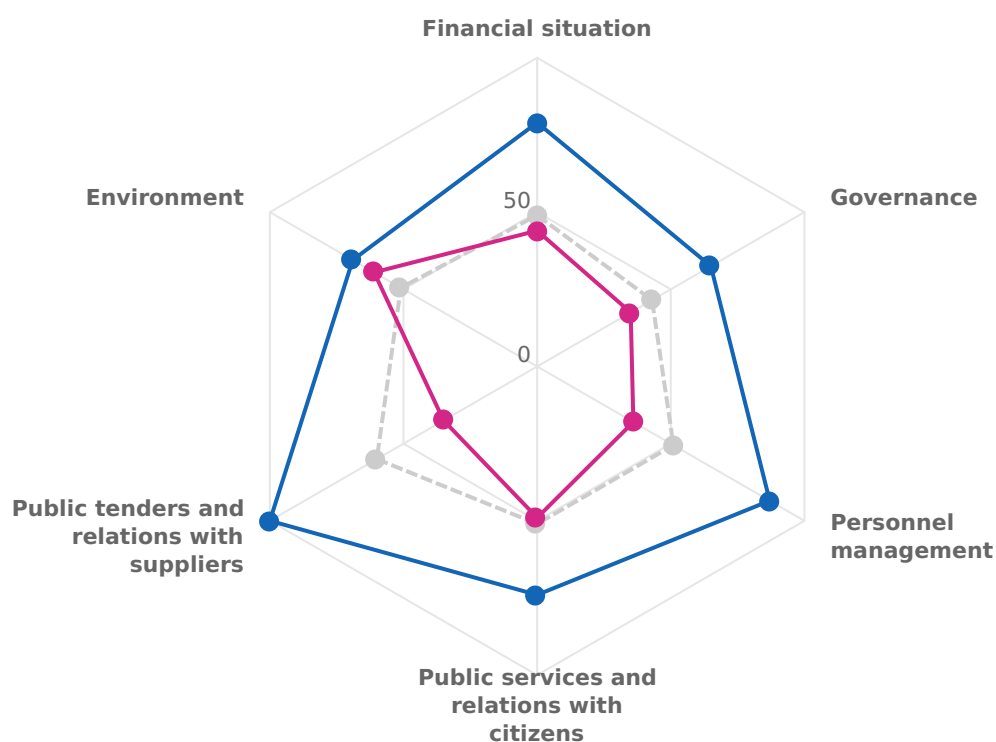


Distribution of Public Administrations with respect to the rating class



Administrative capacity: summary of the 6 macro-indicators

- Score of the Public Administration
- Benchmark Public Administration for each macro-area
- Average score of Public Administrations assessed



1 Financial situation

P+ - Weak

Rating

44

out of 100

Chronological trend



Benchmark score

Benchmark
Emilia-Romagna **79/100**



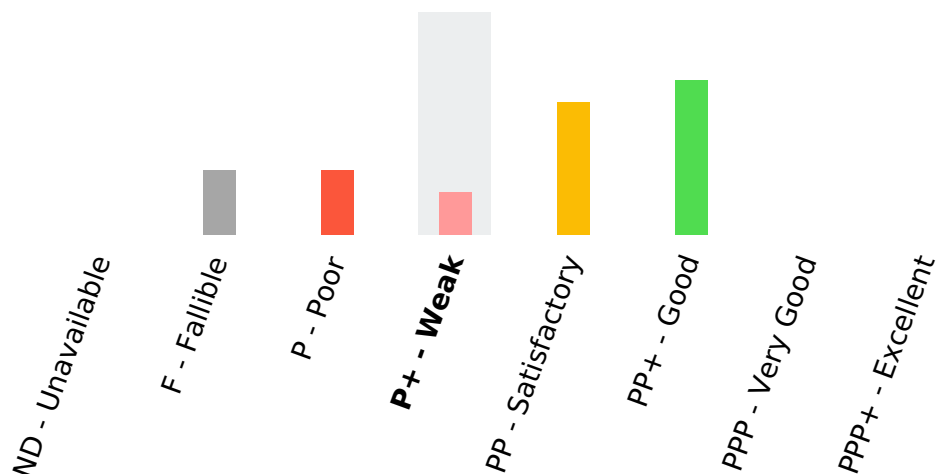
Average score of the Public Administrations **49/100**



Worst score
Sicilia
Molise **6/100**



Distribution of Public Administrations with respect to the rating class



Strengths

- Spending rigidity
- Capital account expenditure financed by loans and bonds



Weaknesses

- Collection capacity
- Spending capacity
- Off-budget debts recognized and financed
- EU funds management - effected payments

INDICATORS OF THE MACRO-INDICATOR FINANCIAL SITUATION

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Evaluation of the indicator |
|--|-----------------|------------|----------------------------|-------|-----------------------------|
| Financial autonomy | % | 86.6458 | High score for high values | 4 | ■ ■ Medium |
| Financial pressure per capita | € p.c. | 2,599.1241 | High score for low values | 4 | ■ ■ Medium |
| Collection capacity | % | 68.6766 | High score for high values | 1 | ■ Low |
| Spending capacity | % | 71.6436 | High score for high values | 1 | ■ Low |
| Spending rigidity | % | 2.2903 | High score for low values | 8 | ■ ■ ■ High |
| Per capita debt from financing | € p.c. | 819.6601 | High score for low values | 4 | ■ ■ Medium |
| Off-budget debts recognized and financed | % | 0.57 | High score for low values | 1 | ■ Low |

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Evaluation of the indicator |
|--|-----------------|----------|----------------------------|-------|-----------------------------|
| Coverage of current expenditure and loan repayments through current revenues | % | 103.7273 | High score for high values | 4 | ■ ■ Medium |
| New liabilities generated in the current period on the current accumulated liabilities | % | 64.5598 | High score for low values | 4 | ■ ■ Medium |
| Capital account expenditure financed by loans and bonds | % | 0.0 | High score for low values | 8 | ■ ■ ■ High |
| Deficit/surplus on health expenditure per capita | € p.c. | -5.3816 | High score for high values | 4 | ■ ■ Medium |
| EU funds management - effected payments | % | 56.0 | High score for high values | 1 | ■ Low |

2 Governance

P - Poor

Rating

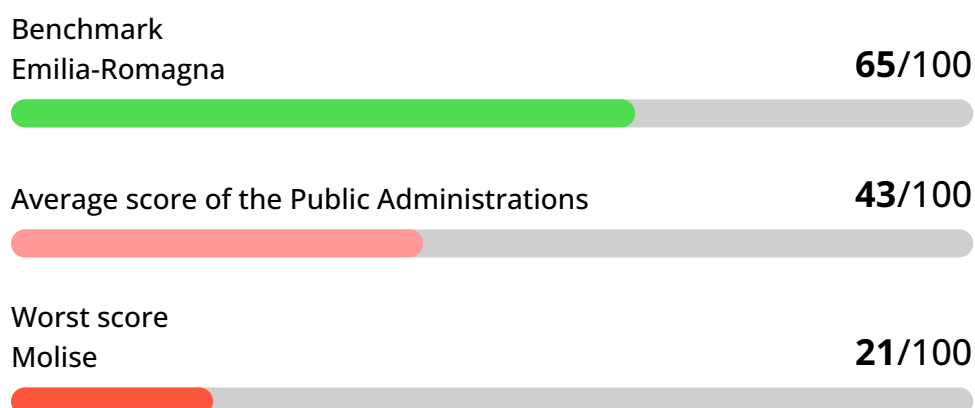
35

out of 100

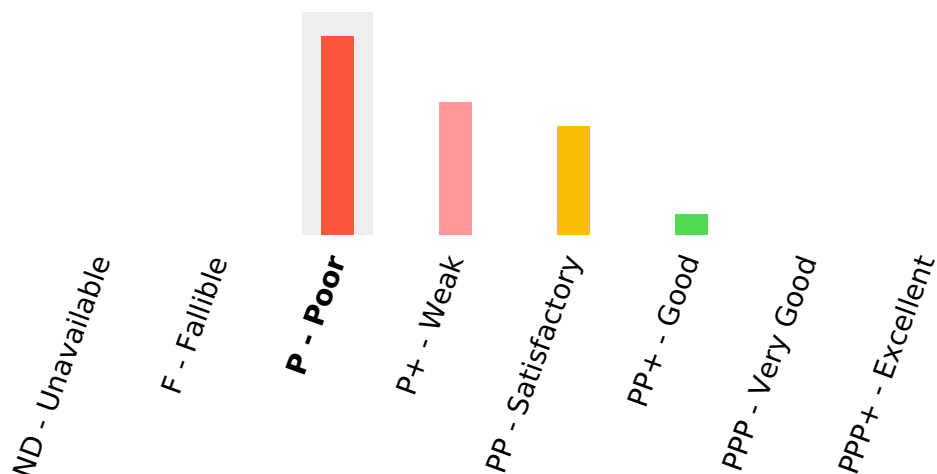
Chronological trend



Benchmark score



Distribution of Public Administrations with respect to the rating class



Strengths

- E- Government
- Public real estate properties - report
- Average completion time for public works



Weaknesses

- Degree of digitalization
- Performance
- Working from home (WFH)
- Public Real Estate properties - management
- Subsidiary companies
- Service outsourcing

INDICATORS OF THE MACRO-INDICATOR GOVERNANCE

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Evaluation of the indicator |
|--|-----------------|---------|----------------------------|-------|-----------------------------|
| E- Government | absolute value | 119.0 | High score for high values | 8 | ■■■ High |
| Degree of digitalization | absolute value | 0.195 | High score for high values | 1 | ■ Low |
| Performance | absolute value | 10.0 | High score for high values | 1 | ■ Low |
| Working from home (WFH) | absolute value | 100.0 | High score for high values | 1 | ■ Low |
| Public real estate properties - report | absolute value | 111.0 | High score for high values | 8 | ■■■ High |
| Public Real Estate properties - management | € p.c. | -1.9608 | High score for high values | 1 | ■ Low |
| Subsidiary companies | absolute value | 33.3333 | High score for high values | 1 | ■ Low |
| Anti-corruption measures undertaken | absolute value | 8.0 | High score for high values | 5 | ■■ Medium |
| Service outsourcing | % | 4.61 | High score for low values | 1 | ■ Low |
| Efficiency indicator - reporting | absolute value | n.d. | High score for high values | 0 | N.A. |
| Efficiency indicator - timing supervision | absolute value | n.d. | High score for high values | 0 | N.A. |
| Average completion time for public works | mean value | 0.7739 | High score for low values | 4 | ■■■ High |

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Evaluation of the indicator |
|--|-----------------|-------|----------------------------|-------|-----------------------------|
| Compliance with public works supervision | % | 35.0 | High score for high values | 4 | ■ ■ Medium |

3 Personnel management

P - Poor

Rating

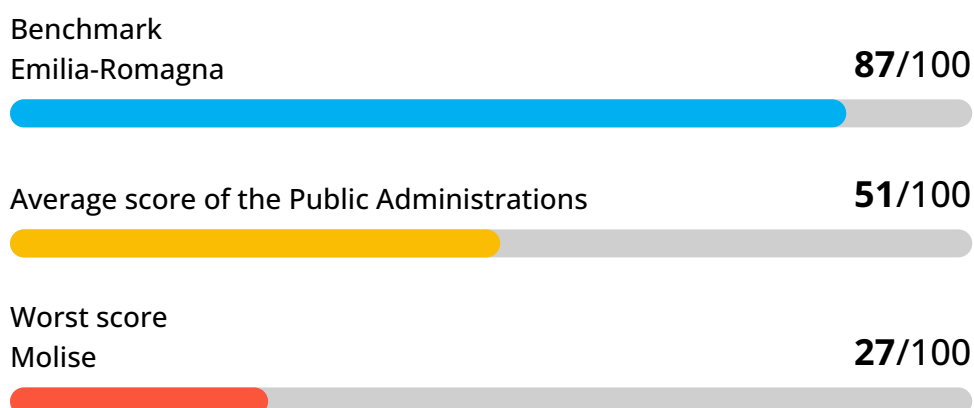
36

out of 100

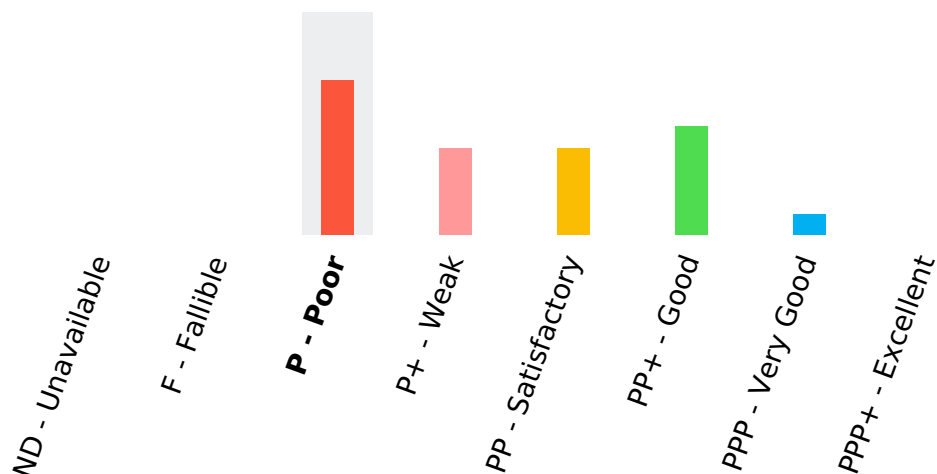
Chronological trend



Benchmark score



Distribution of Public Administrations with respect to the rating class



Strengths





Weaknesses

- Average of training days
- Total managers on total personnel
- Provided bonus out of allocated ones to managers
- Degree of differentiation of bonus paid to managers

INDICATORS OF THE MACRO-INDICATOR PERSONNEL MANAGEMENT

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Evaluation of the indicator |
|---|-----------------|---------|----------------------------|-------|-----------------------------|
| Per capita personnel expenditure | € p.c. | 50.232 | High score for low values | 5 | ■ ■ Medium |
| Personnel with a permanent contract per 1,000 inhabitants | val./1.000 ab. | 0.9859 | High score for low values | 5 | ■ ■ Medium |
| Personnel with fixed-term contract on total personnel | % | 0.9971 | High score for low values | 5 | ■ ■ Medium |
| Average age | years | 54.476 | High score for low values | 5 | ■ ■ Medium |
| Personnel with a degree on total personnel | % | 51.5974 | High score for high values | 4 | ■ ■ Medium |
| Average days of absence (except holidays and training) | days per person | 15.5479 | High score for low values | 4 | ■ ■ Medium |
| Average of training days | days | 0.0332 | High score for high values | 1 | ■ Low |
| Total managers on total personnel | % | 4.7923 | High score for low values | 1 | ■ Low |
| Women managers on total managers | % | 43.3333 | High score for high values | 4 | ■ ■ Medium |

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Evaluation of the indicator |
|---|-----------------|----------|----------------------------|-------|---|
| Provided bonus out of allocated ones to managers | % | 154.5417 | High score for low values | 1 |  Low |
| Degree of differentiation of bonus paid to managers | variance | 0.0 | High score for high values | 1 |  Low |

4 Public services and relations with citizens

P+ - Weak

Rating

49

out of 100

Chronological trend



Benchmark score

Benchmark

Toscana

74/100



Average score of the Public Administrations

51/100



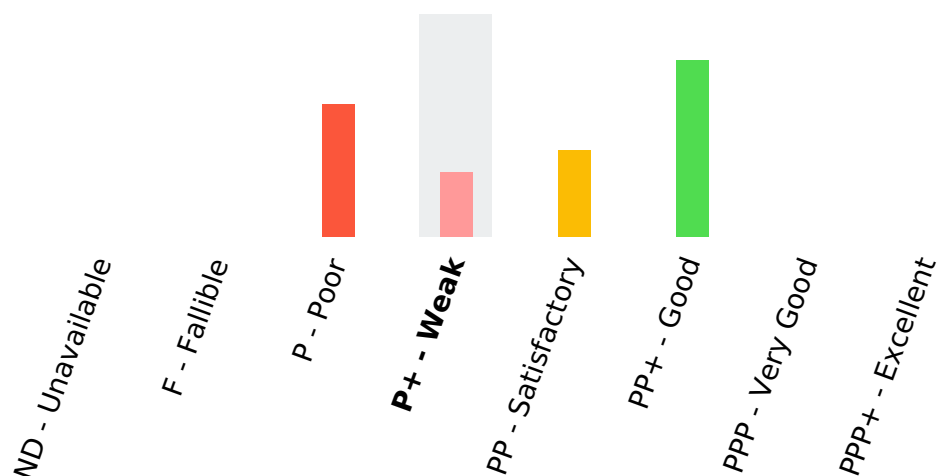
Worst score

Puglia

28/100



Distribution of Public Administrations with respect to the rating class



Strengths



Weaknesses

- Integrated Home Care services
- Accredited private healthcare facilities per 10k inhabitants
- Services guaranteed in time (priority class B)

- Per capita expenditure on economic development and competitiveness
- Per capita expenditure on labour policies and vocational education
- Hospital migration
- Beds in residential healthcare facilities per 10k inhabitants
- Per capita territorial pharmaceutical expenditure

INDICATORS OF THE MACRO-INDICATOR PUBLIC SERVICES AND RELATIONS WITH CITIZENS

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Evaluation of the indicator |
|--|-----------------|----------|----------------------------|-------|-----------------------------|
| Landline high-speed internet access covering | % | 40.7 | High score for high values | 4 | ■ ■ Medium |
| Per capita expenditure on transport and right to mobility | € p.c. | 165.4911 | High score for high values | 4 | ■ ■ Medium |
| Per capita expenditure on economic development and competitiveness | € p.c. | 3.0801 | High score for high values | 1 | ■ Low |
| Per capita expenditure on labour policies and vocational education | € p.c. | 16.7702 | High score for high values | 1 | ■ Low |
| Hospital migration | % | 14.9 | High score for low values | 1 | ■ Low |
| Beds in residential healthcare facilities per 10k inhabitants | val./10.000 ab. | 43.1 | High score for high values | 1 | ■ Low |
| Integrated Home Care services | % | 4.7 | High score for high values | 8 | ■ ■ ■ High |
| Accredited private healthcare facilities per 10k inhabitants | val./10.000 ab. | 1.0345 | High score for low values | 8 | ■ ■ ■ High |
| Per capita territorial pharmaceutical expenditure | € p.c. | 12.5 | High score for low values | 1 | ■ Low |

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Evaluation of the indicator |
|--|-----------------|---------|----------------------------|-------|-----------------------------|
| Essential levels of care - prevention area | absolute value | 77.7394 | High score for high values | 4 | ■ ■ Medium |
| Essential levels of care - territorial area | absolute value | 68.4606 | High score for high values | 4 | ■ ■ Medium |
| Essential levels of care - hospital area | absolute value | 69.2523 | High score for high values | 4 | ■ ■ Medium |
| Services guaranteed in time (priority class B) | absolute value | 100.0 | High score for high values | 8 | ■ ■ ■ High |

5 Public tenders and relations with suppliers

P - Poor

Rating

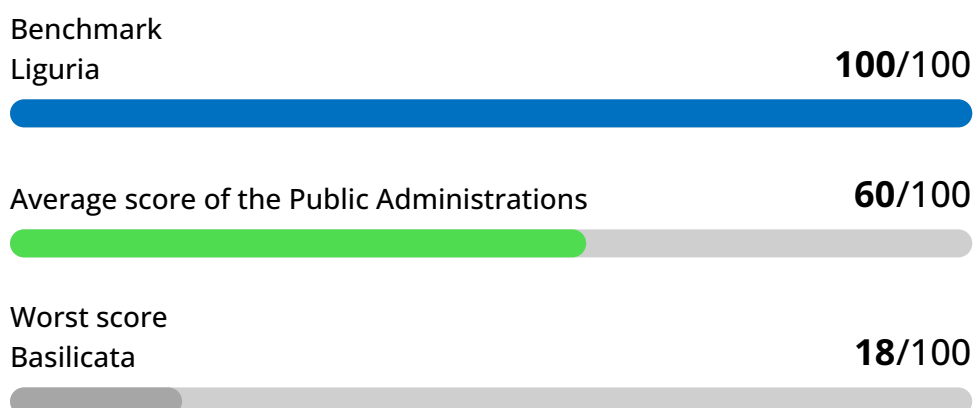
35

out of 100

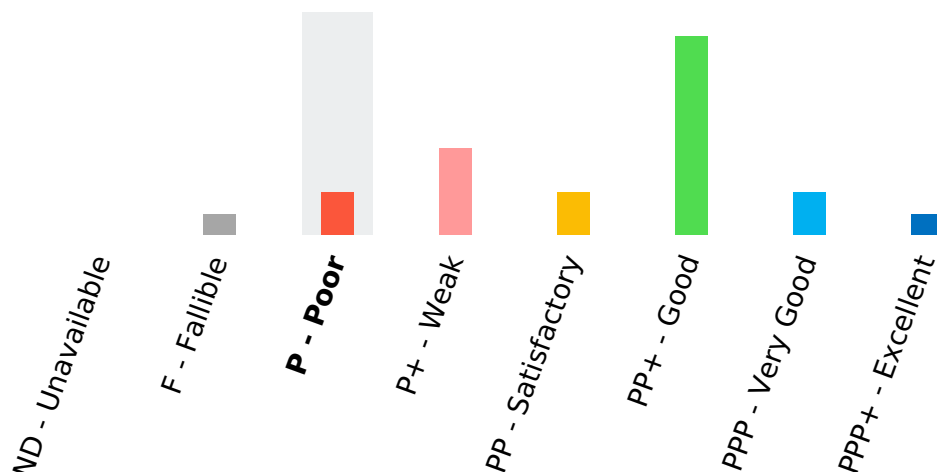
Chronological trend



Benchmark score



Distribution of Public Administrations with respect to the rating class



Strengths










Weaknesses

- Settlement of commercial debts incurred during previous years

- Direct procurements on global public tenders - number
- Timeliness of payments indicator
- Number of corporate creditor per 10k inhabitants
- Settlement of commercial debts incurred during the fiscal year

INDICATORS OF THE MACRO-INDICATOR PUBLIC TENDERS AND RELATIONS WITH SUPPLIERS

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Evaluation of the indicator |
|--|-----------------|---------|----------------------------|-------|--|
| Direct procurements on global public tenders - number | % | 87.1827 | High score for low values | 1 |  Low |
| Direct procurements on global public tenders - amount | % | 23.6417 | High score for low values | 4 |  Medium |
| Timeliness of payments indicator | days | 74.0 | High score for low values | 2 |  Low |
| Per capita total amount of debts with suppliers | € p.c. | 10.873 | High score for low values | 8 |  Medium |
| Number of corporate creditor per 10k inhabitants | val./10.000 ab. | 11.1666 | High score for low values | 2 |  Low |
| Settlement of commercial debts incurred during the fiscal year | % | 34.82 | High score for high values | 2 |  Low |
| Settlement of commercial debts incurred during previous years | % | 86.22 | High score for high values | 16 |  High |

6 Environment

PP+ - Good

Rating

61

out of 100

Chronological trend



Benchmark score

Benchmark
Valle d'Aosta **69/100**



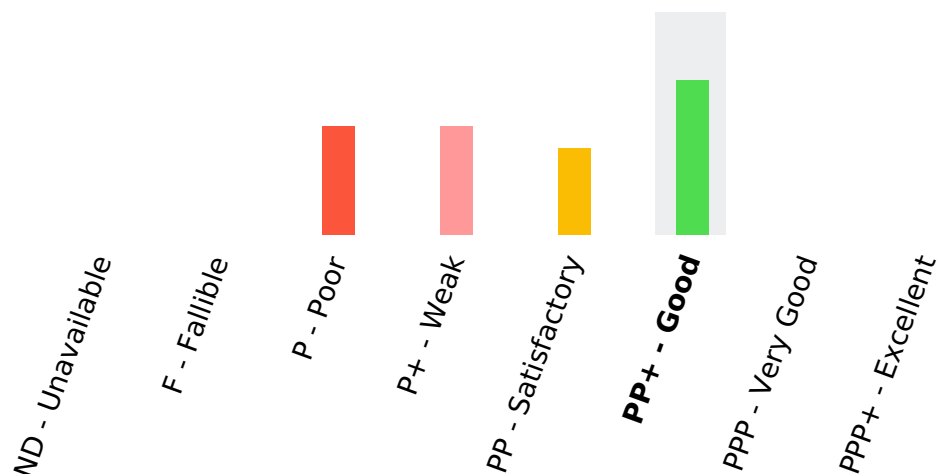
Average score of the Public Administrations **51/100**



Worst score
Liguria **32/100**



Distribution of Public Administrations with respect to the rating class



Strengths










Weaknesses

- Land consumption
- Contaminated sites
- Soil waterproofing due to artificial covering

- Population exposed to landslide risk

INDICATORS OF THE MACRO-INDICATOR ENVIRONMENT

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Evaluation of the indicator |
|--|-----------------|-------|----------------------------|-------|--|
| Air quality - PM 2.5 | % | 81.8 | High score for low values | 6 |  Medium |
| Land consumption | % | 5.02 | High score for low values | 12 |  High |
| Contaminated sites | ‰ inhabitants | 0.6 | High score for low values | 10 |  High |
| Urban waste disposal at landfill | % | 27.5 | High score for low values | 5 |  Medium |
| Soil waterproofing due to artificial covering | % | 5.1 | High score for low values | 10 |  High |
| Electricity consumption covered by renewable sources | % | 45.9 | High score for high values | 6 |  Medium |
| Population exposed to landslide risk | % | 5.6 | High score for low values | 1 |  Low |

| Indicator name | Unit of measure | Value | Scoring criteria | Score | Evaluation of the indicator |
|--|-----------------|---------|----------------------------|-------|-----------------------------|
| Population exposed to flood risk | % | 7.2 | High score for low values | 5 | ■ ■ Medium |
| Per capita expenditure on sustainable development and environmental protection | € p.c. | 14.5734 | High score for high values | 6 | ■ ■ Medium |