

# **ADMINISTRATIVE CAPACITY INDEX**

Regions 2023

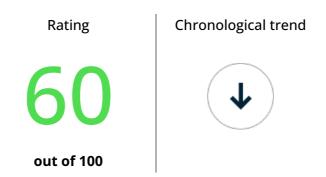
# Liguria





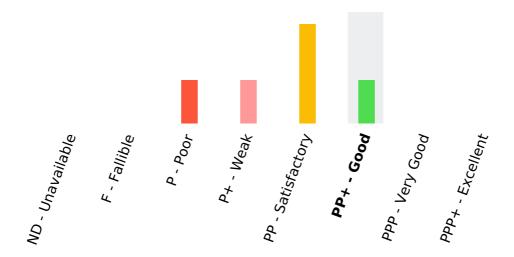
# SYNTHETIC INDEX OF PUBLIC ADMINISTRATIVE CAPACITY

PP+ - Good



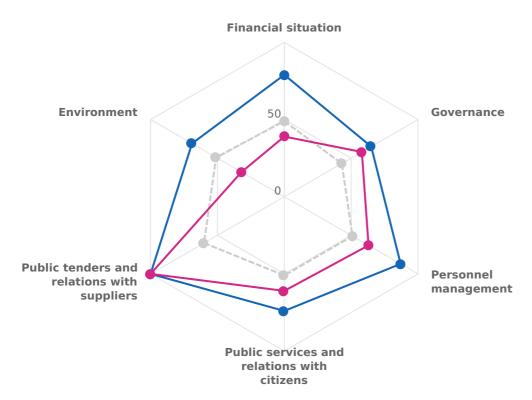
| Benchmark                                   |                |
|---|----------------|
| Emilia-Romagna                              | <b>68</b> /100 |
|   |                |
|   |                |
| Average score of the Public Administrations | <b>50</b> /100 |
|   |                |
|   |                |
| Worst score                                 |                |
| Basilicata                                  |                |
| Molise                                      | <b>28</b> /100 |
|   |                |





#### Administrative capacity: summary of the 6 macro-indicators

- Score of the Public Administration
- ◆ Benchmark Public Administration for each macro-area
- Average score of Public Administrations assessed







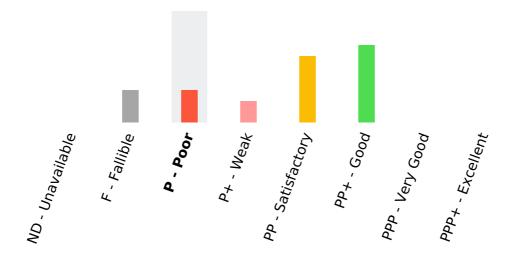
P - Poor

Rating Chronological trend

Out of 100

| Benchmark<br>Emilia-Romagna                 | <b>79</b> /100 |
|---|----------------|
|   |                |
| Average score of the Public Administrations | <b>49</b> /100 |
|   |                |
| Worst score                                 |                |
| Sicilia                                     |                |
| Molise                                      | <b>6</b> /100  |
|   |                |







#### Strengths



#### Weaknesses

- Off-budget debts recognized and financed
- Financial autonomy
- Coverage of current expenditure and loan repayments through current revenues
- New liabilities generated in the current period on the current accumulated liabilities
- Capital account expenditure financed by loans and bonds
- Deficit/surplus on health expenditure per capita



#### INDICATORS OF THE MACRO-INDICATOR FINANCIAL SITUATION

| Indicator name                           | Unit of<br>measure | Value      | Scoring<br>criteria                 | Score | Evaluation<br>of the<br>indicator |
|--|--------------------|------------|-------------------------------------|-------|-----------------------------------|
| Financial autonomy                       | %                  | 83.7537    | High<br>score for<br>high<br>values | 1     | Low                               |
| Financial pressure per capita            | € p.c.             | 2,653.7518 | High<br>score for<br>low<br>values  | 4     | <b>■</b> Medium                   |
| Collection capacity                      | %                  | 79.2851    | High<br>score for<br>high<br>values | 5     | <b>■</b> Medium                   |
| Spending capacity                        | %                  | 81.7347    | High<br>score for<br>high<br>values | 5     | <b>■</b> Medium                   |
| Spending rigidity                        | %                  | 7.0288     | High<br>score for<br>low<br>values  | 4     | <b>■</b> Medium                   |
| Per capita debt from financing           | € p.c.             | 441.4135   | High<br>score for<br>low<br>values  | 4     | <b>■</b> Medium                   |
| Off-budget debts recognized and financed | %                  | 0.0        | High<br>score for<br>low<br>values  | 8     | <b>■■</b> High                    |



| Indicator name   | Unit of<br>measure | Value    | Scoring<br>criteria                 | Score | Evaluation<br>of the<br>indicator |
|--|--------------------|----------|-------------------------------------|-------|-----------------------------------|
| Coverage of current expenditure and loan repayments through current revenues           | %                  | 101.2605 | High<br>score for<br>high<br>values | 1     | Low                               |
| New liabilities generated in the current period on the current accumulated liabilities | %                  | 87.4273  | High<br>score for<br>low<br>values  | 1     | Low                               |
| Capital account expenditure financed by loans and bonds                                | %                  | 35.199   | High<br>score for<br>low<br>values  | 1     | Low                               |
| Deficit/surplus on health expenditure per capita                                       | € p.c.             | -43.3206 | High<br>score for<br>high<br>values | 1     | Low                               |
| EU funds management - effected payments  | %                  | 69.0     | High<br>score for<br>high<br>values | 4     | <b>■</b> Medium                   |





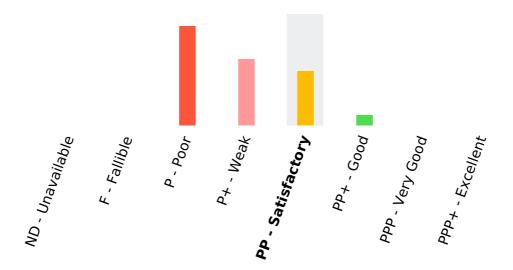
**PP - Satisfactory** 

Rating Chronological trend

Out of 100

| Benchmark<br>Emilia-Romagna                 | <b>65</b> /100 |
|---|----------------|
| Average score of the Public Administrations | <b>43</b> /100 |
| Worst score<br>Molise                       | <b>21</b> /100 |







#### Strengths



#### Weaknesses

- Performance
- Subsidiary companies
- Service outsourcing
- Efficiency indicator reporting
- Efficiency indicator timing supervision
- Average completion time for public works

- E- Government
- Public real estate properties report
- Compliance with public works supervision



#### INDICATORS OF THE MACRO-INDICATOR GOVERNANCE

| Indicator name                                | Unit of<br>measure | Value       | Scoring criteria           | Score | Evaluation of the indicator |
|---|--------------------|-------------|----------------------------|-------|-----------------------------|
| E- Government                                 | absolute<br>value  | 110.0       | High score for high values | 1     | Low                         |
| Degree of digitalization                      | absolute<br>value  | 0.87        | High score for high values | 4     | <b>II</b> Medium            |
| Performance                                   | absolute<br>value  | 111.0       | High score for high values | 8     | <b>III</b> High             |
| Working from home (WFH)                       | absolute<br>value  | n.d.        | High score for high values | 0     | N.A.                        |
| Public real estate properties -<br>report     | absolute<br>value  | 0.0         | High score for high values | 1     | Low                         |
| Public Real Estate properties -<br>management | € p.c.             | -<br>0.1796 | High score for high values | 4     | <b>■</b> Medium             |
| Subsidiary companies                          | absolute<br>value  | 130.0       | High score for high values | 8     | <b>III</b> High             |
| Anti-corruption measures undertaken           | absolute<br>value  | 8.8         | High score for high values | 5     | <b>II</b> Medium            |
| Service outsourcing                           | %                  | 2.45        | High score for low values  | 10    | <b>III</b> High             |
| Efficiency indicator - reporting              | absolute<br>value  | 11.0        | High score for high values | 6     | <b>III</b> High             |
| Efficiency indicator - timing supervision     | absolute<br>value  | 11.0        | High score for high values | 6     | <b>III</b> High             |
| Average completion time for public works      | mean value         | 0.9243      | High score for low values  | 4     | <b>III</b> High             |



| Indicator name                           | Unit of<br>measure | Value | Scoring criteria           | Score | Evaluation of the indicator |
|--|--------------------|-------|----------------------------|-------|-----------------------------|
| Compliance with public works supervision | %                  | 15.0  | High score for high values | 1     | Low                         |





# **Personnel management**

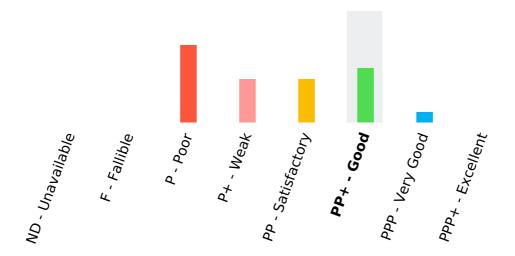
PP+ - Good

Rating Chronological trend

Out of 100

| Benchmark<br>Emilia-Romagna                 | <b>87</b> /100 |
|---|----------------|
| Average score of the Public Administrations | <b>51</b> /100 |
| Worst score<br>Molise                       | <b>27</b> /100 |







# Strengths



## Weaknesses

- Average age
- Personnel with a degree on total personnel
- Average days of absence (except holidays and training)
- Women managers on total managers

Average of training days



#### INDICATORS OF THE MACRO-INDICATOR PERSONNEL MANAGEMENT

| Indicator name  | Unit of<br>measure | Value   | Scoring<br>criteria        | Score | Evaluation<br>of the<br>indicator |
|---|--------------------|---------|----------------------------|-------|-----------------------------------|
| Per capita personnel expenditure                          | € p.c.             | 53.1261 | High score for low values  | 5     | <b>Medium</b>                     |
| Personnel with a permanent contract per 1,000 inhabitants | val./1.000<br>ab.  | 1.162   | High score for low values  | 5     | <b>Medium</b>                     |
| Personnel with fixed-term contract on total personnel     | %                  | 1.6748  | High score for low values  | 5     | <b>Medium</b>                     |
| Average age   | years              | 51.9107 | High score for low values  | 10    | <b>III</b> High                   |
| Personnel with a degree on total personnel                | %                  | 54.3528 | High score for high values | 8     | <b>III</b> High                   |
| Average days of absence (except holidays and training)    | days per<br>person | 13.5544 | High score for low values  | 8     | <b>III</b> High                   |
| Average of training days                                  | days               | 0.0713  | High score for high values | 1     | Low                               |
| Total managers on total personnel                         | %                  | 4.3528  | High score for low values  | 5     | <b>■</b> Medium                   |
| Women managers on total managers                          | %                  | 50.0    | High score for high values | 8     | <b>■■</b> High                    |
| Provided bonus out of allocated ones to managers          | %                  | 100.0   | High score for low values  | 4     | <b>Medium</b>                     |
| Degree of differentiation of bonus paid to managers       | variance           | 99.8185 | High score for high values | 4     | <b>Medium</b>                     |





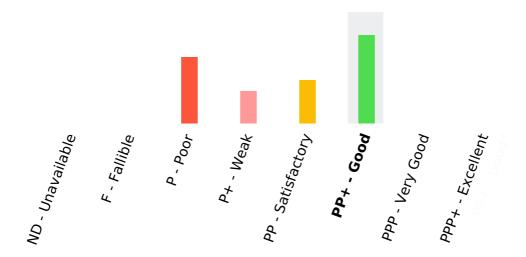
# Public services and relations with citizens

PP+ - Good



| Benchmark<br>Toscana                        | <b>74</b> /100 |
|---|----------------|
| Average score of the Public Administrations | <b>51</b> /100 |
| Worst score<br>Puglia                       | <b>28</b> /100 |







# Strengths



#### Weaknesses

- Landline high-speed internet access covering
- Beds in residential healthcare facilities per 10k inhabitants
- Per capita territorial pharmaceutical expenditure
- Essential levels of care territorial area

Hospital migration



#### INDICATORS OF THE MACRO-INDICATOR PUBLIC SERVICES AND RELATIONS WITH CITIZENS

| Indicator name   | Unit of<br>measure | Value    | Scoring<br>criteria              | Score | Evaluation<br>of the<br>indicator |
|--|--------------------|----------|----------------------------------|-------|-----------------------------------|
| Landline high-speed internet access covering                       | %                  | 47.6     | High score<br>for high<br>values | 8     | <b>■■■</b> High                   |
| Per capita expenditure on transport and right to mobility          | € p.c.             | 171.2496 | High score<br>for high<br>values | 4     | <b>■</b> Medium                   |
| Per capita expenditure on economic development and competitiveness | € p.c.             | 10.9926  | High score<br>for high<br>values | 4     | <b>■</b> Medium                   |
| Per capita expenditure on labour policies and vocational education | € p.c.             | 76.5599  | High score<br>for high<br>values | 4     | <b>■</b> Medium                   |
| Hospital migration   | %                  | 13.7     | High score<br>for low<br>values  | 1     | Low                               |
| Beds in residential healthcare facilities per 10k inhabitants      | val./10.000<br>ab. | 112.6    | High score<br>for high<br>values | 6     | <b>■■■</b> High                   |
| Integrated Home Care services                                      | %                  | 2.9      | High score<br>for high<br>values | 4     | <b>Medium</b>                     |
| Accredited private healthcare facilities per 10k inhabitants       | val./10.000<br>ab. | 2.6371   | High score<br>for low<br>values  | 4     | <b>Medium</b>                     |
| Per capita territorial pharmaceutical expenditure                  | € p.c.             | 9.4      | High score<br>for low<br>values  | 6     | <b>■■</b> High                    |



| Indicator name                                 | Unit of<br>measure | Value   | Scoring<br>criteria              | Score | Evaluation<br>of the<br>indicator |
|--|--------------------|---------|----------------------------------|-------|-----------------------------------|
| Essential levels of care - prevention area     | absolute<br>value  | 73.0482 | High score<br>for high<br>values | 4     | <b>Medium</b>                     |
| Essential levels of care - territorial area    | absolute<br>value  | 85.9244 | High score<br>for high<br>values | 8     | <b>III</b> High                   |
| Essential levels of care - hospital area       | absolute<br>value  | 73.6011 | High score<br>for high<br>values | 4     | <b>Medium</b>                     |
| Services guaranteed in time (priority class B) | absolute<br>value  | 91.6933 | High score<br>for high<br>values | 4     | <b>Medium</b>                     |





# Public tenders and relations with suppliers

PPP+ - Excellent

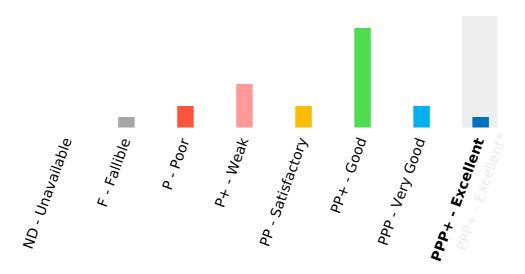
Rating Chronological trend

100

out of 100

| Benchmark<br>Liguria                        | <b>100</b> /100 |
|---|-----------------|
| Average score of the Public Administrations | <b>60</b> /100  |
| Worst score<br>Basilicata                   | <b>18</b> /100  |







# Strengths



Weaknesses

- Direct procurements on global public tenders - number
- Direct procurements on global public tenders - amount
- Timeliness of payments indicator
- Per capita total amount of debts with suppliers
- Number of corporate creditor per 10k inhabitants
- Settlement of commercial debts incurred during the fiscal year
- Settlement of commercial debts incurred during previous years



#### INDICATORS OF THE MACRO-INDICATOR PUBLIC TENDERS AND RELATIONS WITH SUPPLIERS

| Indicator name   | Unit of<br>measure | Value  | Scoring<br>criteria              | Score | Evaluation<br>of the<br>indicator |
|--|--------------------|--------|----------------------------------|-------|-----------------------------------|
| Direct procurements on global public tenders - number          | %                  | 51.61  | High score<br>for low<br>values  | 8     | <b>III</b> High                   |
| Direct procurements on global public tenders - amount          | %                  | 1.2435 | High score<br>for low<br>values  | 8     | <b>III</b> High                   |
| Timeliness of payments indicator                               | days               | -28.32 | High score<br>for low<br>values  | 20    | <b>III</b> High                   |
| Per capita total amount of debts with suppliers                | € p.c.             | 0.1176 | High score<br>for low<br>values  | 16    | <b>III</b> High                   |
| Number of corporate creditor per 10k inhabitants               | val./10.000<br>ab. | 0.1131 | High score<br>for low<br>values  | 16    | <b>III</b> High                   |
| Settlement of commercial debts incurred during the fiscal year | %                  | 82.91  | High score<br>for high<br>values | 16    | <b>III</b> High                   |
| Settlement of commercial debts incurred during previous years  | %                  | 66.33  | High score<br>for high<br>values | 16    | <b>III</b> High                   |





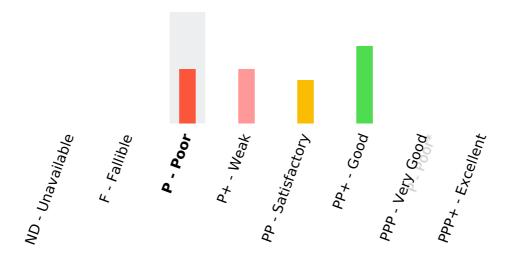
P - Poor

Rating Chronological trend

Out of 100

| Benchmark<br>Valle d'Aosta                  | <b>69</b> /100 |
|---|----------------|
| Average score of the Public Administrations | <b>51</b> /100 |
| Worst score<br>Liguria                      | <b>32</b> /100 |







# Strengths



#### Weaknesses

- Urban waste disposal at landfill
- Electricity consumption covered by renewable sources
- Population exposed to landslide risk
- Population exposed to flood risk



#### INDICATORS OF THE MACRO-INDICATOR ENVIRONMENT

| Indicator name                                       | Unit of<br>measure | Value | Scoring<br>criteria                 | Score | Evaluation<br>of the<br>indicator |
|--|--------------------|-------|-------------------------------------|-------|-----------------------------------|
| Air quality - PM 2.5                                 | %                  | 56.7  | High<br>score for<br>low<br>values  | 6     | <b>■</b> Medium                   |
| Land consumption                                     | %                  | 7.25  | High<br>score for<br>low<br>values  | 6     | <b>■</b> Medium                   |
| Contaminated sites                                   | ‰<br>inhabitants   | 5.1   | High<br>score for<br>low<br>values  | 5     | <b>■</b> Medium                   |
| Urban waste disposal at landfill                     | %                  | 39.6  | High<br>score for<br>low<br>values  | 1     | Low                               |
| Soil waterproofing due to artificial covering        | %                  | 7.8   | High<br>score for<br>low<br>values  | 5     | <b>■</b> Medium                   |
| Electricity consumption covered by renewable sources | %                  | 7.3   | High<br>score for<br>high<br>values | 1     | Low                               |
| Population exposed to landslide risk                 | %                  | 5.9   | High<br>score for<br>low<br>values  | 1     | Low                               |



| Indicator name   | Unit of<br>measure | Value   | Scoring<br>criteria                 | Score | Evaluation<br>of the<br>indicator |
|--|--------------------|---------|-------------------------------------|-------|-----------------------------------|
| Population exposed to flood risk   | %                  | 17.4    | High<br>score for<br>low<br>values  | 1     | Low                               |
| Per capita expenditure on sustainable development and environmental protection | € p.c.             | 12.3859 | High<br>score for<br>high<br>values | 6     | <b>■</b> Medium                   |