REP

Research Center on Public Entities   A company of **Fondazione Etica**

ADMINISTRATIVE CAPACITY INDEX

Regions 2023

Lombardia

Population
9,950,742

GDP per capita
€ 44,448.74

SYNTHETIC INDEX OF PUBLIC ADMINISTRATIVE CAPACITY

PP - Satisfactory

Rating

58

out of 100

Chronological trend

↓

Benchmark score

Benchmark
Emilia-Romagna
68/100

Average score of the Public Administrations
50/100

Worst score
Basilicata
Molise
28/100
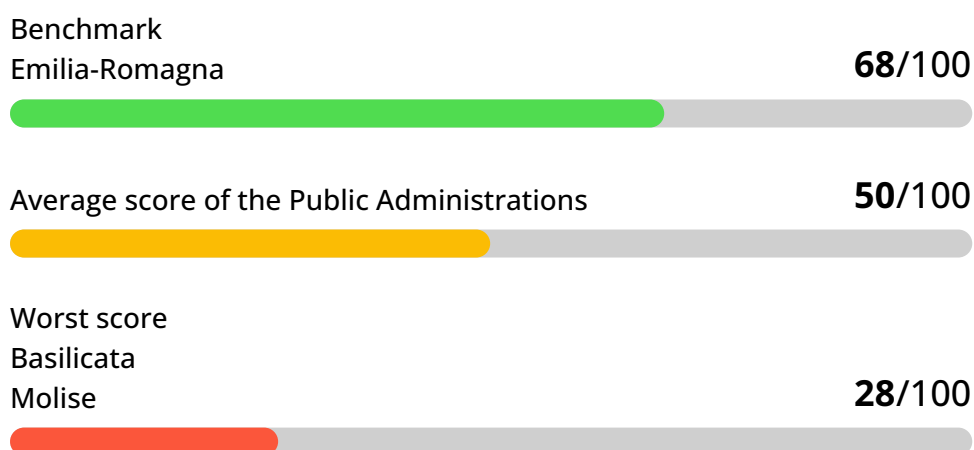
Distribution of Public Administrations with respect to the rating class

Administrative capacity: summary of the 6 macro-indicators

🔴 **Series 3**   🔵 **Series 2**   ⚪ **Series 1**

50

0

(1) **Financial situation**

PP+ - Good

Rating

68

out of 100

Chronological trend

↑

Benchmark score

Benchmark
Emilia-Romagna   **79**/100

Average score of the Public Administrations   **49**/100

Worst score
Sicilia
Molise   **6**/100

Distribution of Public Administrations with respect to the rating class

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⚡ Strengths

- Financial autonomy
- Financial pressure per capita
- Spending rigidity
- Per capita debt from financing
- New liabilities generated in the current period on the current accumulated liabilities
- Capital account expenditure financed by loans and bonds
- Deficit/surplus on health expenditure per capita

🔗 Weaknesses

- Collection capacity
- Coverage of current expenditure and loan repayments through current revenues
- EU funds management - effected payments

INDICATORS OF THE MACRO-INDICATOR FINANCIAL SITUATION

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Financial autonomy	%	90.5107	High score for high values	8	High
Financial pressure per capita	€ p.c.	2,448.1414	High score for low values	8	High
Collection capacity	%	75.0889	High score for high values	1	Low
Spending capacity	%	78.7859	High score for high values	5	Medium
Spending rigidity	%	0.9151	High score for low values	8	High
Per capita debt from financing	€ p.c.	170.3592	High score for low values	8	High
Off-budget debts recognized and financed	%	0.01	High score for low values	4	Medium

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Coverage of current expenditure and loan repayments through current revenues	%	102.1297	High score for high values	1	▮ Low
New liabilities generated in the current period on the current accumulated liabilities	%	41.1301	High score for low values	8	▮▮▮ High
Capital account expenditure financed by loans and bonds	%	0.0	High score for low values	8	▮▮▮ High
Deficit/surplus on health expenditure per capita	€ p.c.	0.0298	High score for high values	8	▮▮▮ High
EU funds management - effected payments	%	59.0	High score for high values	1	▮ Low

REP

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(2) Governance

PP - Satisfactory

Rating

52

out of 100

Chronological trend

↓

Benchmark score

Benchmark
Emilia-Romagna
65/100

Average score of the Public Administrations
43/100

Worst score
Molise
21/100

Distribution of Public Administrations with respect to the rating class

Strengths

- E- Government
- Public Real Estate properties - management
- Average completion time for public works
- Compliance with public works supervision

Weaknesses

- Degree of digitalization
- Working from home (WFH)

INDICATORS OF THE MACRO-INDICATOR GOVERNANCE

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
E- Government	absolute value	112.0	High score for high values	8	🟩🟩🟩 High
Degree of digitalization	absolute value	0.315	High score for high values	1	🟥 Low
Performance	absolute value	11.0	High score for high values	4	⬛⬛ Medium
Working from home (WFH)	absolute value	100.0	High score for high values	1	🟥 Low
Public Real Estate properties - report	absolute value	110.0	High score for high values	4	⬛⬛ Medium
Public Real Estate properties - management	€ p.c.	0.0987	High score for high values	8	🟩🟩🟩 High
Subsidiary companies	absolute value	75.0	High score for high values	4	⬛⬛ Medium
Anti-corruption measures undertaken	absolute value	8.8	High score for high values	5	⬛⬛ Medium
Service outsourcing	%	2.9	High score for low values	5	⬛⬛ Medium
Efficiency indicator - reporting	absolute value	n.d.	High score for high values	0	N.A.
Efficiency indicator - timing supervision	absolute value	n.d.	High score for high values	0	N.A.
Average completion time for public works	mean value	0.8409	High score for low values	4	🟩🟩🟩 High

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Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Compliance with public works supervision	%	63.0	High score for high values	8	▮▮▮ High

(3) **Personnel management**

PP - Satisfactory

Rating

58

out of 100

Chronological trend

↓

Benchmark score

Benchmark
Emilia-Romagna   **87**/100

Average score of the Public Administrations   **51**/100

Worst score
Molise   **27**/100

Distribution of Public Administrations with respect to the rating class

Strengths

- Per capita personnel expenditure
- Personnel with a permanent contract per 1,000 inhabitants
- Personnel with fixed-term contract on total personnel

Weaknesses

- Average days of absence (except holidays and training)
- Total managers on total personnel

INDICATORS OF THE MACRO-INDICATOR PERSONNEL MANAGEMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Per capita personnel expenditure	€ p.c.	15.9801	High score for low values	10	▮▮▮ High
Personnel with a permanent contract per 1,000 inhabitants	val./1.000 ab.	0.3068	High score for low values	10	▮▮▮ High
Personnel with fixed-term contract on total personnel	%	0.2796	High score for low values	10	▮▮▮ High
Average age	years	52.5752	High score for low values	5	▮▮ Medium
Personnel with a degree on total personnel	%	46.3151	High score for high values	4	▮▮ Medium
Average days of absence (except holidays and training)	days per person	17.8379	High score for low values	1	▮ Low
Average of training days	days	0.2519	High score for high values	5	▮▮ Medium
Total managers on total personnel	%	5.601	High score for low values	1	▮ Low
Women managers on total managers	%	42.1053	High score for high values	4	▮▮ Medium

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Provided bonus out of allocated ones to managers	%	87.4026	High score for low values	4	▌▌ Medium
Degree of differentiation of bonus paid to managers	variance	168.6769	High score for high values	4	▌▌ Medium

(4) **Public services and relations with citizens**

PP - Satisfactory

Rating

55

out of 100

Chronological trend

↓

Benchmark score

Benchmark
Toscana   **74**/100

Average score of the Public Administrations   **51**/100

Worst score
Puglia   **28**/100

Distribution of Public Administrations with respect to the rating class

Strengths

- Hospital migration
- Essential levels of care - prevention area
- Essential levels of care - territorial area
- Essential levels of care - hospital area

Weaknesses

- Per capita expenditure on transport and right to mobility
- Per capita expenditure on economic development and competitiveness
- Per capita expenditure on labour policies and vocational education
- Per capita territorial pharmaceutical expenditure

INDICATORS OF THE MACRO-INDICATOR PUBLIC SERVICES AND RELATIONS WITH CITIZENS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Landline high-speed internet access covering	%	45.1	High score for high values	4	▌▌ Medium
Per capita expenditure on transport and right to mobility	€ p.c.	146.9304	High score for high values	1	▌ Low
Per capita expenditure on economic development and competitiveness	€ p.c.	4.6108	High score for high values	1	▌ Low
Per capita expenditure on labour policies and vocational education	€ p.c.	18.0858	High score for high values	1	▌ Low
Hospital migration	%	4.9	High score for low values	8	▌▌▌ High
Beds in residential healthcare facilities per 10k inhabitants	val./10.000 ab.	84.8	High score for high values	3	▌▌ Medium
Integrated Home Care services	%	2.8	High score for high values	4	▌▌ Medium
Accredited private healthcare facilities per 10k inhabitants	val./10.000 ab.	2.4429	High score for low values	4	▌▌ Medium
Per capita territorial pharmaceutical expenditure	€ p.c.	12.4	High score for low values	1	▌ Low

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Essential levels of care - prevention area	absolute value	86.836	High score for high values	8	███ High
Essential levels of care - territorial area	absolute value	93.0872	High score for high values	8	███ High
Essential levels of care - hospital area	absolute value	85.3349	High score for high values	8	███ High
Services guaranteed in time (priority class B)	absolute value	92.8792	High score for high values	4	▌▌ Medium

(5) Public tenders and relations with suppliers

PP+ - Good

Rating

73

out of 100

Chronological trend

↑

Benchmark score

Benchmark
Liguria
100/100

Average score of the Public Administrations
60/100

Worst score
Basilicata
18/100

Distribution of Public Administrations with respect to the rating class

Strengths

- Timeliness of payments indicator
- Per capita total amount of debts with suppliers
- Number of corporate creditor per 10k inhabitants

Weaknesses

- Direct procurements on global public tenders - amount

INDICATORS OF THE MACRO-INDICATOR PUBLIC TENDERS AND RELATIONS WITH SUPPLIERS

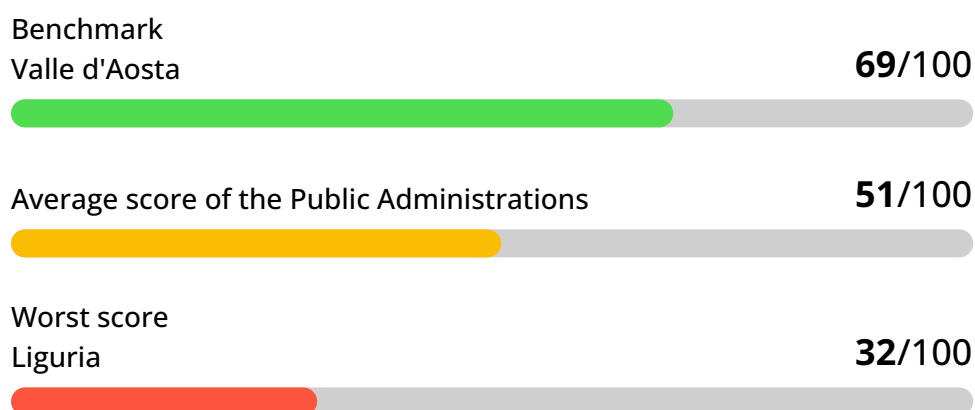| Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Direct procurements on global public tenders - number	%	80.0	High score for low values	4	▋▋ Medium
Direct procurements on global public tenders - amount	%	93.007	High score for low values	1	▋ Low
Timeliness of payments indicator	days	-15.94	High score for low values	20	▋▋▋ High
Per capita total amount of debts with suppliers	€ p.c.	0.0005	High score for low values	16	▋▋▋ High
Number of corporate creditor per 10k inhabitants	val./10.000 ab.	0.001	High score for low values	16	▋▋▋ High
Settlement of commercial debts incurred during the fiscal year	%	75.72	High score for high values	8	▋▋ Medium
Settlement of commercial debts incurred during previous years	%	53.32	High score for high values	8	▋▋ Medium

⑥ Environment

P - Poor

Rating	Chronological trend
38 out of 100	↓

Benchmark score

Benchmark
Valle d'Aosta   **69**/100

Average score of the Public Administrations   **51**/100

Worst score
Liguria   **32**/100

Distribution of Public Administrations with respect to the rating class

Strengths

- Urban waste disposal at landfill
- Population exposed to landslide risk
- Population exposed to flood risk

Weaknesses

- Air quality - PM 2.5
- Land consumption
- Contaminated sites
- Soil waterproofing due to artificial covering
- Electricity consumption covered by renewable sources
- Per capita expenditure on sustainable development and environmental protection

INDICATORS OF THE MACRO-INDICATOR ENVIRONMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Air quality - PM 2.5	%	97.1	High score for low values	1	▮ Low
Land consumption	%	12.12	High score for low values	1	▮ Low
Contaminated sites	‰ inhabitants	8.2	High score for low values	1	▮ Low
Urban waste disposal at landfill	%	3.6	High score for low values	10	▮▮▮ High
Soil waterproofing due to artificial covering	%	12.4	High score for low values	1	▮ Low
Electricity consumption covered by renewable sources	%	24.4	High score for high values	1	▮ Low
Population exposed to landslide risk	%	0.5	High score for low values	12	▮▮▮ High
Population exposed to flood risk	%	4.4	High score for low values	10	▮▮▮ High
Per capita expenditure on sustainable development and environmental protection	€ p.c.	7.178	High score for high values	1	▮ Low