REP

Research Center on Public Entities   A company of **Fondazione Etica**

ADMINISTRATIVE CAPACITY INDEX

Regions 2023

P.A. Bolzano

![REP - Research Center on Public Entities. A company of Fondazione Etica]

Population
533,267

GDP per capita
€ 44,959.28

SYNTHETIC INDEX OF PUBLIC ADMINISTRATIVE CAPACITY

PP - Satisfactory

Rating	Chronological trend
55 out of 100	↓
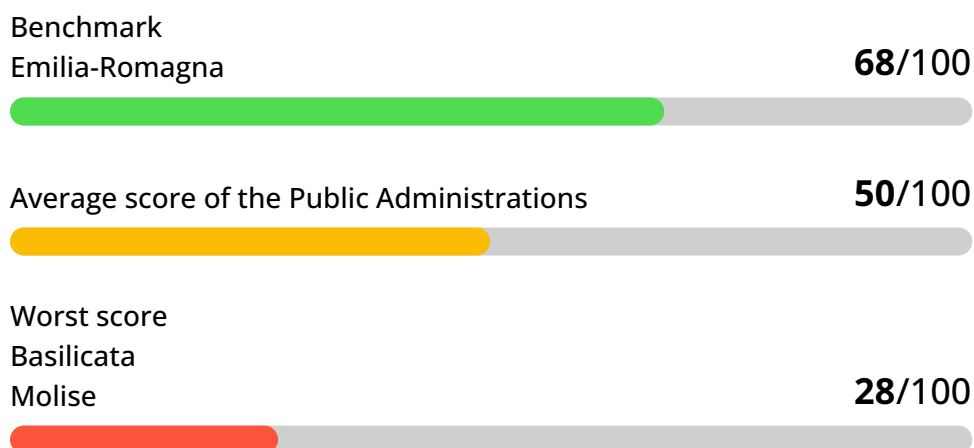
Benchmark score

Benchmark
Emilia-Romagna **68**/100

Average score of the Public Administrations **50**/100

Worst score
Basilicata
Molise **28**/100

Distribution of Public Administrations with respect to the rating class

ND - Unavailable

F - Fallible

P - Poor

P+ - Weak

PP - Satisfactory

PP+ - Good

PPP - Very Good

PPP+ - Excellent
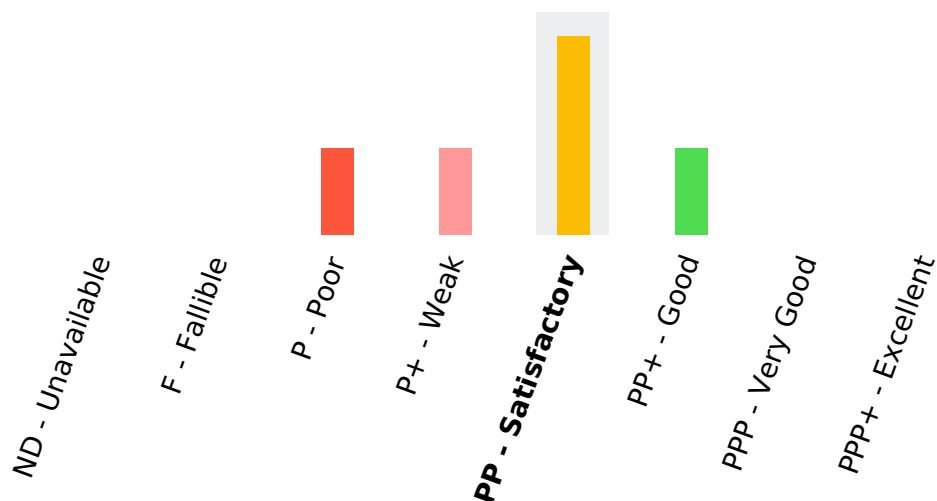
Administrative capacity: summary of the 6 macro-indicators

● **Score of the Public Administration**
● **Benchmark Public Administration for each macro-area**
● **Average score of Public Administrations assessed**

50

0

Financial
situation

Governance

Personnel
management

Public
services and
relations
with citizens

Public
tenders and
relations
with
suppliers

Envir...
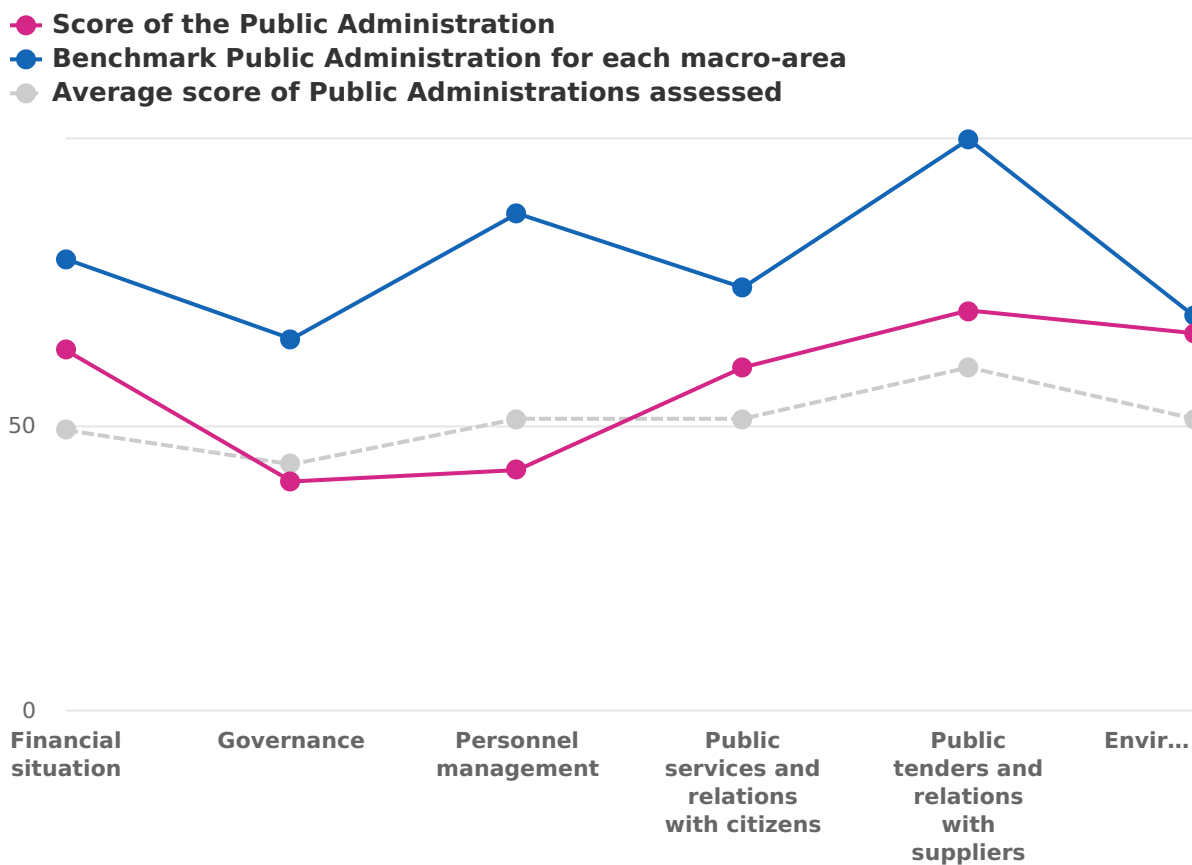
① **Financial situation**

PP+ - Good

Rating

63

out of 100

Chronological trend

↑

Benchmark score

Benchmark
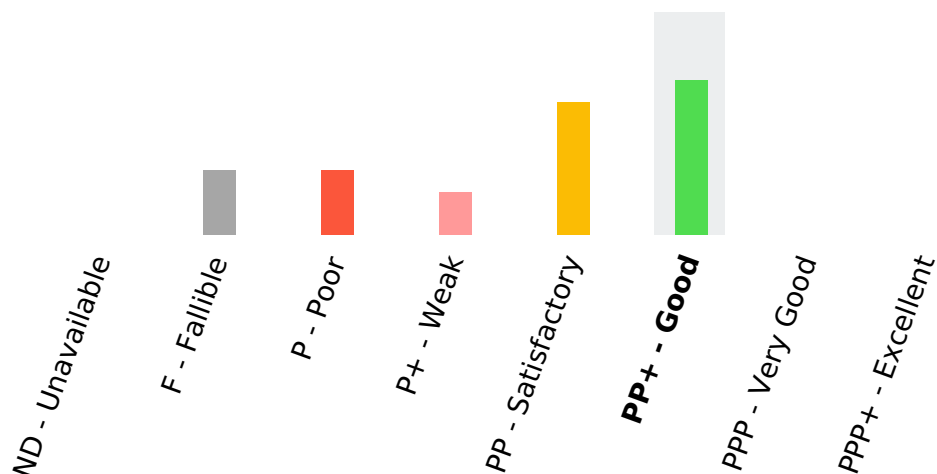Emilia-Romagna **79**/100

Average score of the Public Administrations **49**/100

Worst score
Sicilia
Molise **6**/100

Distribution of Public Administrations with respect to the rating class

Rating classes (left to right):
- ND - Unavailable
- F - Fallible
- P - Poor
- P+ - Weak
- PP - Satisfactory
- **PP+ - Good**
- PPP - Very Good
- PPP+ - Excellent

⚡ Strengths

- Collection capacity
- Spending capacity
- Coverage of current expenditure and loan repayments through current revenues
- New liabilities generated in the current period on the current accumulated liabilities
- EU funds management - effected payments

Weaknesses

- Financial pressure per capita
- Spending rigidity
- Deficit/surplus on health expenditure per capita

INDICATORS OF THE MACRO-INDICATOR FINANCIAL SITUATION

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Financial autonomy	%	88.3638	High score for high values	4	▌▌ Medium
Financial pressure per capita	€ p.c.	9,665.7913	High score for low values	1	▌ Low
Collection capacity	%	93.0501	High score for high values	10	▌▌▌ High
Spending capacity	%	85.5735	High score for high values	10	▌▌▌ High
Spending rigidity	%	19.9591	High score for low values	1	▌ Low
Per capita debt from financing	€ p.c.	692.5697	High score for low values	4	▌▌ Medium
Off-budget debts recognized and financed	%	0.05	High score for low values	4	▌▌ Medium

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Coverage of current expenditure and loan repayments through current revenues	%	117.7005	High score for high values	8	▮▮▮ High
New liabilities generated in the current period on the current accumulated liabilities	%	58.396	High score for low values	8	▮▮▮ High
Capital account expenditure financed by loans and bonds	%	14.0441	High score for low values	4	▮▮ Medium
Deficit/surplus on health expenditure per capita	€ p.c.	-579.5787	High score for high values	1	▮ Low
EU funds management - effected payments	%	85.0	High score for high values	8	▮▮▮ High

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② Governance

P+ - Weak

Rating

40

out of 100

Chronological trend
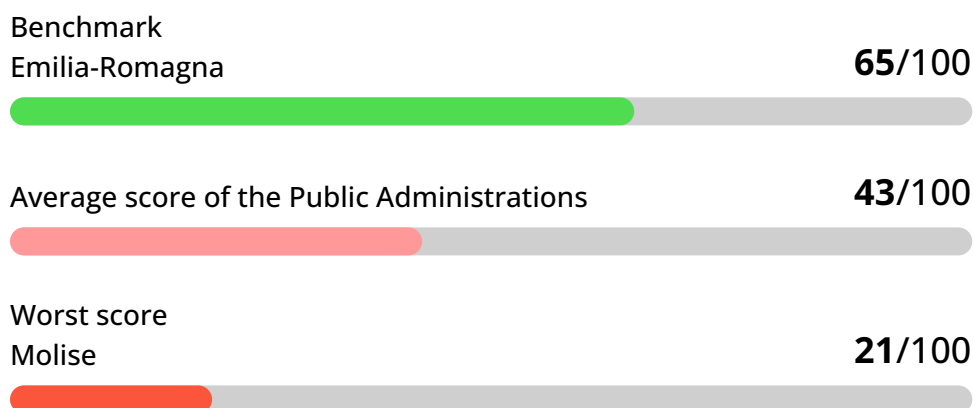
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Benchmark score

Benchmark
Emilia-Romagna   **65**/100

Average score of the Public Administrations   **43**/100

Worst score
Molise   **21**/100

Distribution of Public Administrations with respect to the rating class

ND - Unavailable
F - Fallible
P - Poor
P+ - Weak
PP - Satisfactory
PP+ - Good
PPP - Very Good
PPP+ - Excellent
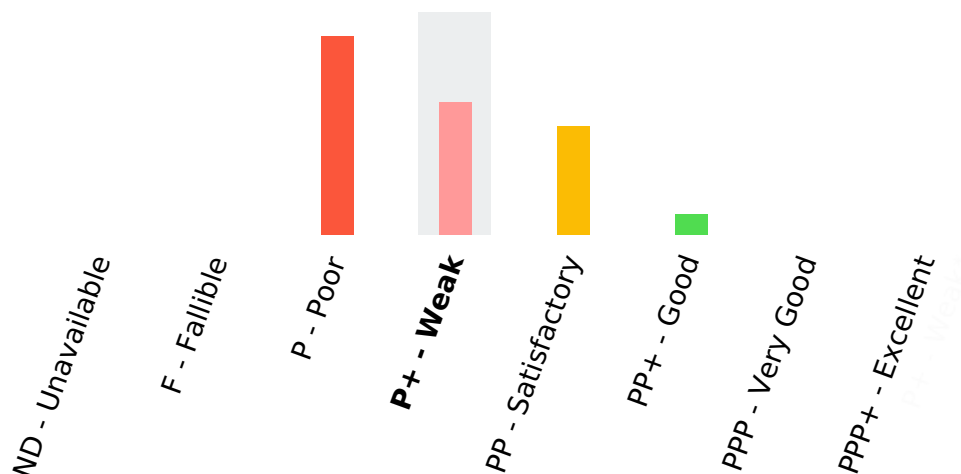
Strengths

- E- Government
- Working from home (WFH)
- Public Real Estate properties - report

Weaknesses

- Performance
- Public Real Estate properties - management
- Anti-corruption measures undertaken
- Service outsourcing
- Efficiency indicator - reporting
- Compliance with public works supervision

INDICATORS OF THE MACRO-INDICATOR GOVERNANCE

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
E- Government	absolute value	118.0	High score for high values	8	▌▌▌ High
Degree of digitalization	absolute value	0.98	High score for high values	4	▌▌ Medium
Performance	absolute value	10.0	High score for high values	1	▌ Low
Working from home (WFH)	absolute value	111.0	High score for high values	8	▌▌▌ High
Public Real Estate properties - report	absolute value	111.0	High score for high values	8	▌▌▌ High
Public Real Estate properties - management	€ p.c.	-9.3132	High score for high values	1	▌ Low
Subsidiary companies	absolute value	82.7273	High score for high values	4	▌▌ Medium
Anti-corruption measures undertaken	absolute value	7.0	High score for high values	1	▌ Low
Service outsourcing	%	4.73	High score for low values	1	▌ Low
Efficiency indicator - reporting	absolute value	1.0	High score for high values	1	▌ Low
Efficiency indicator - timing supervision	absolute value	n.d.	High score for high values	0	N.A.
Average completion time for public works	mean value	1.0279	High score for low values	2	▌▌ Medium

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Compliance with public works supervision	%	19.0	High score for high values	1	▮ Low

(3) **Personnel management**

P+ - Weak

Rating

42

out of 100

Chronological trend

↓

Benchmark score

Benchmark
Emilia-Romagna   **87**/100

Average score of the Public Administrations   **51**/100

Worst score
Molise   **27**/100

Distribution of Public Administrations with respect to the rating class
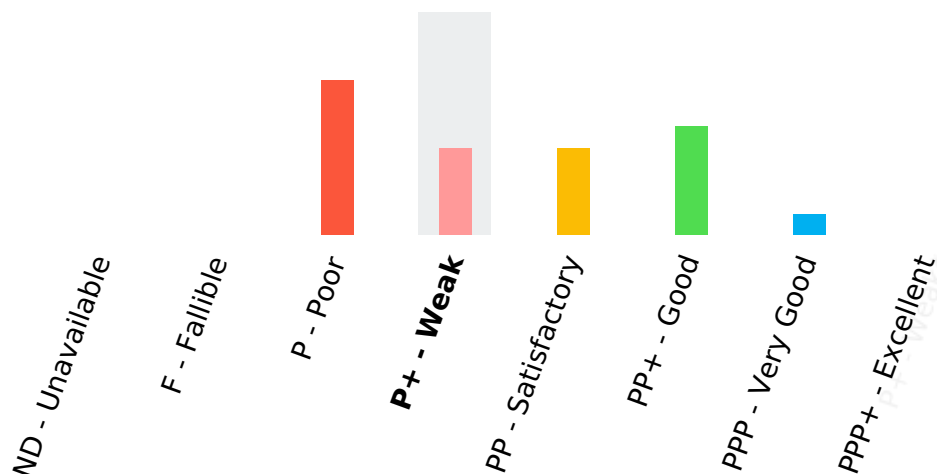
Strengths

- Average age
- Total managers on total personnel
- Women managers on total managers

Weaknesses

- Per capita personnel expenditure
- Personnel with a permanent contract per 1,000 inhabitants
- Personnel with fixed-term contract on total personnel
- Personnel with a degree on total personnel
- Average days of absence (except holidays and training)
- Average of training days

INDICATORS OF THE MACRO-INDICATOR PERSONNEL MANAGEMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Per capita personnel expenditure	€ p.c.	2,139.6261	High score for low values	1	▮ Low
Personnel with a permanent contract per 1,000 inhabitants	val./1.000 ab.	33.998	High score for low values	1	▮ Low
Personnel with fixed-term contract on total personnel	%	18.2827	High score for low values	1	▮ Low
Average age	years	48.7208	High score for low values	10	▮▮▮ High
Personnel with a degree on total personnel	%	25.4661	High score for high values	1	▮ Low
Average days of absence (except holidays and training)	days per person	18.8051	High score for low values	1	▮ Low
Average of training days	days	0.1698	High score for high values	1	▮ Low
Total managers on total personnel	%	2.4324	High score for low values	10	▮▮▮ High
Women managers on total managers	%	44.4444	High score for high values	8	▮▮▮ High

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Provided bonus out of allocated ones to managers	%	96.7674	High score for low values	4	▮▮ Medium
Degree of differentiation of bonus paid to managers	variance	143.33	High score for high values	4	▮▮ Medium

(4) **Public services and relations with citizens**

PP+ - Good

Rating	Chronological trend

60
out of 100

Benchmark score

Benchmark
Toscana   **74**/100

Average score of the Public Administrations   **51**/100

Worst score
Puglia   **28**/100

Distribution of Public Administrations with respect to the rating class

ND - Unavailable
F - Fallible
P - Poor
P+ - Weak
PP - Satisfactory
PP+ - Good
PPP - Very Good
PPP+ - Excellent
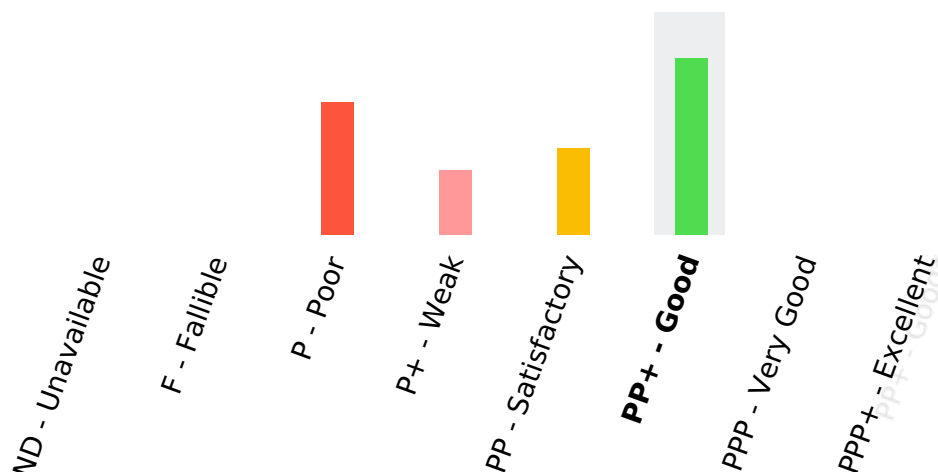
⚡ Strengths

- Per capita expenditure on transport and right to mobility

- Per capita expenditure on economic development and competitiveness

- Per capita expenditure on labour policies and vocational education

- Hospital migration

- Beds in residential healthcare facilities per 10k inhabitants

- Per capita territorial pharmaceutical expenditure

Weaknesses

- Landline high-speed internet access covering

- Integrated Home Care services

- Essential levels of care - prevention area
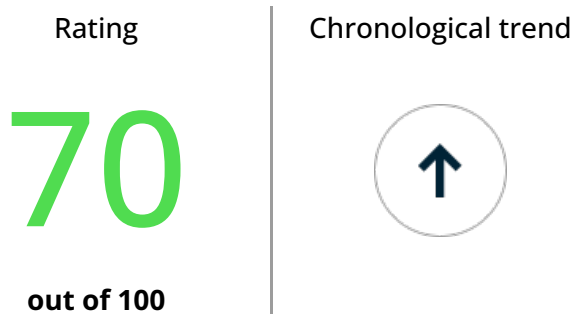
- Services guaranteed in time (priority class B)

INDICATORS OF THE MACRO-INDICATOR PUBLIC SERVICES AND RELATIONS WITH CITIZENS

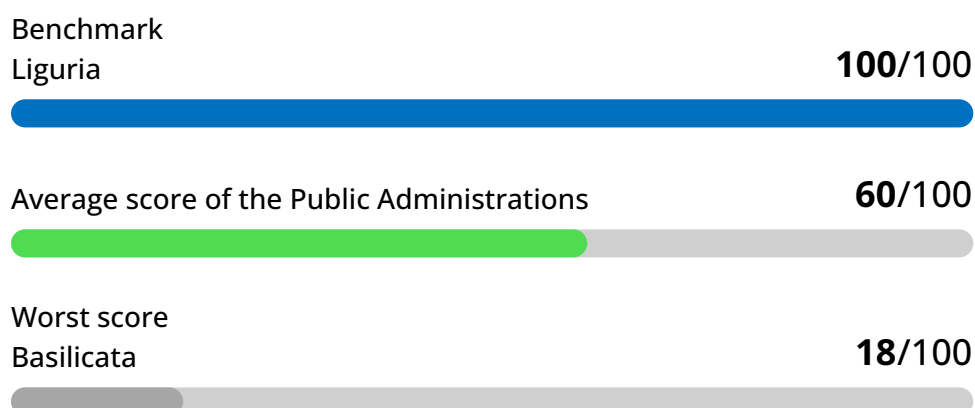| Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Landline high-speed internet access covering	%	12.3	High score for high values	1	🟥 Low
Per capita expenditure on transport and right to mobility	€ p.c.	547.5054	High score for high values	8	🟩🟩🟩 High
Per capita expenditure on economic development and competitiveness	€ p.c.	112.0566	High score for high values	8	🟩🟩🟩 High
Per capita expenditure on labour policies and vocational education	€ p.c.	265.8278	High score for high values	8	🟩🟩🟩 High
Hospital migration	%	4.6	High score for low values	8	🟩🟩🟩 High
Beds in residential healthcare facilities per 10k inhabitants	val./10.000 ab.	116.1	High score for high values	6	🟩🟩🟩 High
Integrated Home Care services	%	0.4	High score for high values	1	🟥 Low
Accredited private healthcare facilities per 10k inhabitants	val./10.000 ab.	2.7787	High score for low values	4	⬜⬜ Medium
Per capita territorial pharmaceutical expenditure	€ p.c.	7.4	High score for low values	6	🟩🟩🟩 High

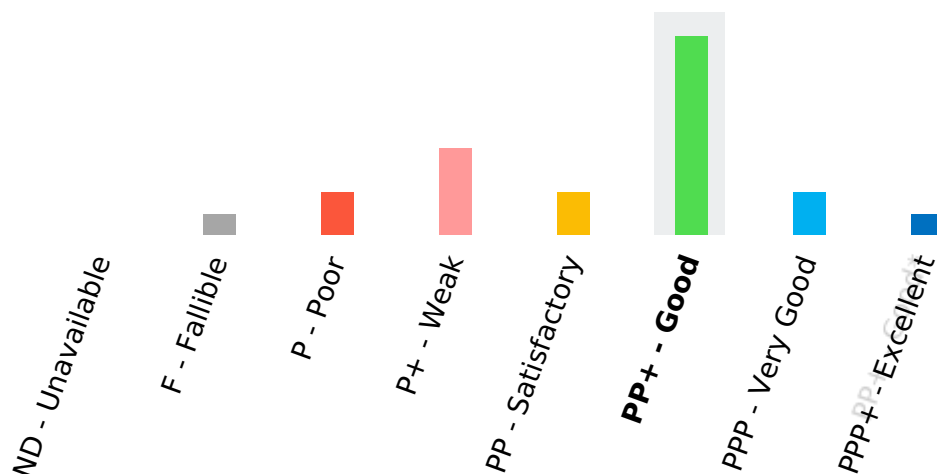| Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Essential levels of care - prevention area	absolute value	51.9688	High score for high values	1	🟥 Low
Essential levels of care - territorial area	absolute value	68.0472	High score for high values	4	⬛⬛ Medium
Essential levels of care - hospital area	absolute value	80.7468	High score for high values	4	⬛⬛ Medium
Services guaranteed in time (priority class B)	absolute value	0.0	High score for high values	1	🟥 Low

⑤ Public tenders and relations with suppliers

PP+ - Good

Rating	Chronological trend
70	↑
out of 100	

Benchmark score

Benchmark
Liguria **100**/100

Average score of the Public Administrations **60**/100

Worst score
Basilicata **18**/100

Distribution of Public Administrations with respect to the rating class

| ND - Unavailable | F - Fallible | P - Poor | P+ - Weak | PP - Satisfactory | **PP+ - Good** | PPP - Very Good | PPP+ - Excellent |

⚡ Strengths

- Timeliness of payments indicator
- Settlement of commercial debts incurred during the fiscal year
- Settlement of commercial debts incurred during previous years

Weaknesses

- Direct procurements on global public tenders - number
- Direct procurements on global public tenders - amount

INDICATORS OF THE MACRO-INDICATOR PUBLIC TENDERS AND RELATIONS WITH SUPPLIERS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Direct procurements on global public tenders - number	%	94.4737	High score for low values	1	▌ Low
Direct procurements on global public tenders - amount	%	38.0138	High score for low values	1	▌ Low
Timeliness of payments indicator	days	-5.56	High score for low values	20	▐▐▐ High
Per capita total amount of debts with suppliers	€ p.c.	1.1496	High score for low values	8	▐▐ Medium
Number of corporate creditor per 10k inhabitants	val./10.000 ab.	0.8814	High score for low values	8	▐▐ Medium
Settlement of commercial debts incurred during the fiscal year	%	88.56	High score for high values	16	▐▐▐ High
Settlement of commercial debts incurred during previous years	%	82.46	High score for high values	16	▐▐▐ High

(6) Environment

PP+ - Good

Rating	Chronological trend
66	↓
out of 100	

Benchmark score

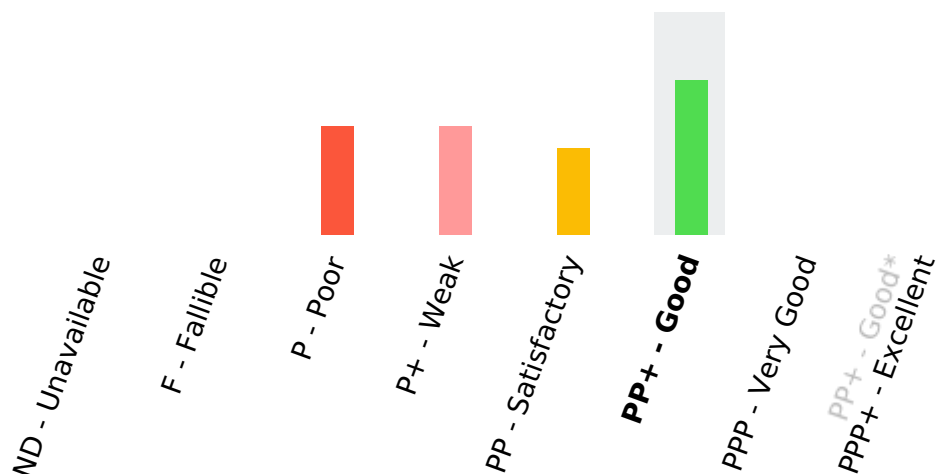Benchmark
Valle d'Aosta

69/100

Average score of the Public Administrations

51/100

Worst score
Liguria

32/100

Distribution of Public Administrations with respect to the rating class

ND - Unavailable
F - Fallible
P - Poor
P+ - Weak
PP - Satisfactory
PP+ - Good
PPP - Very Good
PPP+ - Excellent

⚡ **Strengths**

- Contaminated sites
- Urban waste disposal at landfill
- Soil waterproofing due to artificial covering
- Electricity consumption covered by renewable sources
- Per capita expenditure on sustainable development and environmental protection

Weaknesses

- Air quality - PM 2.5

INDICATORS OF THE MACRO-INDICATOR ENVIRONMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Air quality - PM 2.5	%	100.0	High score for low values	1	▌ Low
Land consumption	%	n.d.	High score for low values	0	N.A.
Contaminated sites	‰ inhabitants	0.3	High score for low values	10	▌▌▌ High
Urban waste disposal at landfill	%	1.4	High score for low values	10	▌▌▌ High
Soil waterproofing due to artificial covering	%	2.7	High score for low values	10	▌▌▌ High
Electricity consumption covered by renewable sources	%	192.7	High score for high values	12	▌▌▌ High
Population exposed to landslide risk	%	2.3	High score for low values	6	▌▌ Medium

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Population exposed to flood risk	%	9.8	High score for low values	5	▐▐ Medium
Per capita expenditure on sustainable development and environmental protection	€ p.c.	101.7674	High score for high values	12	▐▐▐ High