REP

Research Center on Public Entities   A company of **Fondazione Etica**

ADMINISTRATIVE CAPACITY INDEX

Regions 2023

P.A. Trento

Population
542,050

GDP per capita
€ 269,861.27

SYNTHETIC INDEX OF PUBLIC ADMINISTRATIVE CAPACITY

PP - Satisfactory

Rating

57
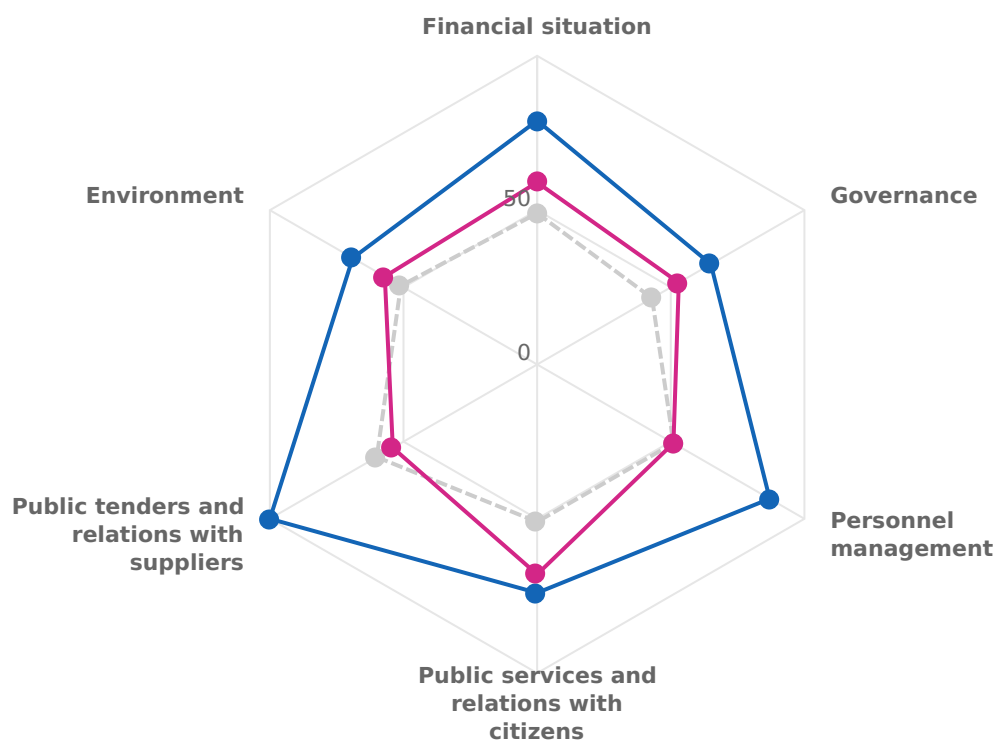
out of 100

Chronological trend
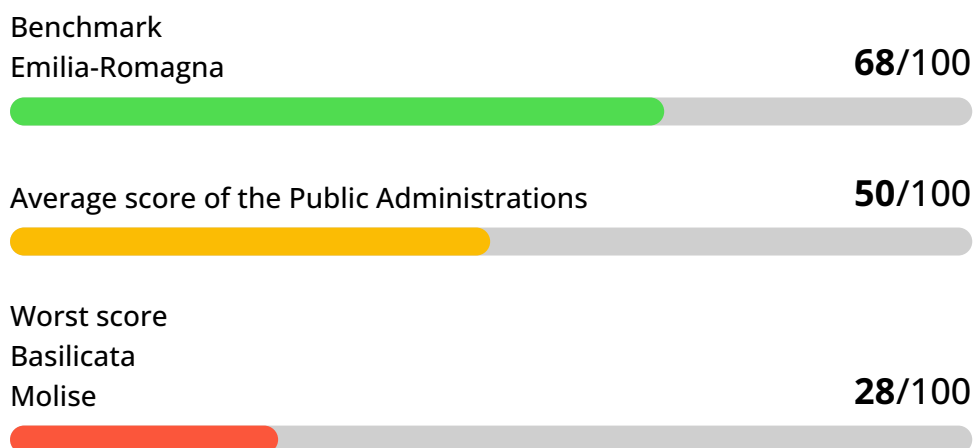
↑

Benchmark score

Benchmark
Emilia-Romagna
68/100

Average score of the Public Administrations
50/100

Worst score
Basilicata
Molise
28/100

Distribution of Public Administrations with respect to the rating class

ND - Unavailable

F - Fallible

P - Poor

P+ - Weak

PP - Satisfactory

PP+ - Good

PPP - Very Good

PPP+ - Excellent
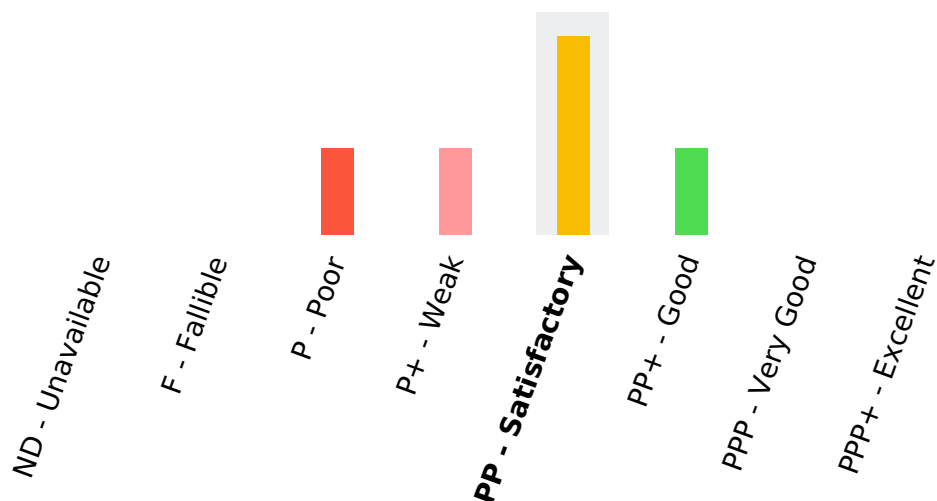
Administrative capacity: summary of the 6 macro-indicators

- ● **Score of the Public Administration**
- ● **Benchmark Public Administration for each macro-area**
- ● **Average score of Public Administrations assessed**

Financial situation

Governance

Personnel management

Public services and relations with citizens

Public tenders and relations with suppliers

Environment

50

0

(1) Financial situation

PP - Satisfactory

Rating

59

out of 100

Chronological trend

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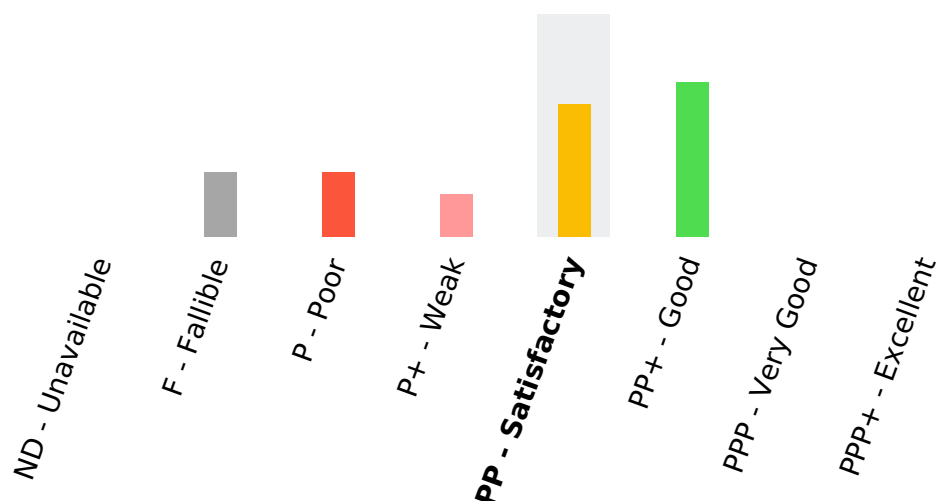**Benchmark score**

Benchmark
Emilia-Romagna

79/100

Average score of the Public Administrations

49/100

Worst score
Sicilia
Molise

6/100

Distribution of Public Administrations with respect to the rating class

| ND - Unavailable | F - Fallible | P - Poor | P+ - Weak | **PP - Satisfactory** | PP+ - Good | PPP - Very Good | PPP+ - Excellent |

⚡ Strengths

- Financial autonomy
- Collection capacity
- Per capita debt from financing
- Coverage of current expenditure and loan repayments through current revenues
- Capital account expenditure financed by loans and bonds

Weaknesses

- Financial pressure per capita
- Spending rigidity
- New liabilities generated in the current period on the current accumulated liabilities
- Deficit/surplus on health expenditure per capita

INDICATORS OF THE MACRO-INDICATOR FINANCIAL SITUATION

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Financial autonomy	%	94.0294	High score for high values	8	🟩🟩🟩 High
Financial pressure per capita	€ p.c.	8,816.3699	High score for low values	1	🟥 Low
Collection capacity	%	95.7583	High score for high values	10	🟩🟩🟩 High
Spending capacity	%	78.9959	High score for high values	5	⬛⬛ Medium
Spending rigidity	%	14.5759	High score for low values	1	🟥 Low
Per capita debt from financing	€ p.c.	154.7703	High score for low values	8	🟩🟩🟩 High
Off-budget debts recognized and financed	%	0.03	High score for low values	4	⬛⬛ Medium

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Coverage of current expenditure and loan repayments through current revenues	%	132.3245	High score for high values	8	▮▮▮ High
New liabilities generated in the current period on the current accumulated liabilities	%	78.8296	High score for low values	1	▮ Low
Capital account expenditure financed by loans and bonds	%	0.0	High score for low values	8	▮▮▮ High
Deficit/surplus on health expenditure per capita	€ p.c.	-440.7012	High score for high values	1	▮ Low
EU funds management - effected payments	%	68.0	High score for high values	4	▮▮ Medium

(2) Governance

PP - Satisfactory

Rating	Chronological trend

53

out of 100

↓

Benchmark score

Benchmark
Emilia-Romagna **65**/100

Average score of the Public Administrations **43**/100

Worst score
Molise **21**/100

Distribution of Public Administrations with respect to the rating class

ND - Unavailable | F - Fallible | P - Poor | P+ - Weak | **PP - Satisfactory** | PP+ - Good | PPP - Very Good | PPP+ - Excellent
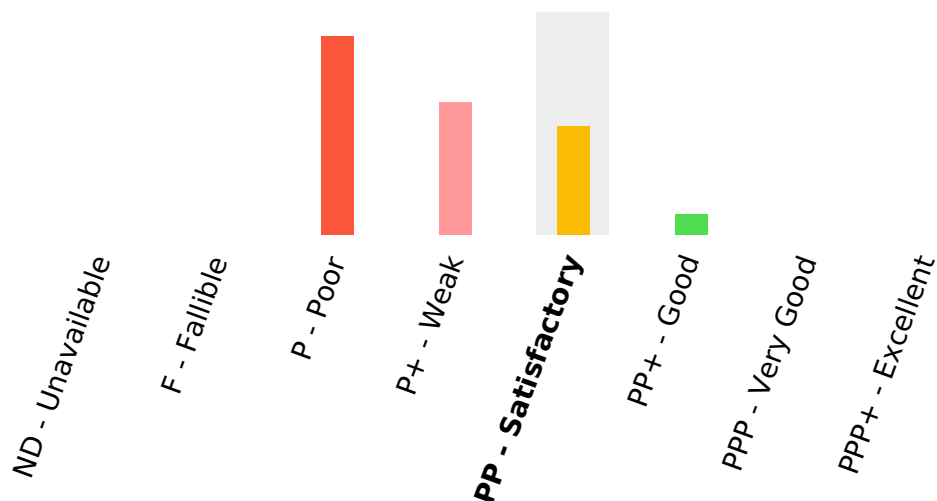
Strengths

- Working from home (WFH)
- Subsidiary companies
- Anti-corruption measures undertaken
- Average completion time for public works

Weaknesses

- E- Government
- Performance
- Public Real Estate properties - management
- Compliance with public works supervision

INDICATORS OF THE MACRO-INDICATOR GOVERNANCE

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
E- Government	absolute value	110.0	High score for high values	1	▌ Low
Degree of digitalization	absolute value	0.93	High score for high values	4	▌▌ Medium
Performance	absolute value	0.0	High score for high values	1	▌ Low
Working from home (WFH)	absolute value	111.0	High score for high values	8	▌▌▌ High
Public Real Estate properties - report	absolute value	110.0	High score for high values	4	▌▌ Medium
Public Real Estate properties - management	€ p.c.	-19.356	High score for high values	1	▌ Low
Subsidiary companies	absolute value	130.0	High score for high values	8	▌▌▌ High
Anti-corruption measures undertaken	absolute value	10.0	High score for high values	10	▌▌▌ High
Service outsourcing	%	3.6	High score for low values	5	▌▌ Medium
Efficiency indicator - reporting	absolute value	10.0	High score for high values	3	▌▌ Medium
Efficiency indicator - timing supervision	absolute value	10.0	High score for high values	3	▌▌ Medium
Average completion time for public works	mean value	0.8792	High score for low values	4	▌▌▌ High

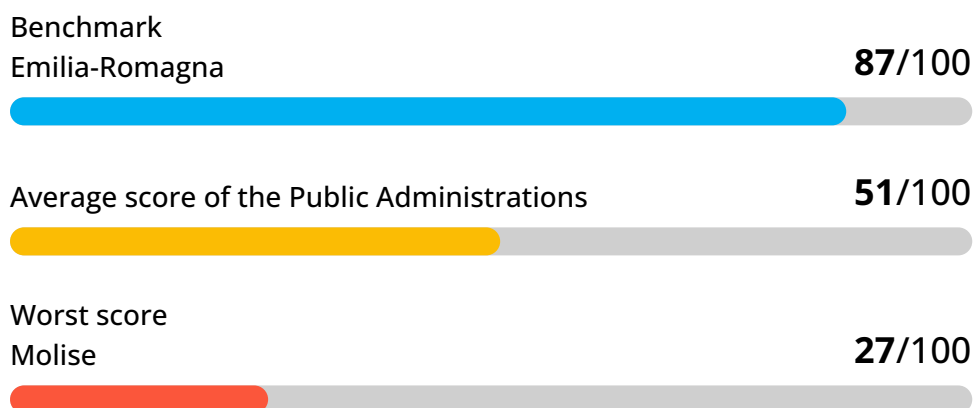| Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Compliance with public works supervision	%	28.0	High score for high values	1	▌ Low

③ Personnel management

PP - Satisfactory

Rating	Chronological trend
51	↑
out of 100	

Benchmark score

Benchmark
Emilia-Romagna   **87**/100

Average score of the Public Administrations   **51**/100

Worst score
Molise   **27**/100

Distribution of Public Administrations with respect to the rating class

Bar chart with categories: ND - Unavailable, F - Fallible, P - Poor, P+ - Weak, **PP - Satisfactory**, PP+ - Good, PPP - Very Good, PPP+ - Excellent
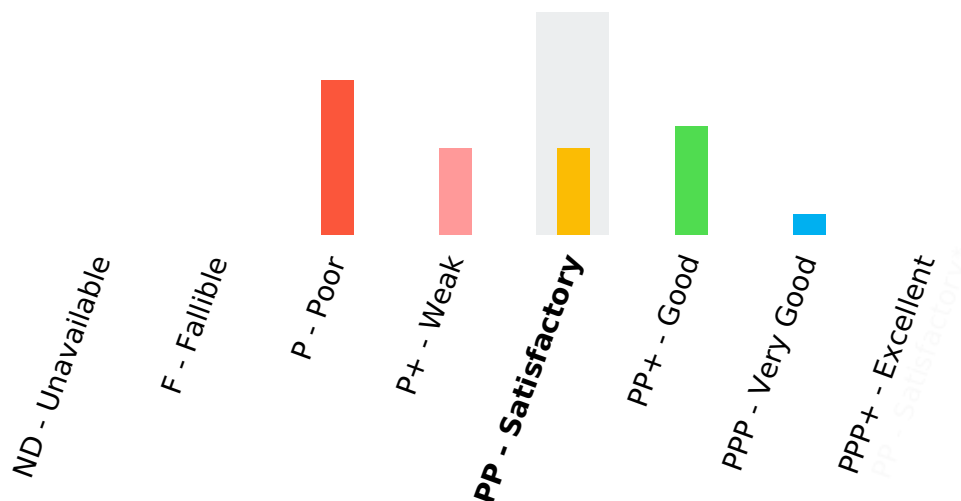
⚡ Strengths	🚫 Weaknesses
● Average age	● Per capita personnel expenditure
● Personnel with a degree on total personnel	● Personnel with a permanent contract per 1,000 inhabitants
● Average of training days	● Personnel with fixed-term contract on total personnel
● Total managers on total personnel	● Average days of absence (except holidays and training)
● Degree of differentiation of bonus paid to managers	● Women managers on total managers

INDICATORS OF THE MACRO-INDICATOR PERSONNEL MANAGEMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Per capita personnel expenditure	€ p.c.	1,407.5792	High score for low values	1	▌ Low
Personnel with a permanent contract per 1,000 inhabitants	val./1.000 ab.	29.0287	High score for low values	1	▌ Low
Personnel with fixed-term contract on total personnel	%	10.4876	High score for low values	1	▌ Low
Average age	years	49.4045	High score for low values	10	▮▮▮ High
Personnel with a degree on total personnel	%	56.1614	High score for high values	8	▮▮▮ High
Average days of absence (except holidays and training)	days per person	18.7935	High score for low values	1	▌ Low
Average of training days	days	0.8404	High score for high values	10	▮▮▮ High
Total managers on total personnel	%	0.5529	High score for low values	10	▮▮▮ High
Women managers on total managers	%	31.0345	High score for high values	1	▌ Low

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Provided bonus out of allocated ones to managers	%	n.d.	High score for low values	0	N.A.
Degree of differentiation of bonus paid to managers	variance	174.4233	High score for high values	8	High

![REP - Research Center on Public Entities - A company of Fondazione Etica]

(4) Public services and relations with citizens

PP+ - Good

Rating

68

out of 100

Chronological trend

↑

Benchmark score

Benchmark
Toscana
74/100

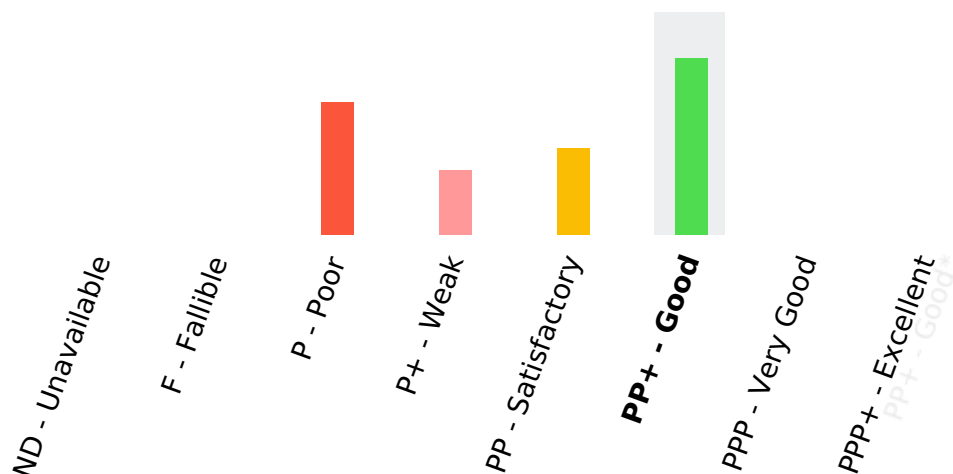Average score of the Public Administrations
51/100

Worst score
Puglia
28/100

Distribution of Public Administrations with respect to the rating class

Strengths

- Landline high-speed internet access covering
- Per capita expenditure on transport and right to mobility
- Per capita expenditure on economic development and competitiveness
- Per capita expenditure on labour policies and vocational education
- Beds in residential healthcare facilities per 10k inhabitants
- Essential levels of care - prevention area
- Essential levels of care - hospital area

Weaknesses

- Hospital migration
- Accredited private healthcare facilities per 10k inhabitants
- Services guaranteed in time (priority class B)

INDICATORS OF THE MACRO-INDICATOR PUBLIC SERVICES AND RELATIONS WITH CITIZENS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Landline high-speed internet access covering	%	52.2	High score for high values	8	High
Per capita expenditure on transport and right to mobility	€ p.c.	265.2742	High score for high values	8	High
Per capita expenditure on economic development and competitiveness	€ p.c.	42.4714	High score for high values	8	High
Per capita expenditure on labour policies and vocational education	€ p.c.	173.5651	High score for high values	8	High
Hospital migration	%	13.1	High score for low values	1	Low
Beds in residential healthcare facilities per 10k inhabitants	val./10.000 ab.	147.0	High score for high values	6	High
Integrated Home Care services	%	3.1	High score for high values	4	Medium
Accredited private healthcare facilities per 10k inhabitants	val./10.000 ab.	3.0686	High score for low values	1	Low
Per capita territorial pharmaceutical expenditure	€ p.c.	10.2	High score for low values	3	Medium

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Essential levels of care - prevention area	absolute value	92.5505	High score for high values	8	▋▋▋ High
Essential levels of care - territorial area	absolute value	79.3302	High score for high values	4	▋▋ Medium
Essential levels of care - hospital area	absolute value	96.5208	High score for high values	8	▋▋▋ High
Services guaranteed in time (priority class B)	absolute value	0.0	High score for high values	1	▋ Low

⑤ Public tenders and relations with suppliers

PP - Satisfactory

Rating	Chronological trend
54	↑
out of 100	

Benchmark score

Benchmark
Liguria   **100**/100

Average score of the Public Administrations   **60**/100
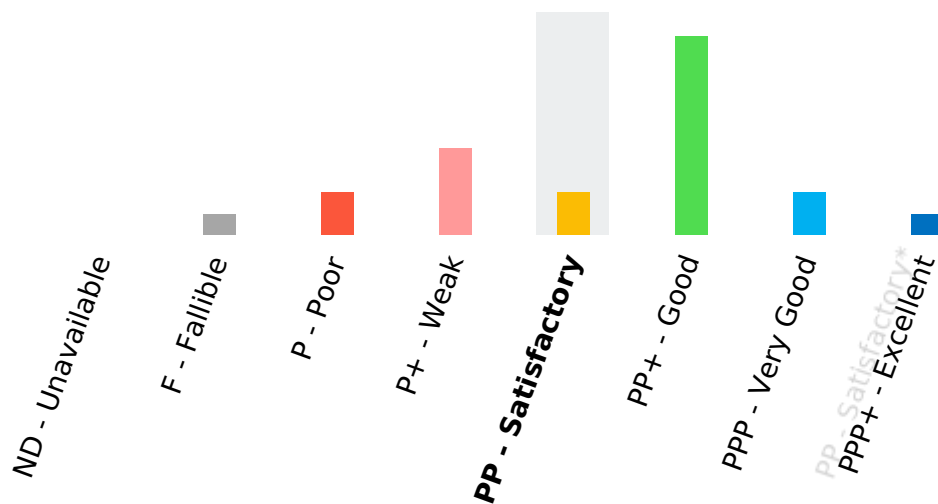
Worst score
Basilicata   **18**/100

Distribution of Public Administrations with respect to the rating class

ND - Unavailable
F - Fallible
P - Poor
P+ - Weak
PP - Satisfactory
PP+ - Good
PPP - Very Good
PPP+ - Excellent
PP - Satisfactory*

⚡ **Strengths**

- Timeliness of payments indicator

🚫 **Weaknesses**

- Number of corporate creditor per 10k inhabitants

INDICATORS OF THE MACRO-INDICATOR PUBLIC TENDERS AND RELATIONS WITH SUPPLIERS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Direct procurements on global public tenders - number	%	68.7699	High score for low values	4	Medium
Direct procurements on global public tenders - amount	%	15.4618	High score for low values	4	Medium
Timeliness of payments indicator	days	-8.48	High score for low values	20	High
Per capita total amount of debts with suppliers	€ p.c.	10.535	High score for low values	8	Medium
Number of corporate creditor per 10k inhabitants	val./10.000 ab.	6.623	High score for low values	2	Low
Settlement of commercial debts incurred during the fiscal year	%	78.89	High score for high values	8	Medium
Settlement of commercial debts incurred during previous years	%	54.83	High score for high values	8	Medium

(6) Environment

PP - Satisfactory

Rating	Chronological trend

57

out of 100

↓

Benchmark score

Benchmark
Valle d'Aosta   **69**/100

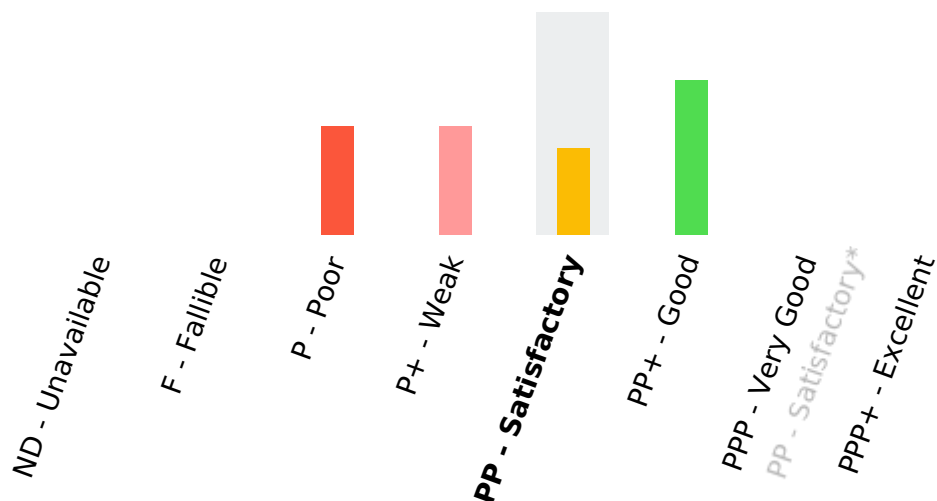Average score of the Public Administrations   **51**/100

Worst score
Liguria   **32**/100

Distribution of Public Administrations with respect to the rating class

Rating classes (bar chart labels, left to right):
- ND - Unavailable
- F - Fallible
- P - Poor
- P+ - Weak
- **PP - Satisfactory**
- PP+ - Good
- PPP - Very Good
- PP - Satisfactory*
- PPP+ - Excellent

⚡ Strengths

- Contaminated sites
- Soil waterproofing due to artificial covering
- Electricity consumption covered by renewable sources
- Per capita expenditure on sustainable development and environmental protection

Weaknesses

- Air quality - PM 2.5
- Population exposed to flood risk

INDICATORS OF THE MACRO-INDICATOR ENVIRONMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Air quality - PM 2.5	%	100.0	High score for low values	1	▌ Low
Land consumption	%	n.d.	High score for low values	0	N.A.
Contaminated sites	‰ inhabitants	0.6	High score for low values	10	▌▌▌ High
Urban waste disposal at landfill	%	18.1	High score for low values	5	▌▌ Medium
Soil waterproofing due to artificial covering	%	3.5	High score for low values	10	▌▌▌ High
Electricity consumption covered by renewable sources	%	103.3	High score for high values	12	▌▌▌ High
Population exposed to landslide risk	%	2.0	High score for low values	6	▌▌ Medium

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Population exposed to flood risk	%	25.9	High score for low values	1	🟥 Low
Per capita expenditure on sustainable development and environmental protection	€ p.c.	74.6351	High score for high values	12	🟩🟩🟩 High