REP

Research Center on Public Entities   A company of **Fondazione Etica**

ADMINISTRATIVE CAPACITY INDEX

**Regions
data collection 2023**

Valle d'Aosta

Population
122,955

GDP per capita
€ 43,776.18
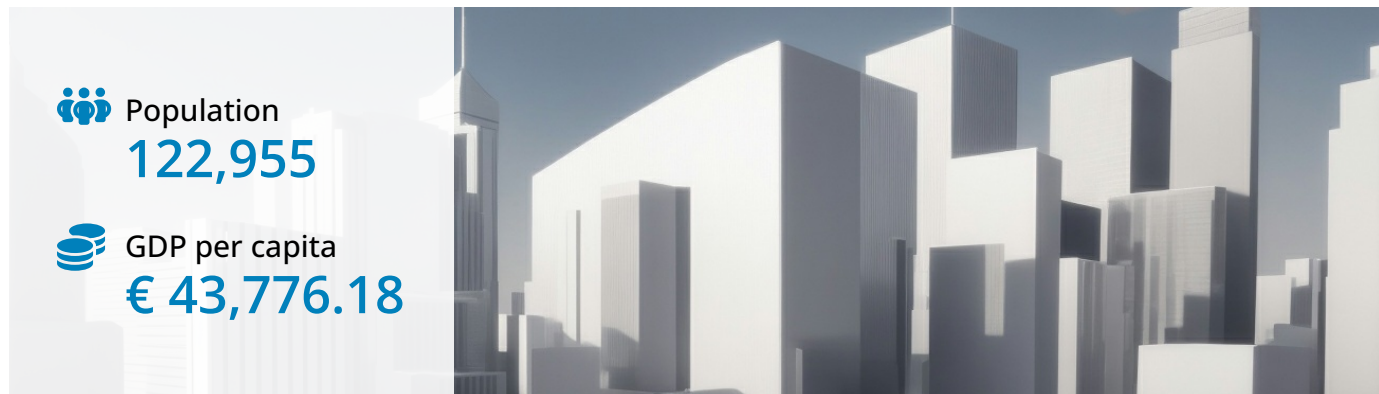
SYNTHETIC INDEX OF PUBLIC ADMINISTRATIVE CAPACITY

PP - Satisfactory

Rating

51

out of 100

Chronological trend
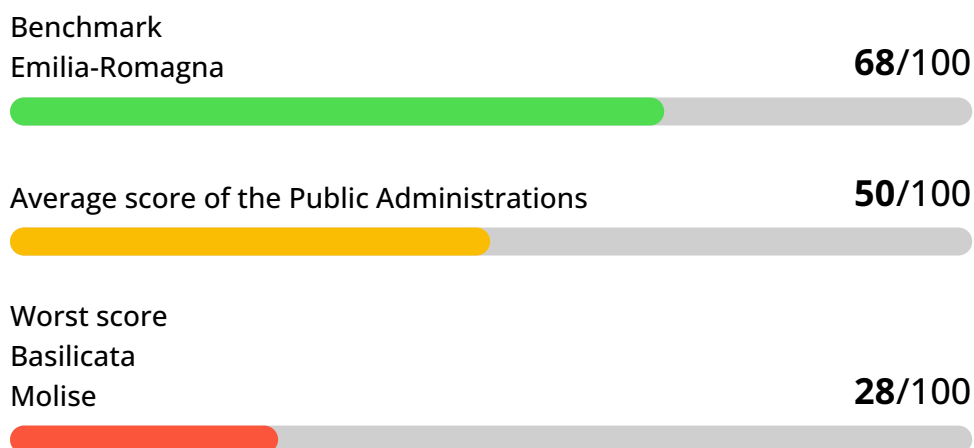
↑

Benchmark score

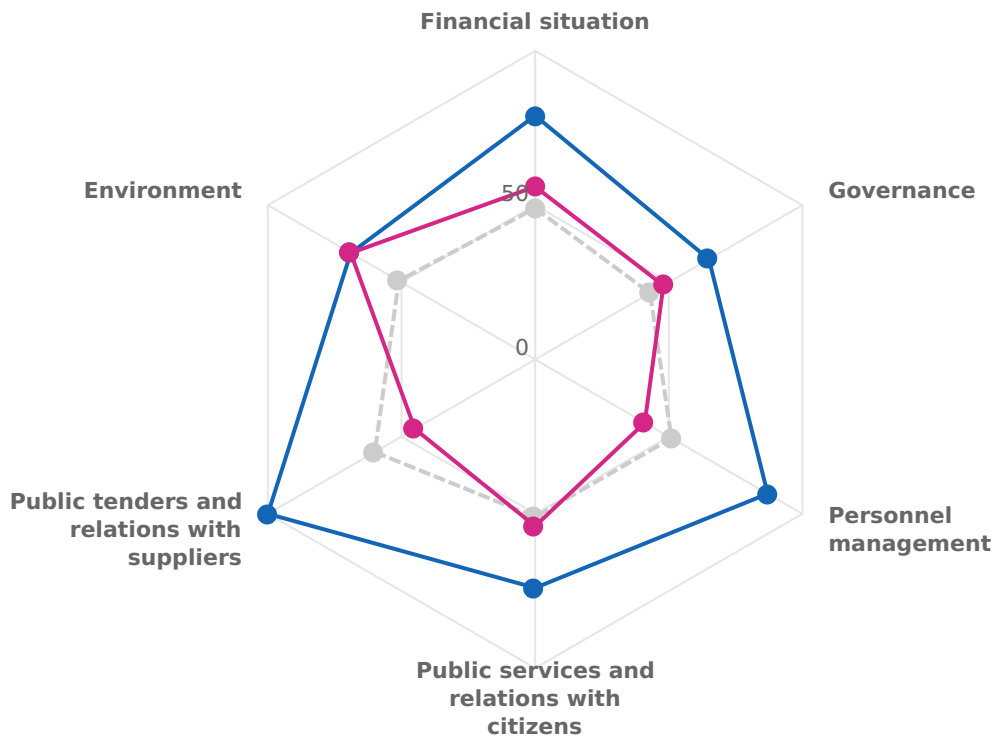Benchmark
Emilia-Romagna   **68**/100

Average score of the Public Administrations   **50**/100

Worst score
Basilicata
Molise   **28**/100

Distribution of Public Administrations with respect to the rating class

ND - Unavailable

F - Fallible

P - Poor

P+ - Weak

PP - Satisfactory

PP+ - Good

PPP - Very Good

PPP+ - Excellent
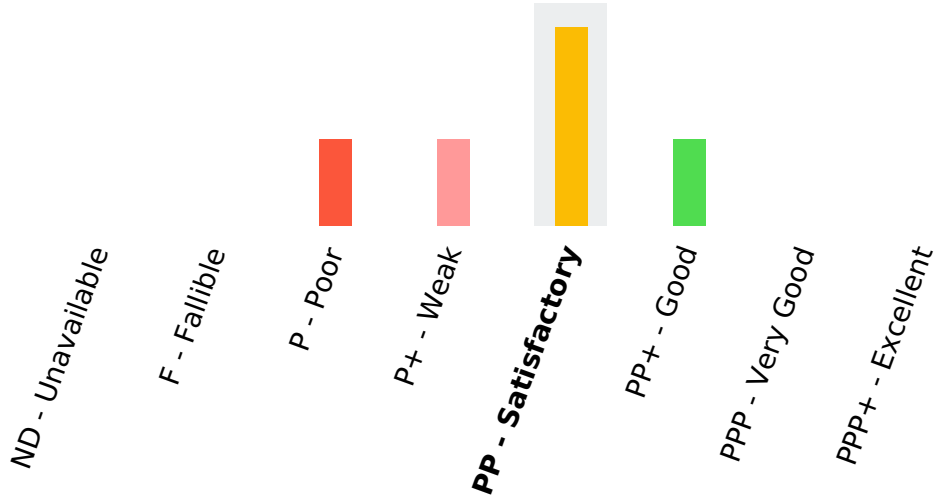
Administrative capacity: summary of the 6 macro-indicators

- **Score of the Public Administration**
- **Benchmark Public Administration for each macro-area**
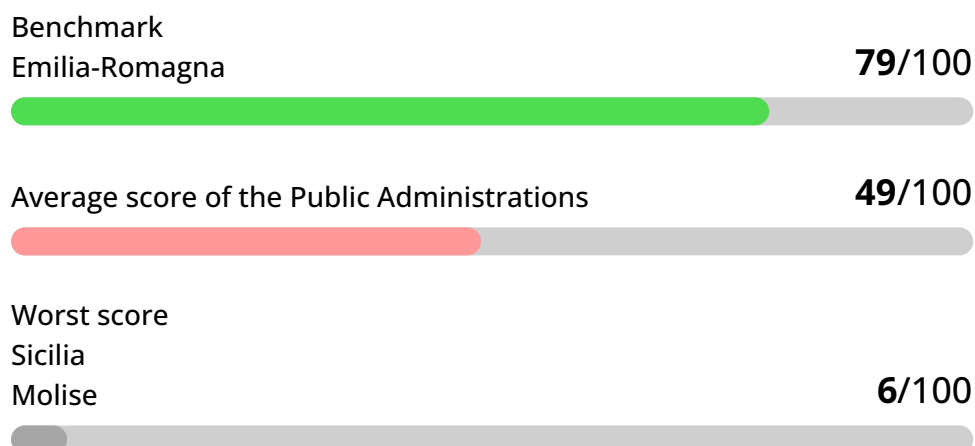- **Average score of Public Administrations assessed**

Financial situation

Governance

Personnel management

Public services and relations with citizens

Public tenders and relations with suppliers

Environment

50

0

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(1) Financial situation

PP - Satisfactory

Rating

56

out of 100

Chronological trend

↓

Benchmark score

Benchmark
Emilia-Romagna   **79**/100

Average score of the Public Administrations   **49**/100

Worst score
Sicilia
Molise   **6**/100

Distribution of Public Administrations with respect to the rating class

ND - Unavailable
F - Fallible
P - Poor
P+ - Weak
PP - Satisfactory
PP+ - Good
PPP - Very Good
PPP+ - Excellent
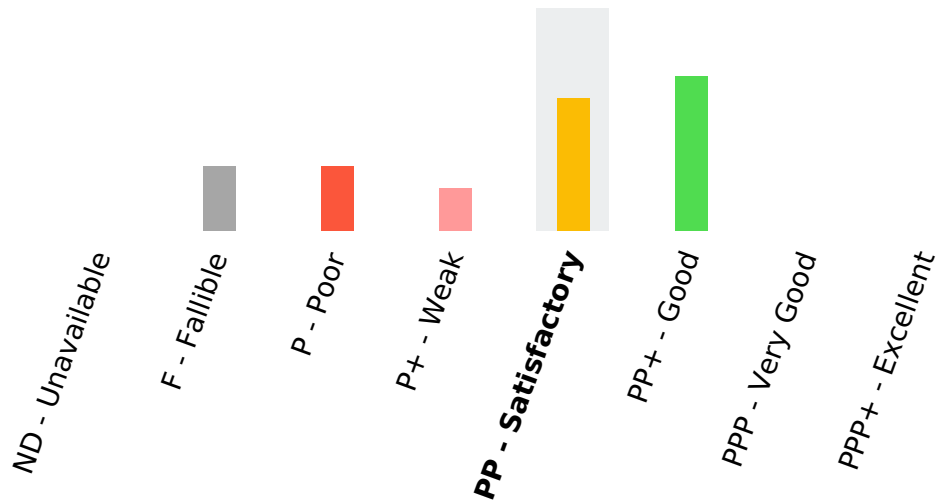
Strengths

- Financial autonomy
- Spending capacity
- Coverage of current expenditure and loan repayments through current revenues
- Capital account expenditure financed by loans and bonds
- EU funds management - effected payments

Weaknesses

- Financial pressure per capita
- Spending rigidity
- Per capita debt from financing
- New liabilities generated in the current period on the current accumulated liabilities
- Deficit/surplus on health expenditure per capita

INDICATORS OF THE MACRO-INDICATOR FINANCIAL SITUATION

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Financial autonomy	%	94.6429	High score for high values	8	▮▮▮ High
Financial pressure per capita	€ p.c.	11,564.221	High score for low values	1	▮ Low
Collection capacity	%	78.7671	High score for high values	5	▮▮ Medium
Spending capacity	%	90.604	High score for high values	10	▮▮▮ High
Spending rigidity	%	16.7483	High score for low values	1	▮ Low
Per capita debt from financing	€ p.c.	1,183.0344	High score for low values	1	▮ Low
Off-budget debts recognized and financed	%	0.03	High score for low values	4	▮▮ Medium

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Coverage of current expenditure and loan repayments through current revenues	%	129.7283	High score for high values	8	🟩🟩🟩 High
New liabilities generated in the current period on the current accumulated liabilities	%	84.642	High score for low values	1	🟥 Low
Capital account expenditure financed by loans and bonds	%	0.0	High score for low values	8	🟩🟩🟩 High
Deficit/surplus on health expenditure per capita	€ p.c.	-328.8179	High score for high values	1	🟥 Low
EU funds management - effected payments	%	111.0	High score for high values	8	🟩🟩🟩 High

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(**2**) **Governance**

P+ - Weak

Rating

48

out of 100

Chronological trend
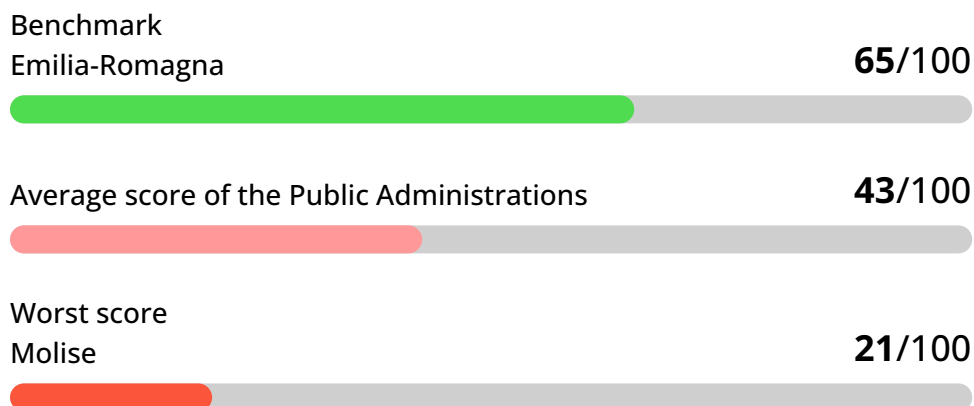
↑

Benchmark score

Benchmark
Emilia-Romagna   **65**/100

Average score of the Public Administrations   **43**/100

Worst score
Molise   **21**/100

Distribution of Public Administrations with respect to the rating class

| ND - Unavailable | F - Fallible | P - Poor | **P+ - Weak** | PP - Satisfactory | PP+ - Good | PPP - Very Good | PPP+ - Excellent |
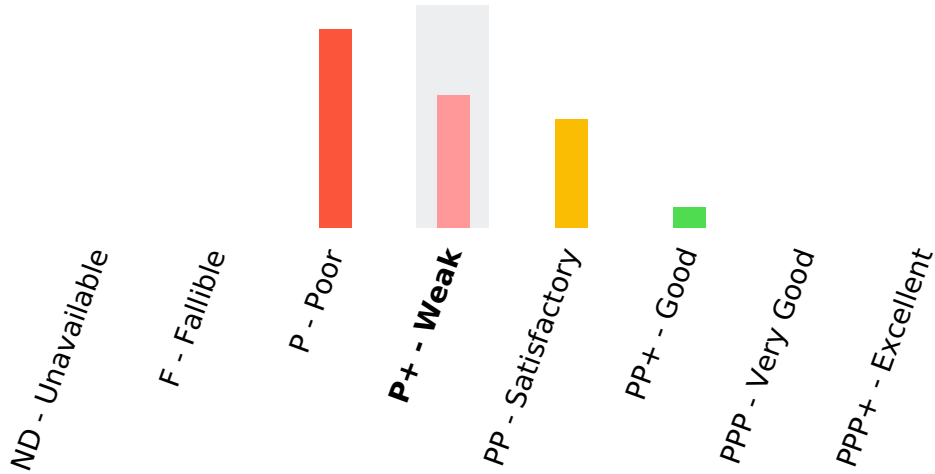
Strengths

- Public Real Estate properties - report
- Anti-corruption measures undertaken
- Average completion time for public works

Weaknesses

- Public Real Estate properties - management
- Service outsourcing
- Compliance with public works supervision

INDICATORS OF THE MACRO-INDICATOR GOVERNANCE

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
E- Government	absolute value	104.0	High score for high values	4	▌▌ Medium
Degree of digitalization	absolute value	1.41	High score for high values	4	▌▌ Medium
Performance	absolute value	110.0	High score for high values	4	▌▌ Medium
Working from home (WFH)	absolute value	101.0	High score for high values	4	▌▌ Medium
Public Real Estate properties - report	absolute value	111.0	High score for high values	8	▌▌▌ High
Public Real Estate properties - management	€ p.c.	-22.8817	High score for high values	1	▌ Low
Subsidiary companies	absolute value	100.0	High score for high values	4	▌▌ Medium
Anti-corruption measures undertaken	absolute value	9.9	High score for high values	10	▌▌▌ High
Service outsourcing	%	6.54	High score for low values	1	▌ Low
Efficiency indicator - reporting	absolute value	n.d.	High score for high values	0	N.A.
Efficiency indicator - timing supervision	absolute value	10.0	High score for high values	3	▌▌ Medium
Average completion time for public works	mean value	0.8484	High score for low values	4	▌▌▌ High

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Compliance with public works supervision	%	3.0	High score for high values	1	▌ Low

③ Personnel management

P+ - Weak

Rating	Chronological trend
41 out of 100	↓
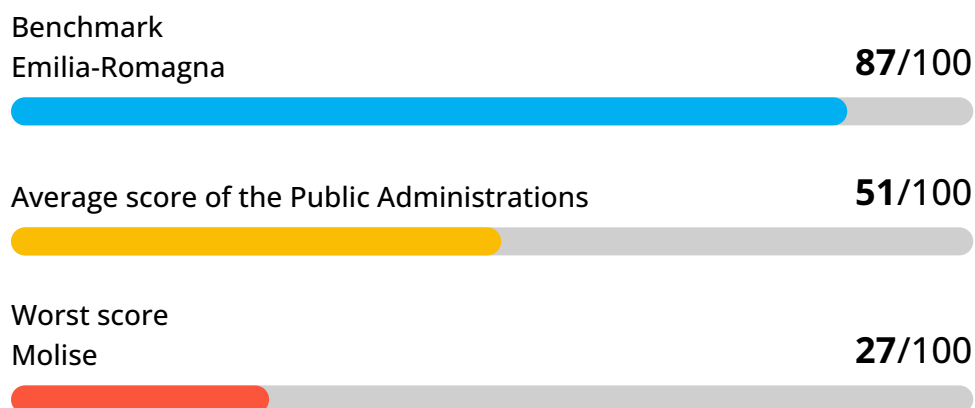
Benchmark score

Benchmark
Emilia-Romagna   **87**/100

Average score of the Public Administrations   **51**/100

Worst score
Molise   **27**/100

Distribution of Public Administrations with respect to the rating class

ND - Unavailable

F - Fallible

P - Poor

P+ - Weak

PP - Satisfactory

PP+ - Good

PPP - Very Good

PPP+ - Excellent
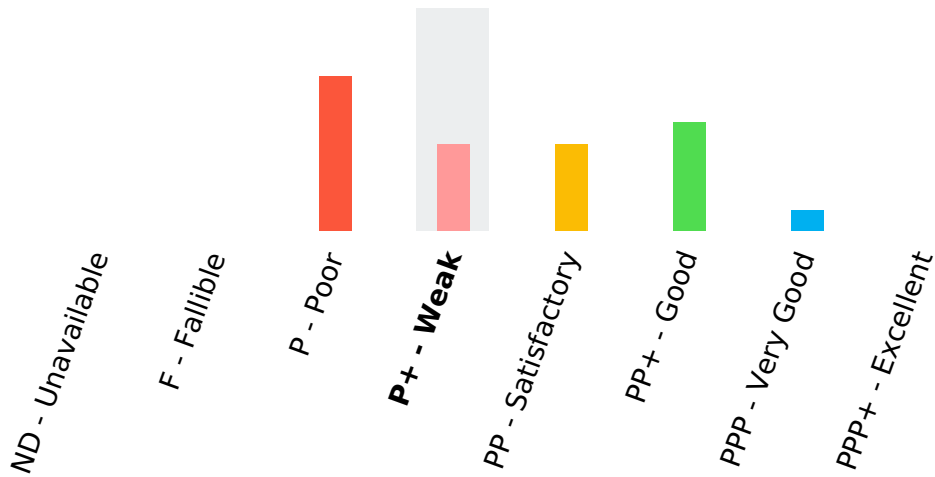
Strengths

- Average age
- Provided bonus out of allocated ones to managers

Weaknesses

- Per capita personnel expenditure
- Personnel with a permanent contract per 1,000 inhabitants
- Personnel with fixed-term contract on total personnel
- Personnel with a degree on total personnel
- Women managers on total managers

INDICATORS OF THE MACRO-INDICATOR PERSONNEL MANAGEMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Per capita personnel expenditure	€ p.c.	1,887.7055	High score for low values	1	🔴 Low
Personnel with a permanent contract per 1,000 inhabitants	val./1.000 ab.	20.9345	High score for low values	1	🔴 Low
Personnel with fixed-term contract on total personnel	%	7.5736	High score for low values	1	🔴 Low
Average age	years	51.1173	High score for low values	10	🟩 High
Personnel with a degree on total personnel	%	29.2929	High score for high values	1	🔴 Low
Average days of absence (except holidays and training)	days per person	17.2032	High score for low values	4	⬛ Medium
Average of training days	days	0.5269	High score for high values	5	⬛ Medium
Total managers on total personnel	%	4.1958	High score for low values	5	⬛ Medium
Women managers on total managers	%	37.037	High score for high values	1	🔴 Low

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Provided bonus out of allocated ones to managers	%	91.0057	High score for low values	8	🟩🟩🟩 High
Degree of differentiation of bonus paid to managers	variance	154.2896	High score for high values	4	⬛⬛ Medium

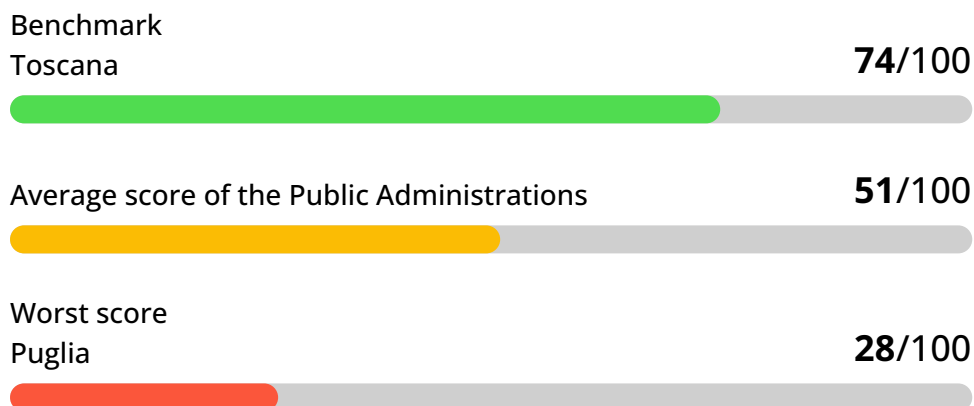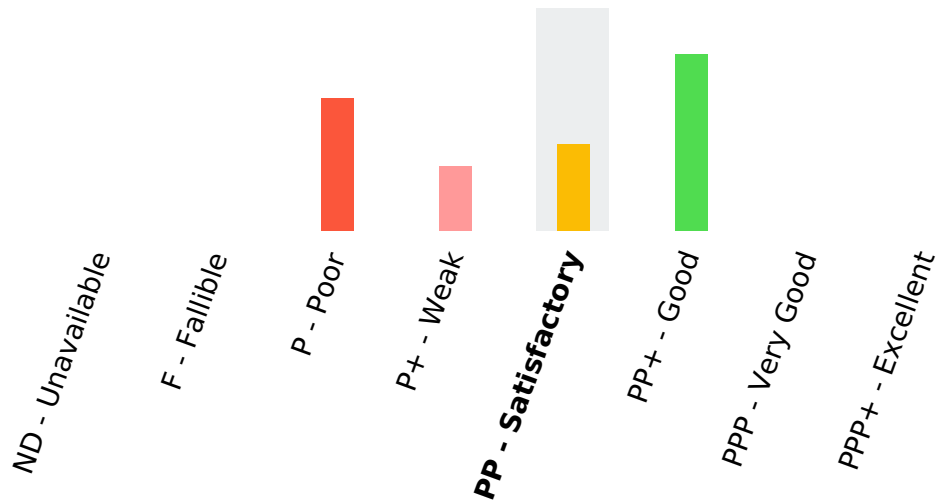## (4) Public services and relations with citizens

PP - Satisfactory

Rating

54

out of 100

Chronological trend

↑

Benchmark score

Benchmark
Toscana   **74**/100

Average score of the Public Administrations   **51**/100

Worst score
Puglia   **28**/100

Distribution of Public Administrations with respect to the rating class

Rating classes (left to right):
- ND - Unavailable
- F - Fallible
- P - Poor
- P+ - Weak
- **PP - Satisfactory**
- PP+ - Good
- PPP - Very Good
- PPP+ - Excellent

Strengths

- Per capita expenditure on transport and right to mobility
- Per capita expenditure on economic development and competitiveness
- Per capita expenditure on labour policies and vocational education
- Beds in residential healthcare facilities per 10k inhabitants
- Per capita territorial pharmaceutical expenditure
- Services guaranteed in time (priority class B)

Weaknesses

- Landline high-speed internet access covering
- Hospital migration
- Integrated Home Care services
- Essential levels of care - prevention area
- Essential levels of care - territorial area
- Essential levels of care - hospital area

INDICATORS OF THE MACRO-INDICATOR PUBLIC SERVICES AND RELATIONS WITH CITIZENS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Landline high-speed internet access covering	%	29.8	High score for high values	1	▮ Low
Per capita expenditure on transport and right to mobility	€ p.c.	469.9565	High score for high values	8	▮▮▮ High
Per capita expenditure on economic development and competitiveness	€ p.c.	96.9553	High score for high values	8	▮▮▮ High
Per capita expenditure on labour policies and vocational education	€ p.c.	105.49	High score for high values	8	▮▮▮ High
Hospital migration	%	15.4	High score for low values	1	▮ Low
Beds in residential healthcare facilities per 10k inhabitants	val./10.000 ab.	109.8	High score for high values	6	▮▮▮ High
Integrated Home Care services	%	0.4	High score for high values	1	▮ Low
Accredited private healthcare facilities per 10k inhabitants	val./10.000 ab.	2.2698	High score for low values	4	▮▮ Medium
Per capita territorial pharmaceutical expenditure	€ p.c.	8.5	High score for low values	6	▮▮▮ High

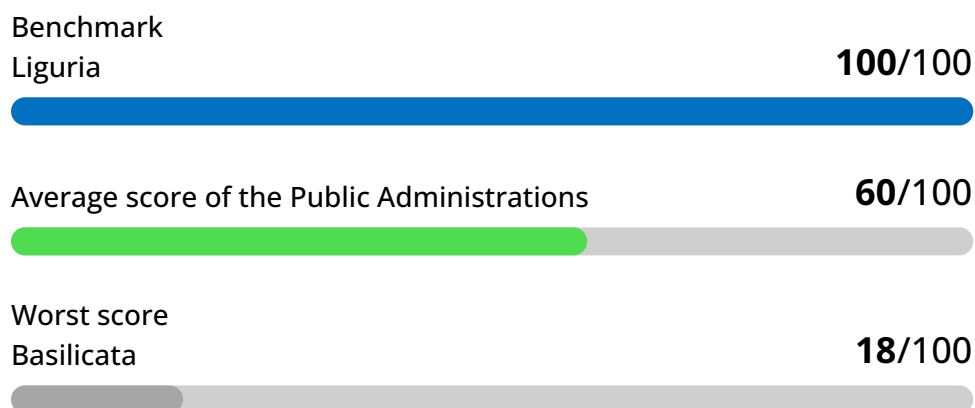| Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Essential levels of care - prevention area	absolute value	45.3053	High score for high values	1	▮ Low
Essential levels of care - territorial area	absolute value	49.311	High score for high values	1	▮ Low
Essential levels of care - hospital area	absolute value	52.5873	High score for high values	1	▮ Low
Services guaranteed in time (priority class B)	absolute value	100.0	High score for high values	8	▮▮▮ High

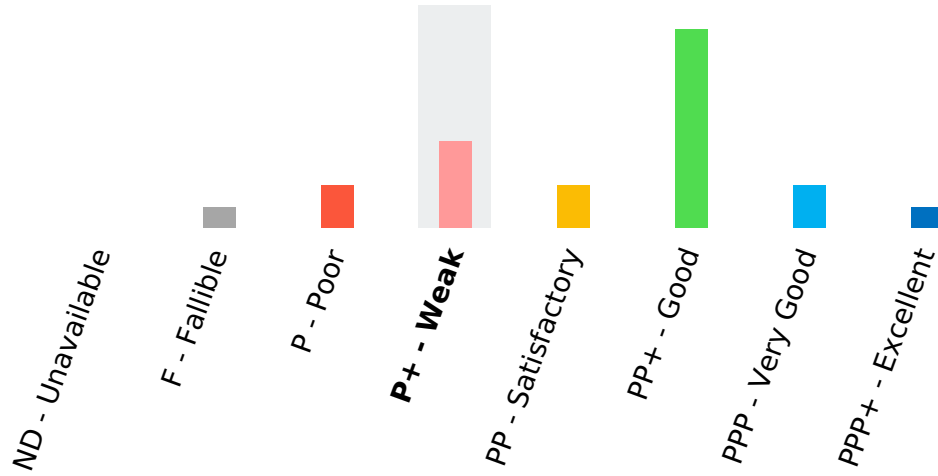## ⑤ Public tenders and relations with suppliers

P+ - Weak

Rating	Chronological trend
45 out of 100	↑

Benchmark score

Benchmark
Liguria   **100**/100

Average score of the Public Administrations   **60**/100

Worst score
Basilicata   **18**/100

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Distribution of Public Administrations with respect to the rating class

ND - Unavailable

F - Fallible

P - Poor

P+ - Weak

PP - Satisfactory

PP+ - Good

PPP - Very Good

PPP+ - Excellent

Strengths

- Timeliness of payments indicator

Weaknesses

- Direct procurements on global public tenders - number

- Per capita total amount of debts with suppliers

- Number of corporate creditor per 10k inhabitants

INDICATORS OF THE MACRO-INDICATOR PUBLIC TENDERS AND RELATIONS WITH SUPPLIERS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Direct procurements on global public tenders - number	%	90.4448	High score for low values	1	▮ Low
Direct procurements on global public tenders - amount	%	27.662	High score for low values	4	▮▮ Medium
Timeliness of payments indicator	days	-3.01	High score for low values	20	▮▮▮ High
Per capita total amount of debts with suppliers	€ p.c.	68.7377	High score for low values	2	▮ Low
Number of corporate creditor per 10k inhabitants	val./10.000 ab.	38.144	High score for low values	2	▮ Low
Settlement of commercial debts incurred during the fiscal year	%	78.05	High score for high values	8	▮▮ Medium
Settlement of commercial debts incurred during previous years	%	58.89	High score for high values	8	▮▮ Medium

(6) **Environment**

PP+ - Good

Rating	Chronological trend
69 **out of 100**	↑
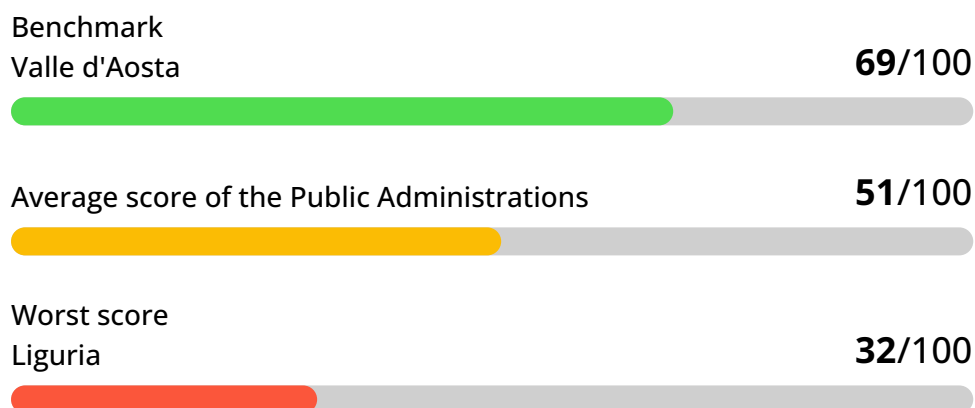
Benchmark score

Benchmark
Valle d'Aosta   **69**/100

Average score of the Public Administrations   **51**/100

Worst score
Liguria   **32**/100

Distribution of Public Administrations with respect to the rating class

- ND - Unavailable
- F - Fallible
- P - Poor
- P+ - Weak
- PP - Satisfactory
- **PP+ - Good**
- PPP - Very Good
- PPP+ - Excellent
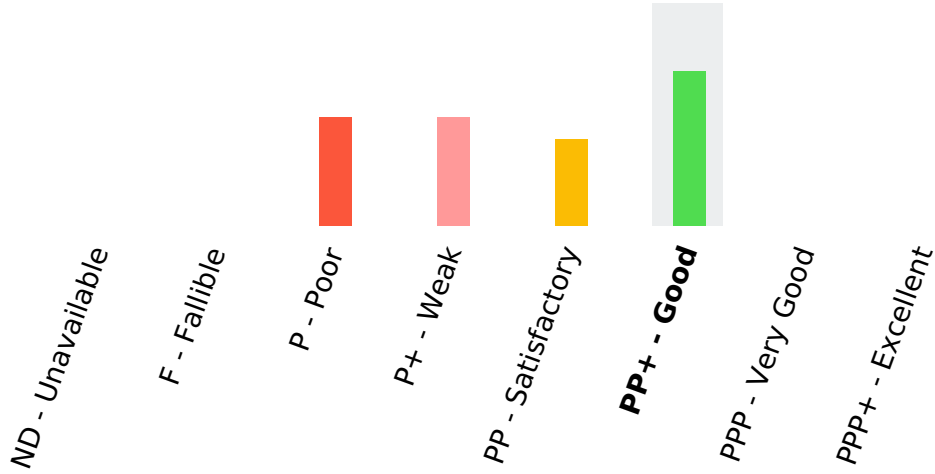
Strengths

- Land consumption
- Contaminated sites
- Soil waterproofing due to artificial covering
- Electricity consumption covered by renewable sources
- Per capita expenditure on sustainable development and environmental protection

Weaknesses

- Urban waste disposal at landfill
- Population exposed to landslide risk

INDICATORS OF THE MACRO-INDICATOR ENVIRONMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Air quality - PM 2.5	%	75.0	High score for low values	6	▌▌ Medium
Land consumption	%	2.15	High score for low values	12	▌▌▌ High
Contaminated sites	‰ inhabitants	0.7	High score for low values	10	▌▌▌ High
Urban waste disposal at landfill	%	38.2	High score for low values	1	▌ Low
Soil waterproofing due to artificial covering	%	2.2	High score for low values	10	▌▌▌ High
Electricity consumption covered by renewable sources	%	255.1	High score for high values	12	▌▌▌ High
Population exposed to landslide risk	%	12.1	High score for low values	1	▌ Low

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Population exposed to flood risk	%	9.1	High score for low values	5	▊▊ Medium
Per capita expenditure on sustainable development and environmental protection	€ p.c.	320.7891	High score for high values	12	▊▊▊ High