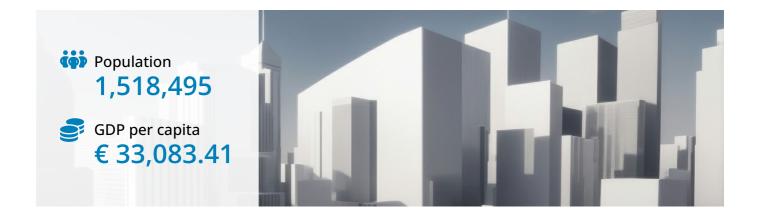


ADMINISTRATIVE CAPACITY INDEX

Regions data collection 2021

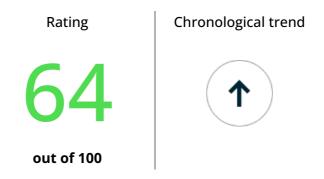
Liguria





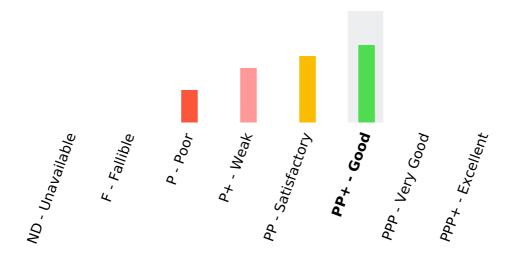
SYNTHETIC INDEX OF PUBLIC ADMINISTRATIVE CAPACITY

PP+ - Good



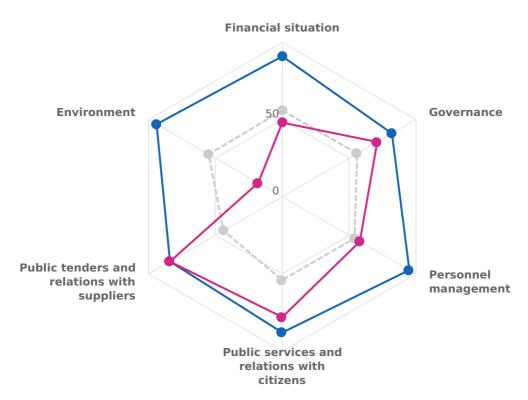
Benchmark Emilia-Romagna	71 /100
Average score of the Public Administrations	53 /100
Worst score Molise	33/100





Administrative capacity: summary of the 6 macro-indicators

- Score of the Public Administration
- Benchmark Public Administration for each macro-area
- Average score of Public Administrations assessed







P+ - Weak

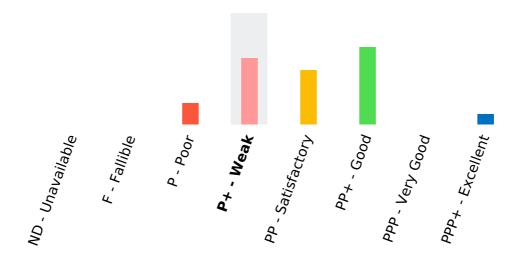
Rating Chronological trend

48

out of 100

Benchmark Emilia-Romagna	91 /100
Average score of the Public Administrations	56 /100
Worst score Basilicata	20 /100







Strengths



 Coverage of current expenditure and loan repayments through current revenues

- Financial autonomy
- New liabilities generated in the current period on the current accumulated liabilities



INDICATORS OF THE MACRO-INDICATOR FINANCIAL SITUATION

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Financial autonomy	%	85.61	High score for high values	1	Low
Financial pressure per capita	€ p.c.	2,344.6	High score for low values	4	■ Medium
Collection capacity	%	86.46	High score for high values	5	■ Medium
Spending capacity	%	87.6	High score for high values	5	Medium
Spending rigidity	%	4.36	High score for low values	5	Medium
Coverage of current expenditure and loan repayments through current revenues	%	97.02	High score for high values	8	III High
New liabilities generated in the current period on the current accumulated liabilities	%	76.99	High score for low values	1	Low
Capital account expenditure financed by loans and bonds	%	1.37	High score for low values	4	Medium
Debt per capita	€ p.c.	1,015.0	High score for low values	5	Medium



Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Deficit/surplus on health expenditure per capita	€ p.c.	-20.13	High score for high values	5	Medium
EU funds management - effected payments	%	42.0	High score for high values	5	Medium





PP+ - Good

Rating Chronological trend

Out of 100

Benchmark score

Benchmark
Friuli-Venezia Giulia
Piemonte

82/100

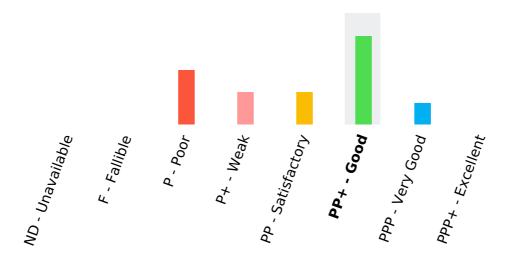
Average score of the Public Administrations

56/100

Worst score
Molise
Sardegna

30/100







Strengths



- Open data availability
- Degree of digitalization
- Performance
- Working from home (WFH)
- Public works incompleted
- Subsidiary companies

- E- Government
- Public Real Estate properties wide report



INDICATORS OF THE MACRO-INDICATOR GOVERNANCE

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Open data availability	value	823.0	High score for high values	8	III High
E- Government	value	7.0	High score for high values	1	Low
Degree of digitalization	value	1.38	High score for high values	10	■■■ High
Performance	value	119.6	High score for high values	12	■■■ High
Working from home (WFH)	value	11.0	High score for high values	8	■■■ High
Public works incompleted	%	0.73	High score for low values	8	■■■ High
Public Real Estate properties - wide report	value	1,000.0	High score for high values	1	Low
Public Real Estate properties - management	€ p.c.	-0.23	High score for high values	4	II Medium
Subsidiary companies	absolute value	100.0	High score for high values	10	■■■ High
Anti-corruption measures undertaken	value	12.6	High score for high values	5	II Medium
Court of Auditors - update	value	1.0	High score for low values	4	II Medium



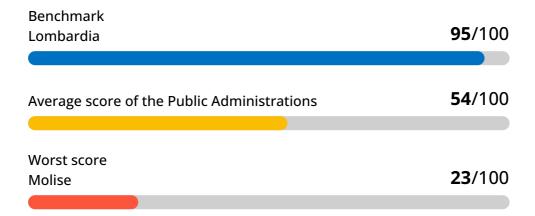


Personnel management

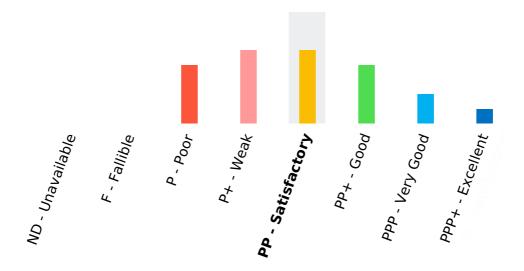
PP - Satisfactory

Rating Chronological trend

Out of 100









Strengths



- Personnel expenditure on current expenditure
- Expenditure for external advisory on personnel expenditure
- Average days of absence (sick leave)



- Personnel with fixed-term contract on total personnel
- Provided bonus out of allocated ones to managers
- Degree of differentiation of bonus paid to managers



INDICATORS OF THE MACRO-INDICATOR PERSONNEL MANAGEMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Per capita personnel expenditure	€ p.c.	44.18	High score for low values	10	III High
Personnel expenditure on current expenditure	%	1.71	High score for low values	10	III High
Expenditure for external advisory on personnel expenditure	%	0.0	High score for low values	10	III High
Personnel with fixed-term contract on total personnel	%	5.27	High score for low values	1	Low
Average age	years	54.11	High score for low values	5	Medium
Personnel with a degree on total personnel	%	46.1	High score for high values	5	Medium
Average days of absence (sick leave)	days per person	2.6	High score for low values	10	III High
Managers on population	val./10.000 ab.	0.44	High score for low values	5	Medium
Provided bonus out of allocated ones to managers	%	100.0	High score for low values	1	Low
Degree of differentiation of bonus paid to managers	variance	27.93	High score for high values	1	Low





Public services and relations with citizens

PP+ - Good

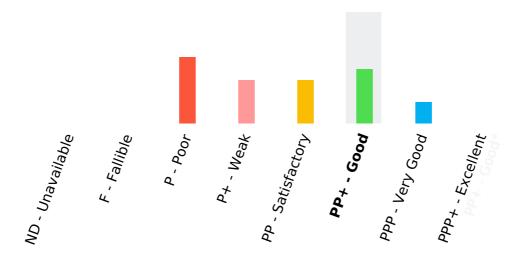
Rating Chronological trend

78

out of 100

Benchmark Emilia-Romagna	88 /100
Average score of the Public Administrations	54 /100
Worst score Molise	24 /100







Strengths



Weaknesses

- Efficiency indicator reporting (multivariable)
- Efficiency indicator timing supervision (multivariable)
- Landline high-speed internet access covering
- Beds in residential healthcare facilities per 10k inhabitants
- Per capita territorial pharmaceutical expenditure
- Planning of renewal of disused public RE properties
- FOIA register: accepted requests
- FOIA register: average time of reply to requests

Citizens involvement



INDICATORS OF THE MACRO-INDICATOR PUBLIC SERVICES AND RELATIONS WITH CITIZENS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Efficiency indicator - reporting (multivariable)	value	2.0	High score for high values	10	III High
Efficiency indicator - timing supervision (multivariable)	value	2.0	High score for high values	10	III High
Online services	value	0.0	High score for high values	5	Medium
Landline high-speed internet access covering	%	46.9	High score for high values	10	III High
Hospital migration	%	13.5	High score for low values	4	Medium
Beds in residential healthcare facilities per 10k inhabitants	val./10.000 ab.	113.2	High score for high values	8	III High
Integrated Home Care services	%	3.2	High score for high values	4	Medium
Accredited private healthcare facilities per 10k inhabitants	val./10.000 ab.	2.48	High score for low values	4	Medium
Per capita territorial pharmaceutical expenditure	€ p.c.	113.9	High score for low values	8	III High
Planning of renewal of disused public RE properties	value	4.5	High score for high values	6	III High
Citizens involvement	value	1.3	High score for high values	1	Low
FOIA register: accepted requests	%	95.7	High score for high values	4	III High



Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
FOIA register: average time of reply to requests	days	13.78	High score for low values	4	III High





Public tenders and relations with suppliers

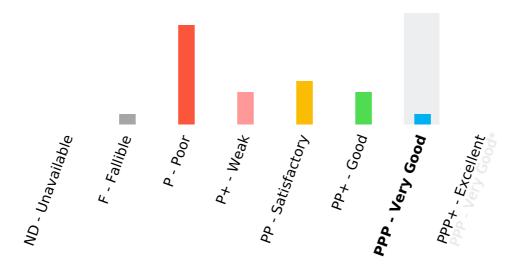
PPP - Very Good

Rating Chronological trend

Out of 100

Benchmark Liguria	84 /100
Average score of the Public Administrations	44 /100
Worst score Abruzzo	17 /100







Strengths



- Direct procurements on global public tenders - amount
- Timeliness of payments indicator
- Per capita total amount of debts with suppliers
- Number of corporate creditor per 10k inhabitants
- Settlement of commercial debts incurred during the fiscal year



INDICATORS OF THE MACRO-INDICATOR PUBLIC TENDERS AND RELATIONS WITH SUPPLIERS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Recurring contractors in direct procurements	%	26.09	High score for low values	8	Medium
Direct procurements on global public tenders - number	%	42.38	High score for low values	8	Medium
Direct procurements on global public tenders - amount	%	0.62	High score for low values	16	III High
Timeliness of payments indicator	days	- 13.07	High score for low values	16	III High
Per capita total amount of debts with suppliers	€ p.c.	0.26	High score for low values	16	III High
Number of corporate creditor per 10k inhabitants	val./10.000 ab.	0.42	High score for low values	10	III High
Settlement of commercial debts incurred during the fiscal year	%	84.94	High score for high values	10	III High





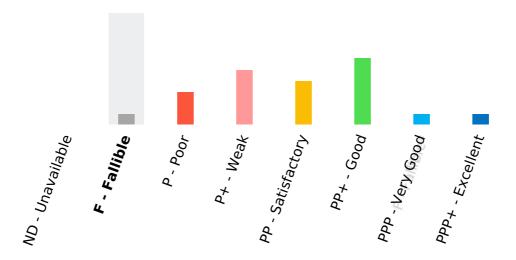
F - Fallible

Rating Chronological trend

18
out of 100

Benchmark P.A. Bolzano	94 /100
Average score of the Public Administrations	55 /100
Worst score Liguria	18 /100







Strengths



- Air quality PM 2.5
- Contaminated sites
- Urban waste disposal at landfill
- Population exposed to landslide risk
- Population exposed to flood risk
- Electricity consumption covered by renewable sources



INDICATORS OF THE MACRO-INDICATOR ENVIRONMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Air quality - PM 2.5	%	84.6	High score for low values	1	Low
Land consumption	%	7.2	High score for low values	6	Medium
Contaminated sites	‰ inhabitants	5.3	High score for low values	1	Low
Urban waste disposal at landfill	%	36.9	High score for low values	1	Low
Soil waterproofing due to artificial covering	%	7.2	High score for low values	6	Medium
Population exposed to landslide risk	%	5.8	High score for low values	1	Low
Population exposed to flood risk	%	17.5	High score for low values	1	Low
Electricity consumption covered by renewable sources	%	8.5	High score for high values	1	Low