REP

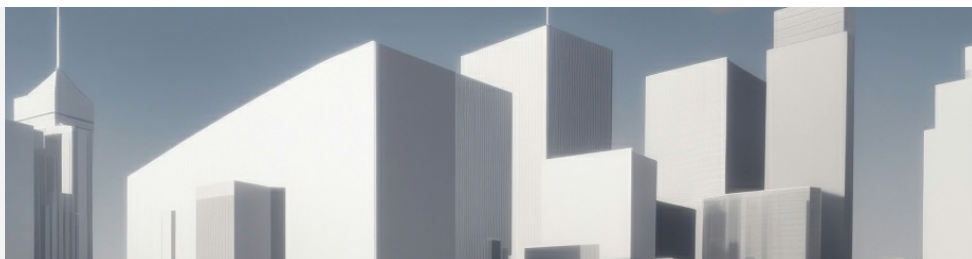Research Center on Public Entities   A company of **Fondazione Etica**

ADMINISTRATIVE CAPACITY INDEX

**Regions
data collection 2021**

Liguria

Population
1,524,826

SYNTHETIC INDEX OF PUBLIC ADMINISTRATIVE CAPACITY
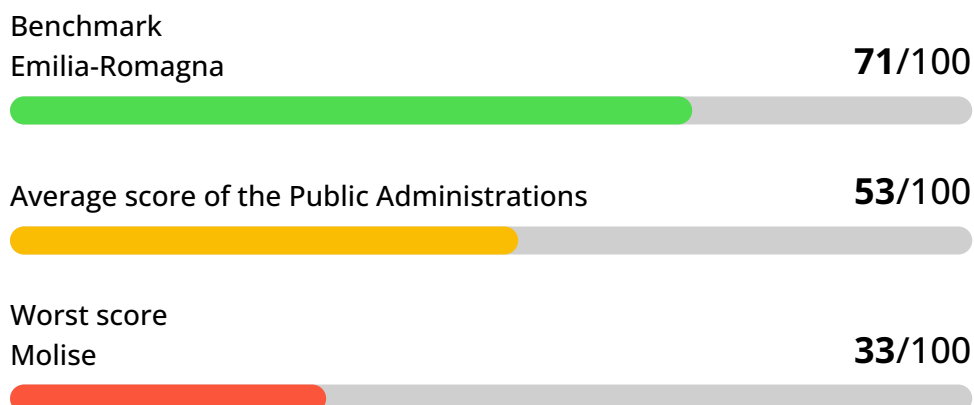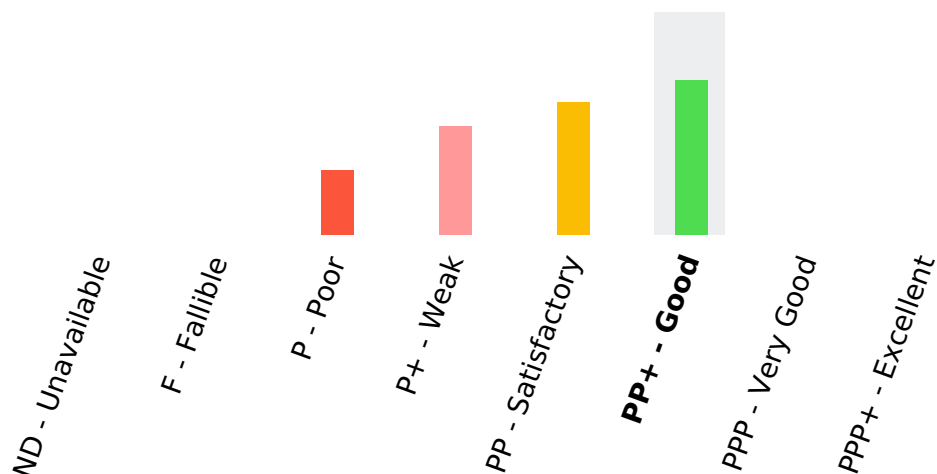
PP+ - Good

Rating

64

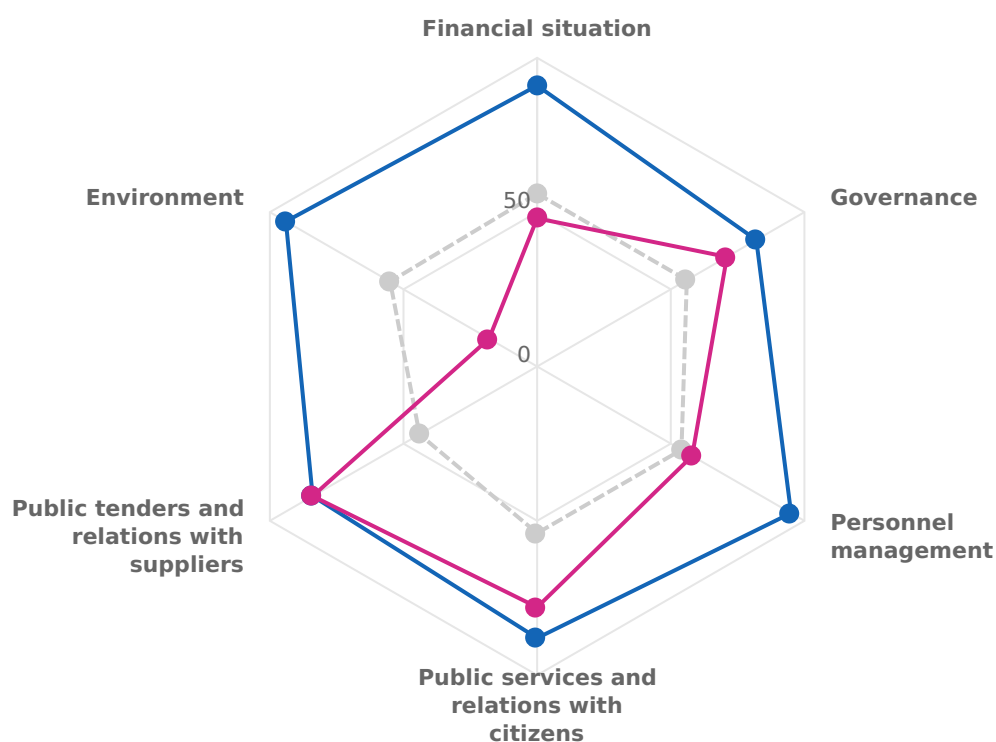**out of 100**

Chronological trend

↑

Benchmark score

Benchmark
Emilia-Romagna

71/100

Average score of the Public Administrations

53/100

Worst score
Molise

33/100

Distribution of Public Administrations with respect to the rating class

- ND - Unavailable
- F - Fallible
- P - Poor
- P+ - Weak
- PP - Satisfactory
- **PP+ - Good**
- PPP - Very Good
- PPP+ - Excellent

Administrative capacity: summary of the 6 macro-indicators

- ● **Score of the Public Administration**
- ● **Benchmark Public Administration for each macro-area**
- ● **Average score of Public Administrations assessed**
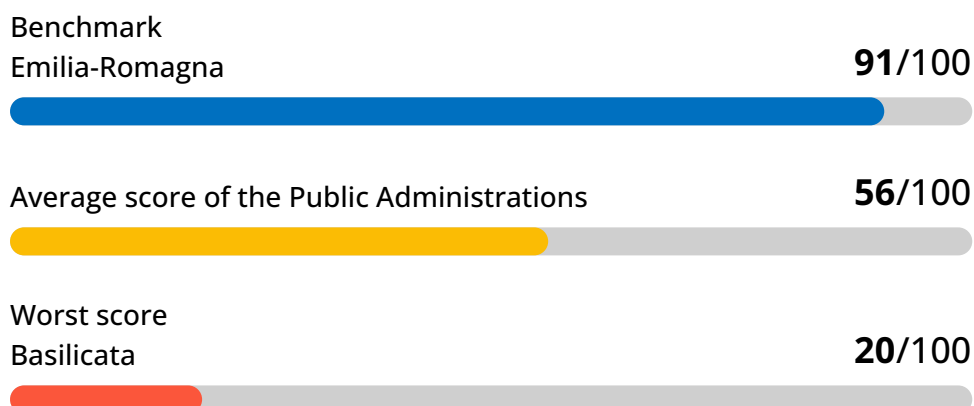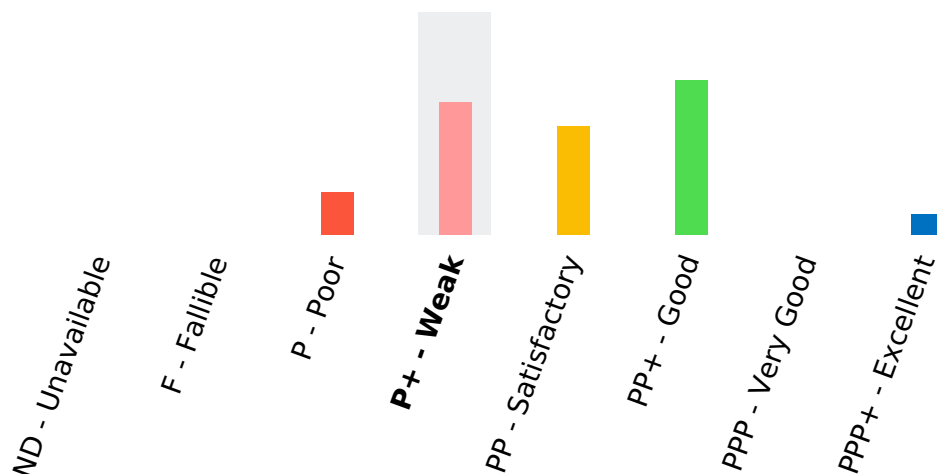
- Financial situation
- Governance
- Personnel management
- Public services and relations with citizens
- Public tenders and relations with suppliers
- Environment

50

0

(1) Financial situation

P+ - Weak

Rating

48

out of 100

Chronological trend

↓

Benchmark score

Benchmark
Emilia-Romagna **91**/100

Average score of the Public Administrations **56**/100

Worst score
Basilicata **20**/100

Distribution of Public Administrations with respect to the rating class

ND - Unavailable
F - Fallible
P - Poor
P+ - Weak
PP - Satisfactory
PP+ - Good
PPP - Very Good
PPP+ - Excellent

Strengths

- Coverage of current expenditure and loan repayments through current revenues

Weaknesses

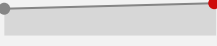- Financial autonomy
- New liabilities generated in the current period on the accumulated current liabilities

INDICATORS OF THE MACRO-INDICATOR FINANCIAL SITUATION

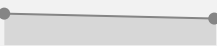| Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Financial autonomy	%	85.61	High score for high values	1		▮ Basso
Financial pressure per capita	€ p.c.	2,344.6	High score for low values	4		▮▮ Medium
Collection capacity	%	86.46	High score for high values	5		▮▮ Medium
Spending capacity	%	87.6	High score for high values	5		▮▮ Medium
Spending rigidity	%	4.36	High score for low values	5		▮▮ Medium
Coverage of current expenditure and loan repayments through current revenues	%	97.02	High score for high values	8		▮▮▮ Alto
New liabilities generated in the current period on the accumulated current liabilities	%	76.99	High score for low values	1		▮ Basso

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Capital account expenditure financed by loans and bonds	%	1.37	High score for low values	4		Medium
Debt per capita	€ p.c.	1,015.0	High score for low values	5		Medium
Deficit/surplus on health expenditure per capita	€ p.c.	-20.13	High score for high values	5		Medium
EU funds management - effected payments	%	42.0	High score for high values	5		Medium

![REP - Research Center on Public Entities. A company of Fondazione Etica]

② Governance

PP+ - Good

Rating	Chronological trend

Rating
71
out of 100

Chronological trend
↑

Benchmark score

Benchmark
Friuli-Venezia Giulia
Piemonte   **82**/100

Average score of the Public Administrations   **56**/100
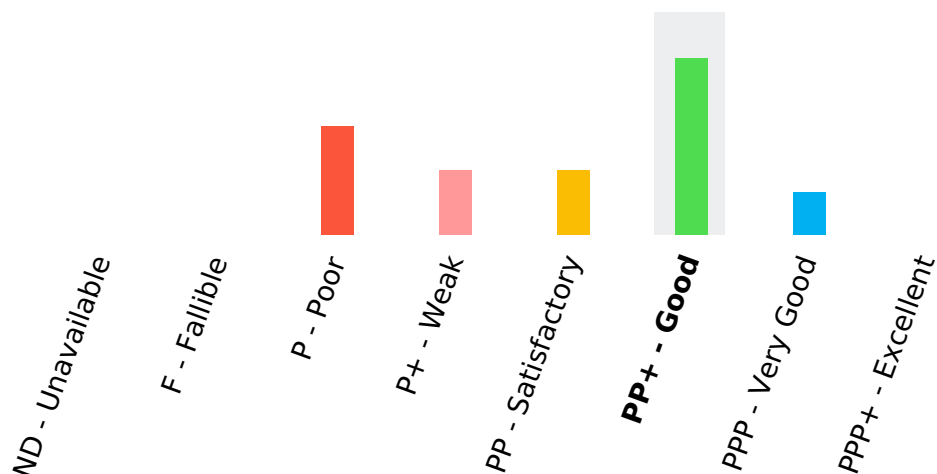
Worst score
Molise
Sardegna   **30**/100

Distribution of Public Administrations with respect to the rating class

- ND - Unavailable
- F - Fallible
- P - Poor
- P+ - Weak
- PP - Satisfactory
- **PP+ - Good**
- PPP - Very Good
- PPP+ - Excellent

⚡ **Strengths**

- Open data availability
- Degree of digitization
- Target achievement
- Smart Working
- Public works incompleted
- Subsidiary companies

Weaknesses

- E- Government
- Public Real Estate properties - wide report

INDICATORS OF THE MACRO-INDICATOR GOVERNANCE

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Open data availability	value	823.0	High score for high values	8		||| Alto
E- Government	value	7.0	High score for high values	1			Basso
Degree of digitization	value	1.38	High score for high values	10		||| Alto
Target achievement	value	119.6	High score for high values	12		||| Alto
Smart Working	value	11.0	High score for high values	8		||| Alto
Public works incompleted	%	0.73	High score for low values	8		||| Alto
Public Real Estate properties - wide report	value	1,000.0	High score for high values	1			Basso
Public Real Estate properties - management	€ p.c.	-0.23	High score for high values	4		|| Medium
Subsidiary companies	%	100.0	High score for high values	10		||| Alto

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Anti-corruption measures undertaken	value	12.6	High score for high values	5		Medium
Court of Auditors - update	value	1.0	High score for low values	4		Medium

(3) **Personnel management**

PP - Satisfactory

Rating

58

out of 100

Chronological trend

↓

Benchmark score

Benchmark
Lombardia   **95**/100

Average score of the Public Administrations   **54**/100
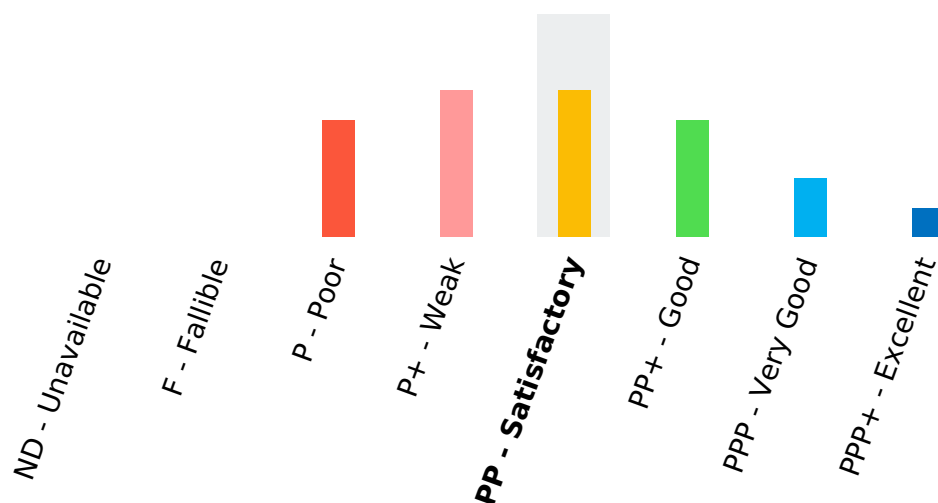
Worst score
Molise   **23**/100

Distribution of Public Administrations with respect to the rating class

ND - Unavailable
F - Fallible
P - Poor
P+ - Weak
PP - Satisfactory
PP+ - Good
PPP - Very Good
PPP+ - Excellent

Strengths

- Per capita personnel expenditure
- Personnel expenditure on current expenditure
- Expenditure for external advisory on personnel expenditure
- Average days of absence (sick leave)

Weaknesses

- Personnel with fixed-term contract on total personnel
- Provided bonus out of allocated ones to managers
- Degree of differentiation of bonus paid to managers

INDICATORS OF THE MACRO-INDICATOR PERSONNEL MANAGEMENT

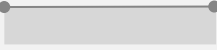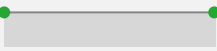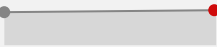| Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Per capita personnel expenditure	€ p.c.	44.18	High score for low values	10		Alto
Personnel expenditure on current expenditure	%	1.71	High score for low values	10		Alto
Expenditure for external advisory on personnel expenditure	%	0.0	High score for low values	10		Alto
Personnel with fixed-term contract on total personnel	%	5.27	High score for low values	1		Basso
Average age	years old	54.11	High score for low values	5		Medium
Personnel with a degree on total personnel	%	46.1	High score for high values	5		Medium
Average days of absence (sick leave)	average days	2.6	High score for low values	10		Alto

![REP - Research Center on Public Entities · A company of Fondazione Etica](logo)

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Managers on population	‰₀	0.44	High score for low values	5		▌▌ Medium
Provided bonus out of allocated ones to managers	%	100.0	High score for low values	1		▌ Basso
Degree of differentiation of bonus paid to managers	value	27.93	High score for high values	1		▌ Basso

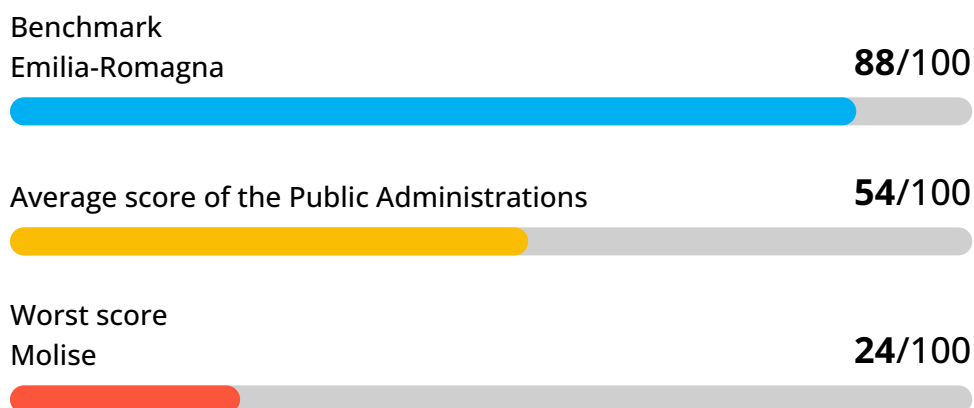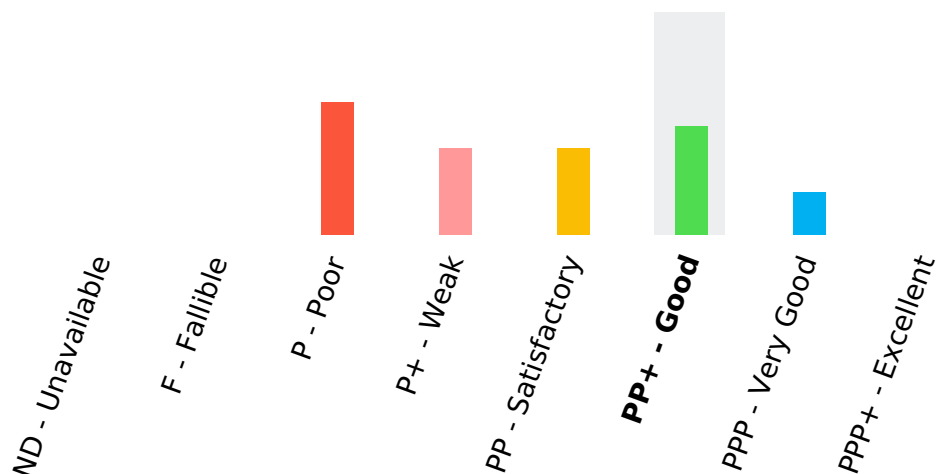## (4) Public services and relations with citizens

PP+ - Good

Rating	Chronological trend
78	↑
out of 100	

Benchmark score

Benchmark
Emilia-Romagna   **88**/100

Average score of the Public Administrations   **54**/100

Worst score
Molise   **24**/100

Distribution of Public Administrations with respect to the rating class

ND - Unavailable
F - Fallible
P - Poor
P+ - Weak
PP - Satisfactory
PP+ - Good
PPP - Very Good
PPP+ - Excellent

Strengths

- Efficiency indicator - reporting (multivariable)
- Efficiency indicator - timing supervision (multivariable)
- Landline high-speed internet access covering
- Beds in nursing homes (BES)
- Territorial pharmaceutical expenditure per capita
- Planning of renewal of disused public RE properties
- FOIA register: accepted requests
- FOIA register: average time of reply to requests

Weaknesses

- Citizens involvement

INDICATORS OF THE MACRO-INDICATOR PUBLIC SERVICES AND RELATIONS WITH CITIZENS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Efficiency indicator - reporting (multivariable)	code	2.0	High score for high values	10		🟩🟩🟩 Alto
Efficiency indicator - timing supervision (multivariable)	code	2.0	High score for high values	10		🟩🟩🟩 Alto
Online services	value	0.0	High score for high values	5		▊▊ Medium
Landline high-speed internet access covering	%	46.9	High score for high values	10		🟩🟩🟩 Alto
Hospital emigration	%	13.5	High score for low values	4		▊▊ Medium
Beds in nursing homes (BES)	‰	113.2	High score for high values	8		🟩🟩🟩 Alto
Integrated home care services	%	3.2	High score for high values	4		▊▊ Medium

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Accredited private health care centers	value	2.48	High score for low values	4		Medium
Territorial pharmaceutical expenditure per capita	€ p.c.	113.9	High score for low values	8		Alto
Planning of renewal of disused public RE properties	value	4.5	High score for high values	6		Alto
Citizens involvement	value	1.3	High score for high values	1		Basso
FOIA register: accepted requests	%	95.7	High score for high values	4		Alto
FOIA register: average time of reply to requests	days	13.78	High score for low values	4		Alto

⑤ Public tenders and relations with suppliers

PPP - Very Good

Rating

84

out of 100

Chronological trend

↑

Benchmark score

Benchmark
Liguria   **84**/100
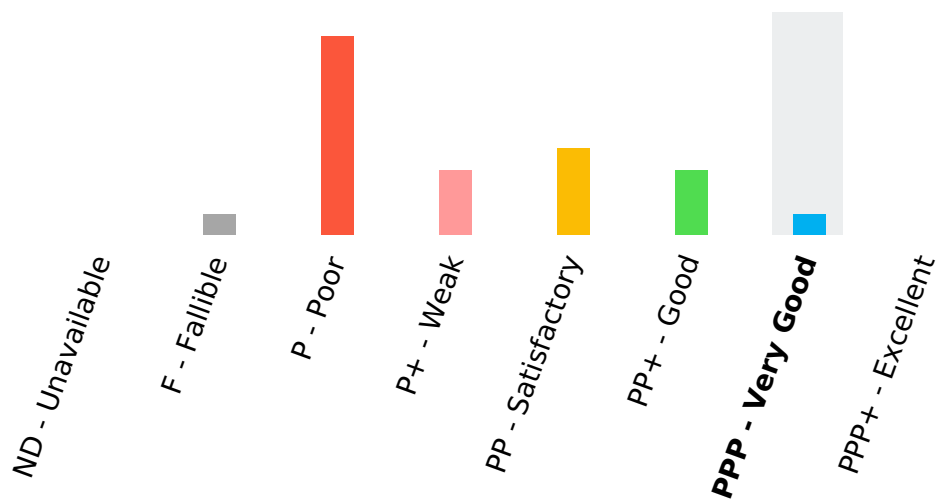
Average score of the Public Administrations   **44**/100

Worst score
Abruzzo   **17**/100

Distribution of Public Administrations with respect to the rating class

ND - Unavailable
F - Fallible
P - Poor
P+ - Weak
PP - Satisfactory
PP+ - Good
PPP - Very Good
PPP+ - Excellent

Strengths

Weaknesses

- Direct procurements on global public tenders - amount
- Timeliness of payments indicator
- Per capita debt amount vs suppliers
- Number of corporate creditors per 10k citizens
- Settlement of commercial debts incurred during the fiscal year

INDICATORS OF THE MACRO-INDICATOR PUBLIC TENDERS AND RELATIONS WITH SUPPLIERS

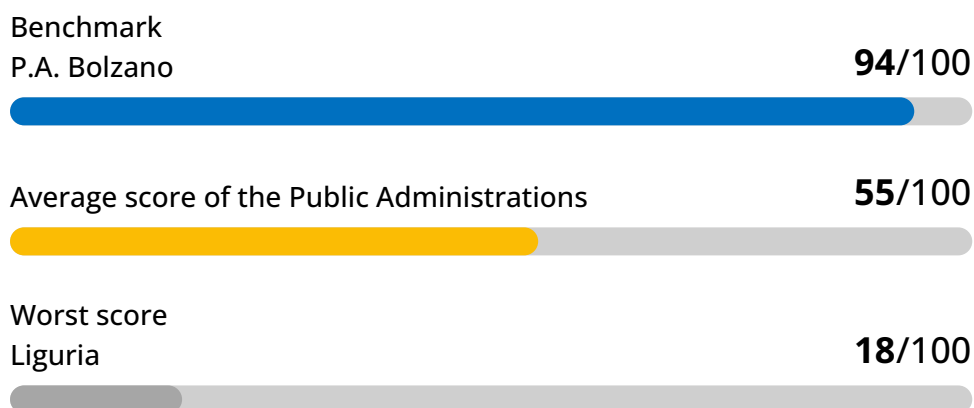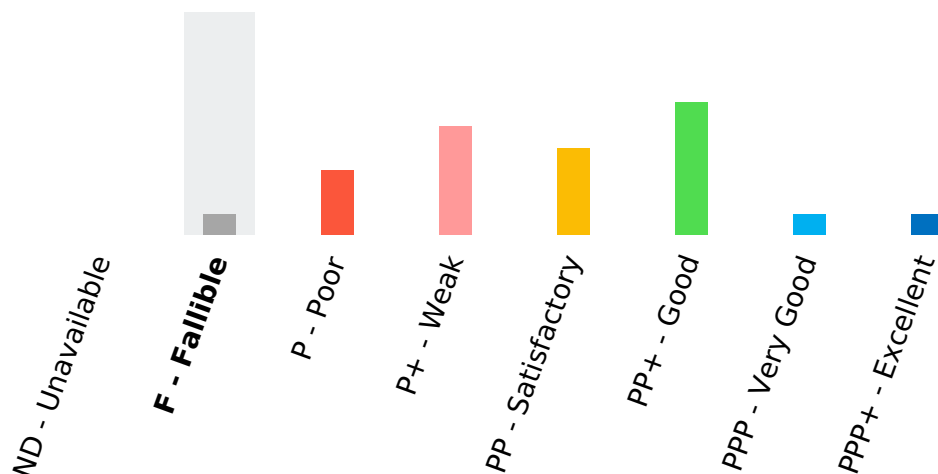| Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Recurring contractors in direct procurements	%	26.09	High score for low values	8		▌▌ Medium
Direct procurements on global public tenders - number	%	42.38	High score for low values	8		▌▌ Medium
Direct procurements on global public tenders - amount	%	0.62	High score for low values	16		▐▐▐ Alto
Timeliness of payments indicator	average days	-13.07	High score for low values	16		▐▐▐ Alto
Per capita debt amount vs suppliers	€	0.26	High score for low values	16		▐▐▐ Alto
Number of corporate creditors per 10k citizens	value	0.42	High score for low values	10		▐▐▐ Alto
Settlement of commercial debts incurred during the fiscal year	%	84.94	High score for high values	10		▐▐▐ Alto

(6) Environment

F - Fallible

Rating	Chronological trend
18	↓
out of 100	

Benchmark score

Benchmark
P.A. Bolzano

94/100

Average score of the Public Administrations

55/100

Worst score
Liguria

18/100

Distribution of Public Administrations with respect to the rating class

ND - Unavailable
F - Fallible
P - Poor
P+ - Weak
PP - Satisfactory
PP+ - Good
PPP - Very Good
PPP+ - Excellent

Strengths

Weaknesses

- Air quality - PM 2.5
- Contaminated sites
- Urban waste disposal into dump
- Population exposed to landslide risk
- Population exposed to flood risk
- Renewable energy

INDICATORS OF THE MACRO-INDICATOR ENVIRONMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Air quality - PM 2.5	%	84.6	High score for low values	1		▌ Basso
Land consumption	%	7.2	High score for low values	6		▌▌ Medium
Contaminated sites	thousandths	5.3	High score for low values	1		▌ Basso
Urban waste disposal into dump	%	36.9	High score for low values	1		▌ Basso
Soil waterproofing due to artificial covering	%	7.2	High score for low values	6		▌▌ Medium
Population exposed to landslide risk	%	5.8	High score for low values	1		▌ Basso
Population exposed to flood risk	%	17.5	High score for low values	1		▌ Basso

Indicator name	Unit of measure	Value	Scoring criteria	Score	Trend	Evaluation of the indicator
Renewable energy	%	8.5	High score for high values	1		Basso