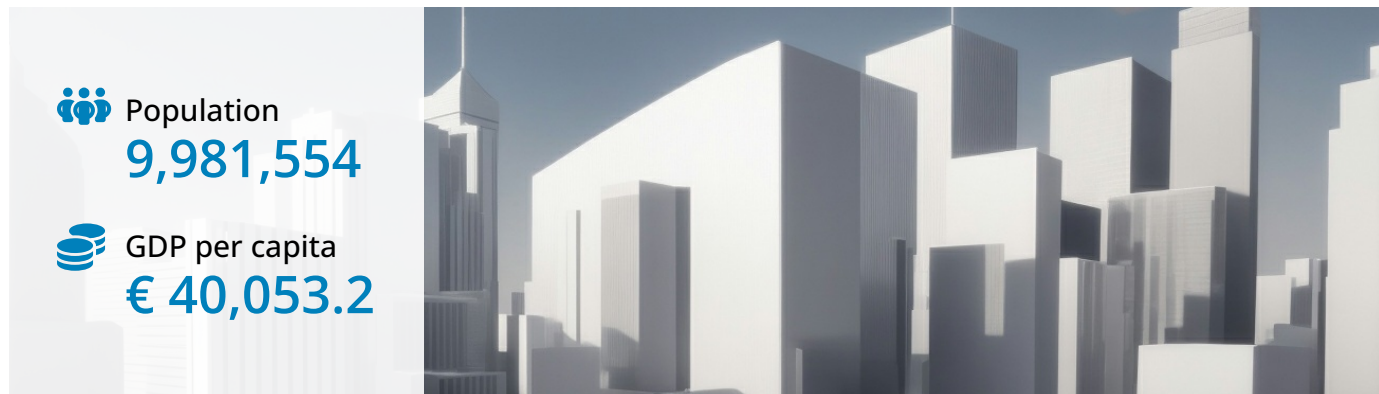


**ADMINISTRATIVE CAPACITY INDEX**

**Regions**  
**data collection 2021**

**Lombardia**



## SYNTHETIC INDEX OF PUBLIC ADMINISTRATIVE CAPACITY

PP+ - Good

Rating

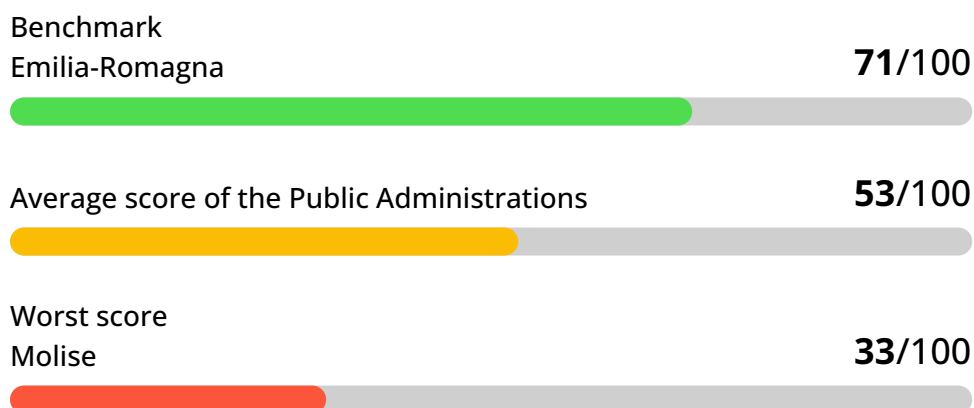
64

out of 100

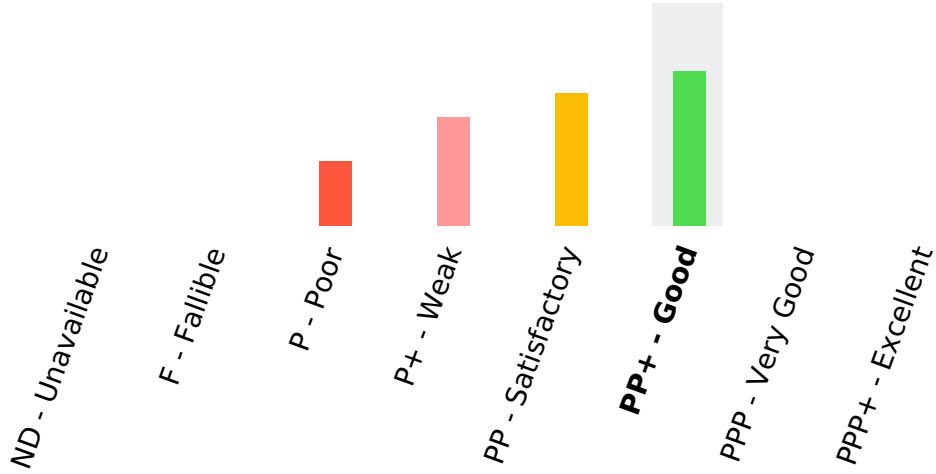
Chronological trend



### Benchmark score

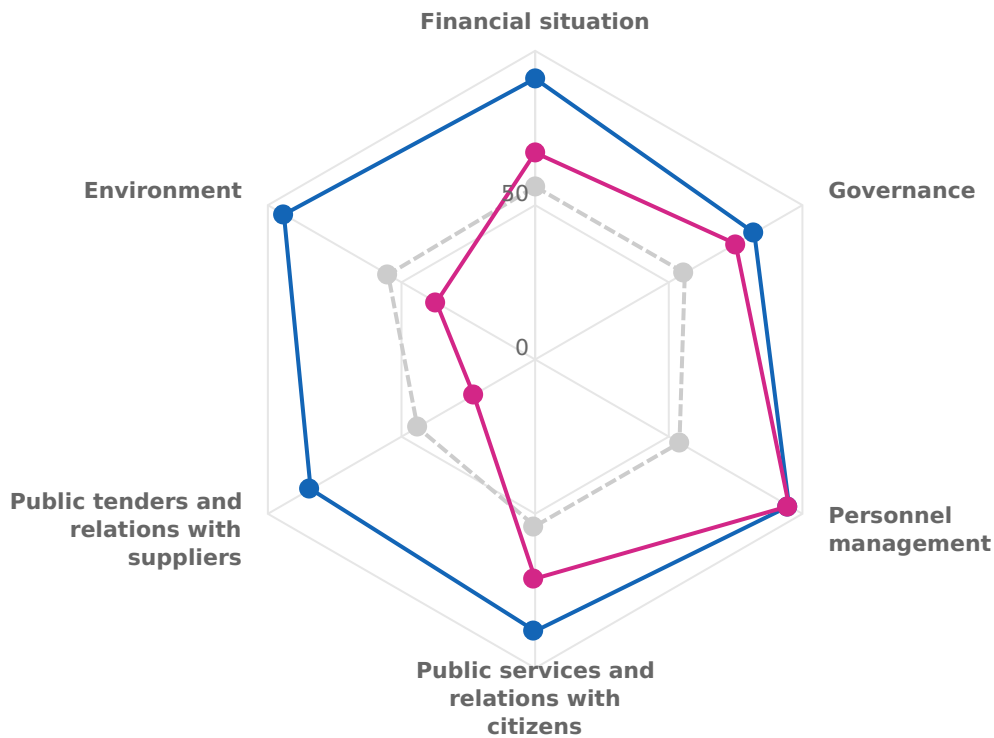


### Distribution of Public Administrations with respect to the rating class



### Administrative capacity: summary of the 6 macro-indicators

- Score of the Public Administration
- Benchmark Public Administration for each macro-area
- Average score of Public Administrations assessed



## 1 Financial situation

PP+ - Good

Rating

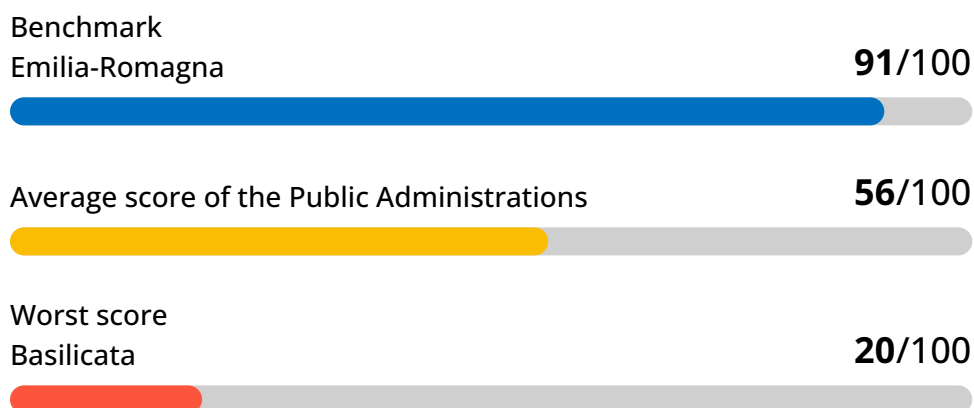
67

out of 100

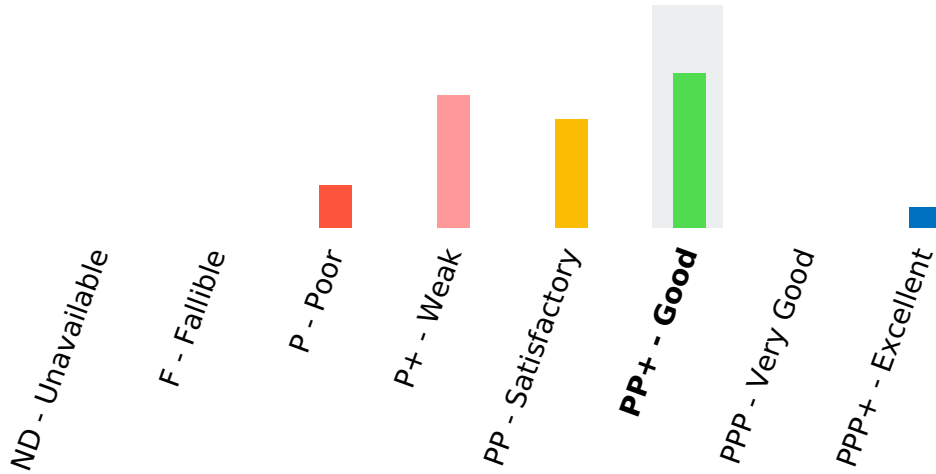
Chronological trend



### Benchmark score



### Distribution of Public Administrations with respect to the rating class



#### Strengths














#### Weaknesses

- Financial autonomy
- Financial pressure per capita
- Spending rigidity
- Coverage of current expenditure and loan repayments through current revenues
- New liabilities generated in the current period on the current accumulated liabilities
- Capital account expenditure financed by loans and bonds

- Collection capacity
- EU funds management - effected payments

## INDICATORS OF THE MACRO-INDICATOR FINANCIAL SITUATION

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Financial autonomy	%	94.21	High score for high values	8	 High
Financial pressure per capita	€ p.c.	2,267.59	High score for low values	8	 High
Collection capacity	%	83.46	High score for high values	1	 Low
Spending capacity	%	86.14	High score for high values	5	 Medium
Spending rigidity	%	0.94	High score for low values	10	 High
Coverage of current expenditure and loan repayments through current revenues	%	96.19	High score for high values	8	 High
New liabilities generated in the current period on the current accumulated liabilities	%	39.61	High score for low values	8	 High

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Capital account expenditure financed by loans and bonds	%	0.0	High score for low values	8	 High
Debt per capita	€ p.c.	1,088.89	High score for low values	5	 Medium
Deficit/surplus on health expenditure per capita	€ p.c.	-2.8	High score for high values	5	 Medium
EU funds management - effected payments	%	34.0	High score for high values	1	 Low

## 2 Governance

PP+ - Good

Rating

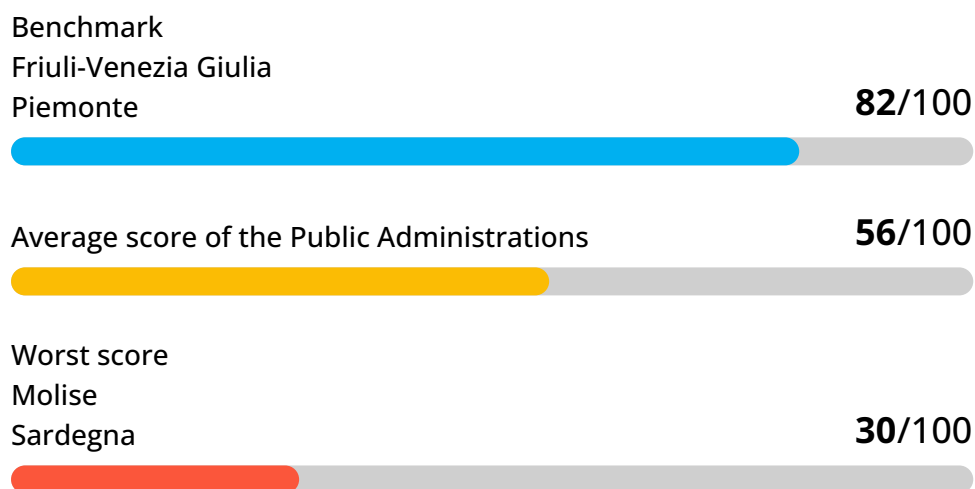
75

out of 100

Chronological trend

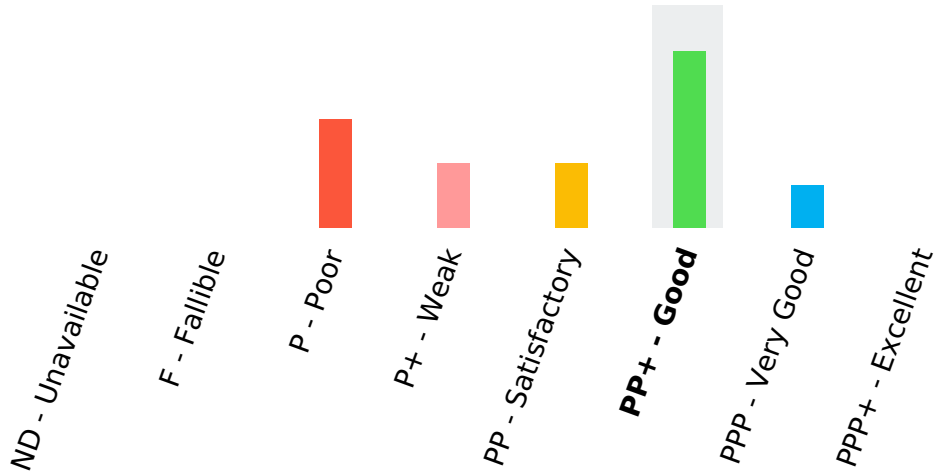


### Benchmark score





### Distribution of Public Administrations with respect to the rating class



#### Strengths














#### Weaknesses

- Open data availability
- E- Government
- Performance
- Public Real Estate properties - wide report
- Public Real Estate properties - management
- Anti-corruption measures undertaken
- Court of Auditors - update

- Public works incompleted
- Subsidiary companies

## INDICATORS OF THE MACRO-INDICATOR GOVERNANCE

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Open data availability	value	8,052.2	High score for high values	8	 High
E- Government	value	26.0	High score for high values	10	 High
Degree of digitalization	value	0.66	High score for high values	5	 Medium
Performance	value	112.8	High score for high values	12	 High
Working from home (WFH)	value	10.0	High score for high values	4	 Medium
Public works incompleted	%	5.83	High score for low values	1	 Low
Public Real Estate properties - wide report	value	1,111.0	High score for high values	8	 High
Public Real Estate properties - management	€ p.c.	0.11	High score for high values	8	 High
Subsidiary companies	absolute value	40.0	High score for high values	1	 Low
Anti-corruption measures undertaken	value	112.8	High score for high values	10	 High
Court of Auditors - update	value	2.0	High score for low values	8	 High

**3** Personnel management

PPP+ - Excellent

Rating

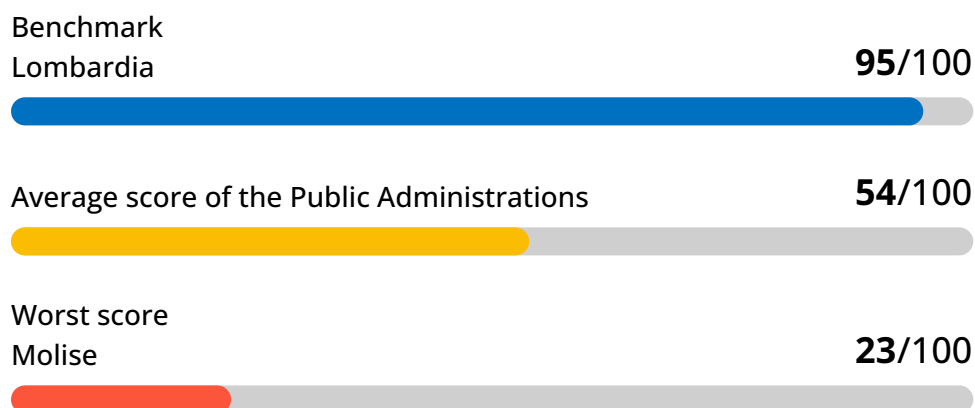
95

out of 100

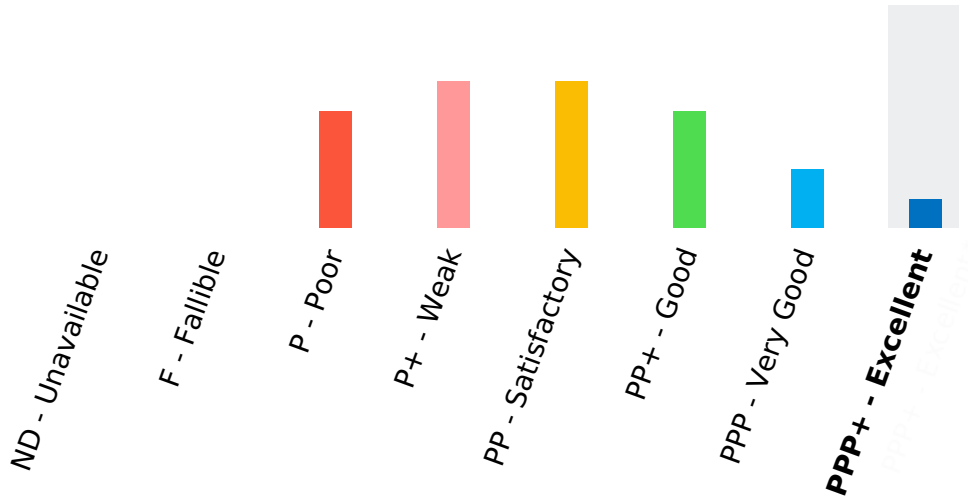
Chronological trend



Benchmark score



### Distribution of Public Administrations with respect to the rating class



#### Strengths



#### Weaknesses

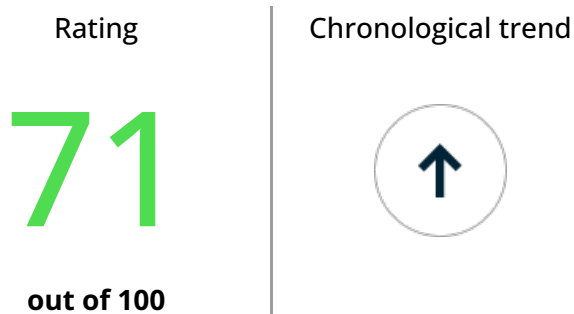
- Per capita personnel expenditure
- Personnel expenditure on current expenditure
- Expenditure for external advisory on personnel expenditure
- Personnel with fixed-term contract on total personnel
- Average age
- Average days of absence (sick leave)
- Managers on population
- Provided bonus out of allocated ones to managers
- Degree of differentiation of bonus paid to managers

## INDICATORS OF THE MACRO-INDICATOR PERSONNEL MANAGEMENT

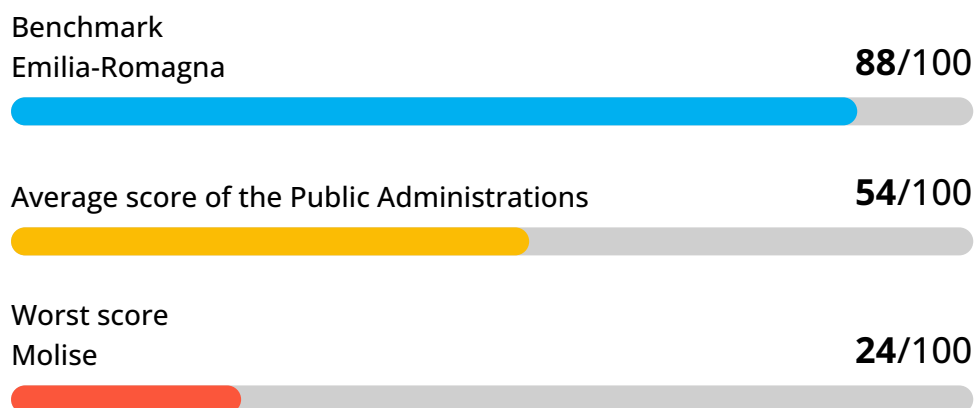
Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Per capita personnel expenditure	€ p.c.	15.77	High score for low values	10	■■■ High
Personnel expenditure on current expenditure	%	0.68	High score for low values	10	■■■ High
Expenditure for external advisory on personnel expenditure	%	0.0	High score for low values	10	■■■ High
Personnel with fixed-term contract on total personnel	%	0.34	High score for low values	10	■■■ High
Average age	years	53.02	High score for low values	10	■■■ High
Personnel with a degree on total personnel	%	43.65	High score for high values	5	■■ Medium
Average days of absence (sick leave)	days per person	6.91	High score for low values	10	■■■ High
Managers on population	val./10.000 ab.	0.13	High score for low values	10	■■■ High
Provided bonus out of allocated ones to managers	%	84.87	High score for low values	10	■■■ High
Degree of differentiation of bonus paid to managers	variance	160.14	High score for high values	10	■■■ High

## 4 Public services and relations with citizens

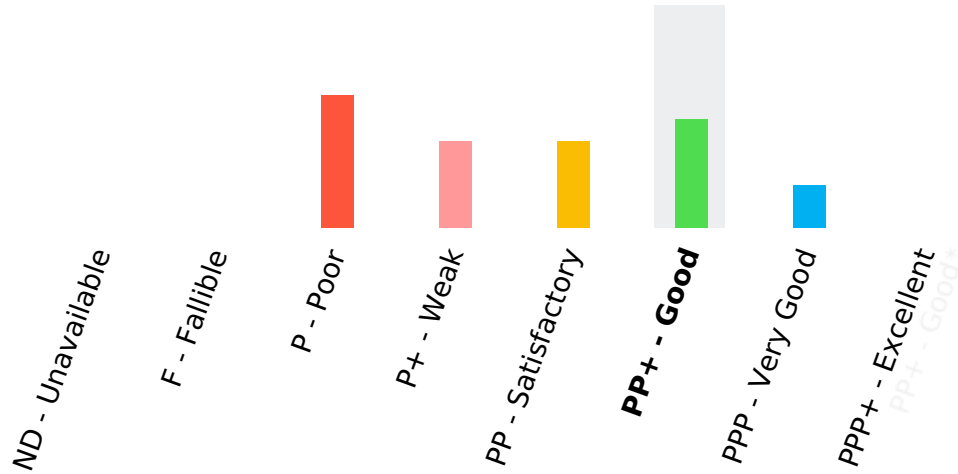
PP+ - Good



### Benchmark score



### Distribution of Public Administrations with respect to the rating class



#### Strengths




#### Weaknesses


- Efficiency indicator - reporting (multivariable)
- Online services
- Landline high-speed internet access covering
- Hospital migration
- Planning of renewal of disused public RE properties
- Citizens involvement
- FOIA register: accepted requests
- FOIA register: average time of reply to requests

- Per capita territorial pharmaceutical expenditure

## INDICATORS OF THE MACRO-INDICATOR PUBLIC SERVICES AND RELATIONS WITH CITIZENS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Efficiency indicator - reporting (multivariable)	value	2.0	High score for high values	10	 High
Efficiency indicator - timing supervision (multivariable)	value	n.d.	High score for high values	0	N.A.
Online services	value	45.5	High score for high values	10	 High
Landline high-speed internet access covering	%	32.1	High score for high values	10	 High
Hospital migration	%	4.5	High score for low values	8	 High
Beds in residential healthcare facilities per 10k inhabitants	val./10.000 ab.	85.4	High score for high values	4	 Medium
Integrated Home Care services	%	2.6	High score for high values	4	 Medium
Accredited private healthcare facilities per 10k inhabitants	val./10.000 ab.	2.46	High score for low values	4	 Medium
Per capita territorial pharmaceutical expenditure	€ p.c.	140.3	High score for low values	1	 Low
Planning of renewal of disused public RE properties	value	4.5	High score for high values	6	 High
Citizens involvement	value	4.5	High score for high values	6	 High
FOIA register: accepted requests	%	94.7	High score for high values	4	 High



Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
FOIA register: average time of reply to requests	days	18.31	High score for low values	4	 High

**5** Public tenders and relations with suppliers

**P - Poor**

Rating

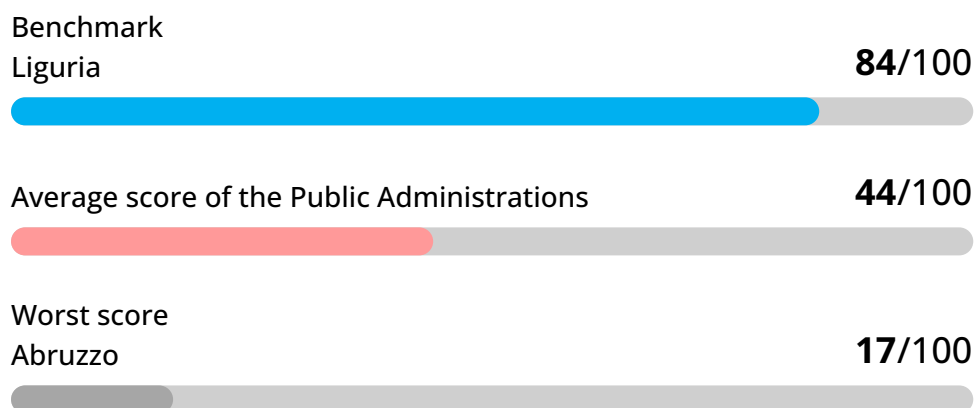
**23**

out of 100

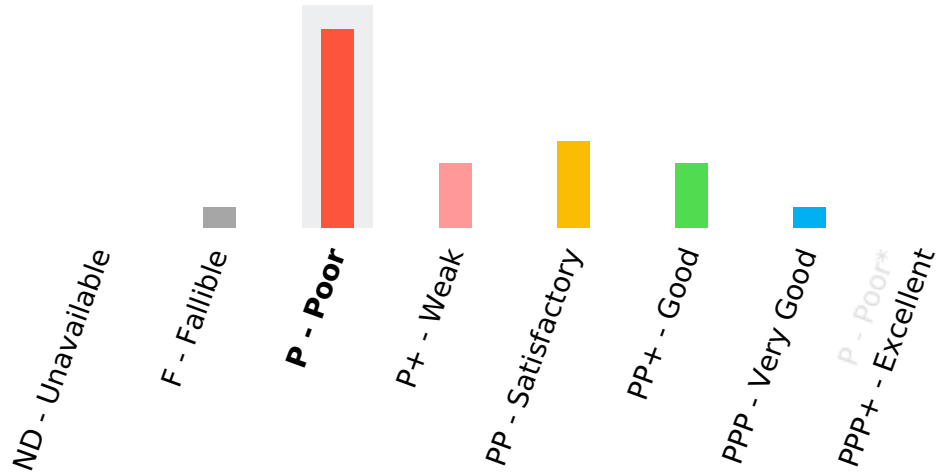
Chronological trend



**Benchmark score**



### Distribution of Public Administrations with respect to the rating class



#### Strengths








#### Weaknesses

- Timeliness of payments indicator

- Recurring contractors in direct procurements
- Direct procurements on global public tenders - number
- Direct procurements on global public tenders - amount
- Settlement of commercial debts incurred during the fiscal year

## INDICATORS OF THE MACRO-INDICATOR PUBLIC TENDERS AND RELATIONS WITH SUPPLIERS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Recurring contractors in direct procurements	%	10.0	High score for low values	2	 Low
Direct procurements on global public tenders - number	%	20.11	High score for low values	2	 Low
Direct procurements on global public tenders - amount	%	9.44	High score for low values	2	 Low
Timeliness of payments indicator	days	- 18.14	High score for low values	16	 High
Per capita total amount of debts with suppliers	€ p.c.	n.d.	High score for low values	0	N.A.
Number of corporate creditor per 10k inhabitants	val./10.000 ab.	n.d.	High score for low values	0	N.A.
Settlement of commercial debts incurred during the fiscal year	%	42.02	High score for high values	1	 Low

## 6 Environment

P - Poor

Rating

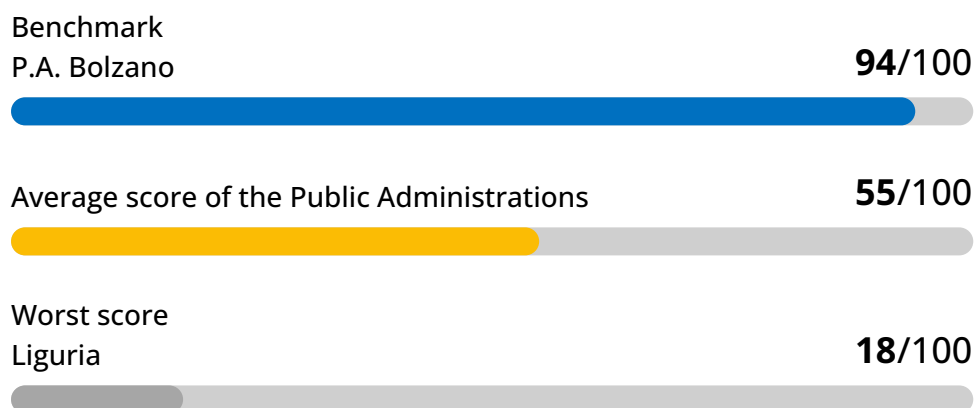
37

out of 100

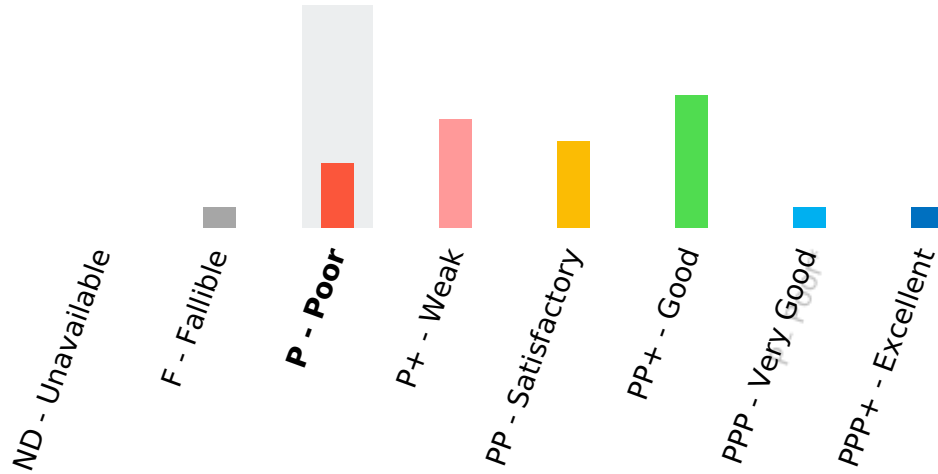
Chronological trend



### Benchmark score



### Distribution of Public Administrations with respect to the rating class



#### Strengths









- Urban waste disposal at landfill
- Population exposed to landslide risk



#### Weaknesses

- Air quality - PM 2.5
- Land consumption
- Contaminated sites
- Soil waterproofing due to artificial covering
- Electricity consumption covered by renewable sources

## INDICATORS OF THE MACRO-INDICATOR ENVIRONMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Air quality - PM 2.5	%	97.0	High score for low values	1	 Low
Land consumption	%	12.1	High score for low values	1	 Low
Contaminated sites	‰ inhabitants	7.8	High score for low values	1	 Low
Urban waste disposal at landfill	%	4.2	High score for low values	14	 High
Soil waterproofing due to artificial covering	%	12.1	High score for low values	1	 Low
Population exposed to landslide risk	%	0.5	High score for low values	12	 High
Population exposed to flood risk	%	4.4	High score for low values	6	 Medium
Electricity consumption covered by renewable sources	%	24.0	High score for high values	1	 Low