REP

Research Center on Public Entities A company of **Fondazione Etica**

ADMINISTRATIVE CAPACITY INDEX

Regions
data collection 2021

Piemonte

Population
4,274,945

GDP per capita
€ 32,267.39
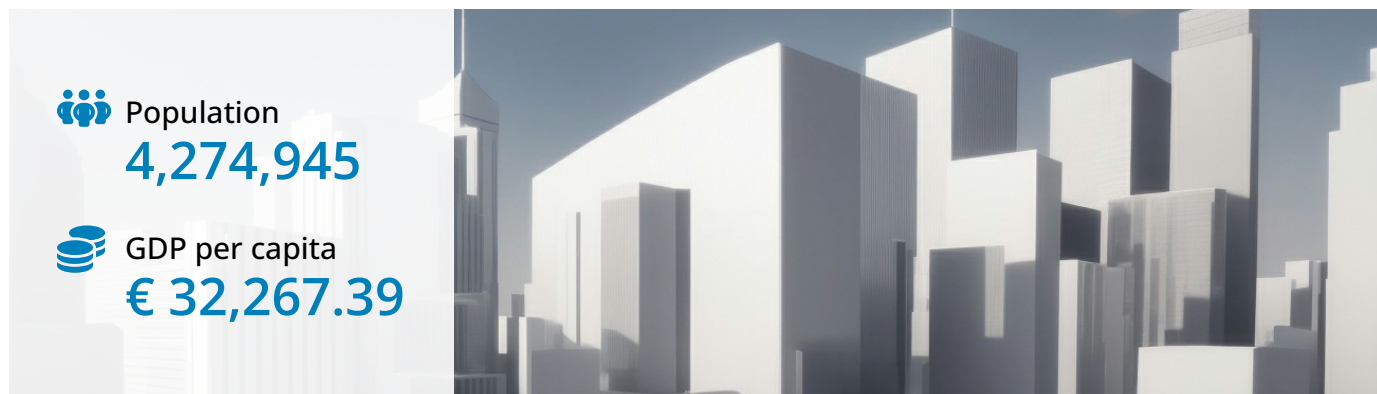
SYNTHETIC INDEX OF PUBLIC ADMINISTRATIVE CAPACITY

PP+ - Good

Rating | Chronological trend
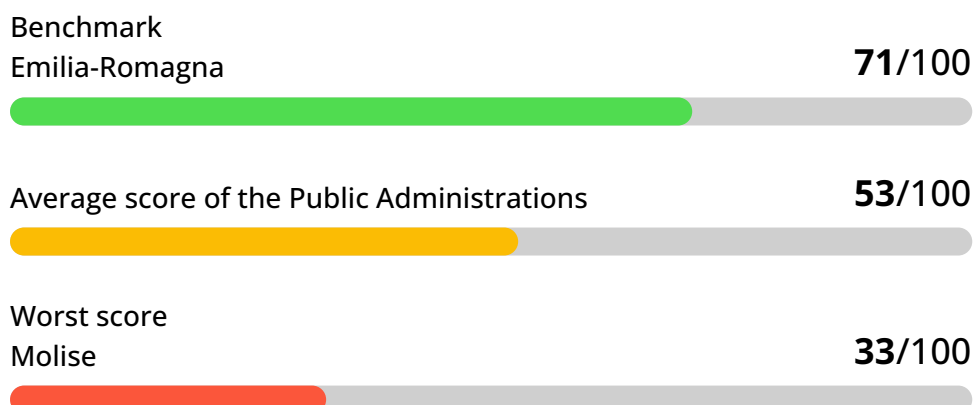
64

out of 100

↑

Benchmark score

Benchmark
Emilia-Romagna   **71**/100

Average score of the Public Administrations   **53**/100

Worst score
Molise   **33**/100

Distribution of Public Administrations with respect to the rating class

ND - Unavailable
F - Fallible
P - Poor
P+ - Weak
PP - Satisfactory
PP+ - Good
PPP - Very Good
PPP+ - Excellent
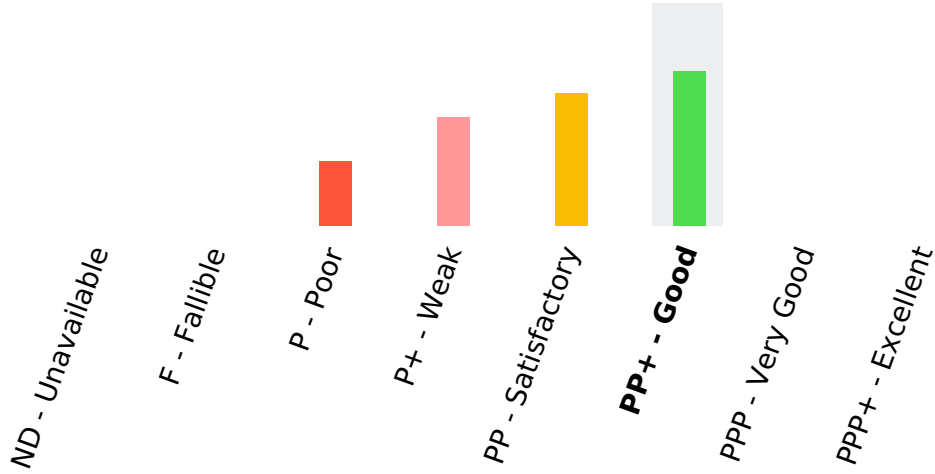
Administrative capacity: summary of the 6 macro-indicators

- ● **Score of the Public Administration**
- ● **Benchmark Public Administration for each macro-area**
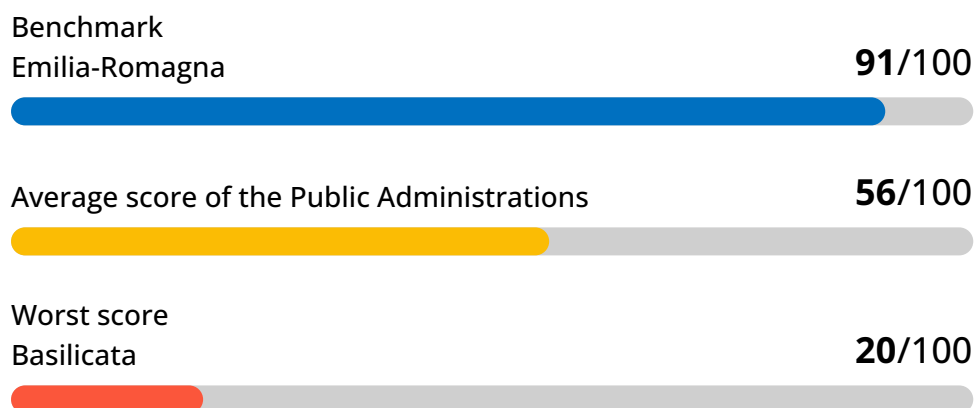- ● **Average score of Public Administrations assessed**

Financial situation

Governance

Personnel management

Public services and relations with citizens

Public tenders and relations with suppliers

Environment

50

0

![REP - Research Center on Public Entities. A company of Fondazione Etica](logo)
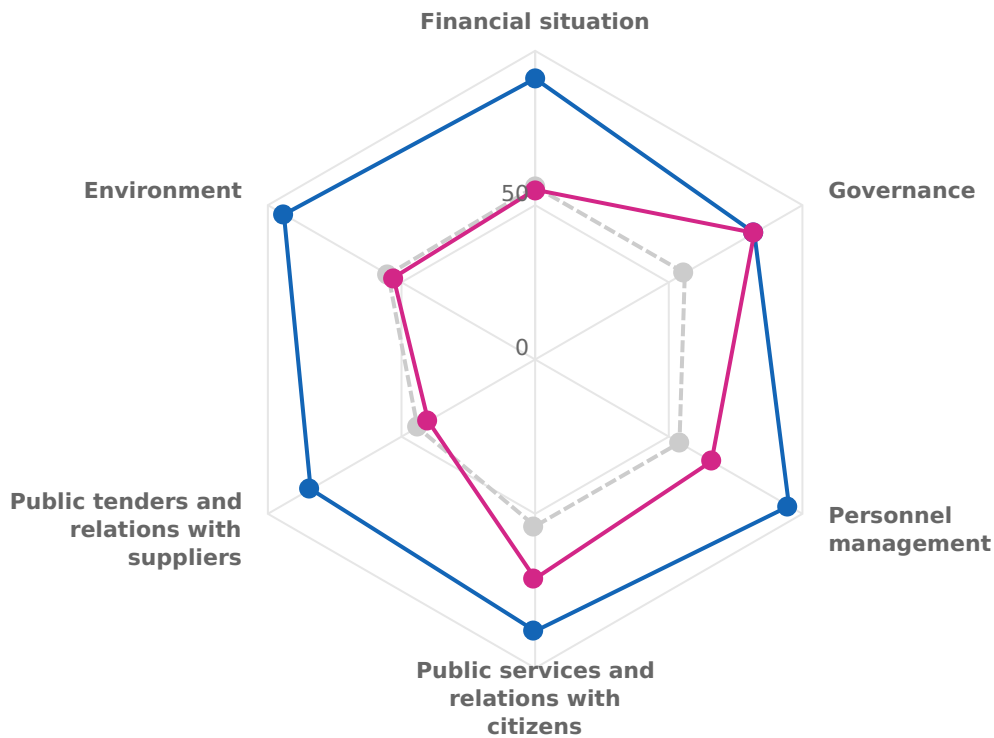
(1) Financial situation

PP - Satisfactory

Rating	Chronological trend

55

out of 100

↑

Benchmark score

Benchmark
Emilia-Romagna   **91**/100

Average score of the Public Administrations   **56**/100

Worst score
Basilicata   **20**/100

Distribution of Public Administrations with respect to the rating class

ND - Unavailable

F - Fallible

P - Poor

P+ - Weak

PP - Satisfactory

PP+ - Good

PPP - Very Good

PPP+ - Excellent
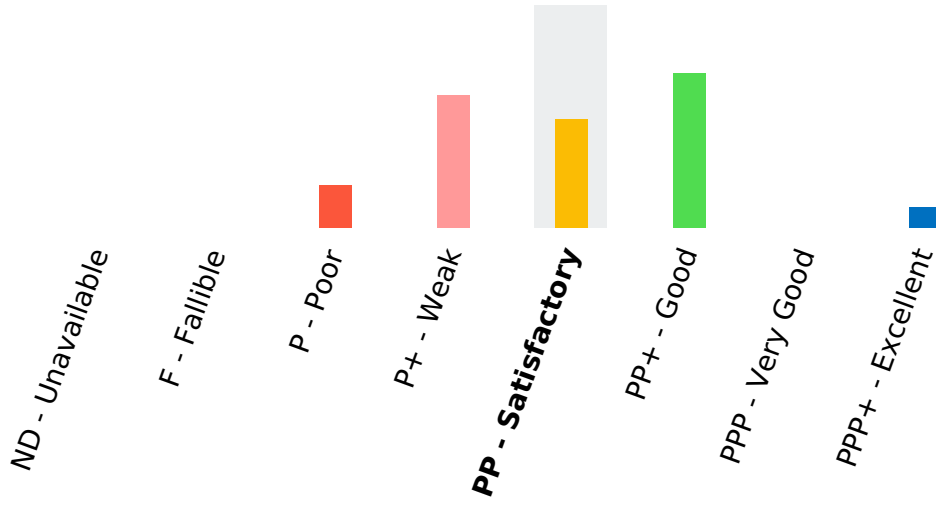
⚡ **Strengths**

- Spending rigidity
- New liabilities generated in the current period on the current accumulated liabilities

🚫 **Weaknesses**

- EU funds management - effected payments

INDICATORS OF THE MACRO-INDICATOR FINANCIAL SITUATION

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Financial autonomy	%	91.99	High score for high values	4	▌▌ Medium
Financial pressure per capita	€ p.c.	2,403.54	High score for low values	4	▌▌ Medium
Collection capacity	%	86.55	High score for high values	5	▌▌ Medium
Spending capacity	%	86.2	High score for high values	5	▌▌ Medium
Spending rigidity	%	2.81	High score for low values	10	▌▌▌ High
Coverage of current expenditure and loan repayments through current revenues	%	94.97	High score for high values	4	▌▌ Medium
New liabilities generated in the current period on the current accumulated liabilities	%	38.83	High score for low values	8	▌▌▌ High

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Capital account expenditure financed by loans and bonds	%	6.27	High score for low values	4	▋▋ Medium
Debt per capita	€ p.c.	1,239.01	High score for low values	5	▋▋ Medium
Deficit/surplus on health expenditure per capita	€ p.c.	-12.55	High score for high values	5	▋▋ Medium
EU funds management - effected payments	%	35.0	High score for high values	1	▋ Low

② Governance

PPP - Very Good

Rating | Chronological trend
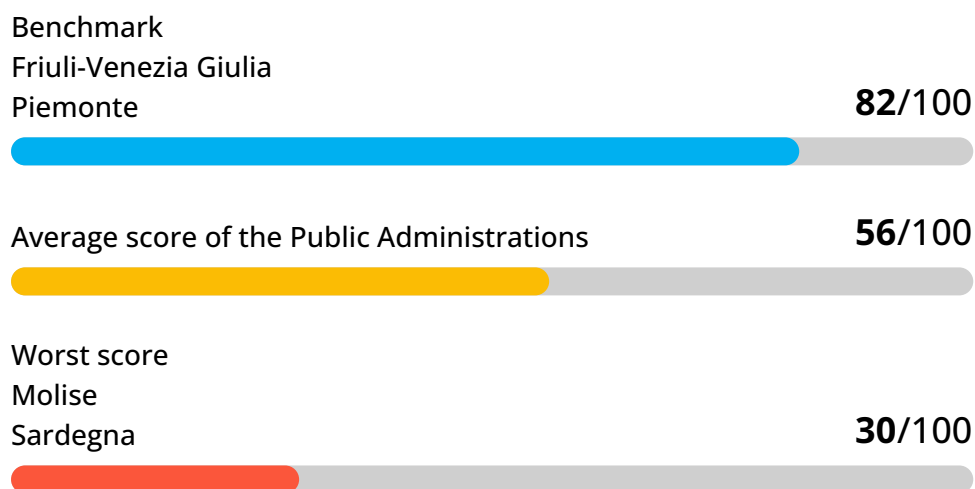
82

out of 100

↑

Benchmark score

Benchmark
Friuli-Venezia Giulia
Piemonte

82/100

Average score of the Public Administrations

56/100

Worst score
Molise
Sardegna

30/100

Distribution of Public Administrations with respect to the rating class

Chart categories (left to right):
- ND - Unavailable
- F - Fallible
- P - Poor
- P+ - Weak
- PP - Satisfactory
- PP+ - Good
- **PPP - Very Good**
- PPP+ - Excellent
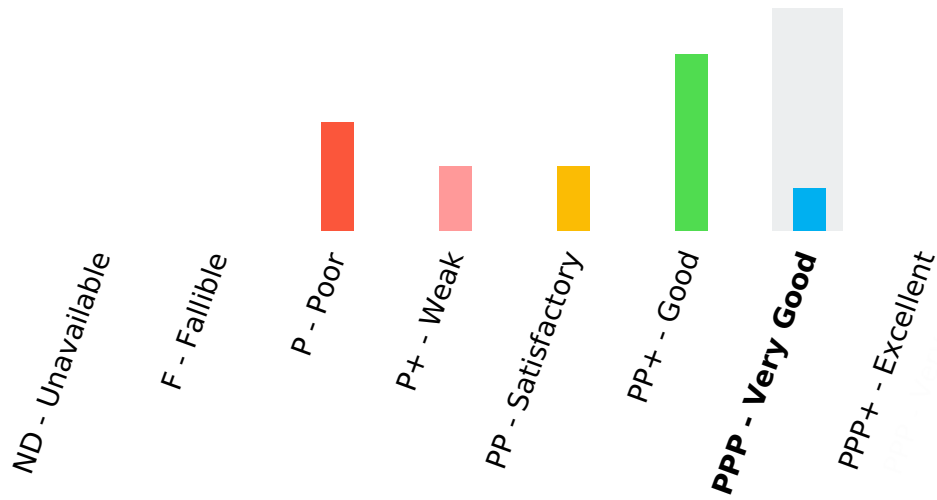
⚡ Strengths

- Open data availability
- E- Government
- Degree of digitalization
- Working from home (WFH)
- Public works incompleted
- Public Real Estate properties - wide report
- Subsidiary companies
- Anti-corruption measures undertaken
- Court of Auditors - update

Weaknesses

- Performance
- Public Real Estate properties - management

INDICATORS OF THE MACRO-INDICATOR GOVERNANCE

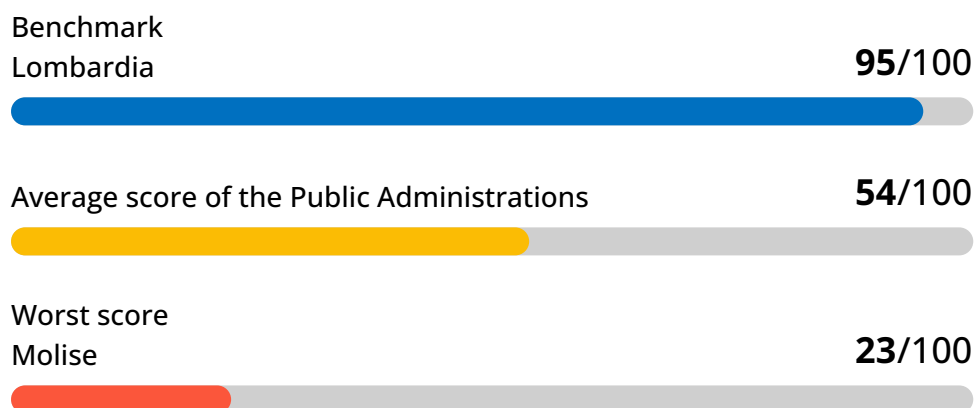| Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Open data availability	value	1,172.6	High score for high values	8	▮▮▮ High
E- Government	value	20.4	High score for high values	10	▮▮▮ High
Degree of digitalization	value	0.99	High score for high values	10	▮▮▮ High
Performance	value	0.0	High score for high values	1	▮ Low
Working from home (WFH)	value	11.0	High score for high values	8	▮▮▮ High
Public works incompleted	%	1.7	High score for low values	8	▮▮▮ High
Public Real Estate properties - wide report	value	1,111.0	High score for high values	8	▮▮▮ High
Public Real Estate properties - management	€ p.c.	-1.64	High score for high values	1	▮ Low
Subsidiary companies	absolute value	94.44	High score for high values	10	▮▮▮ High
Anti-corruption measures undertaken	value	15.6	High score for high values	10	▮▮▮ High
Court of Auditors - update	value	2.0	High score for low values	8	▮▮▮ High

(3) **Personnel management**

PP+ - Good

Rating

66

out of 100

Chronological trend

↑

Benchmark score

Benchmark
Lombardia   **95**/100

Average score of the Public Administrations   **54**/100

Worst score
Molise   **23**/100

Distribution of Public Administrations with respect to the rating class

ND - Unavailable	F - Fallible	P - Poor	P+ - Weak	PP - Satisfactory	**PP+ - Good**	PPP - Very Good	PPP+ - Excellent	PP+ - Good*
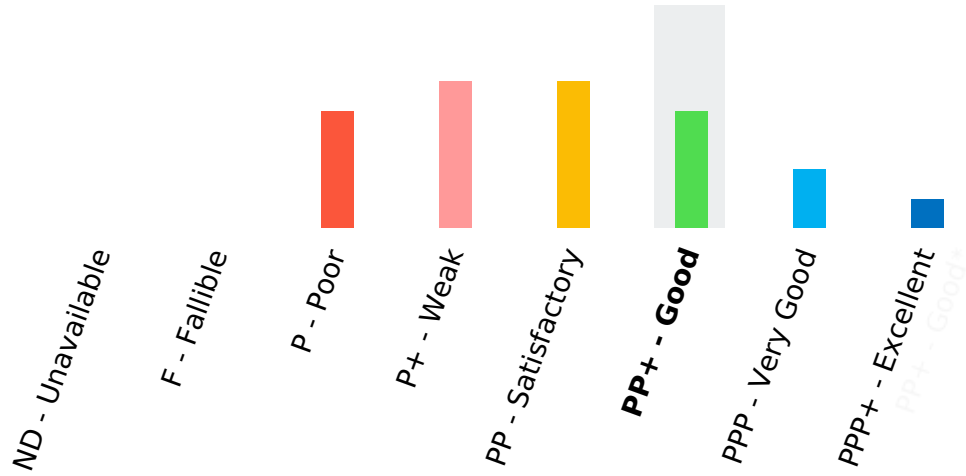
⚡ Strengths

- Per capita personnel expenditure
- Personnel expenditure on current expenditure
- Personnel with fixed-term contract on total personnel
- Average days of absence (sick leave)
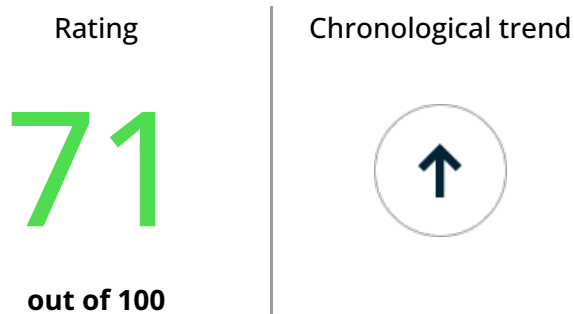- Managers on population

Weaknesses

- Degree of differentiation of bonus paid to managers

INDICATORS OF THE MACRO-INDICATOR PERSONNEL MANAGEMENT
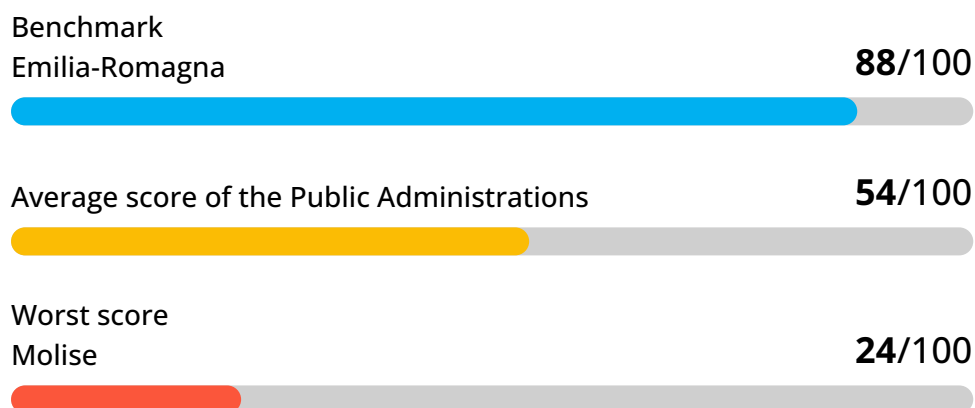
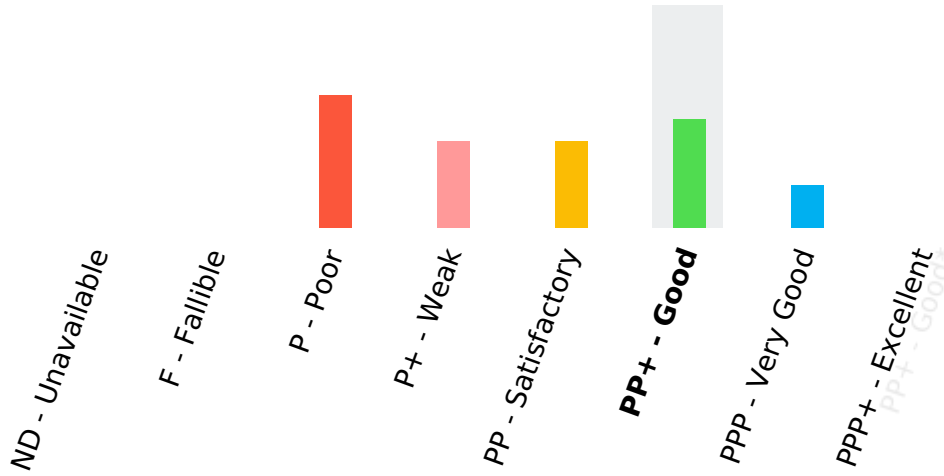| Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Per capita personnel expenditure	€ p.c.	45.0	High score for low values	10	▍▍▍ High
Personnel expenditure on current expenditure	%	1.83	High score for low values	10	▍▍▍ High
Expenditure for external advisory on personnel expenditure	%	n.d.	High score for low values	0	N.A.
Personnel with fixed-term contract on total personnel	%	0.0	High score for low values	10	▍▍▍ High
Average age	years	54.41	High score for low values	5	▍▍ Medium
Personnel with a degree on total personnel	%	46.17	High score for high values	5	▍▍ Medium
Average days of absence (sick leave)	days per person	5.64	High score for low values	10	▍▍▍ High
Managers on population	val./10.000 ab.	0.22	High score for low values	10	▍▍▍ High
Provided bonus out of allocated ones to managers	%	98.7	High score for low values	5	▍▍ Medium
Degree of differentiation of bonus paid to managers	variance	28.41	High score for high values	1	▍ Low

(4) Public services and relations with citizens

PP+ - Good

Rating	Chronological trend
71	↑
out of 100	

Benchmark score

Benchmark
Emilia-Romagna   **88**/100

Average score of the Public Administrations   **54**/100

Worst score
Molise   **24**/100

Distribution of Public Administrations with respect to the rating class

- ND - Unavailable
- F - Fallible
- P - Poor
- P+ - Weak
- PP - Satisfactory
- **PP+ - Good**
- PPP - Very Good
- PPP+ - Excellent

⚡ Strengths

- Efficiency indicator - reporting (multivariable)
- Efficiency indicator - timing supervision (multivariable)
- Online services
- Landline high-speed internet access covering
- Hospital migration
- Beds in residential healthcare facilities per 10k inhabitants
- Citizens involvement

Weaknesses

- Accredited private healthcare facilities per 10k inhabitants

INDICATORS OF THE MACRO-INDICATOR PUBLIC SERVICES AND RELATIONS WITH CITIZENS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Efficiency indicator - reporting (multivariable)	value	2.0	High score for high values	10	▮▮▮ High
Efficiency indicator - timing supervision (multivariable)	value	2.0	High score for high values	10	▮▮▮ High
Online services	value	19.5	High score for high values	10	▮▮▮ High
Landline high-speed internet access covering	%	34.7	High score for high values	10	▮▮▮ High
Hospital migration	%	6.7	High score for low values	8	▮▮▮ High
Beds in residential healthcare facilities per 10k inhabitants	val./10.000 ab.	115.5	High score for high values	8	▮▮▮ High
Integrated Home Care services	%	2.7	High score for high values	4	▮▮ Medium
Accredited private healthcare facilities per 10k inhabitants	val./10.000 ab.	3.33	High score for low values	1	▮ Low
Per capita territorial pharmaceutical expenditure	€ p.c.	121.8	High score for low values	4	▮▮ Medium
Planning of renewal of disused public RE properties	value	n.d.	High score for high values	0	N.A.
Citizens involvement	value	6.5	High score for high values	6	▮▮▮ High
FOIA register: accepted requests	%	n.d.	High score for high values	0	N.A.

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
FOIA register: average time of reply to requests	days	n.d.	High score for low values	0	N.A.

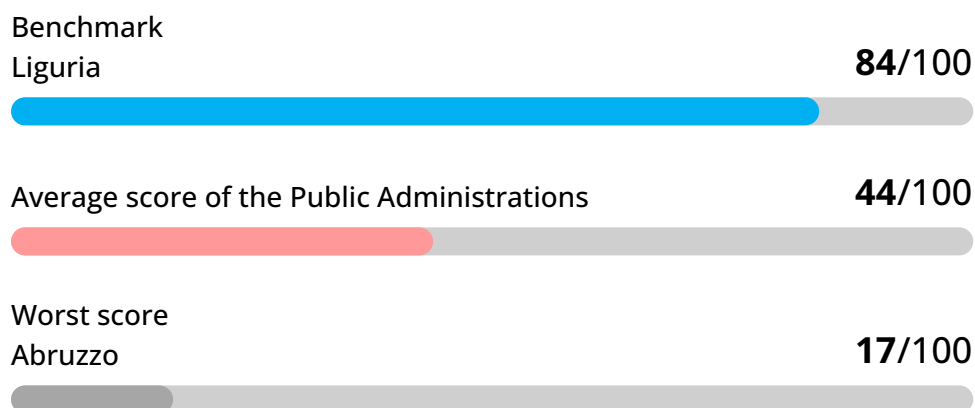## ⑤ Public tenders and relations with suppliers
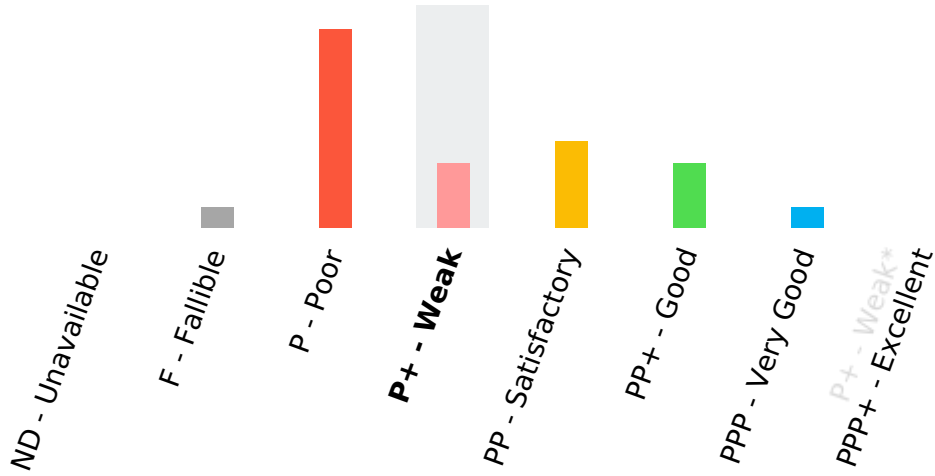
P+ - Weak

Rating

40

out of 100

Chronological trend

↓

Benchmark score

Benchmark
Liguria   **84**/100

Average score of the Public Administrations   **44**/100

Worst score
Abruzzo   **17**/100

Distribution of Public Administrations with respect to the rating class

Strengths

- Per capita total amount of debts with suppliers

Weaknesses

- Recurring contractors in direct procurements
- Direct procurements on global public tenders - number
- Direct procurements on global public tenders - amount

INDICATORS OF THE MACRO-INDICATOR PUBLIC TENDERS AND RELATIONS WITH SUPPLIERS

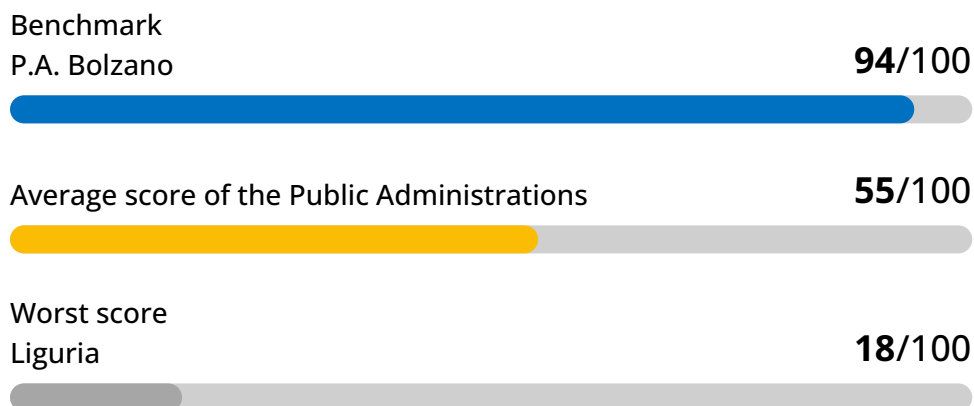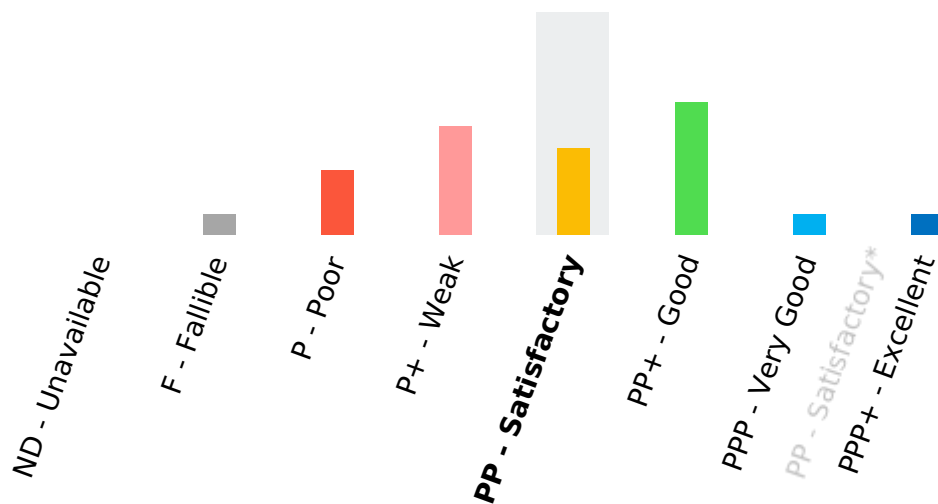| Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Recurring contractors in direct procurements	%	20.77	High score for low values	2	▮ Low
Direct procurements on global public tenders - number	%	80.04	High score for low values	2	▮ Low
Direct procurements on global public tenders - amount	%	64.87	High score for low values	2	▮ Low
Timeliness of payments indicator	days	7.74	High score for low values	8	▮▮ Medium
Per capita total amount of debts with suppliers	€ p.c.	1.02	High score for low values	16	▮▮▮ High
Number of corporate creditor per 10k inhabitants	val./10.000 ab.	0.52	High score for low values	5	▮▮ Medium
Settlement of commercial debts incurred during the fiscal year	%	92.63	High score for high values	5	▮▮ Medium

⑥ Environment

PP - Satisfactory

Rating	Chronological trend
53 out of 100	↓

Benchmark score

Benchmark
P.A. Bolzano
94/100

Average score of the Public Administrations
55/100

Worst score
Liguria
18/100

Distribution of Public Administrations with respect to the rating class

Bar chart categories (left to right):
- ND - Unavailable
- F - Fallible
- P - Poor
- P+ - Weak
- **PP - Satisfactory**
- PP+ - Good
- PPP - Very Good
- PP - Satisfactory*
- PPP+ - Excellent

⚡ **Strengths**	⛓ **Weaknesses**
● Urban waste disposal at landfill	● Air quality - PM 2.5
● Population exposed to landslide risk	● Contaminated sites

INDICATORS OF THE MACRO-INDICATOR ENVIRONMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Air quality - PM 2.5	%	88.6	High score for low values	1	▌ Low
Land consumption	%	6.7	High score for low values	6	▐▐ Medium
Contaminated sites	‰ inhabitants	42.6	High score for low values	1	▌ Low
Urban waste disposal at landfill	%	12.0	High score for low values	14	▐▐▐ High
Soil waterproofing due to artificial covering	%	6.7	High score for low values	6	▐▐ Medium
Population exposed to landslide risk	%	1.6	High score for low values	12	▐▐▐ High
Population exposed to flood risk	%	4.8	High score for low values	6	▐▐ Medium
Electricity consumption covered by renewable sources	%	41.8	High score for high values	7	▐▐ Medium