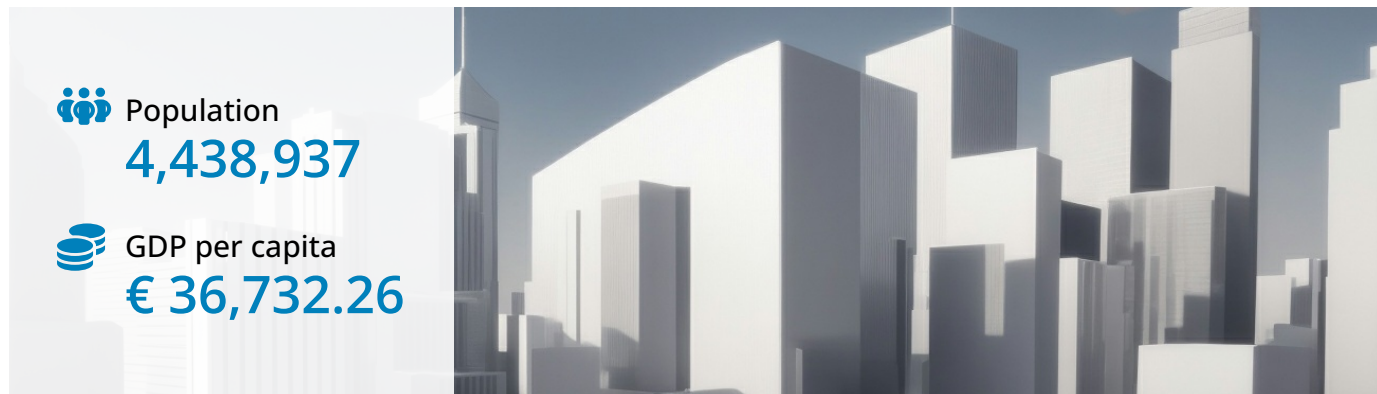


**ADMINISTRATIVE CAPACITY INDEX**

**Regions**  
**data collection 2021**

# Emilia-Romagna



## SYNTHETIC INDEX OF PUBLIC ADMINISTRATIVE CAPACITY

PP+ - Good

Rating

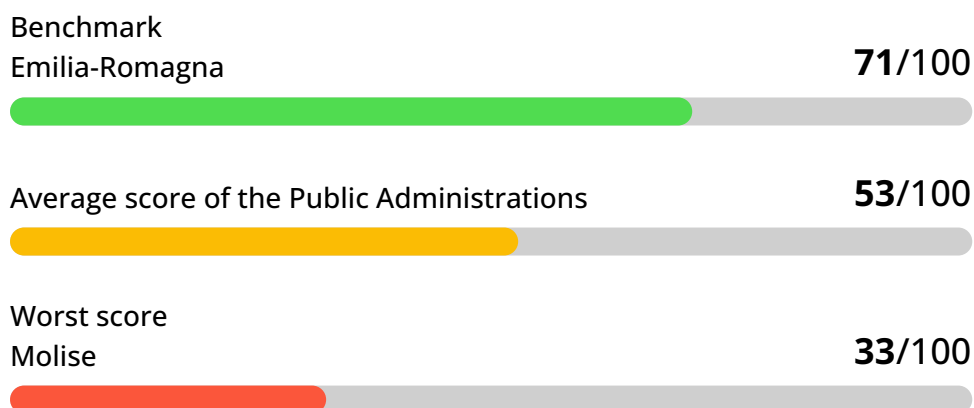
71

out of 100

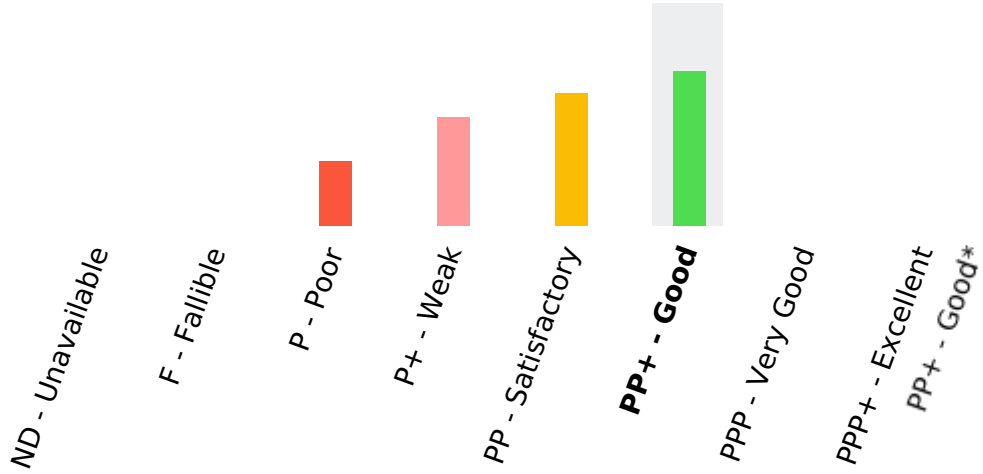
Chronological trend



### Benchmark score

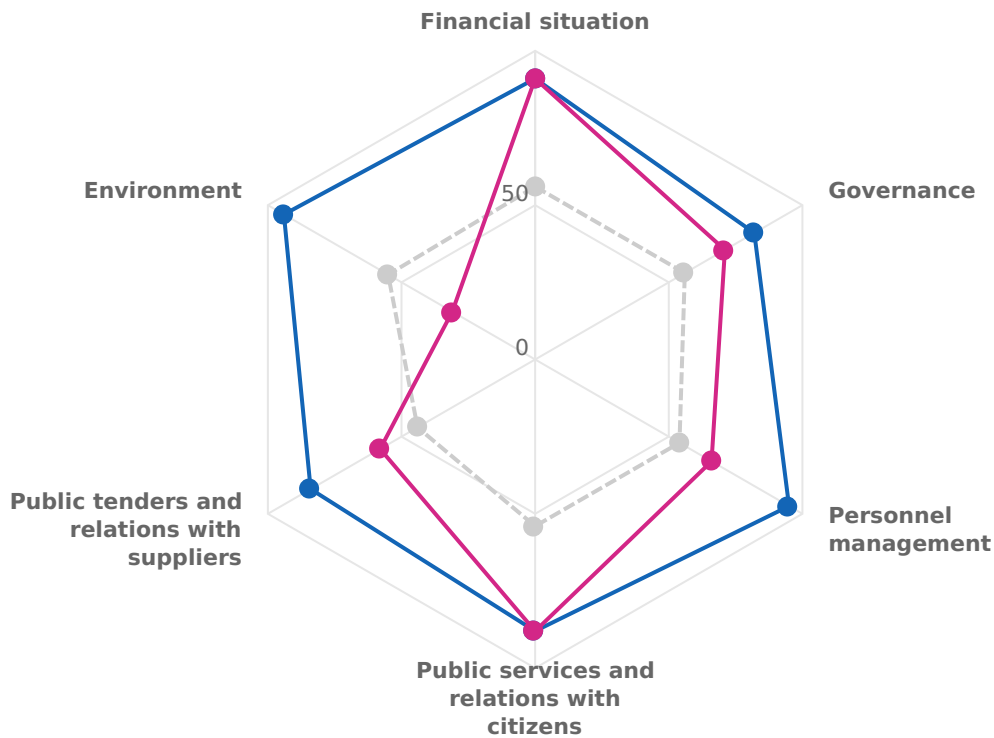


### Distribution of Public Administrations with respect to the rating class



### Administrative capacity: summary of the 6 macro-indicators

- Score of the Public Administration
- Benchmark Public Administration for each macro-area
- Average score of Public Administrations assessed



## 1 Financial situation

PPP+ - Excellent

Rating

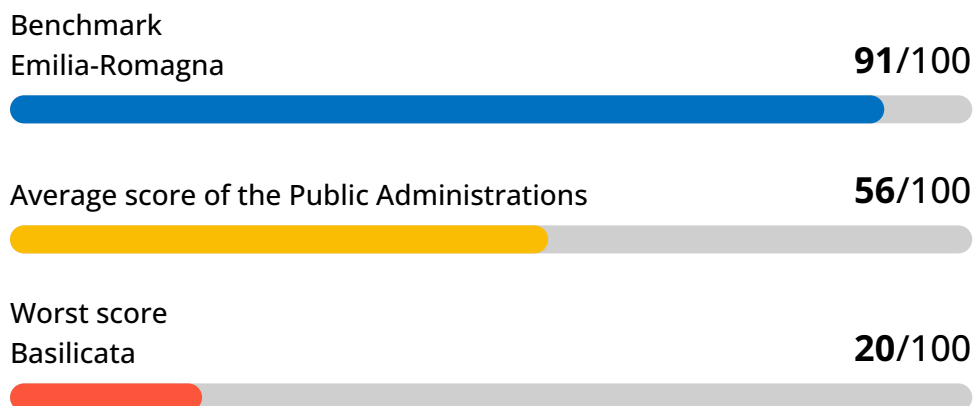
91

out of 100

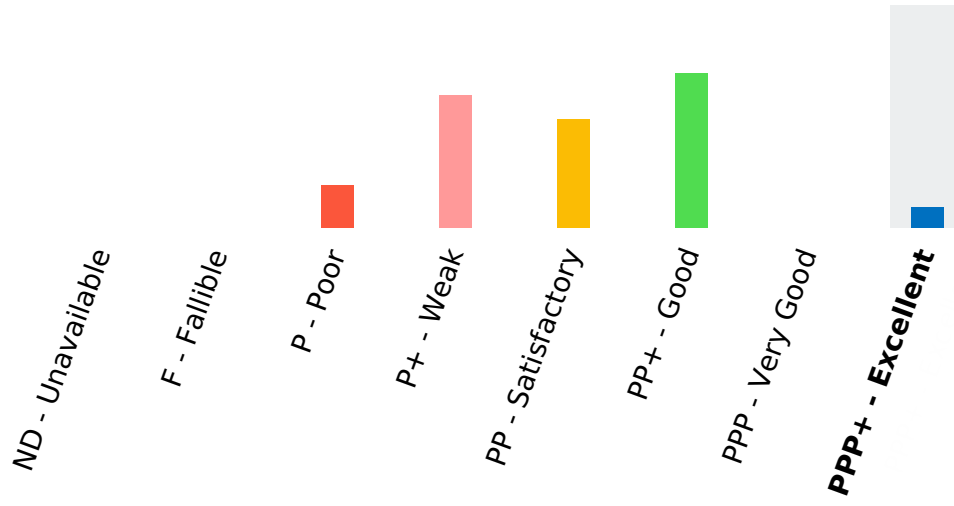
Chronological trend



### Benchmark score



### Distribution of Public Administrations with respect to the rating class










#### Strengths



#### Weaknesses

- Financial autonomy
- Spending capacity
- Spending rigidity
- Coverage of current expenditure and loan repayments through current revenues
- New liabilities generated in the current period on the current accumulated liabilities
- Capital account expenditure financed by loans and bonds
- Debt per capita
- Deficit/surplus on health expenditure per capita
- EU funds management - effected payments

## INDICATORS OF THE MACRO-INDICATOR FINANCIAL SITUATION

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Financial autonomy	%	92.79	High score for high values	8	 High
Financial pressure per capita	€ p.c.	2,322.25	High score for low values	4	 Medium
Collection capacity	%	88.85	High score for high values	5	 Medium
Spending capacity	%	93.05	High score for high values	10	 High
Spending rigidity	%	2.16	High score for low values	10	 High
Coverage of current expenditure and loan repayments through current revenues	%	96.37	High score for high values	8	 High
New liabilities generated in the current period on the current accumulated liabilities	%	47.76	High score for low values	8	 High

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Capital account expenditure financed by loans and bonds	%	0.0	High score for low values	8	High
Debt per capita	€ p.c.	839.1	High score for low values	10	High
Deficit/surplus on health expenditure per capita	€ p.c.	20.81	High score for high values	10	High
EU funds management - effected payments	%	55.0	High score for high values	10	High

## 2 Governance

PP+ - Good

Rating

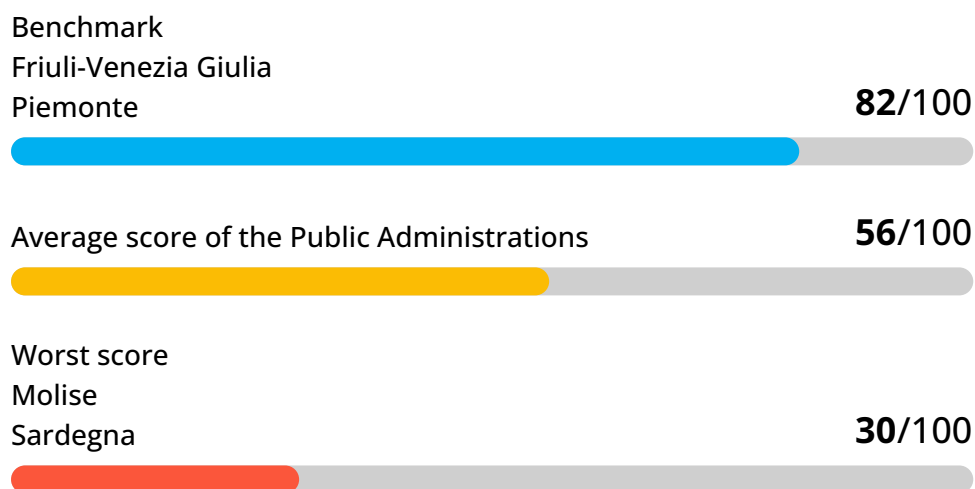
71

out of 100

Chronological trend

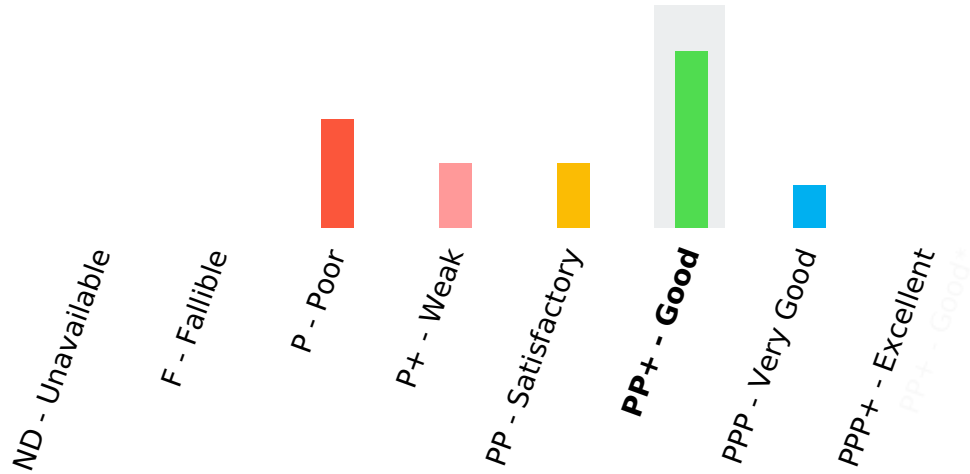


### Benchmark score





### Distribution of Public Administrations with respect to the rating class



#### Strengths

- E- Government
- Performance
- Working from home (WFH)
- Public works incompleted
- Anti-corruption measures undertaken
- Court of Auditors - update



#### Weaknesses

- Public Real Estate properties - management
- Subsidiary companies

## INDICATORS OF THE MACRO-INDICATOR GOVERNANCE

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Open data availability	value	750.0	High score for high values	4	▬▬ Medium
E- Government	value	16.0	High score for high values	10	▬▬▬ High
Degree of digitalization	value	0.6	High score for high values	5	▬▬ Medium
Performance	value	110.5	High score for high values	12	▬▬▬ High
Working from home (WFH)	value	11.0	High score for high values	8	▬▬▬ High
Public works incompleted	%	1.7	High score for low values	8	▬▬▬ High
Public Real Estate properties - wide report	value	1,010.0	High score for high values	4	▬▬ Medium
Public Real Estate properties - management	€ p.c.	-2.49	High score for high values	1	▬ Low
Subsidiary companies	absolute value	53.33	High score for high values	1	▬ Low
Anti-corruption measures undertaken	value	14.4	High score for high values	10	▬▬▬ High
Court of Auditors - update	value	2.0	High score for low values	8	▬▬▬ High

### 3 Personnel management

PP+ - Good

Rating

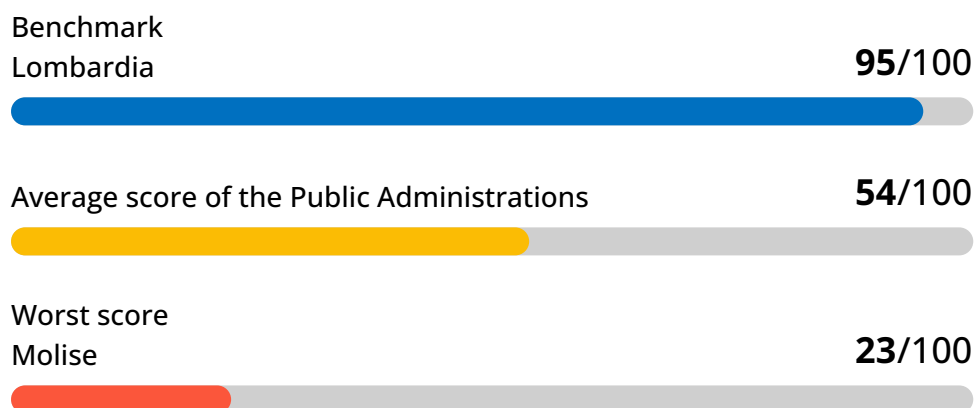
66

out of 100

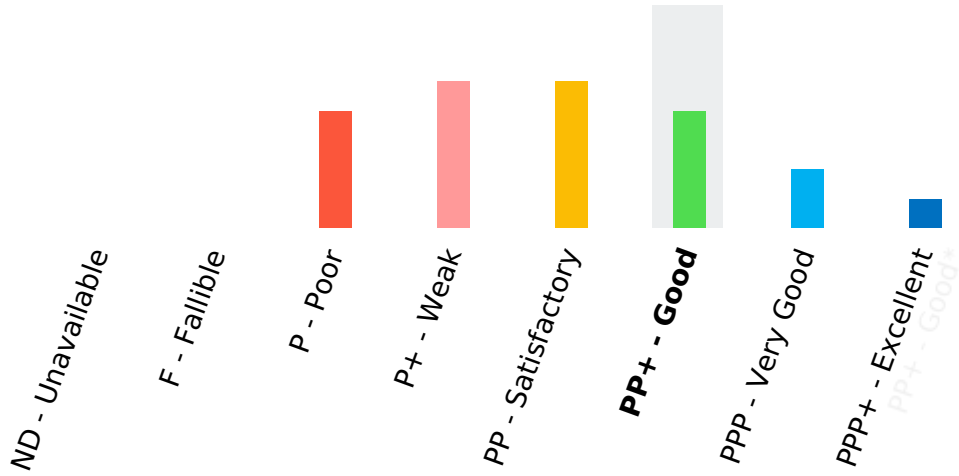
Chronological trend



#### Benchmark score



### Distribution of Public Administrations with respect to the rating class



#### Strengths

- Per capita personnel expenditure
- Personnel expenditure on current expenditure
- Personnel with a degree on total personnel
- Managers on population



#### Weaknesses

- Provided bonus out of allocated ones to managers

## INDICATORS OF THE MACRO-INDICATOR PERSONNEL MANAGEMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Per capita personnel expenditure	€ p.c.	39.31	High score for low values	10	 High
Personnel expenditure on current expenditure	%	1.64	High score for low values	10	 High
Expenditure for external advisory on personnel expenditure	%	0.34	High score for low values	5	 Medium
Personnel with fixed-term contract on total personnel	%	3.63	High score for low values	5	 Medium
Average age	years	53.43	High score for low values	5	 Medium
Personnel with a degree on total personnel	%	57.04	High score for high values	10	 High
Average days of absence (sick leave)	days per person	7.45	High score for low values	5	 Medium
Managers on population	val./10.000 ab.	0.23	High score for low values	10	 High
Provided bonus out of allocated ones to managers	%	100.0	High score for low values	1	 Low
Degree of differentiation of bonus paid to managers	variance	86.02	High score for high values	5	 Medium

## 4 Public services and relations with citizens

PPP - Very Good

Rating

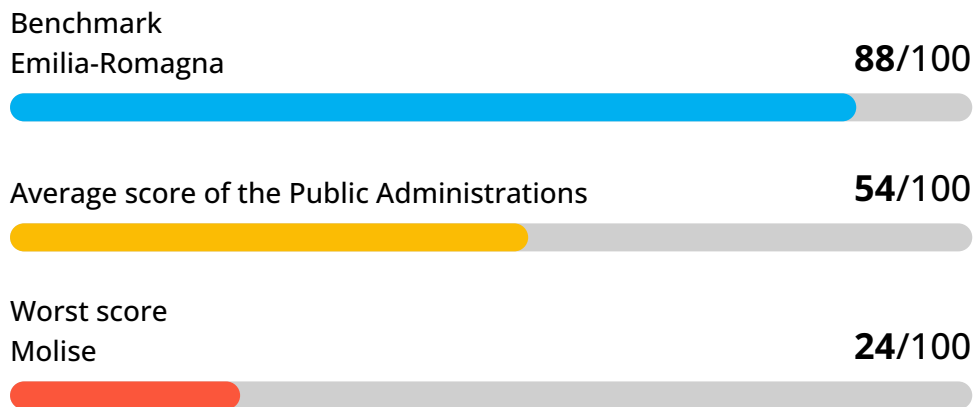
88

out of 100

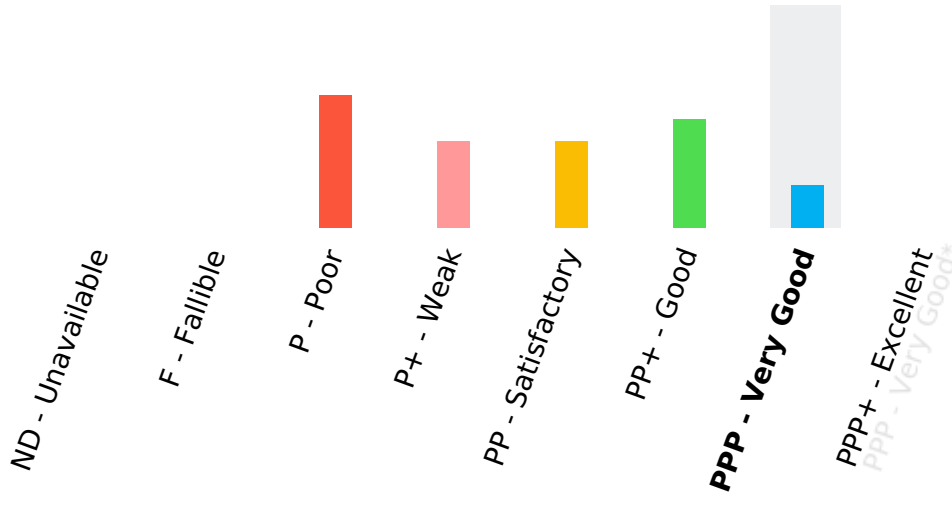
Chronological trend



### Benchmark score



### Distribution of Public Administrations with respect to the rating class



#### Strengths





#### Weaknesses

- Efficiency indicator - reporting (multivariable)
- Efficiency indicator - timing supervision (multivariable)
- Online services
- Landline high-speed internet access covering
- Hospital migration
- Beds in residential healthcare facilities per 10k inhabitants
- Integrated Home Care services
- Per capita territorial pharmaceutical expenditure
- Planning of renewal of disused public RE properties
- Citizens involvement

- Accredited private healthcare facilities per 10k inhabitants
- FOIA register: average time of reply to requests

## INDICATORS OF THE MACRO-INDICATOR PUBLIC SERVICES AND RELATIONS WITH CITIZENS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Efficiency indicator - reporting (multivariable)	value	2.0	High score for high values	10	 High
Efficiency indicator - timing supervision (multivariable)	value	2.0	High score for high values	10	 High
Online services	value	71.5	High score for high values	10	 High
Landline high-speed internet access covering	%	30.2	High score for high values	10	 High
Hospital migration	%	5.7	High score for low values	8	 High
Beds in residential healthcare facilities per 10k inhabitants	val./10.000 ab.	104.4	High score for high values	8	 High
Integrated Home Care services	%	3.5	High score for high values	8	 High
Accredited private healthcare facilities per 10k inhabitants	val./10.000 ab.	3.35	High score for low values	1	 Low
Per capita territorial pharmaceutical expenditure	€ p.c.	106.4	High score for low values	8	 High
Planning of renewal of disused public RE properties	value	3.0	High score for high values	6	 High
Citizens involvement	value	12.0	High score for high values	6	 High
FOIA register: accepted requests	%	94.0	High score for high values	2	 Medium



Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
FOIA register: average time of reply to requests	days	28.5	High score for low values	1	■ ■ Medium

**5** Public tenders and relations with suppliers

PP - Satisfactory

Rating

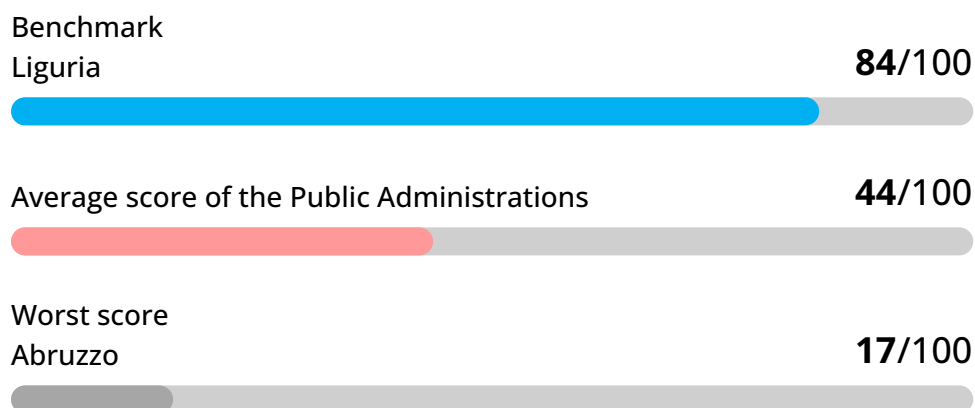
58

out of 100

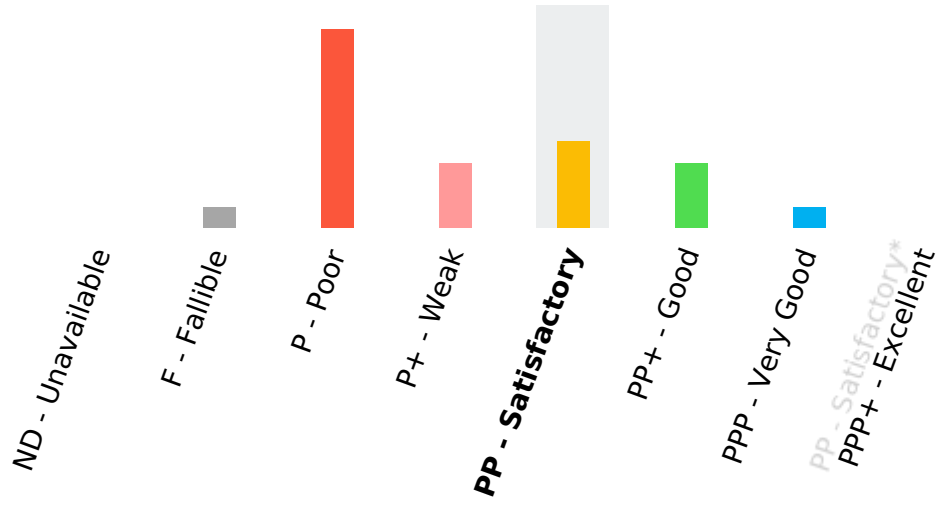
Chronological trend



**Benchmark score**



### Distribution of Public Administrations with respect to the rating class



#### Strengths








- Timeliness of payments indicator
- Per capita total amount of debts with suppliers
- Number of corporate creditor per 10k inhabitants
- Settlement of commercial debts incurred during the fiscal year



#### Weaknesses

- Recurring contractors in direct procurements
- Direct procurements on global public tenders - number
- Direct procurements on global public tenders - amount

## INDICATORS OF THE MACRO-INDICATOR PUBLIC TENDERS AND RELATIONS WITH SUPPLIERS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Recurring contractors in direct procurements	%	47.14	High score for low values	2	 Low
Direct procurements on global public tenders - number	%	83.59	High score for low values	2	 Low
Direct procurements on global public tenders - amount	%	40.16	High score for low values	2	 Low
Timeliness of payments indicator	days	- 17.92	High score for low values	16	 High
Per capita total amount of debts with suppliers	€ p.c.	0.01	High score for low values	16	 High
Number of corporate creditor per 10k inhabitants	val./10.000 ab.	0.0	High score for low values	10	 High
Settlement of commercial debts incurred during the fiscal year	%	82.64	High score for high values	10	 High

## 6 Environment

P - Poor

Rating

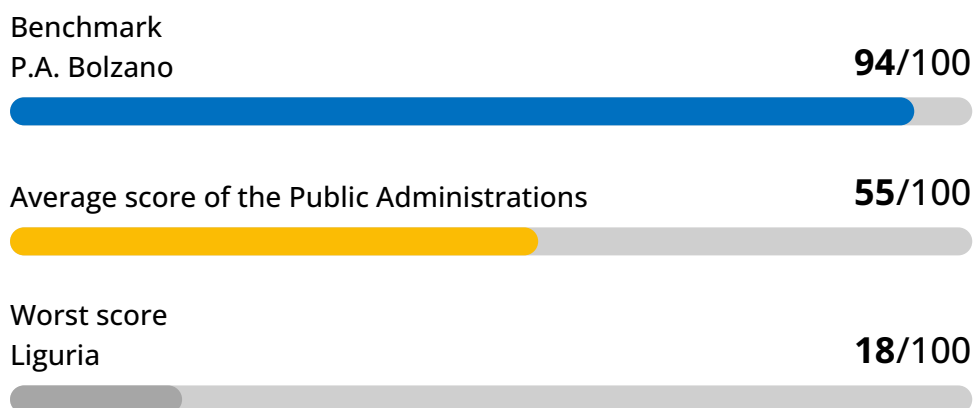
31

out of 100

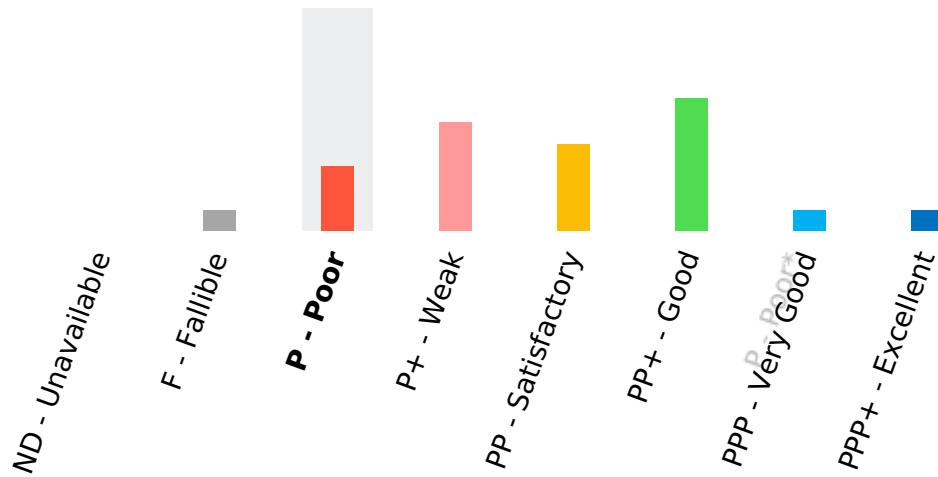
Chronological trend



### Benchmark score



### Distribution of Public Administrations with respect to the rating class



#### Strengths









- Urban waste disposal at landfill



#### Weaknesses

- Air quality - PM 2.5
- Land consumption
- Soil waterproofing due to artificial covering
- Population exposed to flood risk
- Electricity consumption covered by renewable sources

## INDICATORS OF THE MACRO-INDICATOR ENVIRONMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Air quality - PM 2.5	%	89.4	High score for low values	1	 Low
Land consumption	%	8.9	High score for low values	1	 Low
Contaminated sites	‰ inhabitants	1.6	High score for low values	6	 Medium
Urban waste disposal at landfill	%	9.4	High score for low values	14	 High
Soil waterproofing due to artificial covering	%	8.9	High score for low values	1	 Low
Population exposed to landslide risk	%	2.2	High score for low values	6	 Medium
Population exposed to flood risk	%	63.7	High score for low values	1	 Low
Electricity consumption covered by renewable sources	%	19.7	High score for high values	1	 Low