REP

Research Center on Public Entities   A company of **Fondazione Etica**

ADMINISTRATIVE CAPACITY INDEX

**Regions
data collection 2021**

Emilia-Romagna

Population
4,438,937

GDP per capita
€ 36,732.26
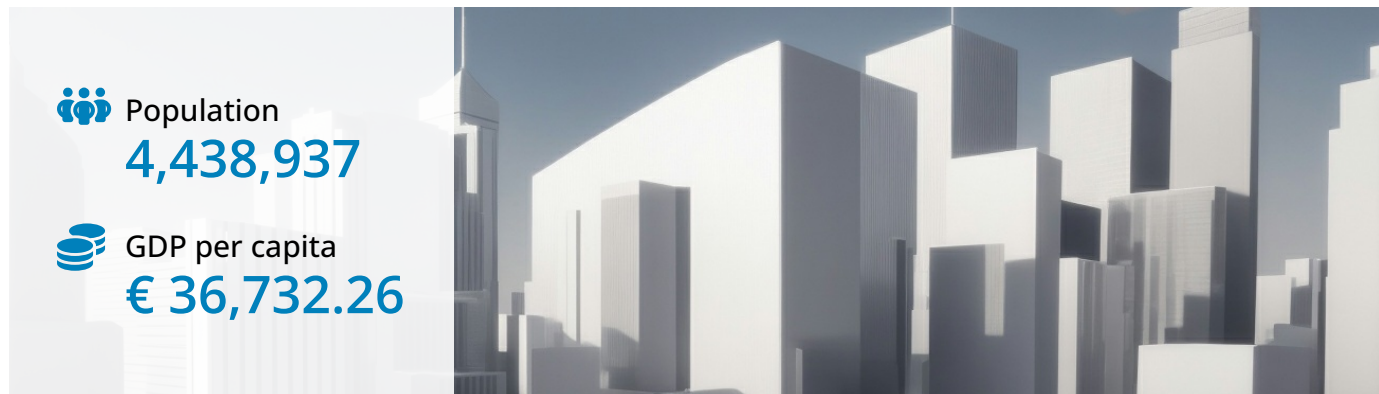
SYNTHETIC INDEX OF PUBLIC ADMINISTRATIVE CAPACITY

PP+ - Good

Rating

71

out of 100

Chronological trend
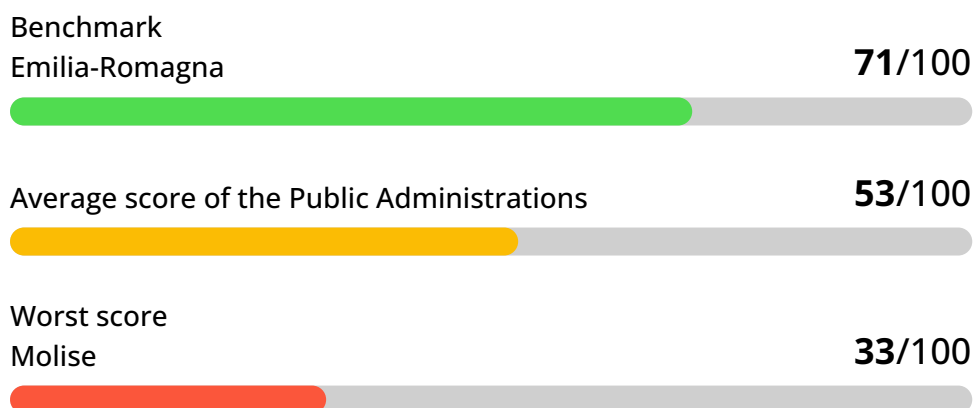
↑

Benchmark score
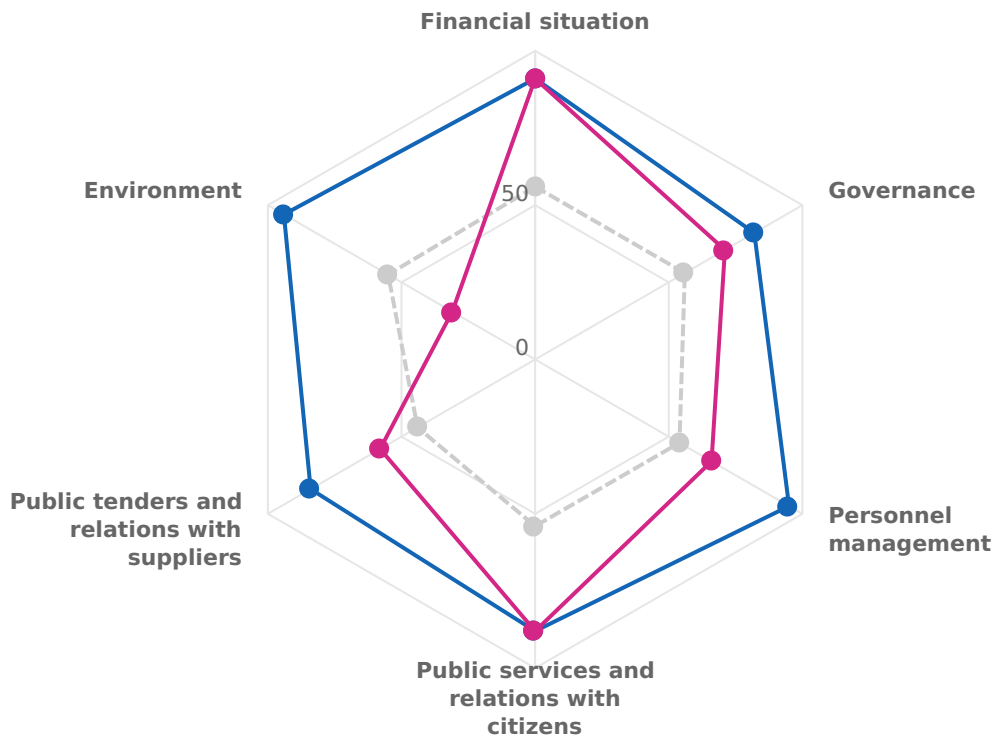
Benchmark
Emilia-Romagna **71**/100

Average score of the Public Administrations **53**/100

Worst score
Molise **33**/100

Distribution of Public Administrations with respect to the rating class

ND - Unavailable

F - Fallible

P - Poor

P+ - Weak

PP - Satisfactory

PP+ - Good

PPP - Very Good

PPP+ - Excellent

PP+ - Good*
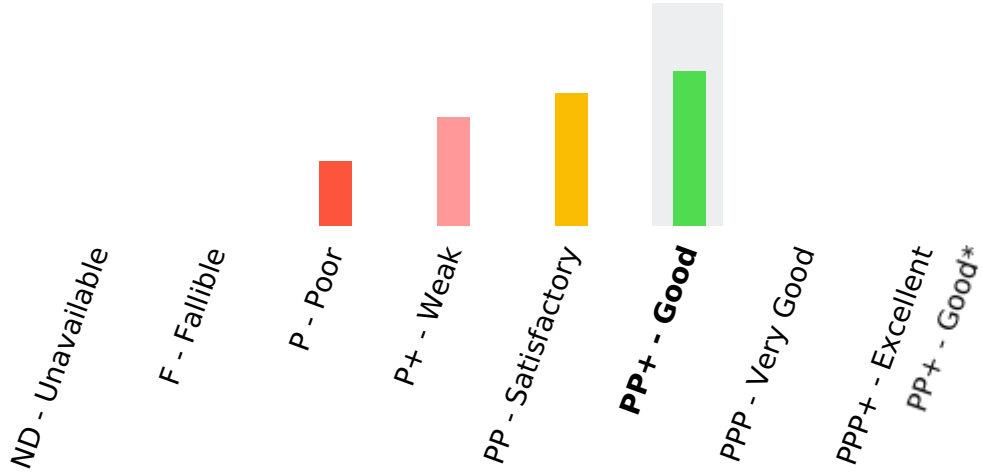
Administrative capacity: summary of the 6 macro-indicators

- ● **Score of the Public Administration**
- ● **Benchmark Public Administration for each macro-area**
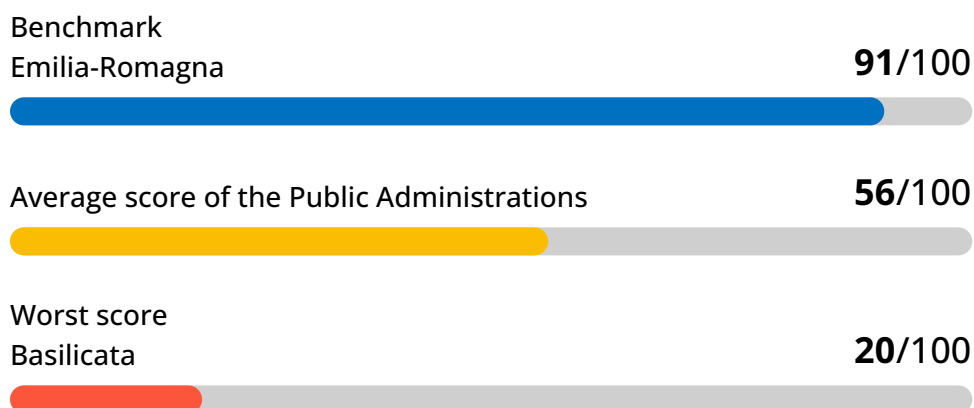- ● **Average score of Public Administrations assessed**

Financial situation

Governance

Personnel management

Public services and relations with citizens

Public tenders and relations with suppliers

Environment

50

0

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① Financial situation

PPP+ - Excellent

Rating

91

out of 100

Chronological trend

↑

Benchmark score

Benchmark
Emilia-Romagna   **91**/100

Average score of the Public Administrations   **56**/100

Worst score
Basilicata   **20**/100

Distribution of Public Administrations with respect to the rating class

| ND - Unavailable | F - Fallible | P - Poor | P+ - Weak | PP - Satisfactory | PP+ - Good | PPP - Very Good | **PPP+ - Excellent** |
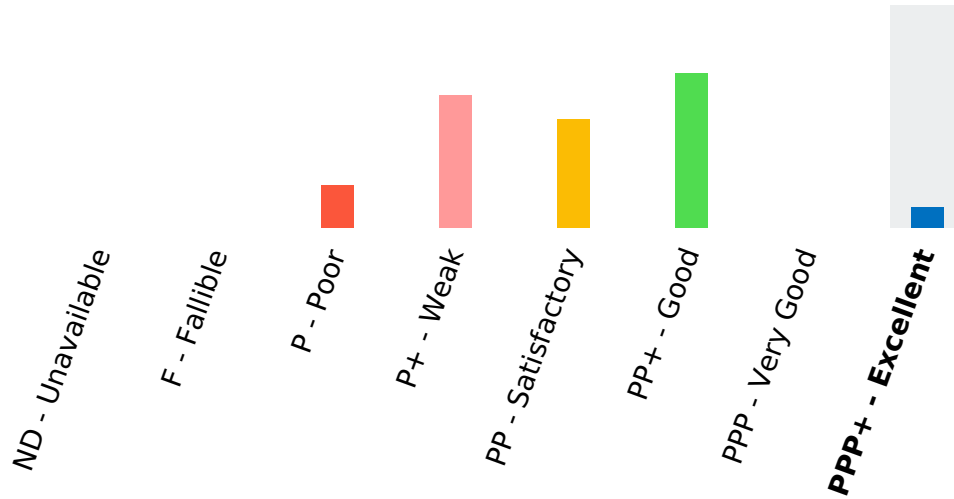
⚡ Strengths

- Financial autonomy
- Spending capacity
- Spending rigidity
- Coverage of current expenditure and loan repayments through current revenues
- New liabilities generated in the current period on the current accumulated liabilities
- Capital account expenditure financed by loans and bonds
- Debt per capita
- Deficit/surplus on health expenditure per capita
- EU funds management - effected payments

Weaknesses

INDICATORS OF THE MACRO-INDICATOR FINANCIAL SITUATION

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Financial autonomy	%	92.79	High score for high values	8	🟩🟩🟩 High
Financial pressure per capita	€ p.c.	2,322.25	High score for low values	4	⬛⬛ Medium
Collection capacity	%	88.85	High score for high values	5	⬛⬛ Medium
Spending capacity	%	93.05	High score for high values	10	🟩🟩🟩 High
Spending rigidity	%	2.16	High score for low values	10	🟩🟩🟩 High
Coverage of current expenditure and loan repayments through current revenues	%	96.37	High score for high values	8	🟩🟩🟩 High
New liabilities generated in the current period on the current accumulated liabilities	%	47.76	High score for low values	8	🟩🟩🟩 High

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Capital account expenditure financed by loans and bonds	%	0.0	High score for low values	8	▮▮▮ High
Debt per capita	€ p.c.	839.1	High score for low values	10	▮▮▮ High
Deficit/surplus on health expenditure per capita	€ p.c.	20.81	High score for high values	10	▮▮▮ High
EU funds management - effected payments	%	55.0	High score for high values	10	▮▮▮ High

(2) Governance

PP+ - Good

Rating	Chronological trend
71 out of 100	↑

Benchmark score

Benchmark
Friuli-Venezia Giulia
Piemonte **82**/100

Average score of the Public Administrations **56**/100

Worst score
Molise
Sardegna **30**/100
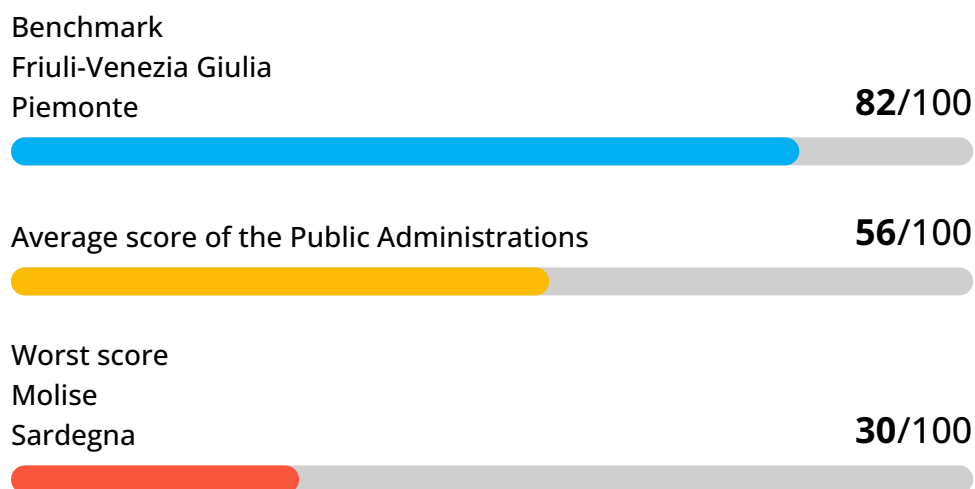
Distribution of Public Administrations with respect to the rating class
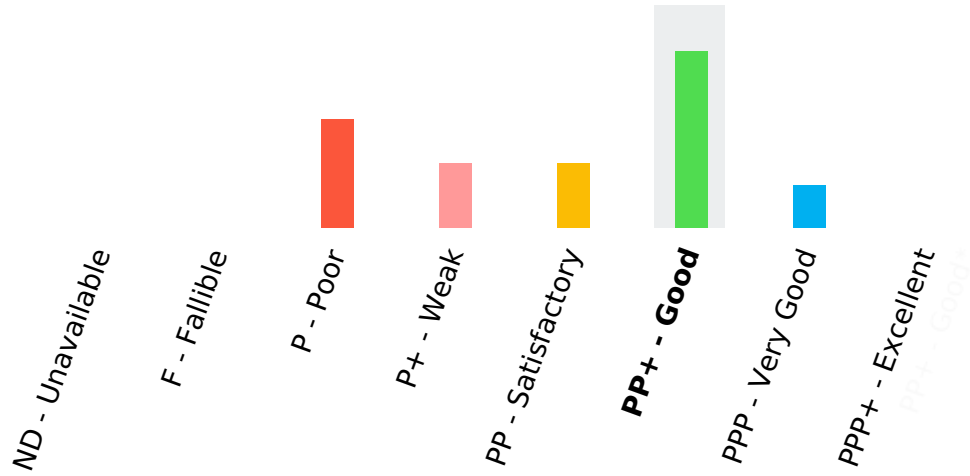
Strengths	**Weaknesses**
• E- Government	• Public Real Estate properties - management
• Performance	• Subsidiary companies
• Working from home (WFH)	
• Public works incompleted	
• Anti-corruption measures undertaken	
• Court of Auditors - update	

INDICATORS OF THE MACRO-INDICATOR GOVERNANCE

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Open data availability	value	750.0	High score for high values	4	▌▌ Medium
E- Government	value	16.0	High score for high values	10	▌▌▌ High
Degree of digitalization	value	0.6	High score for high values	5	▌▌ Medium
Performance	value	110.5	High score for high values	12	▌▌▌ High
Working from home (WFH)	value	11.0	High score for high values	8	▌▌▌ High
Public works incompleted	%	1.7	High score for low values	8	▌▌▌ High
Public Real Estate properties - wide report	value	1,010.0	High score for high values	4	▌▌ Medium
Public Real Estate properties - management	€ p.c.	-2.49	High score for high values	1	▌ Low
Subsidiary companies	absolute value	53.33	High score for high values	1	▌ Low
Anti-corruption measures undertaken	value	14.4	High score for high values	10	▌▌▌ High
Court of Auditors - update	value	2.0	High score for low values	8	▌▌▌ High

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③ Personnel management

PP+ - Good

Rating	Chronological trend
66 out of 100	↑

Benchmark score

Benchmark
Lombardia **95**/100

Average score of the Public Administrations **54**/100

Worst score
Molise **23**/100

Distribution of Public Administrations with respect to the rating class

| ND - Unavailable | F - Fallible | P - Poor | P+ - Weak | PP - Satisfactory | **PP+ - Good** | PPP - Very Good | PPP+ - Excellent | PP+ - Good* |
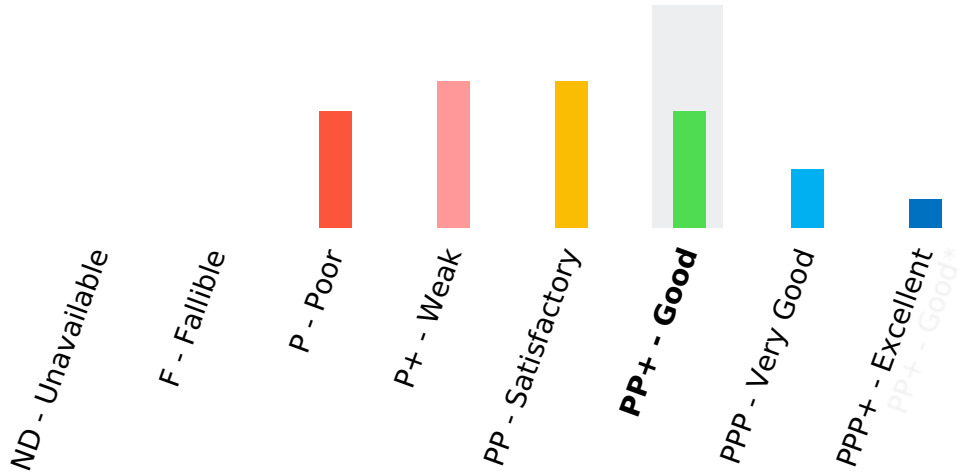
⚡ **Strengths**

- Per capita personnel expenditure
- Personnel expenditure on current expenditure
- Personnel with a degree on total personnel
- Managers on population

🔗 **Weaknesses**

- Provided bonus out of allocated ones to managers

INDICATORS OF THE MACRO-INDICATOR PERSONNEL MANAGEMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Per capita personnel expenditure	€ p.c.	39.31	High score for low values	10	▮▮▮ High
Personnel expenditure on current expenditure	%	1.64	High score for low values	10	▮▮▮ High
Expenditure for external advisory on personnel expenditure	%	0.34	High score for low values	5	▮▮ Medium
Personnel with fixed-term contract on total personnel	%	3.63	High score for low values	5	▮▮ Medium
Average age	years	53.43	High score for low values	5	▮▮ Medium
Personnel with a degree on total personnel	%	57.04	High score for high values	10	▮▮▮ High
Average days of absence (sick leave)	days per person	7.45	High score for low values	5	▮▮ Medium
Managers on population	val./10.000 ab.	0.23	High score for low values	10	▮▮▮ High
Provided bonus out of allocated ones to managers	%	100.0	High score for low values	1	▮ Low
Degree of differentiation of bonus paid to managers	variance	86.02	High score for high values	5	▮▮ Medium

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(4) Public services and relations with citizens
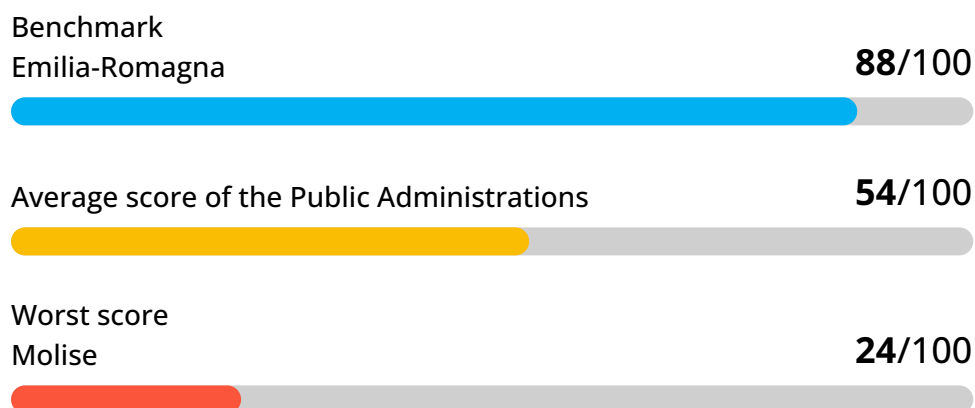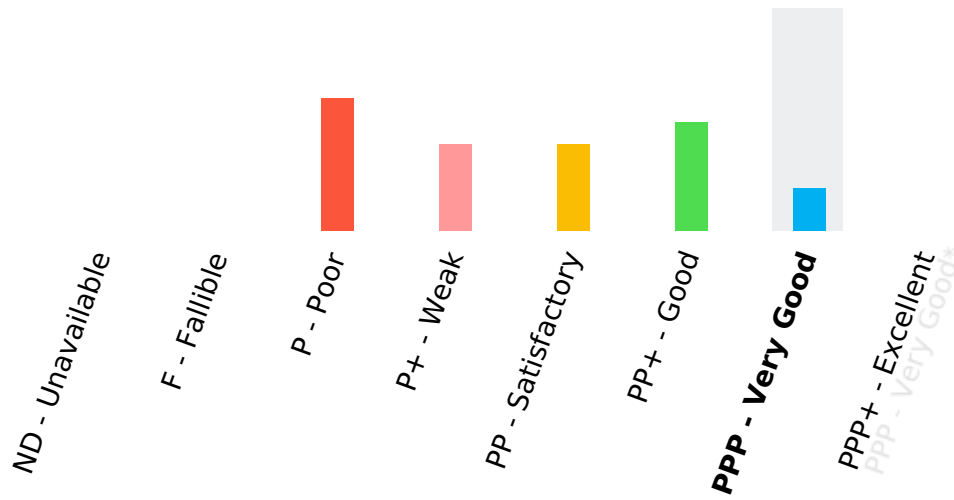
PPP - Very Good

Rating

88

out of 100

Chronological trend

↑

Benchmark score

Benchmark
Emilia-Romagna
88/100

Average score of the Public Administrations
54/100

Worst score
Molise
24/100

Distribution of Public Administrations with respect to the rating class

Rating classes (left to right):
- ND - Unavailable
- F - Fallible
- P - Poor
- P+ - Weak
- PP - Satisfactory
- PP+ - Good
- **PPP - Very Good**
- PPP+ - Excellent
- *PPP - Very Good**

⚡ Strengths

- Efficiency indicator - reporting (multivariable)
- Efficiency indicator - timing supervision (multivariable)
- Online services
- Landline high-speed internet access covering
- Hospital migration
- Beds in residential healthcare facilities per 10k inhabitants
- Integrated Home Care services
- Per capita territorial pharmaceutical expenditure
- Planning of renewal of disused public RE properties
- Citizens involvement

Weaknesses

- Accredited private healthcare facilities per 10k inhabitants
- FOIA register: average time of reply to requests

INDICATORS OF THE MACRO-INDICATOR PUBLIC SERVICES AND RELATIONS WITH CITIZENS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Efficiency indicator - reporting (multivariable)	value	2.0	High score for high values	10	🟩🟩🟩 High
Efficiency indicator - timing supervision (multivariable)	value	2.0	High score for high values	10	🟩🟩🟩 High
Online services	value	71.5	High score for high values	10	🟩🟩🟩 High
Landline high-speed internet access covering	%	30.2	High score for high values	10	🟩🟩🟩 High
Hospital migration	%	5.7	High score for low values	8	🟩🟩🟩 High
Beds in residential healthcare facilities per 10k inhabitants	val./10.000 ab.	104.4	High score for high values	8	🟩🟩🟩 High
Integrated Home Care services	%	3.5	High score for high values	8	🟩🟩🟩 High
Accredited private healthcare facilities per 10k inhabitants	val./10.000 ab.	3.35	High score for low values	1	🟥 Low
Per capita territorial pharmaceutical expenditure	€ p.c.	106.4	High score for low values	8	🟩🟩🟩 High
Planning of renewal of disused public RE properties	value	3.0	High score for high values	6	🟩🟩🟩 High
Citizens involvement	value	12.0	High score for high values	6	🟩🟩🟩 High
FOIA register: accepted requests	%	94.0	High score for high values	2	⬜⬜ Medium

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
FOIA register: average time of reply to requests	days	28.5	High score for low values	1	▐▌ Medium

⑤ Public tenders and relations with suppliers
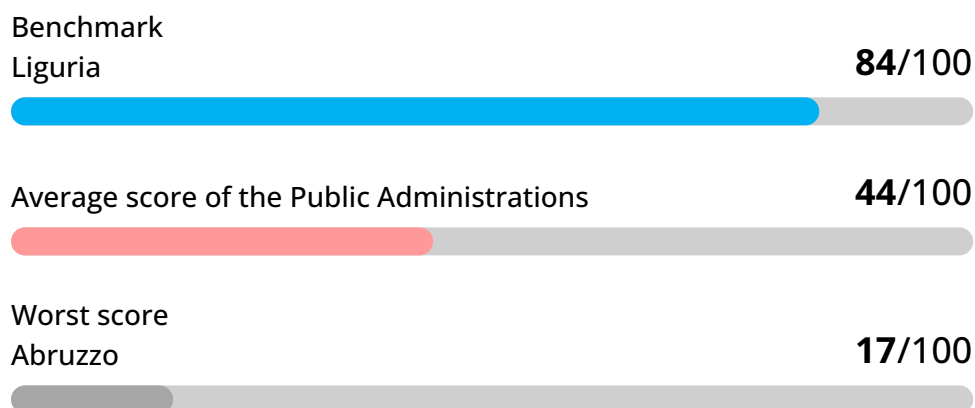
PP - Satisfactory

Rating	Chronological trend
58	↑
out of 100	

Benchmark score

Benchmark
Liguria **84**/100

Average score of the Public Administrations **44**/100

Worst score
Abruzzo **17**/100

Distribution of Public Administrations with respect to the rating class

ND - Unavailable
F - Fallible
P - Poor
P+ - Weak
PP - Satisfactory
PPP+ - Good
PPP - Very Good
PP - Satisfactory*
PPP+ - Excellent
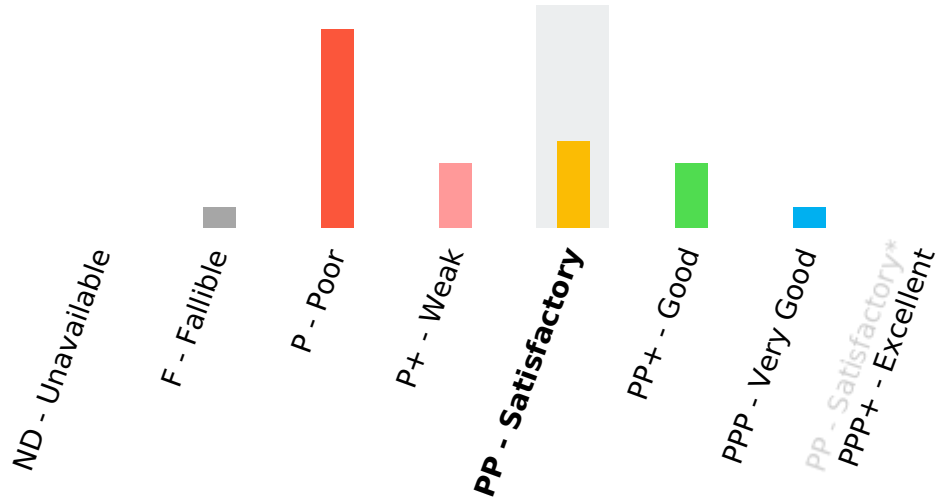
Strengths

- Timeliness of payments indicator
- Per capita total amount of debts with suppliers
- Number of corporate creditor per 10k inhabitants
- Settlement of commercial debts incurred during the fiscal year

Weaknesses

- Recurring contractors in direct procurements
- Direct procurements on global public tenders - number
- Direct procurements on global public tenders - amount

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INDICATORS OF THE MACRO-INDICATOR PUBLIC TENDERS AND RELATIONS WITH SUPPLIERS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Recurring contractors in direct procurements	%	47.14	High score for low values	2	🟥 Low
Direct procurements on global public tenders - number	%	83.59	High score for low values	2	🟥 Low
Direct procurements on global public tenders - amount	%	40.16	High score for low values	2	🟥 Low
Timeliness of payments indicator	days	- 17.92	High score for low values	16	🟩🟩🟩 High
Per capita total amount of debts with suppliers	€ p.c.	0.01	High score for low values	16	🟩🟩🟩 High
Number of corporate creditor per 10k inhabitants	val./10.000 ab.	0.0	High score for low values	10	🟩🟩🟩 High
Settlement of commercial debts incurred during the fiscal year	%	82.64	High score for high values	10	🟩🟩🟩 High

⑥ **Environment**

P - Poor

Rating	Chronological trend
31 out of 100	↓
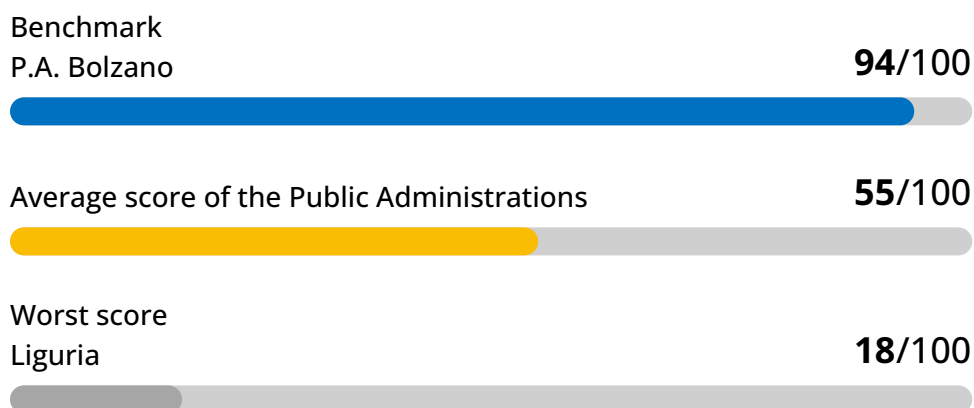
Benchmark score

Benchmark
P.A. Bolzano
94/100

Average score of the Public Administrations
55/100

Worst score
Liguria
18/100

Distribution of Public Administrations with respect to the rating class

Chart categories (x-axis):
- ND - Unavailable
- F - Fallible
- **P - Poor**
- P+ - Weak
- PP - Satisfactory
- PP+ - Good
- PPP - Very Good
- PPP+ - Excellent
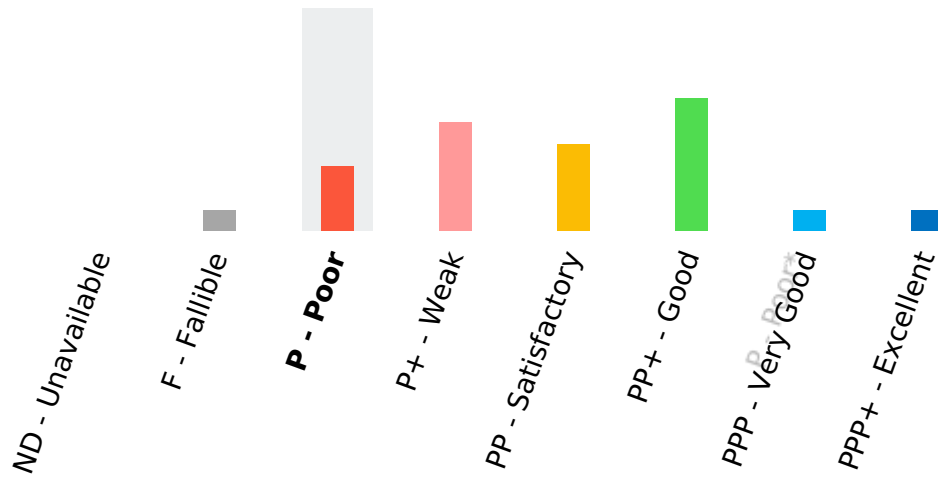
⚡ Strengths

- Urban waste disposal at landfill

Weaknesses

- Air quality - PM 2.5
- Land consumption
- Soil waterproofing due to artificial covering
- Population exposed to flood risk
- Electricity consumption covered by renewable sources

INDICATORS OF THE MACRO-INDICATOR ENVIRONMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Air quality - PM 2.5	%	89.4	High score for low values	1	🟥 Low
Land consumption	%	8.9	High score for low values	1	🟥 Low
Contaminated sites	‰ inhabitants	1.6	High score for low values	6	⬛ Medium
Urban waste disposal at landfill	%	9.4	High score for low values	14	🟩 High
Soil waterproofing due to artificial covering	%	8.9	High score for low values	1	🟥 Low
Population exposed to landslide risk	%	2.2	High score for low values	6	⬛ Medium
Population exposed to flood risk	%	63.7	High score for low values	1	🟥 Low
Electricity consumption covered by renewable sources	%	19.7	High score for high values	1	🟥 Low