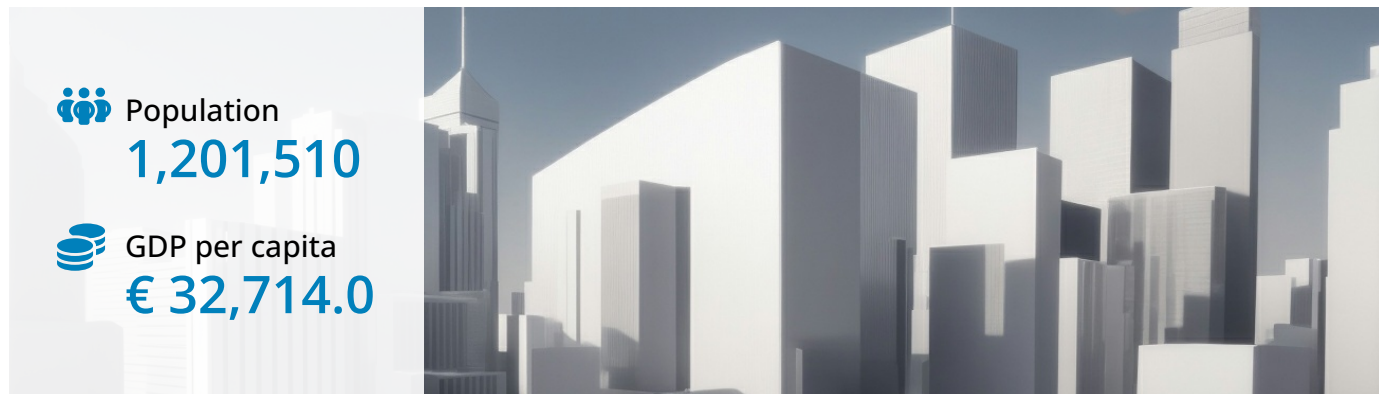


**ADMINISTRATIVE CAPACITY INDEX**

**Regions**  
**data collection 2021**

**Friuli-Venezia**  
**Giulia**



## SYNTHETIC INDEX OF PUBLIC ADMINISTRATIVE CAPACITY

PP+ - Good

Rating

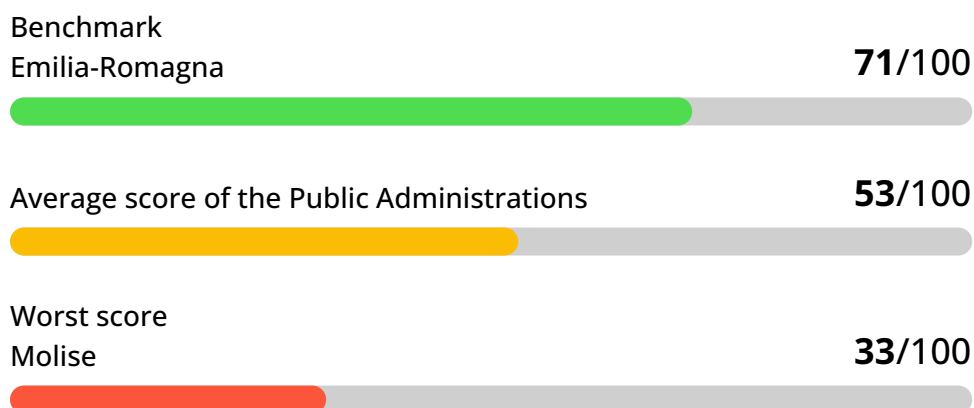
69

out of 100

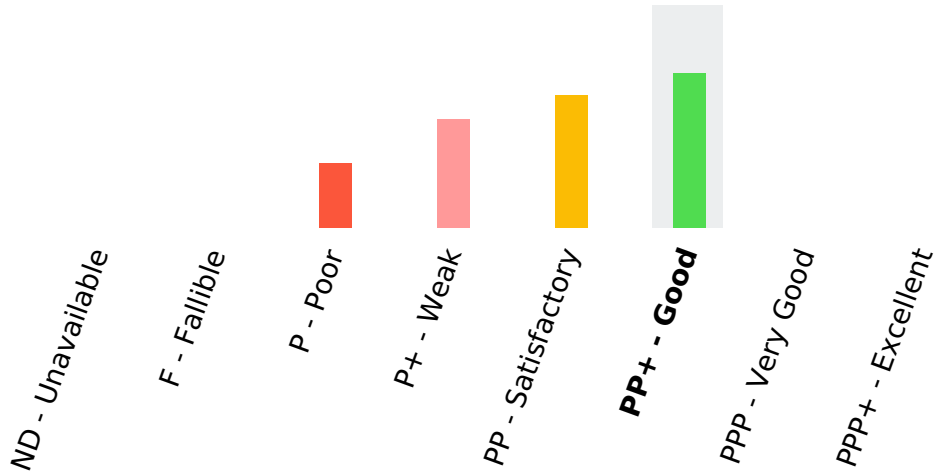
Chronological trend



### Benchmark score

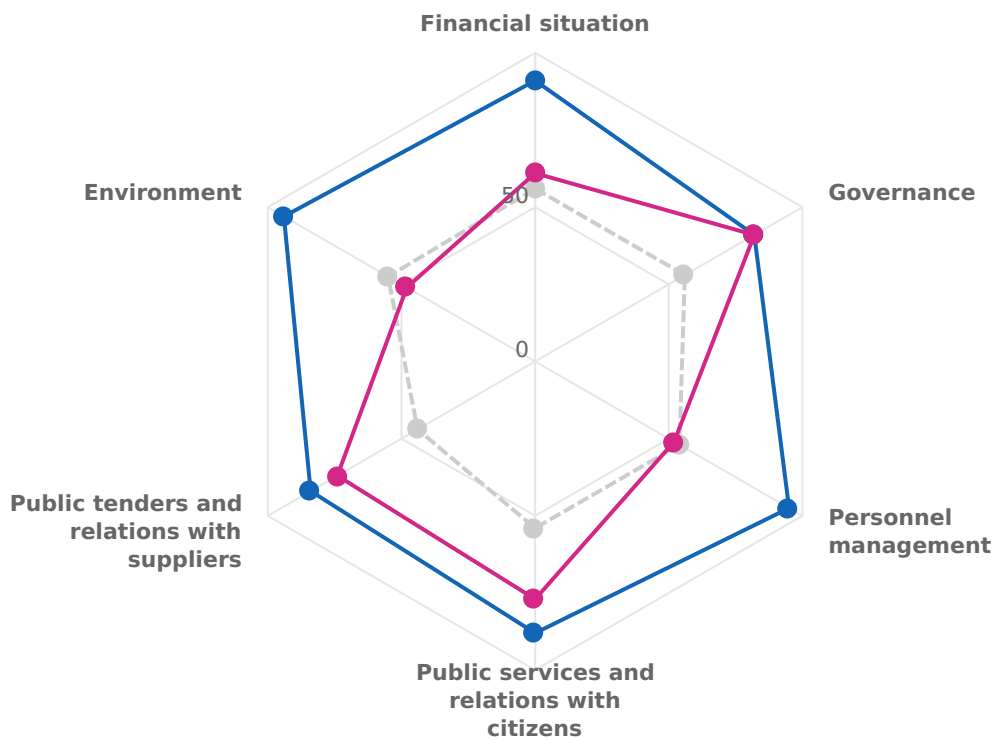


### Distribution of Public Administrations with respect to the rating class



### Administrative capacity: summary of the 6 macro-indicators

- Score of the Public Administration
- Benchmark Public Administration for each macro-area
- Average score of Public Administrations assessed



## 1 Financial situation

PP+ - Good

Rating

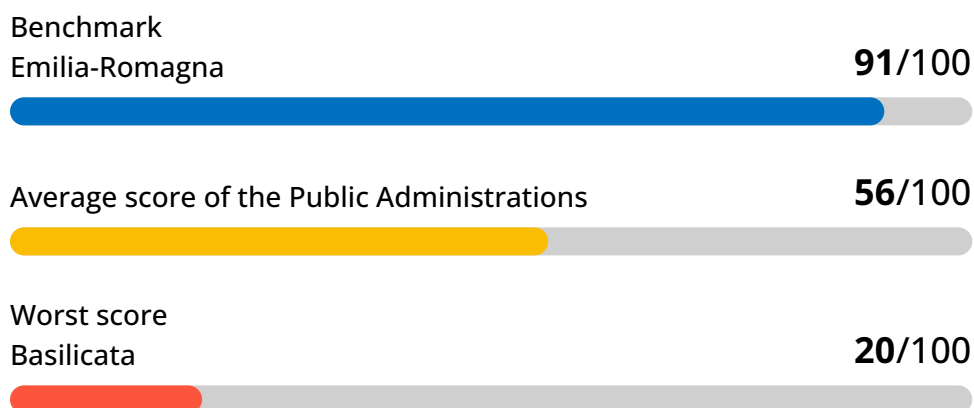
61

out of 100

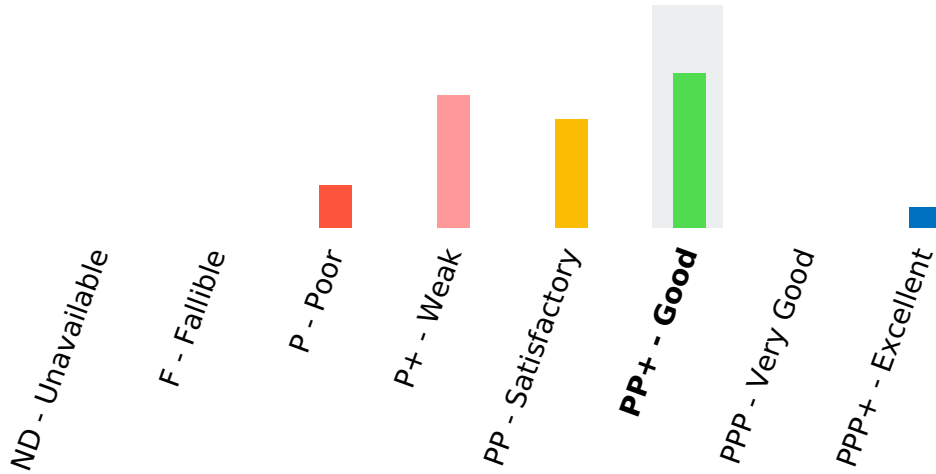
Chronological trend



### Benchmark score



### Distribution of Public Administrations with respect to the rating class



#### Strengths








- Financial autonomy
- Collection capacity
- Spending capacity
- Debt per capita
- EU funds management - effected payments



#### Weaknesses

- Financial pressure per capita
- Coverage of current expenditure and loan repayments through current revenues
- New liabilities generated in the current period on the current accumulated liabilities
- Deficit/surplus on health expenditure per capita

## INDICATORS OF THE MACRO-INDICATOR FINANCIAL SITUATION

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Financial autonomy	%	94.63	High score for high values	8	 High
Financial pressure per capita	€ p.c.	5,201.31	High score for low values	1	 Low
Collection capacity	%	96.13	High score for high values	10	 High
Spending capacity	%	95.37	High score for high values	10	 High
Spending rigidity	%	4.57	High score for low values	5	 Medium
Coverage of current expenditure and loan repayments through current revenues	%	86.24	High score for high values	1	 Low
New liabilities generated in the current period on the current accumulated liabilities	%	69.0	High score for low values	1	 Low

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Capital account expenditure financed by loans and bonds	%	6.94	High score for low values	4	■ ■ Medium
Debt per capita	€ p.c.	282.47	High score for low values	10	■ ■ ■ High
Deficit/surplus on health expenditure per capita	€ p.c.	-88.96	High score for high values	1	■ Low
EU funds management - effected payments	%	63.0	High score for high values	10	■ ■ ■ High

## 2 Governance

PPP - Very Good

Rating

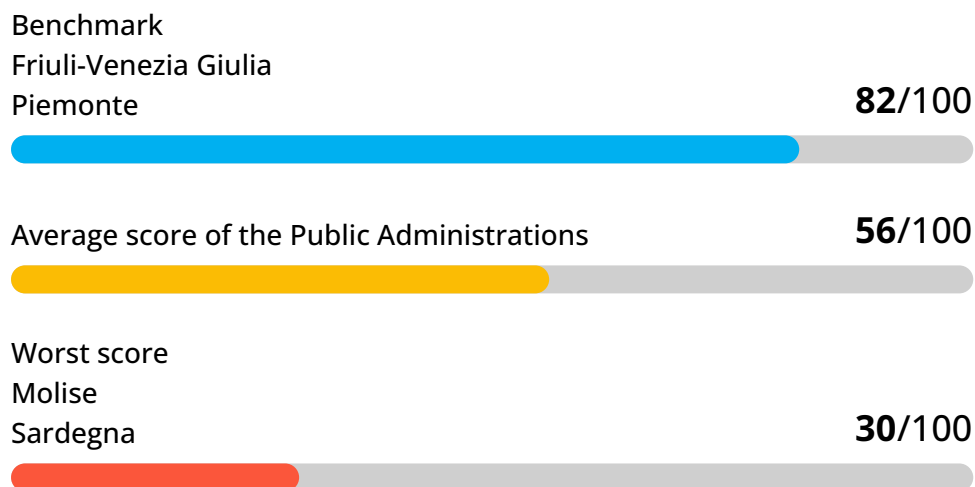
82

out of 100

Chronological trend

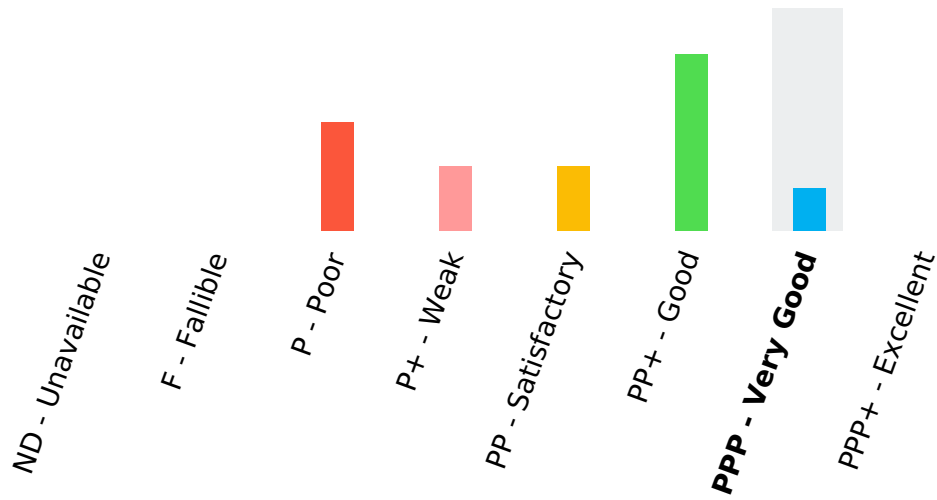


### Benchmark score





### Distribution of Public Administrations with respect to the rating class













#### Strengths



#### Weaknesses

- Open data availability
- Degree of digitalization
- Performance
- Public works incompleted
- Public Real Estate properties - wide report
- Anti-corruption measures undertaken
- Court of Auditors - update

## INDICATORS OF THE MACRO-INDICATOR GOVERNANCE

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Open data availability	value	954.2	High score for high values	8	 High
E- Government	value	12.0	High score for high values	5	 Medium
Degree of digitalization	value	2.34	High score for high values	10	 High
Performance	value	129.48	High score for high values	12	 High
Working from home (WFH)	value	10.0	High score for high values	4	 Medium
Public works incompleted	%	0.49	High score for low values	8	 High
Public Real Estate properties - wide report	value	1,111.0	High score for high values	8	 High
Public Real Estate properties - management	€ p.c.	-0.23	High score for high values	4	 Medium
Subsidiary companies	absolute value	61.54	High score for high values	5	 Medium
Anti-corruption measures undertaken	value	14.4	High score for high values	10	 High
Court of Auditors - update	value	2.0	High score for low values	8	 High

### 3 Personnel management

PP - Satisfactory

Rating

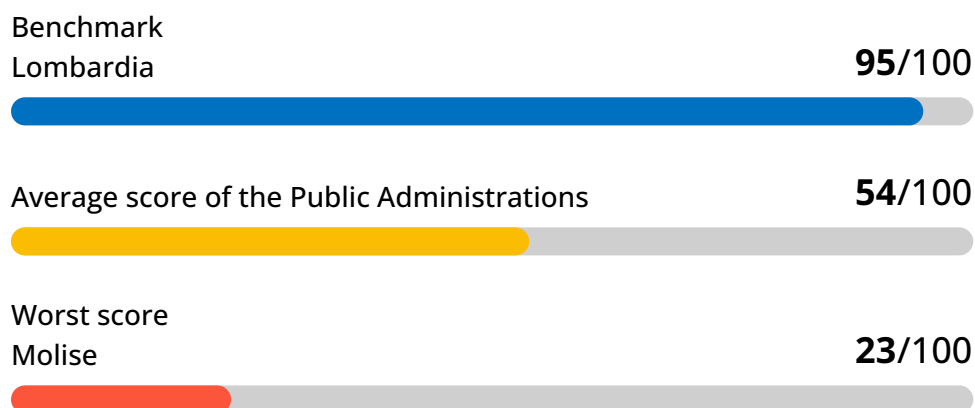
52

out of 100

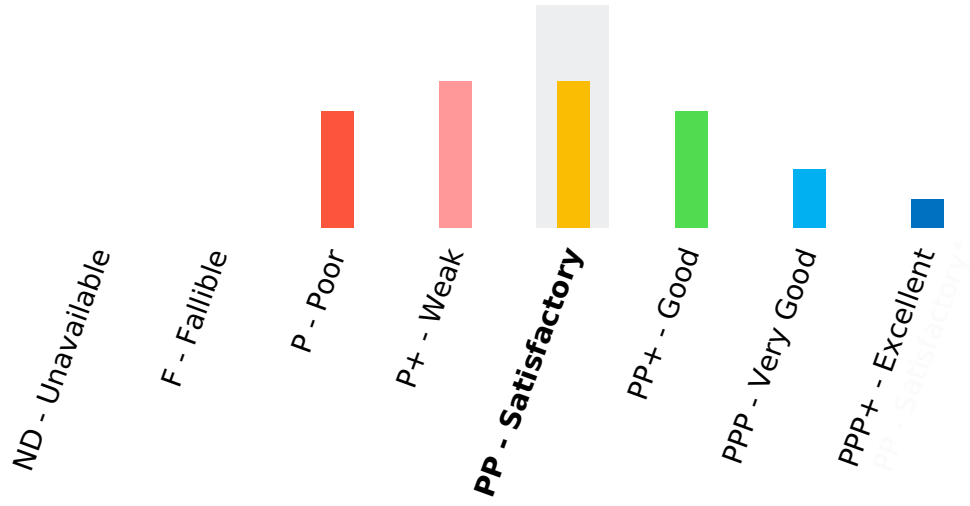
Chronological trend



#### Benchmark score



### Distribution of Public Administrations with respect to the rating class



#### Strengths

- Average age
- Provided bonus out of allocated ones to managers



#### Weaknesses

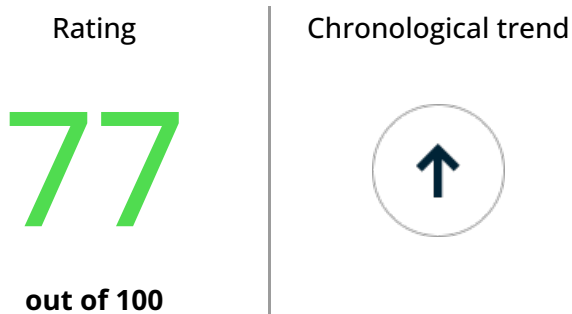
- Expenditure for external advisory on personnel expenditure
- Degree of differentiation of bonus paid to managers

## INDICATORS OF THE MACRO-INDICATOR PERSONNEL MANAGEMENT

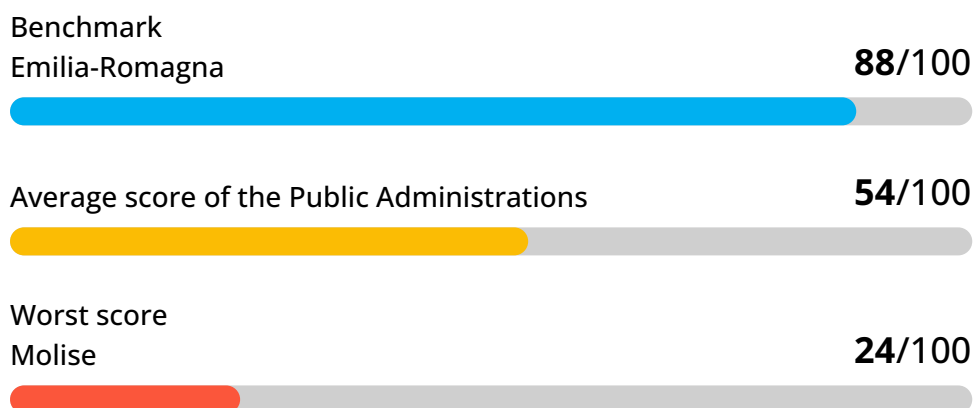
Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Per capita personnel expenditure	€ p.c.	163.1	High score for low values	5	■ ■ Medium
Personnel expenditure on current expenditure	%	3.51	High score for low values	5	■ ■ Medium
Expenditure for external advisory on personnel expenditure	%	0.65	High score for low values	1	■ Low
Personnel with fixed-term contract on total personnel	%	3.1	High score for low values	5	■ ■ Medium
Average age	years	53.1	High score for low values	10	■ ■ ■ High
Personnel with a degree on total personnel	%	45.19	High score for high values	5	■ ■ Medium
Average days of absence (sick leave)	days per person	8.53	High score for low values	5	■ ■ Medium
Managers on population	val./10.000 ab.	0.63	High score for low values	5	■ ■ Medium
Provided bonus out of allocated ones to managers	%	88.12	High score for low values	10	■ ■ ■ High
Degree of differentiation of bonus paid to managers	variance	8.51	High score for high values	1	■ Low

## 4 Public services and relations with citizens

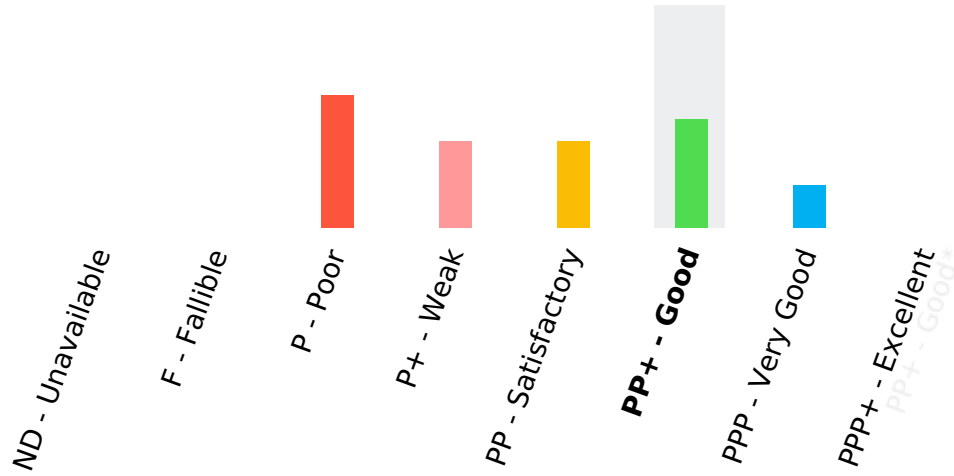
PP+ - Good



### Benchmark score



### Distribution of Public Administrations with respect to the rating class












#### Strengths




#### Weaknesses

- Efficiency indicator - reporting (multivariable)
- Efficiency indicator - timing supervision (multivariable)
- Hospital migration
- Beds in residential healthcare facilities per 10k inhabitants
- Accredited private healthcare facilities per 10k inhabitants
- Citizens involvement
- FOIA register: average time of reply to requests

## INDICATORS OF THE MACRO-INDICATOR PUBLIC SERVICES AND RELATIONS WITH CITIZENS

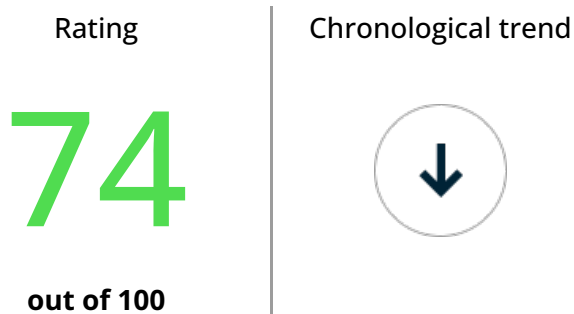
Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Efficiency indicator - reporting (multivariable)	value	2.0	High score for high values	10	 High
Efficiency indicator - timing supervision (multivariable)	value	2.0	High score for high values	10	 High
Online services	value	19.5	High score for high values	5	 Medium
Landline high-speed internet access covering	%	23.5	High score for high values	5	 Medium
Hospital migration	%	7.0	High score for low values	8	 High
Beds in residential healthcare facilities per 10k inhabitants	val./10.000 ab.	116.8	High score for high values	8	 High
Integrated Home Care services	%	3.1	High score for high values	4	 Medium
Accredited private healthcare facilities per 10k inhabitants	val./10.000 ab.	1.75	High score for low values	8	 High
Per capita territorial pharmaceutical expenditure	€ p.c.	125.7	High score for low values	4	 Medium
Planning of renewal of disused public RE properties	value	1.5	High score for high values	3	 Medium
Citizens involvement	value	4.5	High score for high values	6	 High
FOIA register: accepted requests	%	94.6	High score for high values	2	 Medium



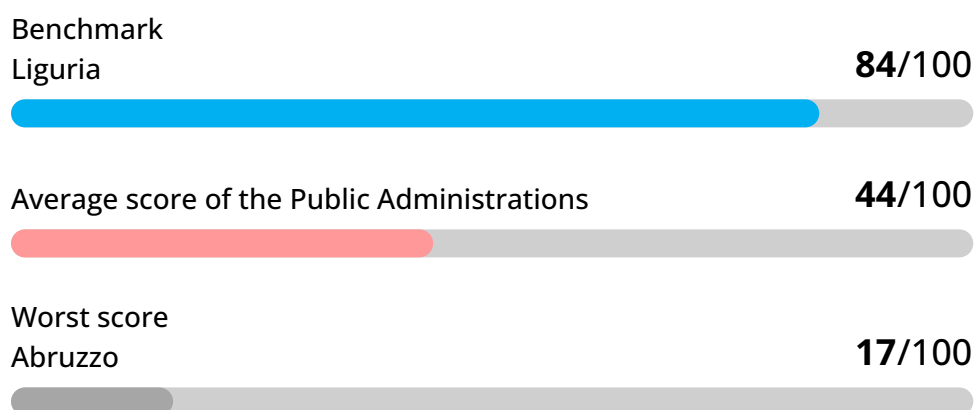
Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
FOIA register: average time of reply to requests	days	17.24	High score for low values	4	 High

## 5 Public tenders and relations with suppliers

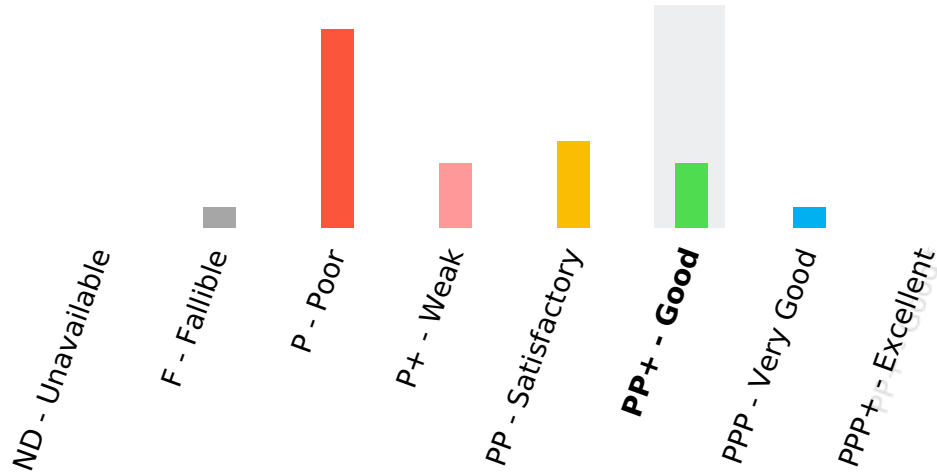
PP+ - Good



### Benchmark score



### Distribution of Public Administrations with respect to the rating class



#### Strengths



#### Weaknesses

- Direct procurements on global public tenders - amount
- Timeliness of payments indicator
- Per capita total amount of debts with suppliers

## INDICATORS OF THE MACRO-INDICATOR PUBLIC TENDERS AND RELATIONS WITH SUPPLIERS

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Recurring contractors in direct procurements	%	25.4	High score for low values	8	■ ■ Medium
Direct procurements on global public tenders - number	%	41.16	High score for low values	8	■ ■ Medium
Direct procurements on global public tenders - amount	%	3.06	High score for low values	16	■ ■ ■ High
Timeliness of payments indicator	days	- 20.18	High score for low values	16	■ ■ ■ High
Per capita total amount of debts with suppliers	€ p.c.	1.13	High score for low values	16	■ ■ ■ High
Number of corporate creditor per 10k inhabitants	val./10.000 ab.	0.56	High score for low values	5	■ ■ Medium
Settlement of commercial debts incurred during the fiscal year	%	79.11	High score for high values	5	■ ■ Medium

## 6 Environment

P+ - Weak

Rating

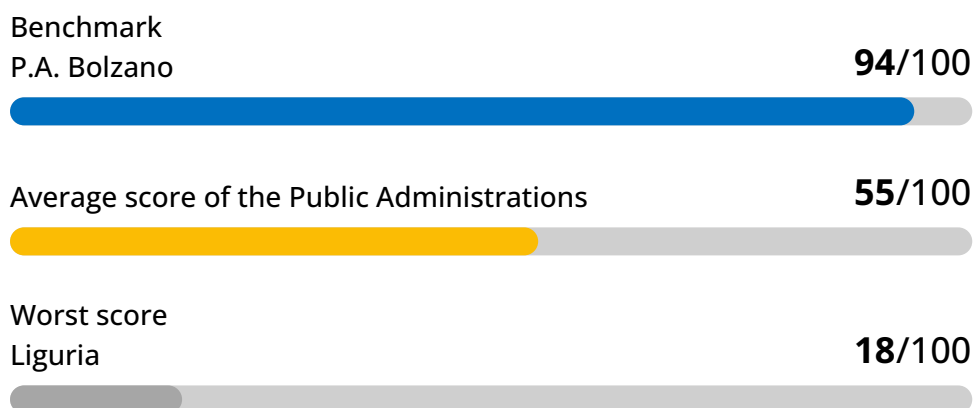
48

out of 100

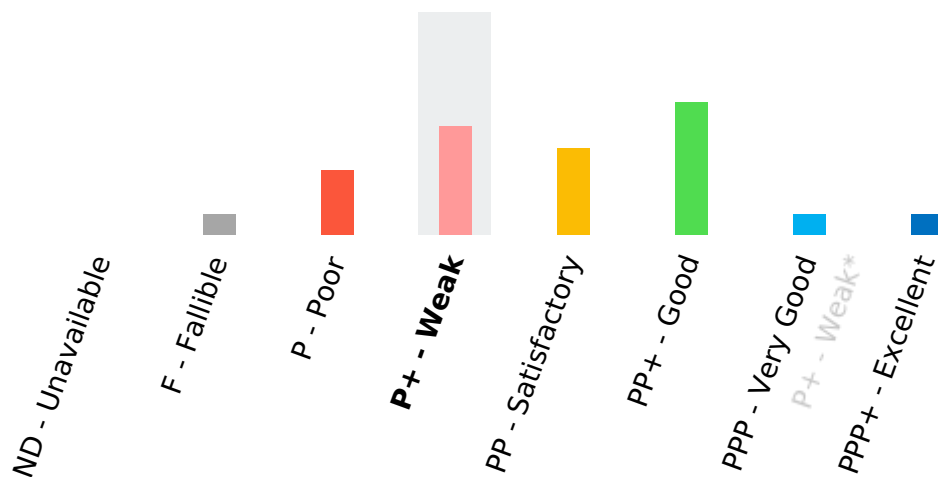
Chronological trend



### Benchmark score



### Distribution of Public Administrations with respect to the rating class



#### Strengths











#### Weaknesses

- Urban waste disposal at landfill
- Population exposed to landslide risk

- Air quality - PM 2.5
- Contaminated sites
- Population exposed to flood risk

## INDICATORS OF THE MACRO-INDICATOR ENVIRONMENT

Indicator name	Unit of measure	Value	Scoring criteria	Score	Evaluation of the indicator
Air quality - PM 2.5	%	89.3	High score for low values	1	 Low
Land consumption	%	8.0	High score for low values	6	 Medium
Contaminated sites	‰ inhabitants	19.2	High score for low values	1	 Low
Urban waste disposal at landfill	%	7.8	High score for low values	14	 High
Soil waterproofing due to artificial covering	%	8.0	High score for low values	6	 Medium
Population exposed to landslide risk	%	0.4	High score for low values	12	 High
Population exposed to flood risk	%	7.3	High score for low values	1	 Low
Electricity consumption covered by renewable sources	%	29.4	High score for high values	7	 Medium